Adopted Annual Operating & Capital Budget

For the Fiscal Year Ending 2016

City of Temple

ANNUAL BUDGET

For Fiscal Year

October 1, 2015 to September 30, 2016

This budget will raise more revenue from property taxes than last year's budget by an amount of $2,296,524, which is a 10.71% increase from last year's budget. The property tax revenue to be raised from new property added to the tax roll this year is $467,467.

The record vote of each member of the governing body by name voting on the adoption of the FY 2015-2016 Budget was as follows:

City Council	FOR	AGAINST
Tim Davis, Councilmember – District 1	√	
Judy Morales, Councilmember – District 2	√	
Perry Cloud, Councilmember – District 3	√	
Russell Schneider, Mayor Pro-Tem – District 4	√	

The municipal property tax rates for the preceding fiscal year, and each property tax rate that has been adopted or calculated for the current fiscal year, include:

Fiscal Year	2015-2016	2014-2015
Tax Year	2015	2014
Adopted Operating Rate	$ 0.323400	$ 0.330000
Adopted Debt Rate	$ 0.306400	$ 0.256400
Total Adopted Rate	$ 0.629800	$ 0.586400
Effective Tax Rate	$ 0.572000	$ 0.574200
Effective Operating Rate (M&O)	$ 0.472900	$ 0.506700
Maximum Operating Rate (M&O)	$ 0.510700	$ 0.547200
Debt Rate (I&S)	$ 0.306400	$ 0.256400
Rollback Rate	$ 0.629900	$ 0.642300

The total amount of outstanding municipal debt obligations (principal & interest) is as follows:

Type of Debt	Total Outstanding Debt	Current Year Debt
Property Tax Supported	$ 149,330,000	$ 11,899,307
Self-Supporting	$ 10,310,000	$ 942,770
Total Debt	$ 159,640,000	$ 12,842,077

Due to the passage of S.B. No. 656, Section 102.007 of the Texas Local Government Code was amended to require that the following information be included as the cover page for a budget document.

City of Temple

ANNUAL BUDGET

For Fiscal Year

October 1, 2015 to September 30, 2016

MAYOR
DANIEL A. DUNN

COUNCILMEMBER
JUDY MORALES

COUNCILMEMBER
TIMOTHY DAVIS

MAYOR PRO-TEMPORE
RUSSELL T. SCHNEIDER

COUNCILMEMBER
PERRY T. CLOUD

JONATHAN GRAHAM, *CITY MANAGER*

TRACI L. BARNARD, C.P.A., *DIRECTOR OF FINANCE*

KAYLA LANDEROS, *CITY ATTORNEY*

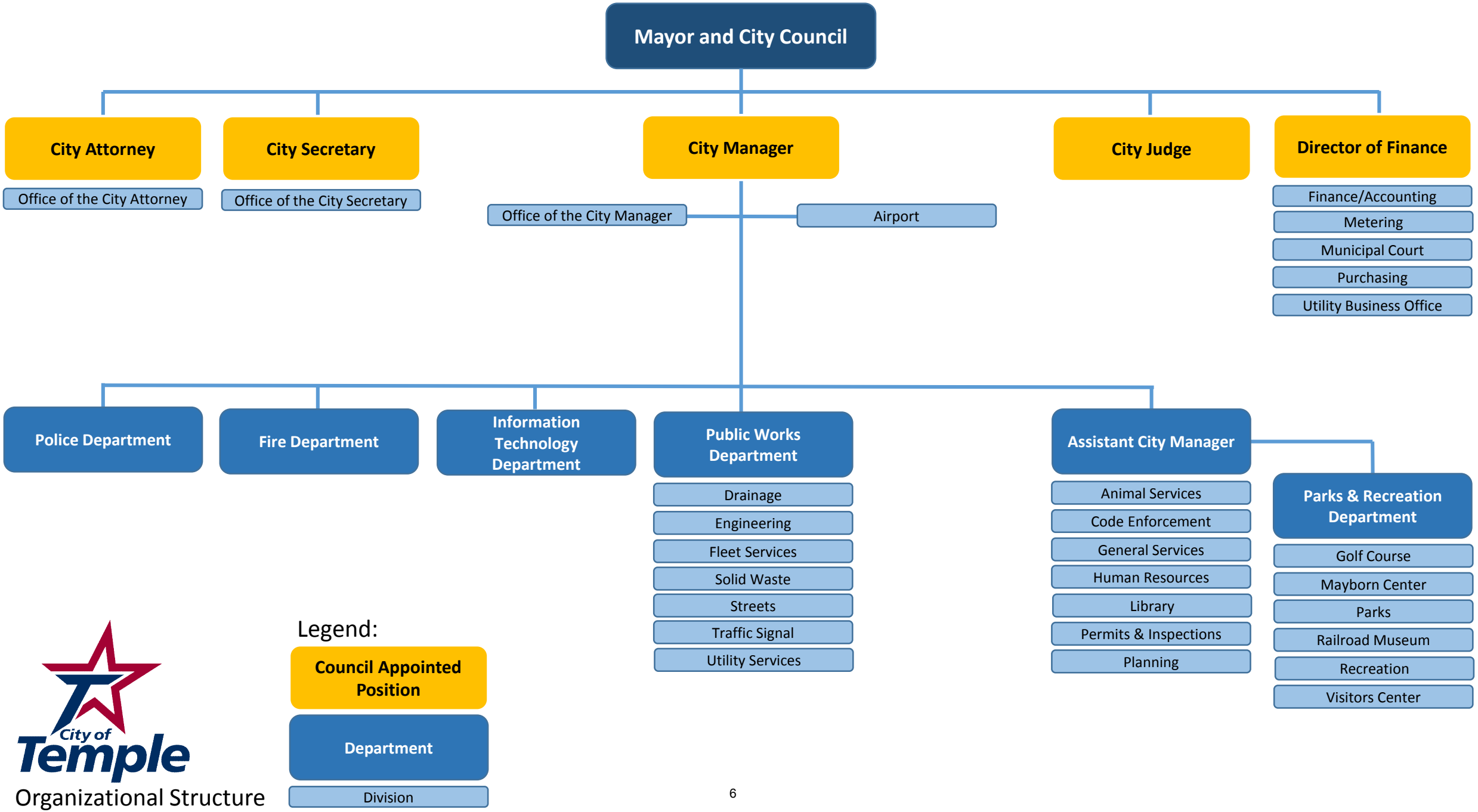
LACY BORGESON, *CITY SECRETARY*

RHONDA SCALLY, *SENIOR ACCOUNTANT*

STACEY HAWKINS, *SENIOR ACCOUNTANT*

JENNIFER EMERSON, *BUDGET COORDINATOR*

MELISSA PRZYBYLSKI, C.P.A., *ASSISTANT DIRECTOR OF FINANCE*



City of Temple

Organizational Structure

GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

PRESENTED TO

City of Temple

Texas

For the Fiscal Year Beginning

October 1, 2014

Executive Director

The Government Finance Officers Association of the United States and Canada (GFOA) presented a Distinguished Budget Presentation Award to **City of Temple, Texas** for its annual budget for the fiscal year beginning **October 1, 2014**. In order to receive this award, a governmental unit must publish a budget document that meets program criteria as a policy document, as an operations guide, as a financial plan, and as a communications device.

This award is valid for a period of one year only. We believe our current budget continues to conform to program requirements, and we are submitting it to GFOA to determine its eligibility for another award.

City of Temple

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City of
Temple

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BUDGET MESSAGE

City of Temple

August 27, 2015

Honorable Mayor and City Council,

I am pleased to present the Fiscal Year 2015-2016 Budget (FY 2016 Budget) for the City of Temple totaling $140,508,327 for all funds.

The emphasis and focus of this FY 2016 Budget, as with previous budgets, is on providing and delivering services that our residents request. Whether it is improving our streets and roads, enhancing public safety, providing a place where residents can check out books, providing places where residents can swim or walk along a trail or play ball, or picking up the trash, the City continues to provide multiple services to our residents. That is what we do and who we are, a service delivery organization that is responsive to the needs and desires of the community we serve.

"Temple Tomorrow," our strategic plan, has four strategic focus areas:

1. Serving Our Community
2. Improving Our Infrastructure
3. Expanding the Tax Base
4. Growing the Health and Biosciences Industries

The four (4) focus areas provide the foundation for our planning, budgeting, and work plans. Accordingly, the FY 2016 Budget, as with past budgets, continues to allocate resources with all four of these strategic focus areas in mind.

Budget Development & Background

Budget Process—Developing a budget is now a year round process and the framework for the development of this budget began in late 2014 with the City Manager working on timelines and issue identification. Through late 2014 and early 2015, I worked with Finance to develop the budget calendar and process for the FY 2016 Budget.

In January, I held a planning retreat with department and division heads to identify and discuss issues for the upcoming budget. In February, the Finance staff and I met with Departments to conduct a status review of current year budget and performance indicators and provide initial direction regarding issues identified in the planning retreat.

Also in February, the City Council held a budget retreat to discuss various strategic issues and to review and, as might be needed, update the City's Strategic Plan. The Strategic Plan establishes the mission and vision of the City, identifies four (4) major areas of focus, and establishes the specific goals and objectives. The areas of focus identified in the Plan are: (1) Expand the Tax Base, (2) Grow Health and Bioscience, (3) Improve Our Infrastructure, and (4) Serve our Community. These focus areas and their associated goals and objectives guided the development of the FY 2016 Budget. During the retreat, Council also received information regarding potential budget issues identified by staff.

From February through the delivery of the FY 2016 Budget, staff has worked on preparing, reviewing, researching and responding to questions from Finance and me relating to the programs and services this Preliminary Budget recommends.

Budget Approach—The FY 2016 Budget continues the "activity-based" perspective that began in FY 2010. Each Department was asked to identify each and every activity that they provide. They were also asked to identify the cost for providing each activity. This "activity-based" approach allows for better identification of the services and service levels that we provide.

This year's budget, has been developed within the framework of the strategic plan priorities adopted by the City Council and the budget parameters ("the Rules of Engagement") that I briefed the Council on at the February 12 budget retreat and May 21, 2015 budget work session. Those Rules are:

1. Maintain current services and service levels;
2. Preserve, protect, and develop our workforce;
3. Grow our tax base & economy; and
4. Preserve and enhance our facilities and infrastructure.

All within a framework of fiscal restraint and responsibility.

Financial Highlights—The FY 2016 Budget appropriates a total of $140,508,327 for the upcoming fiscal year. Of this amount, $118,457,058 is allocated for the operations and maintenance budget which includes debt service and transfers and $22,051,269 is allocated for routine capital for the general operating budget which includes equipment and public infrastructure projects. Included in this amount is $15,381,353 of Reinvestment Zone infrastructure improvements. In accordance with current fiscal and financial policies, $2,874,450 of the routine capital is funded with fund balance or retained earnings. The breakdown of this amount is as follows:

$ 2,095,552 – General Fund

$ 509,500 – Drainage Fund

$ 269,398 – Hotel/Motel Tax Fund

As in previous years, the FY 2016 Budget is a balanced budget under the policies and parameters discussed in earlier planning sessions with the City Council.

In addition, $40,280,000 is included for capital improvements programs (CIP), broken down as follows:

- Multi-year Non-Routine Capital Recommended for Utility Revenue Bond Funding (UR CIP) - $17,360,000
- Multi-year Non-Routine Capital Recommended for Certificate of Obligation Bond Funding (CO CIP) - $21,000,000
- Multi-year Non-Routine Capital Recommended for Limited Tax Notes (LTN CIP) - $1,920,000

City Manager's Highlights

With the above in mind, I will highlight a few areas of general priority and significance in the FY 2016 Budget.

Public Safety—The FY 2016 Budget includes several initiatives designed to enhance public safety services. The Budget recommends funding three firefighter overhire positions, establishing an in-house regional fire training academy, the addition of two outdoor warning sirens, and the replacement of Quint 6, Engine 7, and the Fire Command Vehicle.

Additionally, the Budget includes funding an additional Police Evidence and Property Technician position, the replacement of public safety laptops, the replacement of 11 marked and 2 unmarked police vehicles, the replacement of 1 pickup truck for training, the addition of 3 marked police vehicles, the purchase of several police body cameras, and the replacement of ballistic vests.

Parks and Recreation—In May of 2015, voters approved a $27,675,000 Parks bond package that includes 24 projects ranging from neighborhood park improvements, new

community parks, new and upgraded athletic facilities, facility upgrades, water recreation projects, and linkage trails. The five cent annual tax rate impact included as part of the bond package is reflected in my proposed budget.

The FY 2016 Budget also includes operating and maintenance expenses associated with bond improvements anticipated to come online during FY 2016 including Jaycee, Carver, Western Hills, Oak Creek, Optimist, and Jefferson neighborhood parks improvements, Wilson football field, Scott & White baseball complex, and Lion's Junction deep water pool.

The FY 2016 Budget also includes the addition of a pavilion at Little Bluestem Park, the replacement of a dugout at Bakers Field, the first phase of exterior improvements at the Mayborn Center, and a funding for the development of a master plan for a future botanic garden at Bend of the River.

The Department's two fee-supported facilities, Summit Recreation Center and the Sammons Golf Course, are presented in the FY 2016 Preliminary Budget at a recovery rate of 82% and 83%, respectively.

Community Development—The FY 2016 Budget leverages our Community Development Block Grant (CDBG) funds to establish a Community Development program tasked with assisting with the implementation of the East Temple Redevelopment Plan.

The Budget includes establishing a Community Development Manager position to spearhead the program. Programs proposed for funding include a housing improvement program, infrastructure improvements, a demolition program, and a neighborhood clean-up program, including pro-active code enforcement.

Downtown Redevelopment—The FY 2016 Budget sees the first full year funding of the Transformation Team in partnership with the City's Reinvestment Zone.

The Transformation Team is a City crew dedicated to revitalization efforts in targeted areas of the City, with an initial focus on our downtown. The Team will have a very visible, distinctive appearance. They will perform clean-up and improvement projects in targeted areas of the community, called "transformation zones." The Team will work with property owners to improve the appearance and safety of the targeted areas. The Team Coordinator serves as a liaison with other City departments and partner agencies for projects within the targeted areas.

Additionally, the FY 2016 Budget includes the addition of a Downtown Development Coordinator position to assist with retail development, infrastructure improvements and event coordination in Downtown Temple. This is part of an ongoing effort with the Chamber of Commerce to revitalize the Downtown physically, but also from a livability standpoint.

Solid Waste—The FY 2016 Budget also includes the addition of a residential solid waste route which includes an additional Automated Route Operator position and an additional solid waste truck. We currently have 10 residential solid waste routes serving approximately 23,300 customers. The last residential route was added in 2010 by shifting resources from a roll-off route. Since that time, there has been a 22% increase in customers and our residential routes now average 2,330 customers per route, well exceeding industry standards. The addition of a solid waste route will assist in reducing the average customers per route back to a manageable level. The good news is that we are a growing city, and that impact is reflected in the need to add equipment and a route to our residential collection.

Additionally, the FY 2016 Budget includes the replacement of four solid waste trucks. An approximate 5% adjustment to commercial solid waste rates is also proposed. The last adjustment to commercial solid waste rates occurred in FY 2009.

Transportation Infrastructure—The FY 2016 Budget includes the fourth year of a multi-year transportation capital improvement program. The Transportation CIP (TCIP) is a ten-year, $126,700,000 effort to expand and maintain our major transportation infrastructure. The TCIP is a result of our recent assessments and reports on both the condition of our transportation infrastructure and the need to improve our mobility.

The project areas identified in the TCIP are intended to address both the need to improve our existing transportation infrastructure and provide new capacity and connectivity. The TCIP is a dynamic program that has, and will continue to, evolve and change in response to community needs.

A key element in the TCIP is a recognition that, in addition to building new roads to increase capacity and connectivity, we also need to take care of the streets and roads that we have built. What we refer to as the "Legacy Pavement Preservation Program." Taking care of existing infrastructure is the most cost effective way to manage and maintain the system, as the more infrastructure deteriorates, the more costly it is to restore serviceability. The Legacy Pavement Preservation Program enhances pavement performance, extends pavement life, decreases lifetime roadway costs, reduces user delays, and provides improved safety and mobility.

The implementation and financing plan recommended for the TCIP is a phased approach which groups projects in three-year packages with design and right-of-way acquisition funded first and, in most cases, construction funded in the following package. Each three-year package also includes $9,000,000 for the Legacy Pavement Preservation Program – an average of $3,000,000 each year.

This phased approach allows us to allocate construction funds only when projects are ready, minimize and stabilize the tax rate impact, maximizes opportunity for tax base growth; and allows us to balance debt amortization.

The phased approach recommended results in no impact to the tax rate this year. It is anticipated, based on several assumptions, that the tax rate impact for this program of work will be three cents in FY 2017. The phasing of projects and associated financing enables evaluation of the program from year to year and allows us to pause or adjust the program as needed.

Additionally, the FY 2016 Budget includes an additional Streets Foreman position to help oversee supervising the street maintenance and reconstruction crew. The Budget also includes funding for the first year of a three year plan to implement detection technology at 100% of the City's signalized intersections. Detection allows the signal to operate more efficiently, which improves coordination and timing.

Utility Infrastructure—The City has invested almost $107,716,000 over the past 9 years in improving and extending our water and sewer infrastructure. The FY 2016 Budget includes an additional $17,360,000 to continue this work. Our utility infrastructure, no less so than our transportation infrastructure, is extremely important to our ability to deliver services in one of our core mission areas. I believe our strategic plan, our strategic focus areas, and our community expectations relative to the services we provide, should reflect this.

Other Highlights—In addition to the programs and positions detailed above, the FY 2016 Budget also includes the addition of a Public Records Administrator position in the City Secretary's Office to assist in managing the City's public information program, an Administrative Assistant I position at the Airport to provide support for necessary administrative functions, a Troubleshooter in the Facility Services division to reduce contracted preventative maintenance and repair costs for heating, ventilation, and air conditioning and other major facility systems, a part-time Museum Development Assistant at the Railroad and Heritage Museum to assist in the coordination and growth of the Museum's membership program, a Human Resources Generalist position to administer the City's safety and training program, and an Environmental Compliance Technician position to administer the City's fats, oils, and grease reduction program.

The FY 2016 Budget also provides $765,000 for a partial year implementation of Civil Service pay plan adjustments based on the 2015 Civil Service market study.

The FY 2016 Budget also includes continued funding for a group health insurance plan, employee retirement plan, and employee longevity program. The Budget also recommends funding for an enhanced performance pay program for general government employees and an enhanced employee engagement program.

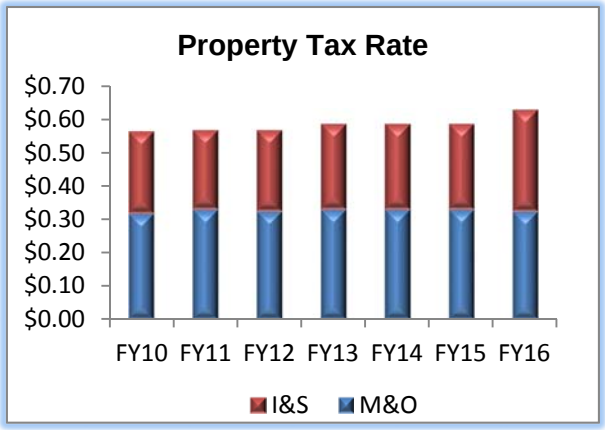
One of the strategic focus areas identified in our Strategic Plan is to "expand the tax base." In order for us to continue to meet the demands for current service, and in order for us to meet the needs of projected growth and development, it is critical that this objective be met. As Council will recall, the FY 2008 Budget included a funding commitment to a "matrix incentive pool" at $800,000. This "matrix incentive pool" was intended to provide funding for economic development incentives relating to economic development agreements with new and/or expanding businesses. The FY 2016 Budget continues that commitment and includes a $700,000 "placeholder" investment to maintain and replenish the matrix funding level.

Financial Highlights by Fund

General Fund Revenues—Total revenues for the FY 2016 General Fund Budget are presented at $65,934,694, an increase of 5.08% compared to the FY 2015 Adopted Budget. The three largest sources or revenue for the General Fund are sales tax, property tax, and solid waste charges.

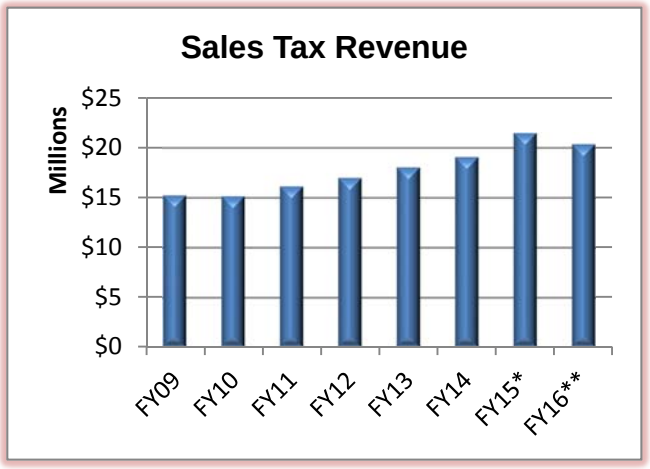
Property Tax—In the FY 2016 Budget, property tax accounts for 19.58% of the General Fund budgeted revenues and is the second largest revenue source of the General Fund. The tax rate for FY 2016 is at 62.98¢ per $100 valuation, which includes the 5¢ tax rate adjustment for the 2015 Parks Bond program approved by voters in May 2015.

This rate is based on a certified appraised value of $3,840,746,157 (net taxable value not adjusted for frozen values). The tax rate is comprised of two components, the Maintenance and Operations rate (M&O) and the Interest Sinking rate (I&S). This year's proposed tax rate is 32.34¢ for the M&O rate and 30.64¢ for the I&S rate.



Sales Tax—While much attention is focused on the property tax rate number, our single largest source of revenue for the General Fund continues to be sales tax revenue. In the FY 2016 Budget, sales tax is projected to account for 30.84% of the General Fund budgeted revenues.

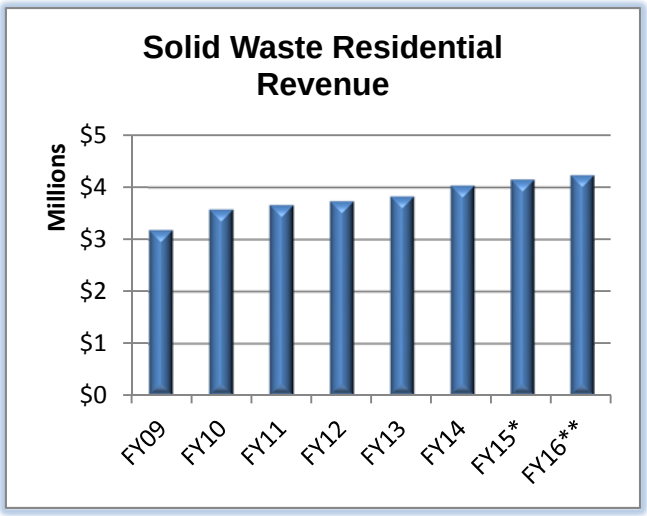
The FY 2016 Budget estimates $20,335,000 in sales tax revenue, a 6.47% increase in sales tax revenue over budgeted FY 2015 sales tax revenue.



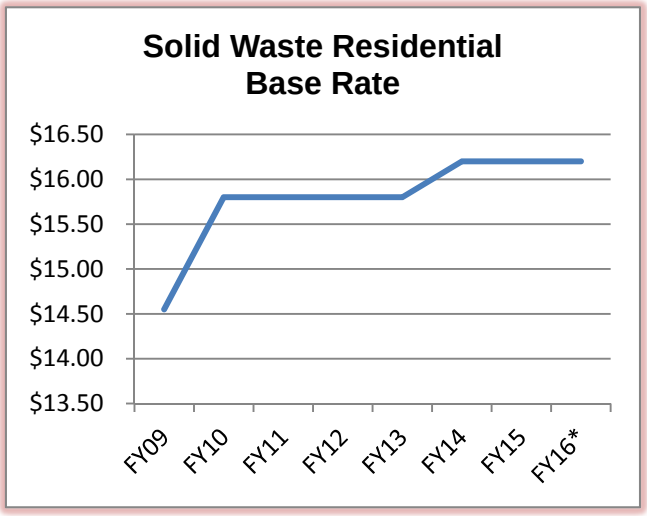
**Forecasted for FY 2015 – includes a $1,798,088 prior period audit adjustment*

***Budgeted for FY 2016*

Solid Waste Rates—Charges associated with solid waste services represent the third largest source of revenue for the General Fund and are projected to account for 14.35% of total General Fund revenues. $9,461,996 in solid waste revenue is projected for FY 2016, representing a 5.21% increase from the FY 2015 solid waste revenue adopted budget of $8,993,691. The FY 2016 Budget includes an approximate 5% adjustment to commercial solid waste rates. The last adjustment to commercial solid waste rates occurred in FY 2009. The rate adjustment supports the continuation of investment in capital replacement.



**Forecasted for FY 2015*
***Budgeted for FY 2016*



**FY 2016 Budgeted Residential Base Rate*

General Fund Expenditures—Total expenditures for the FY 2016 General Fund Budget are presented at $68,730,216, an increase of 4.98% compared to the FY 2015 Adopted Budget. As noted above, significant programs in the FY 2016 Budget that have contributed to this increase include the following:

- Additional solid waste route;
- Firefighter overhire positions;

- Civil service compensation study implementation; and
- Parks and Recreation operation/ maintenance cost for Park Bond projects coming online in FY 2016.

Capital Improvement Programs—The City Staff continues to manage the largest capital improvement programs in the history of the community. As of June 30, 2015, a total of $240,340,802 has been allocated for various capital projects including such improvements as water and sewer infrastructure, transportation infrastructure, parks improvements, and public safety infrastructure.

Funding sources for these projects can be identified in eight major areas:

- Utility Revenue Bonds
- General Obligation Bonds
- Certificates of Obligation
- General Operating Budget Funding
- Limited Tax Notes
- TxDOT Pass Through Finance Agreement
- Grants
- Reinvestment Zone No. 1

Within the Capital Improvement Projects section of this document, the specific projects recommended are listed within three categories. The categories are routine capital, multi-year non-routine capital, and projects identified for future funding.

Water and Wastewater Fund—Total revenues for the FY 2016 Water and Wastewater Fund Budget are presented at $33,466,378, an increase of 1.42% compared to the FY 2015 Adopted Budget.

Expenses, capital improvements, and debt service for the FY 2016 Water and Wastewater Fund Budget are presented at $33,466,378, an increase of 1.42% compared with prior year. The capital improvements include the allocation of $17,360,000 to continue the long-term replacement program of water and sewer infrastructures and equipment needs. A 6.39% rate increase was approved in the FY 2013 Budget to support these operational and capital programs.

Hotel/Motel Tax Fund—Total revenues for the Hotel/Motel Fund Budget are presented at $1,936,720, an increase of 5.23% compared to the FY 2015 Adopted Budget. 25% of the Hotel/Motel revenues are from the operations of the Frank Mayborn Center. Expenditures for the Hotel/Motel Fund Budget are presented at $2,356,118, an increase of 28.02% compared to the FY 2015 Adopted Budget. Funding for the Frank Mayborn Center, Tourism/Marketing, and Railroad & Heritage Museum are funded through the Hotel/Motel Tax Fund. Agencies seeking community enhancement grants whose services are eligible for funding by hotel/motel tax revenues are also funded through the Hotel/Motel Tax Fund.

As noted above, significant programs in the FY 2016 Budget that have contributed to this increase include the following:

- Phase 1 of exterior improvements at the Frank Mayborn Center; and
- Development of a Master plan for the Bend of the River property.

Federal and State Grant Fund—Total revenues and expenditures for Federal and State Grant Fund Budget are presented at $357,357, a decrease of 8.43% compared to the FY 2015 Adopted Budget. Total revenues include the award of the Community Development Block Grant (CDBG) at $357,357. The proposed allocation of CDBG funds are as follows:

- Public service agencies - $50,000

- Demolition - $70,000
- Housing improvements - $90,886
- Infrastructure improvements- $75,000
- General administration - $71,471

Drainage Fund—Total revenues are presented at $1,138,650, a 1.86% increase from prior year. Expenditures are presented at $1,648,150, an increase of 30.31% compared to the FY 2015 Adopted Budget. The expenditures of the drainage fund represent personnel and operational cost related to maintenance of existing drainage systems. In addition, there is $606,000 in significant capital equipment of which $509,500 will be funded with Fund Balance.

Conclusion

This is only a brief synopsis of the Budget for FY 2016. Developing the budget is a team effort that requires participation and input by citizens, City Council and City staff. My thanks to all of the Department and Division Heads who contributed to the development of this Budget. Their ability to respond, many times on short notice, to my inquiries and requests for additional information was appreciated and helpful.

Some of our continuing efforts are not reflected in individual line items in the budget: our focus on developing a world-class engaged team of employees and our efforts to engage the community. We anticipate rolling out programs to educate our City workforce, and train the next generation of leaders. In partnership with the Temple Economic Development Corporation, the Reinvestment Zone, the Chamber, our school districts and other strategic partners, we're committed to making Temple *the* place where businesses and residents want to live, work and play.

Finally, I want to extend a special word of appreciation to Director of Finance Traci Barnard and her staff for their many hours of work and effort. Of special note is the work done by Assistant Director of Finance Melissa Przybylski, Budget Coordinator Jennifer Emerson, Senior Accountant Stacey Hawkins, and Senior Accountant Rhonda Scally. I also need to recognize Assistant City Manager Brynn Myers for her work, insight, and input into the development of the FY 2016 Budget. Quite simply, this document could not have been produced without them.

Respectfully submitted,

Jonathan Graham | City Manager

STRATEGIC & ACTION PLANS

City of Temple

The City of Temple's strategic plan, ***"Temple Tomorrow"***, establishes the mission, vision, and values of the City; identifies four (4) major areas of focus; and establishes the City's goals, objectives, and action items. The areas of focus identified in the Plan are:

- Expand the Tax Base;
- Grow Health and Bioscience;
- Improve our Infrastructure; and
- Serve the Community.

These focus areas and their related goals and objectives guided the development of the FY 2016 Budget. Action items associated with strategic plan goals or objectives have been incorporated throughout this budget document as part of each division's introductory page. ***An icon is listed with each action item throughout the document to help readers quickly identify that item's associated strategic plan focus area.***

The *"Temple Tomorrow"* Strategic Plan was first adopted by City Council in FY 2009 and is updated each year as part of the annual budget process.

City of Temple
Temple Tomorrow Strategic Plan

Our Mission:

Temple will be a place of choice to live and work.

Our Vision:

Temple will provide the Best Jobs, the Best Education, and the Best Quality of Life.

Our Values:

Integrity. Excellence. Dedication.

Our Areas of Focus:

- Expand the Tax Base
- Grow Health and Bioscience
- Improve our Infrastructure
- Serve the Community

Expand the Tax Base

Strategic Goal 1: Economic development and tax base enhancement through addition to existing job base, new business creation, redevelopment, and industry retention and expansion.

Objectives:

- Expand retail sales in Temple.
- Foster downtown redevelopment.
- Foster redevelopment along Temple's strategic corridors.
- Improve the development process.
  - *Replace 20 Ticketwriters for the Police Department.*
  - *Explore and implement additional collection processes for increased efficiency and resolution of pending cases within the Municipal Court.*
  - *Obtain Permit Tech Certification classes.*
  - *Work on plans submitted with payments electronically.*
  - *Work on getting hard copies that are in archives scanned.*
  - *Develop Halloween at Bend of the River.*
  - *Minimize count adjustments through accurate data entry of all inventory transactions and work to minimize investment in inventory, which will in turn improve the inventory turnover rate.*
  - *Continue to manage the warehouses to ensure no stock outages of critical commodities and to provide timely and professional customer service.*
- Support and encourage small business development.
- Support the efforts of the Temple Economic Development Corporation (TEDC).

Strategic Goal 2: Excellence in Temple schools and higher education to assist in attracting employers and employees.

Objectives:

- Expand our collaborative efforts with public and private education to enhance or improve the image of education in the community.
- Further develop business/education collaborations related to specific industries the City and TEDC are targeting with an emphasis on higher-end, creative class businesses and workforce.

Grow Health and Bioscience

Strategic Goal 3: A vibrant and growing Healthcare and Bioscience economic cluster in Temple.

Objectives:

- Facilitate expansion of the Texas A&M University Health Science Center College of Medicine Temple mission and programs.
- Facilitate introducing the entrepreneurial climate to commercialize ongoing research.
- Promote and enhance both the healthcare mixed-use district (TMED) and the West Temple Life Science, Research, and Technology Campus (S&W West Campus).
- Support skills training and education efforts in basic science and life science.

Improve our Infrastructure

Strategic Goal 4: A transportation system that moves people to and through the community in a safe, efficient, and convenient manner.

Objectives:

- Maintain, manage, and improve the transportation network.
  - *Perform maintenance on all traffic signals and signalized school zones on a monthly basis.*
  - *Maintain coordination and timing plans through our new Traffic Signal Communication Program.*
  - *Deploy interactive signal map to citizens through City website.*
  - *Facilitate funding for various City initiatives including the Transportation Capital Improvement Program.*
  - *Reclaim two lane miles of City streets.*
  - *Crack Seal 250 lane miles of City streets.*
  - *Maintain all City of Temple street signs to MUTCD Standards.*
  - *Clear 2 miles of bar ditches.*
  - *Review 100% of plats, construction plans and building permits submitted to Engineering.*
  - *Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure.*
  - *Implement Year 4 of the multi-modal Transportation Capital Improvement Program.*
- Plan for the unique needs of aging and disabled persons.
- Develop and implement expansion of rail transportation through Temple.
- Improve and expand the capacity of existing and planned surface transportation system.
  - *Inspect 100% of privately constructed public infrastructure (construction permits).*
  - *Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure.*
- Maximize use and development of the Draughon-Miller Central Texas Regional Airport.
  - *Secure $100,000 TXDOT Aviation RAMP Grant to expand maintenance facility to improve operations (50/50 Match).*
  - *Facilitate the completion of the Airport Master Plan. Anticipated completion date January 2016.*
  - *Support the mission and operations of the AMCOM facility located on the Airport grounds with the #1 goal to keep them in Temple.*
  - *Facilitate the construction of additional parking, lighting, fencing, security facility and entrance access for the northwest area of the Airport; develop roadway connections near the fuel farm and fuel farm reconfiguration; addition of security gates; and redevelop access to the main terminal...project cost $3.3+ million.*

Strategic Goal 5: A transportation system that is integrated with and compliments neighborhood and community character.

Objectives:

- Develop and implement a formal traffic calming program.

- Promote well-designed roadways that are aesthetically pleasing and reflective of the surrounding community character.

Strategic Goal 6: A transportation system that offers a variety of choice in modes of transit.

Objectives:

- Develop and implement inter-modal facilities for moving goods through the community.
- Develop new and/or enhance existing pedestrian and bicycle amenities and facilities throughout the City.
- Enhance the public transit system to better address the varying needs of the community.

Strategic Goal 7: Water, wastewater, solid waste, and drainage system to meet current and future demands.

Other Action Items:

- *Continue change out program for meters in service for greater than 10 years.*
- *Coordinate, schedule and monitor large meter testing program.*
- *Facilitate the acquisition of property and easements for various utility infrastructure projects.*
- *Continue review of and updates to the City's form contracts.*
- *Facilitate funding for various City initiatives including the Water and Sewer Capital Program.*
- *Maintain bad debt at less than 0.5% of utility payment revenue.*
- *Maintain comprehensive water system standards that are in compliance with Title 30 of the Texas Administrative Code Chapter 290, Subchapter D.*
- *Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program.*
- *Reconstruct older storm drain inlets to allow access for cleaning and inspection.*
- *Report and clean up all unauthorized sewer discharges within 24 hours.*
- *Identify older storm drain inlets that need to be reconstructed to allow access.*
- *Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors.*
- *Implement a driver training program to educate employees on safe and efficient driving strategies.*
- *Commit to continued purchases of the new Compressed Natural Gas (CNG) vehicles and utilization of the city's fueling station.*
- *Implement Automated Metering Infrastructure (AMI) for large meter inventory.*
- *Review Customer Service practices and look for ways to make it easier to do business with the City of Temple Utility Business Office.*
- *Continue process improvements and capital efforts at water treatment facilities.*
- *Continue to manage water loss through various operation and methods and monitoring equipment.*
- *Meet Texas Commission on Environmental Quality (TCEQ) Public Drinking Water Standards.*
- *Increase water loss management practices.*
- *Improve raw water quality through intake upgrade.*

- *Implement a new work order maintenance software program.*
- *Implement a preventative maintenance program.*
- *Adoption of 2015 International Codes.*
- *Adoption of 2014 National Electrical Code.*
- *Continue to navigate through the process of expanding existing landfill to accommodate growth.*
- *Develop Fat-Oil-Grease (FOG) program to manage and reduce sanitary sewer overflows.*

Serve the Community

Strategic Goal 8: Adequate and sustainable City facilities, infrastructure, equipment and staffing.

Objectives:

- Address code content and enforcement procedures to enhance public safety and better coordinate inter-departmental functions.
  - *Continue review of and updates to the City's Code of Ordinances.*
- Support the mission and essential responsibilities of the City's key public safety functions and personnel through adequate budget and community support.
  - *Prepare a Five-Year Fund Forecast for the General Fund and Other Major Operating Funds.*
  - *Implement new budget management software for use beginning with the FY 2017 Budget.*
  - *Facilitate the preparation of the annual budget and capital program.*
  - *Reorganize the Fire Department Administrative Staff to improve work flow and capabilities within the Department.*
  - *Develop a professional development program for Fire Department personnel.*
  - *Continue to work towards an Insurance Service Office (ISO) rating renewal.*
  - *Increase Community Oriented Policing activities throughout the City.*
  - *Achieve Recognized Agency status from Texas Police Chiefs Association for Best Practices.*
  - *Standardize and address equipment needs on all Fire apparatus.*
  - *Implement the Civil Service Compensation plan.*
  - *Implement the Interactive Voice Response System.*
  - *Implementation of mobile inspection devices for entering inspections and the ability to access plans for inspectors in the field.*
  - *Update Animal Services 'Standard Operating Procedures' manual.*
  - *Replace 110 Mobile Data Laptops for Police and Fire.*
  - *Replace Intergraph Records Management System with WebRMS.*
  - *Replace Network Core.*
  - *Implement Discovery Team Recommendations.*

- *Implement expansion of residential routes to reduce overcrowding of current routes and allow for growth.*
- *Amend UDC commercial standards, including signage and landscaping.*
- *Implement new Records Management System.*

Other Action Items:

- *Amend Choices '08 (Comprehensive Plan) Future Land Use Plan (FLUP).*
- *Implement a new purchasing policy and procedures manual.*
- *Amend right-of-way dedication requirements.*
- *Provide management for various City initiatives including the Transportation Capital Improvement Program, Water and Sewer Capital Program, compressed natural gas fueling station and curbside recycling.*
- *Continue implementation of imaging program for City's permanent records.*
- *Continue participation in Texas Municipal Clerks Certification Program.*
- *Revise protocol and office procedures for vital records program.*
- *Implement an Energy Management Plan, involving Facility and Preventive Maintenance*
- *Develop a Performance Management program.*

Strategic Goal 9: Citizen engagement, education, responsive government, and community support.

Objectives:

- Keep citizens informed and engaged to encourage participation in local government and the community.
  - *Add additional content to the Animal Services webpage.*
  - *Implement an on-line learning management system.*
  - *Implement an on-line application.*
  - *Continue to expand educational and promotional opportunities for recycling and waste reduction programs.*
  - *Increase media coverage of the Parks and Recreation Department (PARD) department's activities and programs.*
  - *Increase visits to the Mayor's Council on Physical Fitness' website.*
  - *Develop an advertising campaign that will increase animal adoption.*
  - *Continue the success of "Donate A Car".*
  - *Enhance community education and outreach.*
  - *Implement a Sustainable Education Plan for the City and community*
  - *Roll out the new "Faster Web" fleet management software system to our customers.*

Strategic Goal 10: Enhanced image and identity for Temple.

Objectives:

- Develop policies, practices, and incentives to influence the location, pattern, character, quality and timing of new growth.

- Focus on development quality and outcomes, as well as public beautification efforts along Temple's major corridors and at community entries.

- Support a renewed vitality and development interest in Temple's oldest neighborhoods.

  - *Continue and extend the successes of East Temple re-development.*

  - *Comprehensive amendments to sidewalk codes and funding mechanisms to improve overall pedestrian connectivity.*

  - *Amend the Unified Development Code (UDC) to include the I-35 corridor overlay standards.*

  - *Address Certificates of Occupancy, including process for new and existing uses.*

  - *Develop Water Conservation Incentive program.*

Strategic Goal 11: Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

<u>*Objectives:*</u>

- Encourage a diverse mix of residential options.

- Encourage an expanding housing stock that offers local buyers and renters both affordability and value.

- Invest in parks, recreational, and cultural facilities and programs that enhance community wellness, quality of place, and community amenities.

  - *Assist in forming neighborhood organizations.*

  - *Develop and implement a Housing Improvement Program.*

  - *Continue to expand community engagement and collaboration with non-profit agencies*

  - *Expand existing neighborhood clean-up programs working with Neighborhood volunteer groups.*

  - *Expand community engagement in CDBG program development and implementation.*

  - *Revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure in order to enhance the quality of life for residents while making our community a better place to live and work.*

  - *Begin limited circulation of magazines.*

  - *Implement Year 4 of the City's 5-Year Wellness Plan.*

  - *Continue to assist with the possible development of the Bend of the River into a botanic garden.*

  - *Enhance development program offerings for adults and juniors.*

  - *Increase total sales in the grill.*

  - *Increase sale of merchandise in the Pro Shop.*

  - *Make additions to the maintenance shop to house all equipment.*

  - *Host Junior Golf Fundraising Tournament.*

  - *Host quality changing exhibits in new changing exhibit gallery.*

  - *Continue rail car restoration project.*

- *Host two major educational program days.*
- *Implement instructional program for ereaders and databases available through the Library.*
- *Continue the "Library Cards for Kids" program to public and private schools in Temple.*
- *Revise signage in the Library to improve patron awareness of resources.*
- *Add a training luncheon to the Teen Court Advocacy program.*
- *Continue the expansion of the Teen Court and alternative juvenile sentencing programs.*
- *Coordinate the execution of two annual warrant round-up events.*
- *Address access management, including establishing functional roadway classifications.*
- *Increase the number of bids submitted for meetings and sporting events.*
- *Increase the number of Mayborn Convention Center bookings and increase revenue.*
- *Increase the number of room nights generated by the division.*
- *Implement Pepper Creek Trail Phase 2 improvements.*
- *Develop winter tree trimming program.*
- *Paint basketball court at Jeff Hamilton and Scott & White parks.*
- *Add "Poured in Place" playground at Temple South Rotary Park.*
- *Continue to be responsive to vendors and internal City departments with respect to procurement needs.*
- *Create downstairs exhibit gallery.*
- *Increase family programming at the Summit.*
- *Increase programming at Blackmon Community Center.*

USER GUIDE

City of Temple

Budget Process

Budgeting is an essential element of the financial planning, control and evaluation process of municipal government. The "operating budget" is the City's annual operating plan as required by City Charter. The City Charter establishes the fiscal year that begins on October 1st and ends on September 30th. The budget process begins in February each year and ends on or before September 15th when the budget is legally adopted by the City Council.

The operating budget will be balanced with current revenues and other financing sources inclusive of beginning unreserved, undesignated fund balance. Unencumbered budget appropriations lapse at year end and do not carry forward to future years.

The budget process will be coordinated in order to identify major policy issues for City Council consideration several months prior to the budget approval date so that proper decisions can be made.

Quarterly financial reports, along with monthly general ledger reports, will be prepared to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Council. Summary financial reports will be presented to the City Council quarterly. Such reports will be in a format that will enable the City Council and other intended users to readily evaluate the financial position and results of operations of the City.

The City should establish an adequate contingent appropriation in the General Fund and Water and Sewer Fund. Expenditures from this appropriation shall be made only in cases of emergency. The contingency appropriations shall be distributed only by transfer to departmental appropriations. All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request an emergency requiring immediate action?
2. Why was the item not budgeted in the normal budget process?
3. Why the transfer cannot be made within the division or department?

Annual budgets are legally adopted for the General Fund, Special Revenue Funds, Debt Service Fund and the Proprietary Fund. Capital Project Funds do not have formally adopted budgets, rather they are long range projections for planning purposes.

Budget amendment forms must be submitted to Finance for review. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. If an amendment is seeking funding between departments, from contingency accounts or other financing sources, then the amendment must also be approved by the City Council. Amendments are submitted to City Council at each council meeting. Budget amendments for Council approved projects require only the Director of Finance and City Manager signatures.

The budget should be prepared according to the following schedule:

1. In February, budget packets will be prepared for departments.
2. A meeting will be scheduled for the first part of March to distribute packets and instructions for preparing the budget.
3. On or about April 15th, a work session will be scheduled with City Council to identify issues and receive policy guidance for the budget.
4. Within the next three to four weeks, after Departments have submitted their budget proposals, a review session will be scheduled with each department to review their budget proposals. After about two weeks, a second review session will be scheduled with departments.

5. At the first City Council meeting in June, a follow-up policy guidance session with City Council will be scheduled. An interim report on revenues and expenditures will be provided to the City Council.
6. During July, work sessions will be scheduled with the City Council to review the budget.
7. On or before August 1st, the City Manager will file the budget with the Director of Finance. At the next regular meeting of the City Council, the Council shall set the time and place of a public hearing. A notice will be published at least fifteen days prior to the date of the public hearing.
8. On or before September 15th, a final public hearing will be scheduled. The budget will be adopted along with the adoption of the tax rate and tax roll.

This year's budget calendar is included at the end of this section.

Form of Government

The City of Temple utilizes a Council – Manager form of government and is organized under the Constitution and Laws of the State of Texas. Temple is a home-rule corporation. The City Council is composed of four members with a Mayor elected at-large. The City Council appoints the City Manager, City Attorney, Director of Finance, City Secretary, and the Municipal Judge. These staff members work with the direction of the City Council. All other staff members work with the direction of the City Manager.

The City Manager is the Chief Executive Officer and the head of the administrative branch of the City Government. He is responsible for the proper administration of all affairs of the City.

Basis of Presentation

The accounts of the City are organized and operated on the basis of funds or account groups, each of which is considered to be a separate accounting entity. The operations of each fund are accounted for with a separate set of self-balancing accounts that comprise its assets, liabilities, fund balances or retained earnings, revenues and expenditures or expenses. The various funds are grouped by category and type in the financial statements. The City maintains the following fund types within three broad fund categories and the account groups:

Governmental Fund Types

Governmental funds are those through which most governmental functions of the City are financed.

The acquisition, use and balances of the City's expendable financial resources and the related current liabilities (except those, if any, which should be accounted for in proprietary or fiduciary funds) are accounted for through governmental funds. The measurement focus is upon determination of financial position and changes in financial position, rather than upon net income determination. The following governmental fund types are maintained by the City:

I. *General Fund* – The General Fund is the general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in other funds.

II. *Special Revenue Funds* – Special revenue funds are used to account for the proceeds of certain specific revenue sources that are legally restricted to expenditures for specified purposes. The individual special revenue funds are:

A. **Hotel/Motel Tax Fund** – Levy and utilization of Hotel-Motel occupancy tax, Civic Center revenues, and Railroad Museum revenues.

B. **Reinvestment Zone No. 1 Fund** – Ad Valorem taxes levied on and used in a designated zone.

C. **Federal/State Grant Fund** – Operations of projects utilizing federal and state grant funds.

D. **Drainage Fund –** Levy and utilization of a municipal drainage fee.

III. *Debt Service Fund* – The Debt Service Fund is used to account for the accumulation of, resources for, and payment of general long-term debt principal, interest and related cost.

Exhibit 1 following the User Guide illustrates the relationship between governmental fund types and the different departments within the City.

Proprietary Fund Types

Proprietary funds are used to account for the City's ongoing organizations and activities, which are similar to those found in the private sector. The measurement focus is upon determination of net income and capital maintenance. The following proprietary fund type is maintained by the City:

I. *Enterprise Fund* – Enterprise funds are used to account for operations (1) that are financed and operated in a manner similar to private business enterprises where the intent of the governing body is that the costs (expenses including depreciation) of providing goods or services to the general public on a continuing basis be financed or recovered primarily through user charges, or (2) where the governing body has decided that periodic determination of revenues earned, expenses incurred, or net income is appropriate for capital maintenance, public policy, management control, accountability or other purposes. The City has one enterprise fund, as follows:

A. **Water and Sewer Enterprise Fund** – Water and sewer services provided to residents of the City.

Exhibit 1 following the User Guide illustrates the relationship between proprietary fund types and the different departments within the City.

Basis of Accounting

Revenues and Expenditures

Basis of accounting refers to the time at which revenues and expenditures or expenses, and the related assets and liabilities, are recognized in the accounts and reported in the financial statements.

Governmental funds and agency funds are accounted for using the modified accrual basis of accounting. Under the modified accrual basis of accounting, revenues are recorded when susceptible-to-accrual (i.e., both measurable and available). Available means collectible within the current period or soon enough thereafter to be used to pay liabilities of the current period. Expenditures, if measurable, are generally recognized when the related fund liability is incurred. Exceptions to this general rule include the unmatured principal and interest on general obligation long-term debt which is recognized when due and accrued vacation and sick leave, which is included in the General Long-Term Debt Account Group. These exceptions are in conformity with generally accepted accounting principles.

Property tax revenues are recognized when they become available. In this case, available means when due, or past due and receivable within the current period and collected within the current period or soon enough thereafter to be used to pay liabilities of the current period. Such time thereafter shall not exceed 60 days. Tax collections expected to be received subsequent to the 60-day availability period are reported as deferred revenue.

Sales taxes are recorded when susceptible-to-accrual (i.e., both measurable and available). Sales taxes are considered measurable when in the custody of the State Comptroller and are recognized as revenue at that time. Other major revenues that are considered susceptible to accrual include utility franchise taxes, grants-in-aid earned and other intergovernmental revenues. In applying the susceptible-to-accrual concept to intergovernmental revenues, the legal and contractual requirements of the numerous individual grant programs are used for guidance. There are essentially two types of intergovernmental revenues. In one, monies must be expended for the specific purpose or project before any amounts will be paid to the City; therefore, revenues are recognized based upon the expenditures recorded. In the other, monies are virtually unrestricted as to purpose of expenditure and are revocable only for failure to comply with prescribed compliance requirements. These

resources are reflected as revenues at the time of receipt, or earlier, if the susceptible-to-accrual criteria are met.

The accrual basis of accounting is utilized by the proprietary fund. Under the accrual basis of accounting, revenues are recognized in the accounting period in which they are earned and become measurable (i.e., water billings and accrued interest). Expenses are recorded in the accounting period incurred, if measurable.

Revenues in the Water and Sewer Fund are recognized as billed on a cycle basis. Unbilled utility account receivables are not material and are not recorded in the financial statements.

Encumbrances

Encumbrances represent commitments related to unperformed (executory) contracts for goods or services. Encumbrance accounting, under which purchase orders, contracts, and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is employed as an extension of formal budgetary integration in the general fund, enterprise fund and special revenue funds. Encumbrances outstanding at year end are reported as reservations of fund balances and do not constitute expenditures or liabilities since the commitments will be honored during the subsequent year.

For the budgetary purposes, appropriations lapse at fiscal year end except for that portion related to encumbered amounts. Encumbrances outstanding at year end and the related appropriation are carried forward to the new fiscal year through a supplemental budgetary allocation.

Basis of Budgeting

The budget of a general government fund type (for example, the General Fund and Special Revenue Funds such as the Hotel/Motel Tax Fund, Federal/State Grant Fund, Reinvestment Zone No. 1 Fund, and Drainage Fund) is prepared on a modified accrual basis. Briefly, this means that obligations of the City (for example, outstanding purchase orders) are budgeted as expenses, but revenues are recognized only when they are actually received.

The Enterprise Fund (i.e., Water and Sewer), on the other hand, is budgeted on a full accrual basis. Not only are expenditures recognized when a commitment is made (e.g. through a purchase order), but revenues are also recognized when they are obligated to the City (for example, water user fees are recognized as revenue when bills are produced).
The Comprehensive Annual Financial Report (CAFR) shows the status of the City's finances on the basis of "generally accepted accounting principles" (GAAP). In most cases this conforms to the way the City prepares its budget. Two exceptions, (1) the treatment of depreciation expense (this is not shown in the budget, although the full purchase price of equipment and capital improvements is, while purchases of capital improvements are depreciated in the CAFR for enterprise funds) and (2) compensated absences (accrued but unused sick leave) are treated slightly different in the budget and CAFR.

The Comprehensive Annual Financial Report shows both fund expenditures and revenues on a GAAP basis for comparison purposes.

Fund Balance/Working Capital

The number one goal of the City Council is to improve or maintain the financial health of the City. Annual revenue projections are conservative. Expenditures are closely monitored. In stable economic times, the combination of these two strategies results in excess revenues over expenditures. Unencumbered budget appropriations lapse at year end and do not carry forward to future years. The excess revenues are then available to increase the fund balance. The General Fund Balance is increased from excess revenues each year as part of the budget process to attain the appropriate level.

It shall be the goal of the City to maintain an undesignated fund balance in the General Fund equal to at least four months of the fund's operating budget.

Debt Reserves

Debt reserves are established to protect bond holders from payment defaults. Adequate debt reserves are essential in maintaining good bond ratings and the marketability of bonds.

The amount of debt reserves are established by bond covenants adopted in association with each bond issuance.
The City Council may establish, upon recommendation of the Director of Finance, supplemental Debt Service reserves. Such reserves shall not be deemed to confer any rights upon bondholders over and above those set forth in the Bond Covenant for each bond issue.

Governmental Fund Types

General Fund

General Fund — General Government
- Assistant City Manager
- City Council
- City Manager
- City Secretary
- Economic Development
- Facility Services
- Finance
- Fleet Services
- General Services
- Human Resources
- ITS
- Inspections/Permits
- Legal
- Planning
- Purchasing
- Social Security Building
- Special Services

General Fund — Airport
- Airport

General Fund — Highway & Streets
- Engineering
- Street
- Traffic Signal

General Fund — Parks & Recreation
- Golf Course
- Library
- Parks
- Parks & Recreation - Admin
- Recreation

General Fund — Other
- Capital
- Debt Service
- Transfer Out

General Fund — Public Safety
- Animal Services
- Code Enforcement
- Communications
- Fire
- Municipal Court
- Police

General Fund — Solid Waste
- Solid Waste

Debt Service Fund

Debt Service Fund — Debt Service
- Debt Service

Special Revenue Funds

Drainage Fund — Drainage
- Drainage

Federal/State Grant Fund — Federal/State Grants
- Community Dvlpmt - Admin
- Projects/Grants
- Airport Grant
- Parks Grant
- Police Grant

Reinvestment Zone No. 1 Fund — Reinvestment Zone No. 1
- Reinvestment Zone No. 1
- '03 CO's Reinvestment Zone
- '07 CO's Reinvestment Zone
- '13 CO's Reinvestment Zone

Hotel/Motel Tax Fund — Hotel/Motel
- Mayborn Center
- Tourism Marketing
- Railroad/Heritage Museum

Proprietary Fund Types

Utility Enterprise Fund

Water and Sewer Fund — Water and Sewer
- Debt Service
- Metering
- Public Works - Admin
- Purchasing
- Sewer Collection
- Sewer Treatment
- Utility Business Office
- Water Distribution
- Water Treatment

FY 2016 Budget & CIP Process
Calendar

~FY 2015/2016~

Department Head Leadership Retreat – highlight issues, feedback on budget process, and discuss FY 2016 Budget & CIP process and calendar	January 23
'Pre-Budget' Departmental Meetings	February 9 -10
Council Budget Retreat – discuss Strategic Planning & FY 2016 Budget Planning	February 12
Executive Leadership Meeting – discuss budget guidelines & training	February 17
Department Budget Training	February 17 - 27
Mail Letters to PSA/Community Enhancement Grants	March 6
PSA/Community Enhancement Grants' Briefings	March 12
Department's deadlines:	
Departmental Budget Submissions	March 24
Performance & Introduction (iPages)	March 30
Capital Improvement Plan (CIP)	April 7
Council Work Session – discuss Strategic Planning & FY 2016 Budget Planning	**April 2**
Departmental Requests Reviews	
Budget Big Picture Meeting	April 6
Fleet Services Review	April 6
ITS Requests Review	April 7
Facility Services Request Review	April 7
Personnel Requests Review	April 9
PSA/Community Enhancement Grant deadline to submit request	April 10
Budget Review Sessions	April 10 – April 30
Council Work Session – discuss Strategic Planning & FY 2016 Budget Planning	**May 7**
Election	May 9
Chief Appraiser sends notices of appraised value; City receives preliminary tax roll	May 15
Council Work Session – discuss Budget/CIP, Strategic Plan, Community Enhancement Grants	**May 21**
Budget Review Sessions Follow Up	May 18 – 22
CDBG Public Hearing – funding recommendations for PSA's	**June 18**

[Begins CDBG Environmental Review Process and 30-day comment period for 5-Year & Annual Consolidated Action Plan]

FY 2016 Budget & CIP Process
Calendar

~FY 2015/2016~

File City Budget & CIP documents with City Secretary	**June 26**
Employee Briefings on FY 2016 Budget – Post-Budget Filing	June 29 – July 6
Council Work Session	**July 2**
Council sets time, date & place for Budget/CIP Public Hearing	**July 2**
Council Work Session – discuss East Temple Redevelopment	**July 16**
Publish Ad – "Notice of Public Hearing on Budget"	**July 19**
Chief Appraiser certifies the approved appraisal roll for each taxing entity	July 25
Chief Appraiser delivers final Effective Tax Rate (ETR) calculation to taxing entities	July 28
Council Work Session – discuss Utility CIP	**July 30 @ 3:30 pm**
Chief Appraiser publishes notice of effective and rollback tax rates	August 1
Publish Ad – "Notice of Public Hearing on Budget"	August 1
Council Work Session – discuss Budget & CIP	**August 6**
Adoption of Annual Consolidated Action Plan (CDBG Budget)	**August 6**
Initial Public Hearing on City Budget/CIP	**August 6**
Council – discuss tax rate, take record vote and schedule public hearings	**August 6**
Publish Ad – "Notice of Proposed (Exceeds) Tax Rate"	August 7
Supplemental Notice of Hearing on Tax Rate Increase	August 7
Council Work Session – discuss Budget & CIP	**August 14 (SM)**
1st Public Hearing on Tax Increase – - **schedule and announce meeting to adopt tax rate**	**August 14 (SM) @ 8:30 am**
2nd Public Hearing on Tax Increase – - **schedule and announce meeting to adopt tax rate**	**August 20**
1st Readings – - **approving the tax roll** - **levying taxes and setting a tax rate**	**August 26 (SM) @ 8:30 am**
Adoption of Solid Waste Rate Adjustments	**August 27 (SM) @ 3:30 pm**
Adoption of Civil Service Compensation Plan	**August 27 (SM) @ 3:30 pm**
Final Budget/CIP Public Hearing and Adoption; Public Hearings and Adoption of tax rate and tax roll	**August 27 (SM) @ 3:30 pm**

FISCAL & BUDGETARY POLICY

City of Temple

I. STATEMENT OF PURPOSE

The broad purpose of the following Fiscal and Budgetary Policy Statements is to enable the City to achieve and maintain a long-term stable and positive financial condition. The watchwords of the City's financial management include integrity, prudent stewardship, planning, accountability, full disclosure and communication.

The more specific purpose is to provide guidelines to the Director of Finance in planning and directing the City's day-to-day financial affairs and in developing recommendations to the City Manager and City Council.

The scope of these policies generally spans, among other issues, accounting, auditing, financial reporting, internal controls, operating and capital budgeting, revenue management, cash and investment management, expenditure control, asset management, debt management, and planning concepts, in order to:

A. present fairly and with full disclosure the financial position and results of the financial operations of the City in conformity to generally accepted accounting principles (GAAP) and;

B. determine and demonstrate compliance with finance-related legal and contractual issues in accordance with provisions of the Texas Local Government Code and other pertinent legal documents and mandates.

The City Council will annually review and approve the Fiscal and Budgetary Policy Statements as part of the budget process.

II. OPERATING BUDGET

A. **Preparation** – Budgeting is an essential element of the financial planning, control, and evaluation process of municipal government. The "operating budget" is the City's annual financial operating plan. The annual budget includes all of the operating departments of the general fund, proprietary fund, the debt service fund, special revenue funds, and capital project funds of the City. The budget is prepared by the City Manager and Director of Finance with the cooperation of all City Departments, on a basis which is consistent with generally accepted accounting principles. The City Manager presents the budget to the City Council and in accordance with Article 12 of the Charter, files a copy with the City Secretary and the Director of Finance. The budget should be presented to the City Council no later than the 1st day of August and should be enacted by the City Council on or before the fifteenth day of the last month of the preceding fiscal year.

1. Proposed Budget – A proposed budget shall be prepared by the City Manager with the participation of all the City's Department Heads within the provisions of the City Charter.

   a. The budget shall include four basic segments for review and evaluation. These segments are: (1) revenues, (2) personnel costs, (3) operations and maintenance costs, and (4) capital and other (non-capital) project costs.

   b. The budget review process shall include City Council participation in the development of each of the four segments of the proposed budget and public hearings to allow for citizen participation in the budget preparation.

   c. The budget process shall span sufficient time to address policy and fiscal issues by the City Council.

   d. A copy of the proposed budget shall be filed by the City Manager with the City Secretary and Director of Finance when it is submitted to the City Council in accordance with the provisions of the City Charter.

2. Adoption – Upon the presentation by the Director of Finance of a proposed budget

document to the City Council, the City Council shall call and publicize a public hearing. The City Council will subsequently adopt by Ordinance such budget, as it may have been amended, as the City's Annual Budget effective for the fiscal year beginning October 1st.

B. **Balanced Budget** – The operating budget will be balanced with current revenues, which may include beginning fund balances less required reserves as established by City Council, greater than or equal to current expenditures/expenses.

C. **Planning** – The budget process will be coordinated so as to identify major policy issues for City Council consideration several months prior to the budget approval date. This will allow adequate time for appropriate decisions and analysis of financial impacts.

D. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Managers to manage their budgets and to enable the Director of Finance to monitor and control the budget as authorized by the City Manager. Summary financial and budgetary reports will be presented by the Director of Finance to the City Council to understand the overall budget and financial status.

E. **Control and Accountability** – The Department Heads of each department will be solely responsible to insure that their department budgets will not exceed budgeted amounts. In addition, each Department Head will be solely responsible to achieve budgeted revenues that are generated by activities of that department. Failure to achieve budgetary control of their individual expenditure and revenue budgets will be evaluated and investigated by the City Manager.

F. **Expenditure Requests** – The Finance Department will evaluate expenditure requests from departments to ensure that the requests are in the amount and kind originally budgeted in those departments and that adequate funds are available to comply with individual expense request. The Director of Finance will make every effort to assist departments in obtaining purchases to accomplish the goals and objectives delineated in the budget information for each department set forth in the current yearly adopted budget.

G. **Contingent Appropriation** – The City Manager should establish an adequate contingent appropriation in each of the operating funds. Expenditures from this appropriation shall be made only in cases of emergency or an unforeseen/unusual need. A detailed account shall be recorded and reported. The transfer of this budget appropriation shall be under the control of the City Council. Any transfer of contingency must be expressly approved in advance by the City Council.

All transfers from the contingent appropriation will be evaluated using the following criteria:

1. Is the request of such an emergency nature that it must be made immediately?

2. Why was the item not budgeted in the normal budget process?

3. Why the transfer cannot be made within the division or department?

III. REVENUE POLICIES

A. **Characteristics** – The City Finance Department will strive for the following optimum characteristics in its revenue system:

1. Simplicity – The City, where possible and without sacrificing accuracy, will strive to keep the revenue system simple in order to reduce compliance costs for the taxpayer or service recipient. A corresponding decrease in the City's cost of collection and a reduction in avoidance to pay should result.

2. Certainty – A knowledge and understanding of revenue sources increases the reliability of the revenue system. The City will understand its revenue sources and enact consistent collection policies to provide assurances that the revenue base will materialize according to budgets and plans.

3. Equity – The City shall make every effort to maintain equity in its revenue system structure; i.e., the City should seek to minimize or eliminate all forms of subsidization between entities, funds, services, utilities, and customer classes.

4. Revenue Adequacy – The City should require that there be a balance in the revenue system; i.e., the revenue base will have the characteristics of fairness and neutrality as it applies to cost of service, willingness to pay, and ability to pay.

5. Administration – The benefits of a revenue source should exceed the cost of levying and collecting that revenue. The cost of collection should be reviewed annually for cost effectiveness as a part of the indirect cost of service analysis. Where appropriate, the City will use the administrative processes of State, Federal or Local Governmental collection agencies in order to reduce administrative cost.

6. Diversification and Stability – A diversified revenue system with a stable source of income shall be maintained. This will help avoid instabilities in two particular revenue sources due to factors such as fluctuations in the economy and variations in the weather.

B. **Issues** – The following considerations and issues will guide the City Finance Department in its revenue policies concerning specific sources of funds:

1. Cost/Benefit of Abatement – The City will use caution in the analysis of tax or fee incentives that are used to encourage development. Ideally, a cost/benefit (fiscal impact) and analysis should be performed as part of such caution.

2. Non-Recurring Revenues – One-time or non-recurring revenues should not be used to finance current ongoing operations. Non-recurring revenues should be used only for non-recurring expenditures and not be used for budget balancing purposes.

3. Property Tax Revenues – All real and business personal property located within the City shall be valued at 100% of the fair market value for any given year based on the current appraisal supplied to the City by the Bell County Tax Appraisal District. Reappraisal and reassessment shall be done every third year.

   Conservative budgeted revenue estimates result in a projected ninety-eight percent (98%) budgeted collection rate for current ad valorem taxes. Two percent (2%) of estimated current ad valorem taxes will be projected and used as the budget for delinquent ad valorem tax collections. The combined ad valorem tax collections budgeted each fiscal year will be no less than one hundred percent (100%) of the tax levy and should insure that ad valorem tax collection projections will not be over estimated.

   The Finance Department will endeavor with the Tax Assessor Collector to collect ad valorem taxes in excess of ninety-seven percent (97%) of total ad valorem tax levy with a goal of one hundred percent (100%) collection of actual ad valorem taxes levied in each fiscal year.

   All delinquent taxes shall be aggressively pursued each year by the Tax Assessor/Collector. Tax accounts

delinquent greater than 90 days shall be submitted for collection each year to an attorney selected by the Bell County Tax Appraisal District. A penalty shall be assessed on all delinquent property taxes, which shall include all court costs, as well as an amount for compensation of the attorney as permitted by State law and in accordance with the attorney's contract with the County. Annual performance criteria will be developed for the attorney and reported to the City Council.

4. Interest Income – Interest earned from investment of available monies, whether pooled or not, will be distributed to the funds in accordance with the equity balance of the fund from which monies were provided to be invested.

5. User-Based Fees and Service Charges – For services associated with a user fee or charge, the direct and indirect costs of that service will be offset by a fee where possible. There will be an annual review by all Department Heads of fees and charges to ensure that fees provide adequate coverage of cost of services for their respective departments.

   The City Council will determine how much of the cost of a service should be recovered by fees and charges.

6. Enterprise Fund Rates – The Director of Utilities will review rates annually, and the City Council will adopt rates that will generate revenues sufficient to cover operating expenses, meet the legal restrictions of all applicable bond covenants, and provide for an adequate level of working capital.

   Additionally, enterprise activity rates and other legal funds of the City will include transfers to and receive credits from other funds as follows:

   a. General and Administrative Charges – Administrative costs should be charged to all funds for services of general overhead, such as administration, finance, customer billing, personnel, data processing, engineering, and legal counsel, and other costs as appropriate. The charges will be determined by the Director of Finance through an indirect cost allocation following accepted practices and procedures not to exceed 9.5%.

   b. Payment in-lieu-of-costs – This transfer will be made in accordance with the following methods, not to exceed 5% of the total estimated operating revenues of the respective fund.

      (1) *In-Lieu-of-franchise-fee*. In-lieu-of-franchise fee will be included as a part of the rate computation of gross sales consistent with the franchise rates charged to investor owned utility franchises to operate within the City. Currently, the City levies a 5% franchise fee.

      (2) *Payment-in-lieu-of-ad valorem tax*. Rates will be calculated so as to include a fee equal to the ad valorem taxes lost as a result of municipal ownership of the various utility and other enterprise activities owned by the City. Net book value will be used as a basis, barring absence of known market value and applied only to capital assets actually within the incorporated City limits.

7. Intergovernmental Revenues (Federal/State/Local) – All potential grants will be examined for matching requirements and the source of the matching requirements. These revenue sources will be expended only for intended purpose of grant aid. It must be clearly understood that operational

requirements set up as a result of a grant or aid could be discontinued once the term and conditions of the project have terminated.

8. Revenue Monitoring – Revenues actually received will be compared to budgeted revenues by the Director of Finance and any variances considered to be material will be investigated. This process will be summarized in the appropriate budget report. The Director of Finance will report results of that investigation to the City Manager and City Council.

IV. EXPENDITURE POLICIES

A. **Appropriations** – The point of budgetary control is at the department level budget for all funds. When budget adjustments among Departments and/or funds are necessary, they will be made in accordance with the City Charter. Budget appropriation amendments at lower levels of control shall be made in accordance with the applicable administrative procedures.

B. **Central Control** – No recognized or significant salary or capital budgetary savings in any Department shall be spent by the Department Head without the prior authorization of the City Manager. This control will realize budget savings each year that will be recognized in the approved budget as "unexpended appropriations" or contingency "sweep" accounts. The City Manager is authorized, without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item greater than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased. The Director of Finance is authorized without further City Council action, to transfer appropriations within individual department budgets for each fund from line item to line item less than $5,000 provided that the total funds appropriated by the City Council for each individual department budget are neither increased nor decreased.

C. **Purchasing** – All City purchases of goods or services will be made in accordance with the City's current Purchasing Manual.

D. **Prompt Payment** – All invoices approved for payment by the proper City authorities shall be paid by the Finance Department within thirty (30) calendar days of receipt in accordance with the provisions of Article 601f, Section 2 of the State of Texas Civil Statutes.

The Director of Finance shall establish and maintain proper procedures which will enable the City to take advantage of all purchase discounts, when possible, except in the instance where payments can be reasonably and legally delayed in order to maximize the City's investable cash.

E. **Reporting** – Quarterly reports will be presented by the Director of Finance in open Council meetings describing the financial and budgetary conditions of the City. Comparisons of actual to budget and actual to prior year, appropriate ratios and graphs to fully disclose and present meaningful information will be used whenever possible.

V. CAPITAL BUDGET AND PROGRAM

A. **Preparation** – The City's Capital Budget will include all capital project funds and all capital resources. The budget will be prepared annually and on a project basis. The Capital Budget will be prepared by the City Manager with the involvement of responsible departments.

B. **Control** – All capital project expenditures must be appropriated in the Capital Budget. The Finance Department must certify the availability of resources before any capital project contract is presented to the City Council for approval.

C. **Program Planning** – The Capital Budget will be taken from capital improvements plan for future years. The planning time frame for the capital improvements project plan should normally be five years, but a minimum of at least three years. The replacement and maintenance for capital items should also be projected for the next ten (10) years. Future maintenance and operational costs will be considered so that these costs can be included in the operating budget.

D. **Financing Programs** – Where applicable, assessments, impact fees, pro rata charges, or other fees should be used to fund capital projects which have a primary benefit to specific, identifiable property owners.

Recognizing that long-term debt is usually a more expensive financing method, alternative-financing sources will be explored before debt is issued. When debt is issued, it will be used to acquire major assets with expected lives that equal or exceed the average life of the debt issue. The exceptions to this requirement are the traditional costs of marketing and issuing the debt, capitalized labor for design and construction of capital projects, and small component parts which are attached to major equipment purchases.

E. **Timing** – The Financial Analyst will work with Department Heads during the budget preparation to schedule the timing of capital equipment purchases to insure funds availability. The final schedule of capital purchases will be given to Directors or Department Heads to assist them in timing purchase requests to the Purchasing Department.

F. **Infrastructure Maintenance** – The City recognizes the deferred maintenance increases future capital costs. Therefore, a portion of all individual funds with infrastructure should be budgeted each year to maintain the quality of the City's infrastructure. Replacement schedules should be developed in order to anticipate the deterioration and obsolescence of infrastructure.

G. **Reporting** – Periodic financial reports will be prepared by the Director of Finance to enable the Department Heads to manage their capital budgets and to enable the Finance Department to monitor and control the capital budget as authorized by the City Manager.

VI. ACCOUNTING, AUDITING, AND FINANCIAL REPORTING

A. **Accounting** – The City Finance Department is solely responsible for the reporting of the financial affairs, both internally and externally. The Director of Finance is the City's Chief Fiscal Officer and, through responsibility delegated to the Assistant Director of Finance, is responsible for establishing the Chart of Accounts and for properly recording financial transactions.

B. **Auditing** –

1. Qualifications of the Auditor – In conformance with the City's Charter and according to the provisions of Texas Local Government Code, Title 4, Chapter 103, the City will be audited annually by outside independent accountants ("auditor"). The auditor must be a CPA that can demonstrate that it has the breadth and depth of staff to conduct the City's audit in accordance with generally accepted auditing standards and contractual requirements. The auditor must hold a license under Article 41a-1, Section 9, of the Civil Statues of Texas, capable of demonstrating that it has sufficient staff which will enable it to conduct the City's audit in accordance with generally accepted auditing standards as required by the City Charter and applicable state and federal laws. The auditor's report on the City's financial statement will be completed within 120 days of the City's fiscal year end, and the auditor will jointly review the

management letter with the City Council within 30 days of its receipt by the staff.

In conjunction with their review, the Director of Finance shall respond within 100 days in writing to the City Manager and City Council regarding the auditor's Management Letter, addressing the issues contained therein. The City Council shall schedule its formal acceptance of the auditor's report upon the resolution of any issues resulting from the joint review.

2. **Responsibility of Auditor to City Council –** The auditor is retained by and is accountable directly to the City Council and will have access to direct communication with the City Council if the City Staff is unresponsive to auditor recommendations or if the auditor considers such communication necessary to fulfill its legal and professional responsibilities.

C. **Financial Reporting** –

1. External Reporting – The City Finance Department shall prepare a written Comprehensive Annual Financial Report (CAFR) which shall be presented to the City's auditor within 60 days of the City's fiscal year end. Accuracy and timeliness of the CAFR is the responsibility of the City staff. The CAFR will be prepared in accordance with generally accepted accounting principles (GAAP). If City staffing limitations preclude such timely reporting, the Director of Finance will inform the City Council of the delay and the reasons therefore. Upon the completion and acceptance of the CAFR, the City's auditor shall present the audited CAFR to the City Council within 120 days of the City's fiscal year end.

2. Internal Reporting – The Finance Department will prepare internal financial reports, sufficient to plan, monitor, and control the City's financial affairs. Internal financial reporting objectives are addressed throughout these policies. As the Finance Department strives for excellence in financial reporting, the following Qualitative Characteristics of Accounting Information will be incorporated in all reports and policies that are prepared or implemented.

Definitions of Qualitative Characteristics of Accounting Information:

- **Bias** – Bias in measurement is the tendency of a measure to fall more often on one side than the other of what it represents instead of being equally likely to fall on either side. Bias in accounting measures means a tendency to be consistently too high or too low. Financial reporting will strive to eliminate bias in accounting data.

- **Comparability** – The quality of information that enables users to identify similarities in and differences between two sets of economic phenomena.

- **Completeness** – The inclusion in reported information of everything material that is necessary for faithful representation.

- **Conservatism** – A prudent reaction to uncertainty to try to insure that uncertainty and risks inherent in financial situations are adequately considered.

- **Consistency** – Conformity from period to period with unchanging policies and procedures.

- **Feedback Value** – The quality of information that enables users to confirm or correct prior expectations.

- **Materiality** – The magnitude of an omission or misstatement of accounting information that, in light of

surrounding circumstances, makes it probable that the judgment of a reasonable person relying on the information would have been changed or influenced by the omission or misstatement.

- **Neutrality** – Absence in reported information of bias intended to attain a predetermined result or to induce a particular mode of behavior.

- **Predictive Value** – The quality of information that helps users to increase the likelihood of correctly forecasting the outcome of past or present events.

- **Relevance** – The capacity of information to make a difference in a decision by helping users to form predictions about the outcomes of past, present, and future events or to confirm or correct prior expectations.

- **Reliability** – The quality of information that assures that information is reasonably free from error and bias and faithfully represents what it purports to present.

- **Representational Faithfulness** – Correspondence or agreement between a measure or description and the phenomenon that it purports to represent (sometimes called validity).

- **Timeliness** – Having information available to a decision-maker before it loses its capacity to influence decisions.

- **Understandability** – The quality of information that enables users to perceive its significance.

- **Verifiability** – The ability through consensus among measurers to insure that information represents what it purports to represent or that the chosen method of measurement has been used without error or bias.

VII. ASSET MANAGEMENT

A. **Investments** – The Director of Finance shall promptly deposit all City funds with the City's Depository Bank in accordance with the provisions of the current Bank Depository Agreement. The Director of Finance will then promptly invest all funds in any negotiable instrument that the Council has authorized under the provisions of the Public Funds Investment Act, and in accordance with the City Council approved Investment Policies.

B. **Cash Management** – The City's cash flow will be managed to maximize the cash available to invest. Such cash management will entail the centralization of cash collections, where feasible, utility bills, building and related permits and licenses, and other collection offices as appropriate.

The Finance Department shall use the facsimile check-signing machine, bearing the signatures of the City Manager and Director of Finance.

The Director of Finance may transfer funds, via electronic transfer, through verbal or electronic instructions to the City's Depository only for payment of any obligation of the City under the conditions applicable to the use of the facsimile machine. Payment authorization shall be in accordance with the pay authorization criteria as defined in the current Bank Depository Agreement, approved by Council, stipulating the conditions and control procedures on such activity.

VIII. TREASURY

Cash/Treasury Management – Periodic review of each cash flow position will be performed to determine performance of cash management and investment policies. A detailed policy structure will be followed with respect to Cash/Treasury Management. The underlying

theme will be that idle cash will be invested with the intent to 1) safeguard assets, 2) maintain liquidity, and 3) maximize return. Where legally permitted, pooling of investments will be done.

The City will adhere to the investments authorized through the Public Funds Investment Act and any amendments to such act and will additionally establish comprehensive Investment Policies and Guidelines. Such policies will clarify acceptable investment securities, brokers, terms, and other pertinent investment information.

IX. DEBT MANAGEMENT

A. **Policy Statement** – The City of Temple recognizes the primary purpose of capital facilities is to support provision of services to its residents. Using debt financing to meet the capital needs of the community must be evaluated according to two tests – efficiency and equity. The test of efficiency equates to the highest rate of return for a given investment of resources. The test of equity requires a determination of who should pay for the cost of capital improvements. In meeting the demand for additional capital facilities, the City will strive to balance the load between debt financing and "pay as you go" methods. The City realizes failure to meet the demands of growth may inhibit its continued economic viability, but also realizes that too much debt may have detrimental effects. Through the rigorous testing of the need for additional debt financed facilities and the means by which the debt will be repaid, the City Director of Finance will strike an appropriate balance between service demands and the amount of debt.

B. **Types of Debt** –

1. General Obligation Bonds (GO's) – General obligation bonds will be used only to fund capital assets of the general government, are not to be used to fund operating needs of the City and are backed by the full faith and credit of the City as well as the ad valorem taxing authority of the City as prescribed by law. The term of a bond issue will not exceed the useful life of the asset(s) funded by the bond issue and will generally be limited to no more than twenty years. General obligation bonds must be authorized by a vote of the citizens of the City of Temple.

2. Revenue Bonds (RB's) – Revenue bonds will be issued to provide for the capital needs of any activities where the capital requirements are necessary for continuation or expansion of a service which produces a revenue and for which the asset may reasonably be expected to provide for a revenue stream to fund the debt service requirements. The term of the obligation may not exceed the useful life of the asset(s) to be funded by the bond issue and will generally be limited to no more than twenty years.

3. Certificates of Obligation, Contract Obligations, etc. (CO's) – Certificates of Obligations or Contract Obligations will be used in order to fund capital requirements which are not otherwise covered under either Revenue Bonds or General Obligation Bonds. Debt service for CO's may be either from general revenues or backed by a specific revenue stream or streams or by a combination of both. Generally CO's will be used to fund capital assets where full bond issues are not warranted as a result of cost of the asset(s) to be funded through the instrument. The term of the obligations may not exceed the useful life of the asset(s) to be funded by the proceeds of the debt issue and will generally be limited to no more than twenty years.

4. Method of Sale – The Director of Finance will use a competitive bidding process in the sale of bonds unless the nature of the issue warrants a negotiated bid. In situations where a competitive bidding

process is not elected, the Director of Finance will publicly present the reasons why, and the Director of Finance will participate with the financial advisor in the selection of the underwriter or direct purchaser.

C. **Analysis of Financing Alternatives** – Finance Staff will explore alternatives to the issuance of debt for capital acquisitions and construction projects. These alternatives will include, but are limited to: 1) grants-in-aid, 2) use of reserves/designations, 3) use of current revenues, 4) contributions from developers and others, 5) leases, and 6) impact fees.

D. **Conditions for Using Debt** – Debt financing of capital improvements and equipment will be done only when the following conditions exist:

- When non-continuous projects (those not requiring continuous annual appropriations) are desired;
- When it can be determined that future users will receive a benefit from the improvement;
- When it is necessary to provide basic services to residents and taxpayers (for example, purchase of water rights);
- When total debt, including that issued by overlapping governmental entities, does not constitute an unreasonable burden to the residents and taxpayers.

E. **Federal Requirements** – The City Finance Department will maintain procedures to comply with arbitrage rebate and other Federal requirements related to the issuance of bonds.

The City Finance Department will maintain post-issuance compliance written procedures for bonds and financed projects. The City will monitor the use of proceeds and expenditures from the Construction/Project Fund for all bond issues. The City will retain various records with respect to each series of Bonds.

F. **Sound Financing of Debt** – When the City utilizes debt financing, it will ensure that the debt is soundly financed by:

- Conservatively projecting the revenue sources that will be used to pay the debt;
- Financing the improvement over a period not greater than the useful life of the improvement;
- Determining that the benefits of the improvement exceed the costs, including interest costs;
- Maintaining a debt service coverage ratio which ensures that combined debt service requirements will not exceed revenues pledged for the payment of debt; and
- Evaluating proposed debt against the target debt indicators.

G. **Financing Methods** – The City maintains the following policies in relation to methods of financing used to issue debt:

- An Ad Valorem tax rate of $1.20 per $100 of assessed value is the maximum municipal tax rate (by City Charter) that may be levied for all General Fund tax supported expenditures and debt service;
- Where possible, the City will use revenue or other self-supporting bonds in lieu of General Obligation Bonds;
- When appropriate, the City will issue non-obligation debt, for example, Industrial Development Revenue bonds, to promote community stability and economic growth; and
- Staff will maintain open communications with bond rating agencies about its

financial condition and whenever possible, issue rated securities.

H. **Elections** – The Charter also regulates which securities may be issued only after a vote of the electors of the City and approved by a majority of those voting on the issue.

1. Election Required – Securities payable in whole or in part from Ad Valorem taxes of the City except issues such as tax increment securities, certificates of obligation, and contractual obligations.

2. Election Not Required –

- Short-term notes (12 months or less) issued in anticipation of the collection of taxes and other revenues.
- Securities issued for the acquisition of water rights or capital improvements for water treatment.
- Securities payable solely from revenue other than Ad Valorem taxes of the City.
- Refunding securities issued to refund and pay outstanding securities.
- Securities for any special or local improvement district, such as a Public Improvement District (PID).
- Tax increment securities payable from Ad Valorem tax revenue derived from increased valuation for assessment of taxable property within a plan of development or other similar area as defined by applicable State Statutes.
- Securities issued for the acquisition of equipment or facilities pursuant to a lease-purchase contract.

X. FINANCIAL CONDITIONS, RESERVES, AND STABILITY RATIOS

A. **Operational Coverage** – *(No Operating Deficits)* – The City's Proprietary Utility fund will comply with all bond covenants and maintain an operational coverage of at least 125%, such that current operating revenues will exceed current operating expenses.

Deferrals, short-term loans, or one-time sources will be avoided as budget balancing techniques. Reserves will be used for emergencies or non-recurring expenditures, except when balances can be reduced because their levels exceed guideline minimums as stated in Paragraph B, following.

B. **Fund Balance Policies –** The City's Fund Balance is the accumulated difference between assets and liabilities within governmental funds, and it allows the City to meet its contractual obligations, fund disaster or emergency costs, provide cash flow for timing purposes and fund non-recurring expenses appropriated by Council. This policy establishes limitations on the purposes for which Fund Balances can be used in accordance with Governmental Accounting Standards Board (GASB) Statement Number 54.

The City's Fund Balance will report up to five components:

1. Non-spendable Fund Balance – amounts that are not in a spendable form or are required to be maintained intact. Assets included in this category are prepaid items, inventory, and non-financial assets held for resale.
2. Restricted Fund Balance – represents the portion of fund balance that is subject to legal restrictions, such as grants or hotel/motel tax and bond proceeds.
3. Committed Fund Balance – describes the portion of fund balance that is constrained by limitations that the Council has imposed upon itself, and

remains binding unless the Council removes the limitation.

4. Assigned Fund Balance – is that portion of fund balance that reflects the City's *intended* use of the resource and is established in a less formal method by the City for that designated purpose.
5. Unassigned Fund Balance – represents funds that cannot be properly classified in one of the other four categories.

C. **Operating Reserves/Fund Balances** –

1. The General Fund's Unassigned Fund Balance should be at least 33% of the General Fund's annual operating expenditures. This percentage is the equivalent of four months operational expenditures. The General Fund's annual operating expenditures are defined as all personnel and operations expenditures less those related to the operation of the sanitation department and golf course. It also excludes the cost of goods component of the Airport's operational budget. Any expenditure funded with General Fund Balance is also excluded from this calculation.

2. The General Fund's Assigned for Technology Fund Balance is replenished each year at a level sufficient for the City's technology needs based on a recommendation by Management.

3. The General Fund's Assigned for Capital Projects Fund Balance is adopted by Council with the acceptance of the fiscal year end financial statements. At the end of each fiscal year, any available fund balance that is not restricted or allocated to technology is added to the balance of the General Fund's Assigned for Capital Projects Fund Balance.

4. The Enterprise Fund working capital should be maintained at 33% of total operating expenses or the equivalent of four months.

D. **Liabilities and Receivables** – Procedures will be followed to maximize discounts and reduce penalties offered by creditors. Current liabilities will be paid within 30 days of receiving the invoice. Accounts Receivable procedures will target collection for a maximum of 30 days from service. Receivables aging past 120 days will be sent to a collection agency. The Finance Director is authorized to write-off non-collectible accounts that are delinquent for more than 180 days, provided proper delinquency procedures have been followed. The Finance Director will make an annual report to the City Council of the status of delinquent write-offs of non-collectible accounts.

E. **Capital and Debt Service Funds** –

1. Monies in the Capital Projects Funds should be used within 24 months of receipt or within a reasonable time according to construction schedule. Balances will be used to generate interest income to offset construction cost. Any unused monies can be used to fund similar projects as outlined by bond covenants and remaining excess funds will be transferred to the Debt Service Fund, provided that this complies with the bond covenant.

   Revenues in the Debt Service Fund are based on property tax revenues, interest earnings and transfers from other funds. Reserves in the Debt Service Fund are designed to provide funding between the date of issuance of new debt and the time that property tax levies are adjusted to reflect the additional debt. Reserve levels should not exceed one month of average annual debt service.

2. Revenue obligations will maintain debt coverage ratios as specified by the bond covenants.

F. **Ratios/Trend Analysis** – Ratios and significant balances will be incorporated into monthly, quarterly and financial reports. This information will provide users with meaningful data to identify major trends of the City's finances through analytical procedures. We have selected the following ratios/balances as key indicators:

- **Fund Balance/Equity** (FB/E):
  Assets – liabilities
  AL (acceptable level) ≥ 33.0% of operations

- **Working Capital** (CA-CL):
  Current assets less current liabilities
  AL ≥ 33.0% of operations

- **Current Ratio** (CA/CL):
  Current assets divided by current liabilities
  AL > 1.00

- **Quick Ratio** (Liquid CA/CL):
  "Liquid" current assets divided by current liabilities
  AL > 1.00

- **Debt/Assessed Ad Valorem Taxes** (D/AV):
  Debt divided by assessed Ad Valorem value
  AL < 5

- **Debt Ratio - %** (CL+LTL / TA) :
  Current liabilities plus long term liabilities divided by total assets
  AL < 1.00

- **Enterprise Operational Operating Coverage** (OR/OE):
  Operating revenue divided by operating expense
  AL > 1.25

Our goal is to develop minimum/maximum levels for the ratios/balances above through analyzing City of Temple historical trends and anticipated future trends. We will also analyze/compare City of Temple to other municipalities to develop these acceptable levels.

XI. INTERNAL CONTROLS

A. **Written Procedures** – Wherever possible, written procedures will be established and maintained by the Director of Finance for all functions involving cash handling and/or accounting throughout the City. These procedures will embrace the general concepts of fiscal responsibility set forth in this policy statement.

B. **Department Heads Responsibilities** – Each Department Head is responsible to ensure that good internal controls are followed throughout their Department, that all Finance Department directives or internal controls are implemented, and that all independent auditor internal control recommendations are addressed.

XII. STAFFING AND TRAINING

A. **Adequate Staffing** –Staffing levels will be adequate for the fiscal functions of the City to operate effectively. Overtime shall be used only to address temporary or seasonal demands that require excessive hours. Workload allocation alternatives will be explored before adding staff.

B. **Training** – The City will support the continuing education efforts of all financial staff members including the investment in time and materials for maintaining a current perspective concerning financial issues. Staff will be held accountable for communicating, teaching, and sharing with other staff members all information and training materials acquired from seminars, conferences, and related education efforts.

C. **Awards, Credentials, Recognition** – The Finance Department will support efforts and involvement which result in meeting standards and receiving exemplary recitations on behalf of any of the City's fiscal

policies, practices, processes, products, or personnel. Staff certifications may include Certified Public Accountant, Management Accountant, Certified Internal Auditor, and Certified Cash Manager.

The Finance Department will strive to maintain a high level of excellence in its accounting policies and practices as it prepares the CAFR. The CAFR will be presented annually to the Governmental Finance Officers Association (GFOA) for evaluation and consideration for the Certificate of Achievement for Excellence in Financial Reporting. The Budget will also be submitted to the GFOA for evaluation and consideration of the Distinguished Budget Presentation Award.

INVESTMENT POLICY

City of Temple

The Public Funds Investment Act, Chapter 2256, Texas Government Code, as amended, (the "PFIA") prescribes that each City is to adopt rules governing its investment practices and to define the authority of the investment officers. The following Investment Policy addresses the methods, procedures, and practices, which must be exercised to ensure effective and judicious fiscal management of the City's funds.

The Director of Finance, the Assistant Director of Finance, the Treasury/Grants Manager and the designated Senior Accountant are authorized as the Investment Officers of the City of Temple, Texas, and are responsible for all investment decisions and activities.

I. Scope

This policy applies to all investment activities of the City's funds under its control, except those subject to other investment covenants, or excluded by contract. The Investment Policy will govern the activities of the Investment Officers and designated deputies in their management of all public funds covered by this Investment Policy.

In order to make effective use of the City's resources, all funds shall be pooled for investment purposes, except for those funds required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. The pooled funds will include, but are not limited to, the funds of the General Fund, Water & Wastewater, GO Interest & Sinking, Hotel/Motel, Capital Projects, Federal/State Grant, Drainage, and Tax Increment Funds. Bond Proceeds may be invested in separate portfolios. The Firemen's Pension Fund, Deferred Compensation Plans, and any investments donated to the City for a particular purpose, or under terms of use specified by the donor, are outside the scope of this Investment Policy.

This policy also requires the formal adoption of an Investment Strategy that specifically addresses each of the City's fund groups. (See Attachment A)

II. Objectives

The primary objectives of the City investment activities, in order of priority, shall be:

A. Safety – Investments shall be undertaken in a manner that seeks to ensure the preservation of principal.

B. Liquidity – The City's investment portfolio will remain sufficiently liquid to enable the City to meet all operating requirements, which might be reasonably anticipated.

C. Yield – The City's investment strategy is conservative. Given this strategy, the benchmark used by the Director of Finance to determine whether market yields are being achieved shall be the average rolling 90-day T-bill rate. Weighted average yield to maturity shall be the portfolio performance standard. Return on investment is of least importance compared to the safety and liquidity objectives.

Each investment transaction shall seek to first ensure that principal losses are avoided, whether they are from issuer defaults or erosion of market value.

III. Delegation Of Authority

The Director of Finance may designate deputies to assist with the management of the investment portfolio, but only the City Council may designate Investment Officers.

The Investment Officers shall be responsible for all transactions, compliance with internal controls, and insuring that all safekeeping, custodial, and collateral duties are in compliance with this Investment Policy and other applicable laws and regulations.

IV. Standard Of Care

Investments shall be made with judgment and care, under prevailing circumstances, that a person of prudence, discretion, and intelligence would exercise in the management

of the person's own affairs, not for speculation, but for investment, considering the probable safety of capital and the probable income to be derived. This investment principle shall be applied in the context of managing the overall investment portfolio.

The Investment Officers, acting in accordance with written procedures and exercising due diligence, shall not be held personally responsible for an individual issuer's credit risk or market price changes, provided that deviations from expectations are reported in a timely manner to the City Manager, and appropriate action is taken to control adverse developments.

V. Ethics And Conflicts Of Interest

The Investment Officers and designated deputies shall refrain from any personal business activity that could conflict with proper execution of the investment program, or which could impair their ability to make impartial investment decisions. An Investment Officer who has a personal business relationship with a business organization offering to engage in an investment transaction with the City shall file a statement with the Texas Ethics Commission and the City Council disclosing that personal business interest. A disclosure statement will also be filed if an Investment Officer is related within the second degree by affinity of consanguinity, as determined under Chapter 573, to an individual seeking to sell an investment to the City.

For the purpose of this section, an individual has a personal business relationship with a business organization if:

A. The individual owns 10 percent or more of the voting stock or shares of the business organization, or owns $5,000 or more of the fair market value of the business organizations;

B. Funds received by the individual from the business organization exceed 10 percent of the individual's gross income for the previous year; or

C. The individual has acquired from the business organization during the previous year investments with a book value of $2,500 or more for the personal account of the individual.

VI. Accounting/Reporting

The Investment Officers shall, not less than quarterly, prepare and submit to the City Council a written report of investment transactions for all funds covered by this Investment Policy for the preceding reporting period. The report should:

A. Describe the investment position of the entity on the date of the report;

B. Be prepared and signed by the Investment Officers;

C. Contain a summary statement that states the beginning market values, ending market value and fully accrued interest for the reporting period;

D. State the book value and market value of each separately invested asset at the beginning and end of the reporting period by type of asset and fund type invested;

E. State the maturity date of each separately invested asset that has a maturity date;

F. State the compliance of the investment portfolio as it relates to the City's Investment Policy, the City's Investment Strategy and the Public Funds Investment Act; and

G. The reports should be formally reviewed at least annually by an independent auditor and the results of that audit reported to the City Council.

The method used to monitor the market price of acquired investments is to obtain market rates for the total portfolio from a recognized

entity independent from the original transaction.

The City will seek to control the risk of loss due to failure of an investment issuer by monitoring the ratings of portfolio positions to ensure compliance with the rating requirements imposed by the Public Funds Investment Act. Not less than quarterly, the Investment Officers will obtain from a reliable source the current credit rating for each held investment that has a PFIA-required minimum rating and will include this information in the quarterly report. The City shall take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating.

VII **Diversification**

The City will diversify use of investment types and issuers to avoid incurring unreasonable risks inherent in over-investment in specific instruments, individual issuers or maturities (when appropriate).

The investment portfolio shall not exceed the following guidelines without prior approval of the City Manager:

A. With the exception of U.S. Treasury securities and authorized pools, no more than 80% of the total investment portfolio will be invested in a single investment type.

B. Commercial paper shall not exceed more than 5% of the total investment portfolio.

C. With the exception of U.S. Treasury securities, no more than 40% of the total investment portfolio shall be invested with a single issuer.

D. The maximum maturity for each investment and the total portfolio will be timed to maturity to meet cash flow needs established by the cash flow analysis. The maximum maturity of any individual investment shall not exceed three (3) years.

E. The maximum dollar-weighted average maturity of the total investment portfolio is 270 days.

Maturity schedules shall be timed according to anticipated liquidity needs. Investments, from time to time, may be liquidated before maturity for cash-flow or portfolio restructuring purposes. To meet these disbursement schedules, market gains or losses may be required. Any losses for early maturity liquidation should be minimized, and they should be reported as such to the City Manager in a timely manner. Actual risk of default shall be minimized by adequate collateralization, where applicable. Market risk shall be minimized by diversification of investment type and maturity.

The Investment Officers shall routinely monitor the contents of the investment portfolio, the available markets and the relative values of competing instruments, and shall adjust the investment portfolio accordingly, keeping in mind the overall objectives of the investments.

VIII **Cash Flow Analysis**

The Director of Finance monitor cash flows for all of the City's fund types. The purposes will be to determine liquidity needs and the available funds for investing.

IX. **Authorized Investments**

The following is a list of authorized investments:

A. Obligations issued, guaranteed, insured by, or backed by the full faith and credit of the United States or its agencies and instrumentalities (i.e. U.S. Treasury and Agency Issues), including obligations of the Federal Deposit Insurance Corporation and U.S. Agency Letters of Credit.

B. Obligations issued, guaranteed, insured by, or backed by the State of Texas. Obligations issued by

counties, cities, and other political subdivisions of the State of Texas that are rated as to investment quality by a nationally recognized investment rating firm not less than A or its equivalent.

C. Deposits in Financial Institutions, which are guaranteed or insured by the Federal Deposit Insurance Corporation or its successor or the National Credit Union Share Insurance Fund or its successor and are secured in compliance with Section XII Collateralization Requirements and placed in compliance with the PFIA.

D. Fully collateralized repurchase agreements that have a defined termination date and are secured by cash or obligations of the United States or its agencies and instrumentalities. The securities purchased by the City must be pledged to the City, held in the City's account and deposited at the time the investment is made with the City's custodial bank. Repurchase agreements can only be placed through primary government securities dealers or financial institutions doing business in Texas.

E. Commercial paper with a stated maturity of 270 days or less from the date of issuance. Commercial paper must be rated not less than A-1 or P-1, or an equivalent, by at least two nationally recognized credit rating agencies or rated by one credit rating agency plus fully secured by an irrevocable letter of credit issued by a domestic bank.

F. Investment pools that are authorized by Council, invest only in investments approved by the Public Funds Investment Act, have an advisory board and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency. Investment pools must provide an offering circular, investment transaction confirmations, and monthly reports.

G. S.E.C. registered no-load money market mutual funds that include in its investment objectives the maintenance of a stable net asset value of $1 for each share and are continuously rated no lower than AAA or AAA-m or at an equivalent rating by at least one nationally recognized rating agency.

An investment that requires a minimum rating under this Policy does not qualify as an authorized investment during the period the investment does not have the minimum rating. The Investment Officers will take all prudent measures that are consistent with this Policy to liquidate an investment that does not have the minimum rating. The Investment Officers will not be required to liquidate investments that were authorized investments at the time of purchase.

The Investment Officers are specifically prohibited from investing in:

a. Structured notes, investments with inverse-floaters, collateralized mortgage obligations, or any other form of derivatives;

b. Any investment not authorized by this policy or the Public Funds Investment Act;

c. Any investment pool in which the City would own more than 20% of the market value of the pool;

d. Highly sophisticated investments not freely conducted in the marketplace (e.g., derivatives); and

e. Any one mutual fund in which the City would own more than 10% of the total assets of the mutual fund.

The Investment Officers are also specifically prohibited from borrowing funds for the

purpose of reinvesting the funds to leverage return.

X. Eligible Institutions

The following financial institutions are eligible for consideration for investment transactions by the Investment Officers:

A. State or national banks with a main or branch office in the State of Texas;

B. Savings banks with a main or branch office in the State of Texas;

C. State or federal credit unions with a main or branch office in the State of Texas;

D. Brokers approved and designated as primary dealers by the Federal Reserve Bank of New York;

E. Secondary or regional brokers who meet the following requirements:
   1. Registered and in good standing with the Financial Industry Regulatory Authority (FINRA);
   2. Maintain Texas State Registration;
   3. Have net capital of $1 million or more for Delivery Versus Payment investment transactions or net capital of $50 million or more for Repurchase Agreement transactions; and
   4. Have at least five (5) years of operation.

F. Local government investment pools, (i.e. Texpool, TexSTAR, etc.); and

G. S.E.C. registered money market mutual funds.

A written copy of the City's Investment Policy shall be presented to any business organization offering to engage in an investment transaction with the City and to the City's investment adviser under contract. The qualified representative of the business organization offering to engage in an investment transaction with the City and the investment adviser under contract shall execute an Investment Policy Certification substantially to the effect that the business organization or investment adviser has:

A. Received and reviewed the City's Investment Policy; and

B. Acknowledged that the business organization has implemented reasonable procedures and controls in an effort to preclude investment transactions conducted between the City and the business organization that are not authorized by the City's Investment Policy, except to the extent that this authorization is dependent on an analysis of the makeup of the City's entire portfolio or requires an interpretation of subjective investment standards.

A list of individual qualified broker/dealers authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted by the City Council. (See Attachment B)

All broker/dealers will have on file Trading Authorization Agreements, with the City.

XI. Investment Purchases/ Trades

The City will purchase investments on an "as needed" basis only. The City will determine investment requirements based on cash flow analysis and current cash positions. The City will create a competitive environment to evaluate available options best suited for the City's requirements.

Investment selections and term will be determined in accordance with, (1) safety of principal, (2) cash flow needs, (3) investment type as a percentage of total investment portfolio and (4) yield.

Brokers/dealers are not encouraged to contact the City on currently available securities that the broker/dealers believe are items of interest to the City.

The Treasury/Grants Manager will obtain investment alternatives and get approval from an Investment Officer prior to making any investment decision. After the decision is made, execution will be on a competitive basis. All security purchases and trades conducted through the City will be settled with the City's third party custodial bank using Delivery versus Payment (DVP).

The Director of Finance, Assistant Director of Finance, Treasury/Grants Manager, Senior Accountant, City Manager, and City Secretary are the only individuals authorized to wire funds for the City. Dual authorization shall be used for all non-repetitive wire transfers.

The City's Investment Officer must approve any substitution of securities on repurchase agreements. The City will only enter repurchase agreements under the terms of the Public Securities Agreement (PSA) – Master Repurchase Agreement or similar format.

XII. Collateralization Requirements

Consistent with the requirements of the Public Funds Collateral Act, Chapter 2257, Texas Government Code, as amended, the City will require full collateralization of all non-insured deposits with depository institutions. In order to anticipate market changes and provide a level of security, the collateralization level will be at least 102% of market value of principal and accrued interest on the ledger deposits less the amount insured by the Federal Deposit Insurance Corporation. Securities pledged as collateral shall be held in the City's account by an independent third party with whom the City has a current custodial agreement. A clearly marked evidence of pledge must be supplied to the City for retention. The City must approve any release and/or substitution of collateral before such action is taken. Collateral shall be reviewed at least monthly to assure that the market value of the securities pledged equals or exceeds the required amount.

Obligations authorized by the Public Funds Collateral Act are acceptable for collateralization purposes. The City reserves the right, in its sole discretion, to accept or reject any form of insurance or collateralization pledged towards deposits.

All financial institutions pledging securities as collateral shall be required to sign a collateralization agreement with the City. The agreement shall define the City's rights to the collateral in case of default, bankruptcy, or closing and shall establish a perfected security interest in compliance with Federal and State regulations, including:

- The agreement must be in writing;
- The agreement has to be executed by the financial institution and the City contemporaneously with the deposit
- The agreement must be approved by the Board of Directors or designated committee of the financial institution and a copy of the meeting minutes must be delivered to the City; and
- The agreement must be part of the financial institution's "official record" continuously since its execution.

Private insurance coverage is not an acceptable collateralization form.

XIII. Investment Training

The Investment Officers shall attend:

A. At least one training session relating to the Investment Officer's responsibilities within 12 months after taking office or assuming duties.

B. Investment training sessions not less than once in a two year period that begins on the first day of the City's fiscal year and consists of the two consecutive fiscal years after that date and receive not less than eight (8) hours of instruction relating to investment responsibilities.

Training must include education in investment controls, security risks, strategy risks, market risks, diversification of the investment portfolio, and compliance with the Public Funds Investment Act.

All training shall be from an independent source on the list of approved training seminar sponsors. (See Attachment C)

XIV. Conclusion

The Investment Officers will adhere to the Investment Policy in all investment decisions of the City.

All current investment activity, which does not comply with the above stated policy, will be allowed to mature, and all future investment activity will be performed under the terms of this Policy.

In conjunction with the annual financial audit, a compliance audit will be performed on management controls and adherence to this Policy.

An annual review of the Investment Policy and Strategy will be conducted by the Director of Finance. The Investment Policy and Strategy, with any changes, will then be presented for the City Council to review and adopt. Formal adoption of the Investment Policy and Strategy will be documented in the minutes of the City Council meeting and the adopting ordinance.

INVESTMENT STRATEGY – ***Attachment A***

The Investment Strategy of the City of Temple, Texas, is adopted to provide investment guidelines that will minimize the risk of loss of principal. In order to make effective use of the City's resources, all monies shall be pooled into one fund, except for those monies required to be accounted for in other accounts as stipulated by applicable laws, bond covenants, contracts or City policy. Investment priorities (in order of importance) are as follows:

A. Suitability – Any investment allowed by the Investment Policy is suitable. Maturity schedules shall be timed according to anticipated needs.

B. Safety of Principal – All investments should be of high quality with no perceived default risk.

C. Liquidity – Bank Deposits, local government investment pools and money market mutual funds shall provide daily liquidity. Fixed maturity investments shall provide liquidity as required by anticipated needs.

D. Marketability – Investments should have an active and efficient secondary market to enable the City to liquidate investments prior to the maturity for unanticipated cash requirements.

E. Diversification – The City will diversify use of security types, issuers and maturities as per the Investment Policy.

F. Yield – The City's investment strategy is conservative. The benchmark shall be the average rolling 90-day T-bill rate.

LIST OF AUTHORIZED BROKERS/DEALERS– ***Attachment B***

A list of Broker/Dealers that are authorized to engage in investment transactions with the City shall, at least annually, be reviewed, revised, and adopted. The following Broker/Dealers are authorized for use by the Investment Officer:

BBVA Securities, Inc.
Coastal Securities
Duncan Williams
First Southwest Company
FTN Financial
Great Pacific Securities
Mutual Securities, Inc.
Raymond James
Rice Financial Products
Vining-Sparks IBG
Wells Fargo Securities

APPROVED TRAINING SEMINAR SPONSORS – ***Attachment C***

All investment training shall be from an independent source approved by the City Council. The following sponsors are hereby approved:

A. Government Finance Officers Association (GFOA and GFOAT);

B. Texas Society of Certified Public Accountants (TSCPA);

C. Texas Municipal League (TML);

D. Government Treasurer's Organization of Texas (GTOT);

E. Sponsors approved by the TSCPA and GFOA, GFOAT, GTOT, to provide CPE credits; or

F. University of North Texas

BUDGET SUMMARY

ALL FUNDS

City of Temple

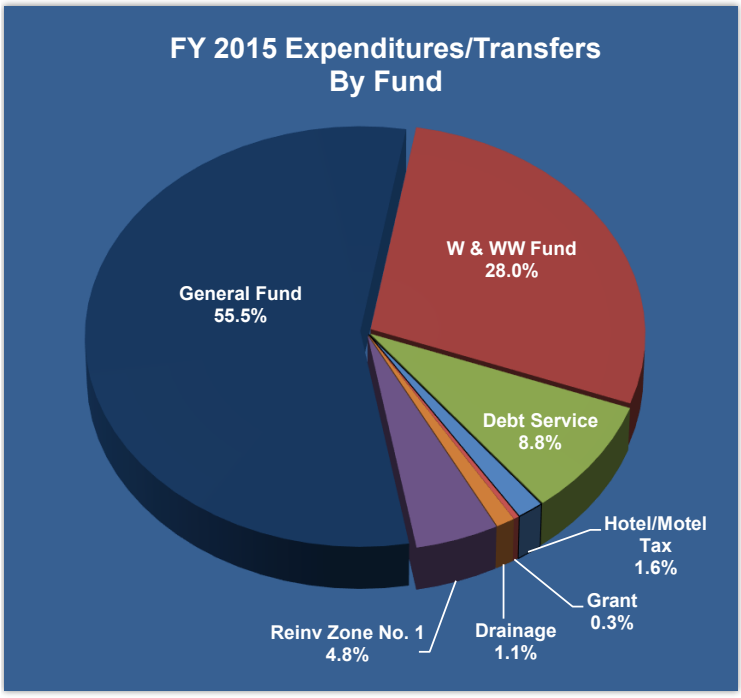
Revenues/Other Sources	Adopted Budget FY 2015	Adopted Budget FY 2016	% Increase/ (Decrease)
General Fund	$ 62,749,012	$ 65,934,694	5.08%
Water & Wastewater Fund	32,996,802	33,466,378	1.42%
Debt Service Fund	9,846,470	12,767,675	29.67%
Hotel/Motel Tax Fund	1,840,500	1,936,720	5.23%
Federal/State Grant Fund	390,268	357,357	-8.43%
Drainage Fund	1,117,803	1,138,650	1.86%
Reinvestment Zone No. 1 Fund	4,920,938	21,762,204	342.24%
Total Revenues/Other Sources	**$ 113,861,793**	**$ 137,363,678**	**20.64%**

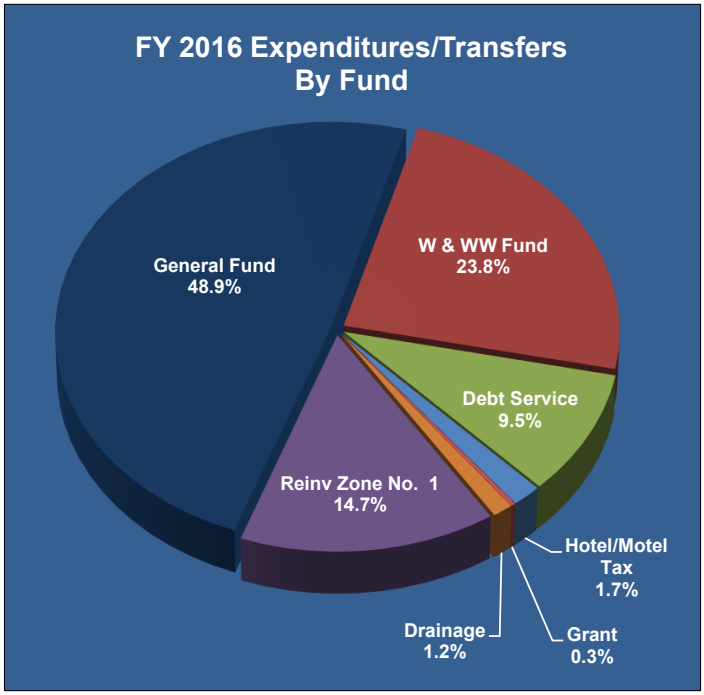
Expenditures/Transfers	Adopted Budget FY 2015	Adopted Budget FY 2016	% Increase/ (Decrease)
General Fund	$ 65,466,921 (1)	$ 68,730,216 (2)	4.98%
Water & Wastewater Fund	32,996,802	33,466,378	1.42%
Debt Service Fund	10,348,690	13,319,332	28.71%
Hotel/Motel Tax Fund	1,840,500	2,356,118	28.02%
Federal/State Grant Fund	390,268	357,357	-8.43%
Drainage Fund	1,264,803	1,648,150	30.31%
Reinvestment Zone No. 1 Fund	5,639,739	20,630,776	265.81%
Total Expenditures/Transfers	**$ 117,947,723**	**$ 140,508,327**	**19.13%**

(1) Includes the use of $2,717,909 in Undesignated Fund Balance - Capital Projects to fund Capital of $1,737,909, TEDC Matrix allocation of $880,000, and Strategic Investment Zone of $100,000.

(2) Includes the use of $2,795,522 in Undesignated Fund Balance - Capital Projects to fund Capital of $2,095,522 and TEDC Matrix allocation of $700,000.

FY 2015 Adopted Budget Compared to the FY 2016 Adopted Budget





COMBINED SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCE / NET ASSETS ALL FUNDS FOR FY 2016

FY 2016

		SPECIAL REVENUE FUNDS			
	General Fund	Hotel/Motel Fund	Fed/State Grant Fund	Drainage Fund	Reinvestment Zone No. 1
BEGINNING FUND BALANCE/ NET ASSETS 10/01/15	$ 20,923,498	$ 1,015,335	$ -	$ 1,566,330	$ 1,516,428
REVENUES:					
Taxes	33,467,720	1,459,320	-	-	21,676,204
Water and Sewer revenue	-	-	-	-	-
Drainage fees	-	-	-	1,134,150	-
Franchise fees	6,538,949	-	-	-	-
Licenses and permits	593,570	-	-	-	36,000
Intergovernmental	98,340	-	357,357	-	-
Charges for services	22,531,403	468,200	-	-	-
Fines	1,950,813	-	-	-	-
Payment in lieu of taxes	-	-	-	-	-
Miscellaneous reimbursements	-	-	-	-	-
Interest and other	753,899	9,200	-	4,500	50,000
TOTAL REVENUES	65,934,694	1,936,720	357,357	1,138,650	21,762,204
TOTAL AVAILABLE RESOURCES	**$ 86,858,192**	**$ 2,952,055**	**$ 357,357**	**$ 2,704,980**	**$ 23,278,632**
EXPENDITURES:					
Personnel Services	$ 43,950,651	$ 1,102,734	$ 60,144	$ 809,620	$ -
Operations	20,728,372	963,686	222,213	222,230	577,450
Capital	2,635,522	276,398	75,000	606,000	15,381,353
Contingency	419,230	13,300	-	10,300	-
Debt Service	55,171	-	-	-	4,671,973
TOTAL EXPENDITURES	**$ 67,788,946**	**$ 2,356,118**	**$ 357,357**	**$ 1,648,150**	**$ 20,630,776**
OTHER FINANCING SOURCES (USES):					
Transfers in	-	-	-	-	-
Transfers (out)	(941,270)	-	-	-	-
	(941,270)	-	-	-	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2016	**$ 18,127,976**	**$ 595,937**	**$ -**	**$ 1,056,830**	**$ 2,647,856**

COMBINED SUMMARY OF REVENUES, EXPENDITURES AND FUND BALANCE / NET ASSETS ALL FUNDS FOR FY 2016

FY 2016

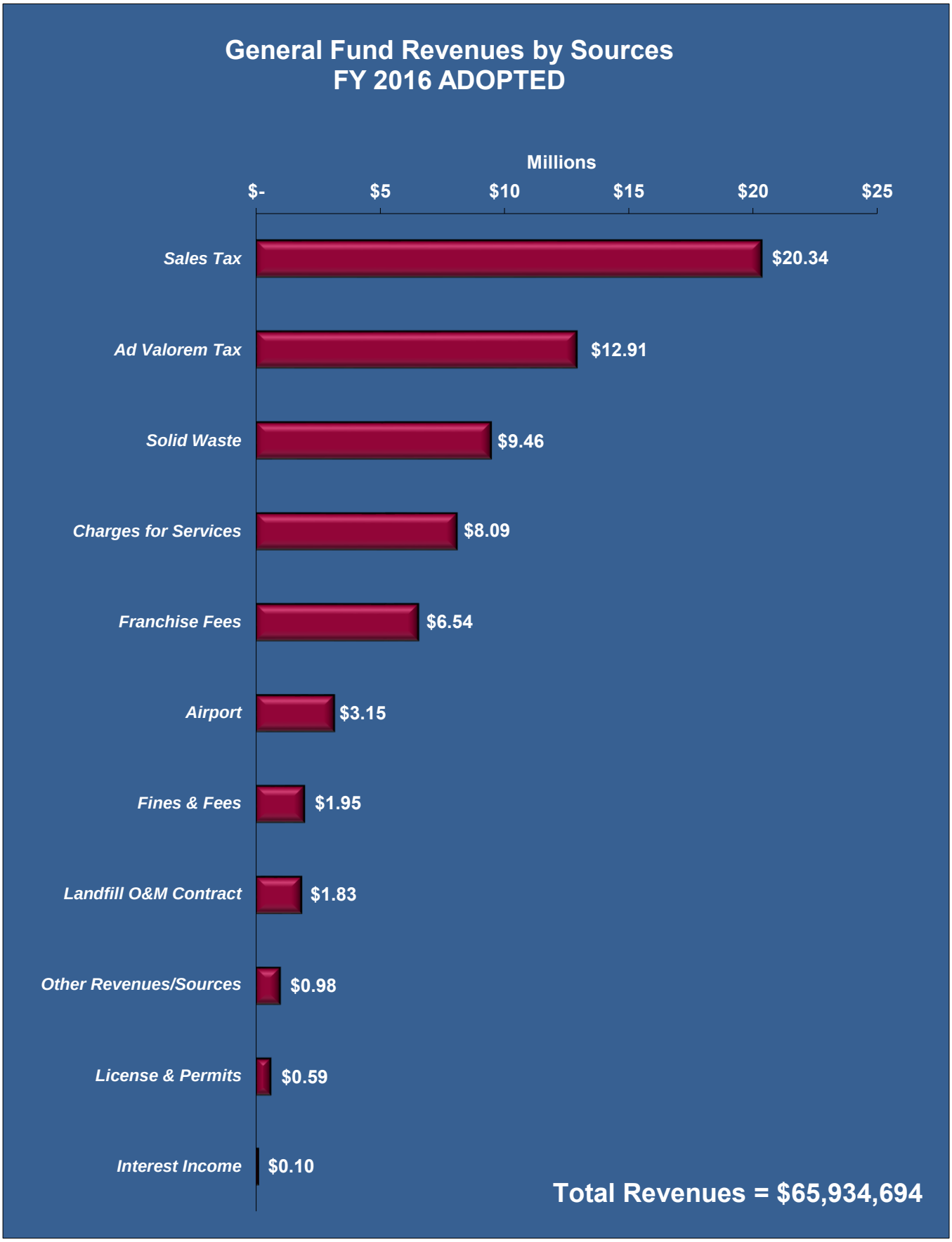
	Debt Service Fund	Water/Sewer Enterprise Fund	Total All Funds
BEGINNING FUND BALANCE/ NET ASSETS 10/01/15	$ 1,133,499	$ 98,818,920	$ 124,974,010
REVENUES:			
Taxes	10,511,181	-	67,114,425
Water and Sewer revenue	-	31,177,550	31,177,550
Drainage fees	-	-	1,134,150
Franchise fees	-	-	6,538,949
Licenses and permits	-	-	629,570
Intergovernmental	-	-	455,697
Charges for services	-	-	22,999,603
Fines	-	-	1,950,813
Payment in lieu of taxes	-	-	-
Miscellaneous reimbursements	-	-	-
Interest and other	1,315,224	2,288,828	4,421,651
TOTAL REVENUES	11,826,405	33,466,378	136,422,408
TOTAL AVAILABLE RESOURCES	**$ 12,959,904**	**$ 132,285,298**	**$ 261,396,418**
EXPENDITURES:			
Personnel Services	$ -	$ 4,778,972	$ 50,702,121
Operations	-	15,895,607	38,609,558
Capital	-	2,884,496	21,858,769
Contingency	-	114,000	556,830
Debt Service	13,319,332	9,793,303	27,839,779
TOTAL EXPENDITURES	**$ 13,319,332**	**$ 33,466,378**	**$ 139,567,057**
OTHER FINANCING SOURCES (USES):			
Transfers in	941,270	-	941,270
Transfers (out)	-	-	(941,270)
	941,270	-	-
ENDING FUND BALANCE/ NET ASSETS 9/30/2016	**$ 581,842**	**$ 98,818,920**	**$ 121,829,361**

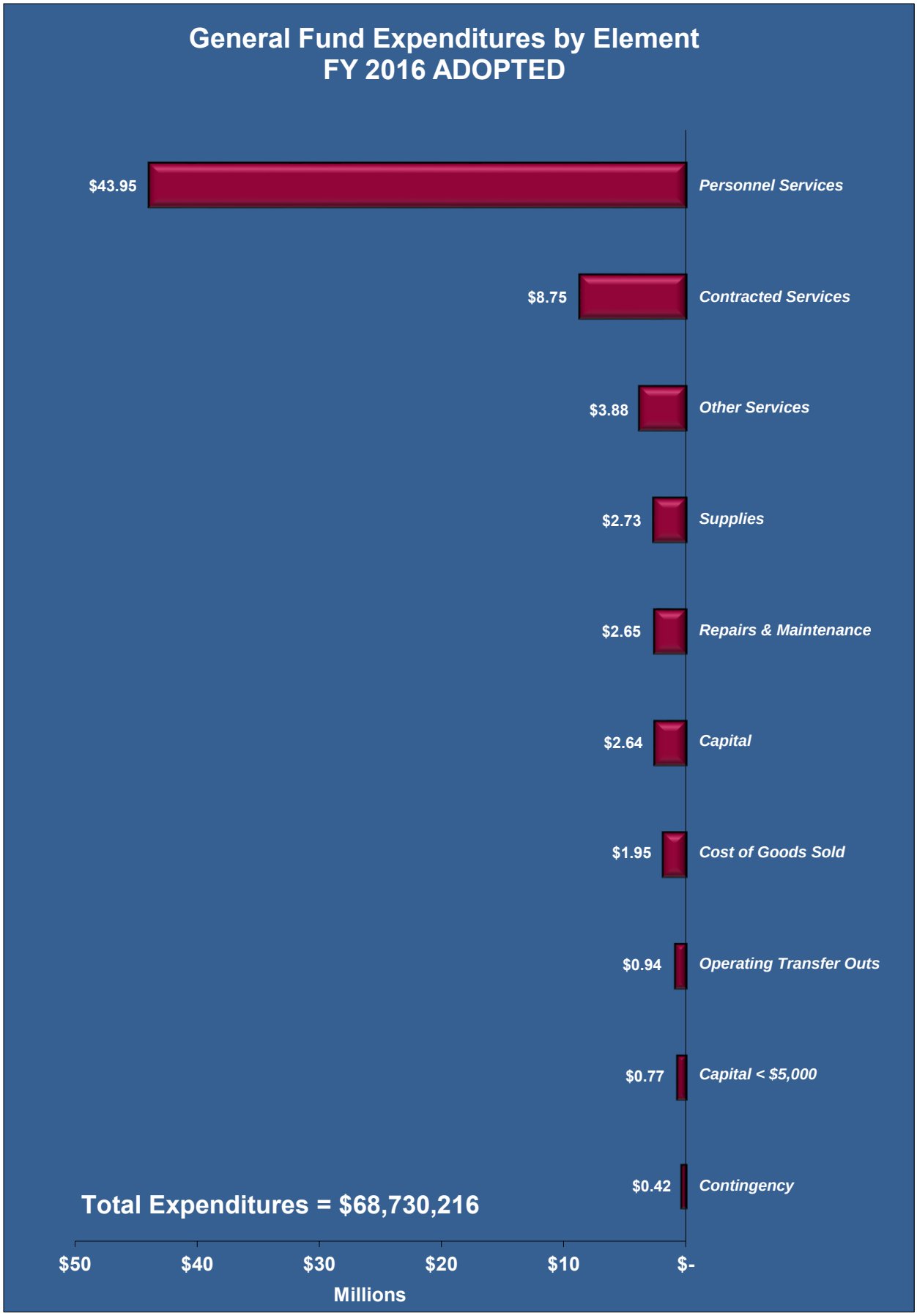
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 AMENDED Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 29,756,777	$ 31,390,633	$ 31,883,641	$ 33,467,720	$ 1,584,079
Franchise fees	6,178,547	6,382,782	6,360,370	6,538,949	178,579
Licenses and permits	738,449	662,666	628,500	593,570	(34,930)
Intergovernmental	166,959	22,939	333,099	98,340	(234,759)
Charges for services	20,432,764	21,457,272	21,605,191	22,531,403	926,212
Fines	2,185,239	2,438,908	2,061,362	1,950,813	(110,549)
Interest and other	1,394,440	2,024,874	853,210	753,899	(99,311)
Total revenues	**60,853,175**	**64,380,074**	**63,725,373**	**65,934,694**	**2,209,321**
Expenditures:					
Current:					
General government	12,108,965	13,724,658	14,390,114	14,584,089	193,975
Public safety	24,701,992	26,766,223	28,796,853	29,066,801	269,948
Highways and streets	2,810,423	2,907,033	3,453,075	3,265,038	(188,037)
Solid waste	5,172,168	5,272,103	5,250,505	5,391,697	141,192
Parks and recreation	8,821,264	9,495,267	9,695,921	9,890,327	194,406
Airport	2,904,032	3,184,039	2,912,670	2,971,071	58,401
Contingency [1]	-	-	511,731	419,230	(92,501)
Capital	686,402	1,103,308	2,032,789	2,145,522	112,733
Debt service:					
Principal retirement - lease	45,692	45,200	46,194	48,106	1,912
Interest and fiscal charges - lease	6,471	9,219	8,977	7,065	(1,912)
Total expenditures	**57,257,409**	**62,507,050**	**67,098,829**	**67,788,946**	**690,117**
Excess (deficiency) of revenues over expenditures	3,595,766	1,873,024	(3,373,456)	(1,854,252)	1,519,204
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(193,284)	(1,605,584)	(889,270)	(941,270)	(52,000)
Transfers out - Grant Fund	(506,075)	(50,000)	(21,568)	-	21,568
Transfers out - Bond Program	-	(112,695)	(89,909)	-	89,909
Transfers out - Capital Projects-Designated	(1,030,428)	(487,405)	(809,523)	-	809,523
Transfers out - Limited Tax Notes	-	-	-	-	-
Transfers out - Health Insurance	(450,726)	(44,478)	-	-	-
Transfer in - Debt Service	524	168	-	-	-
Transfers in - Bond Programs	193,316		-	-	-
Lease proceeds	-	420,121	-	-	-
Total other financing sources (uses)	**(1,986,673)**	**(1,879,873)**	**(1,810,270)**	**(941,270)**	**869,000**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**1,609,093**	**(6,849)**	**(5,183,726)**	**(2,795,522)**	**2,388,204**
Fund balance, beginning of period	24,504,980	26,114,073	26,107,224	20,923,498	-
Fund balance, end of period	**$ 26,114,073**	**$ 26,107,224**	**$ 20,923,498**	**$ 18,127,976**	**$ 2,388,204**

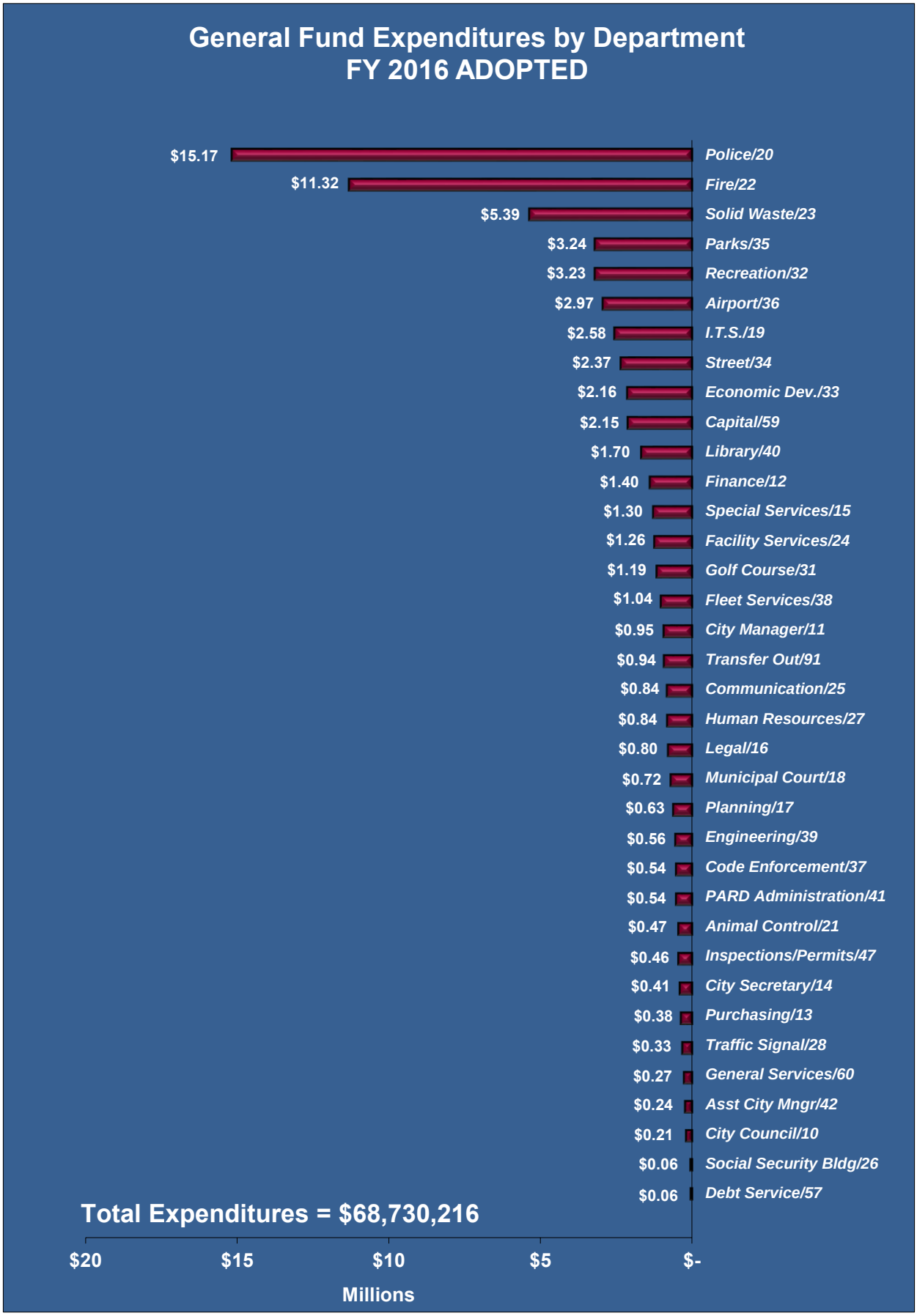
Total General Fund Expenditures - By Category

	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Personnel services	$ 37,290,256	$ 39,133,293	$ 41,713,886	$ 43,950,651	$ 2,236,765
Operations	18,801,257	20,187,593	20,629,861	20,728,372	98,511
Capital outlay	1,113,733	3,131,745	4,188,180	2,635,522	(1,552,658)
Contingency [1]	-	-	511,731	419,230	(92,501)
Debt Service	52,163	54,419	55,171	55,171	-
Fund Total	**$ 57,257,409**	**$ 62,507,050**	**$ 67,098,829**	**$ 67,788,946**	**$ 690,117**

[1] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


General Fund Revenues by Sources
FY 2016 ADOPTED
Millions
$-
$5
$10
$15
$20
$25
Sales Tax
$20.34
Ad Valorem Tax
$12.91
Solid Waste
$9.46
Charges for Services
$8.09
Franchise Fees
$6.54
Airport
$3.15
Fines & Fees
$1.95
Landfill O&M Contract
$1.83
Other Revenues/Sources
$0.98
License & Permits
$0.59
Interest Income
$0.10
Total Revenues = $65,934,694


General Fund Expenditures by Element
FY 2016 ADOPTED
$43.95
Personnel Services
$8.75
Contracted Services
$3.88
Other Services
$2.73
Supplies
$2.65
Repairs & Maintenance
$2.64
Capital
$1.95
Cost of Goods Sold
$0.94
Operating Transfer Outs
$0.77
Capital < $5,000
$0.42
Contingency
Total Expenditures = $68,730,216
$50
$40
$30
$20
$10
$-
Millions

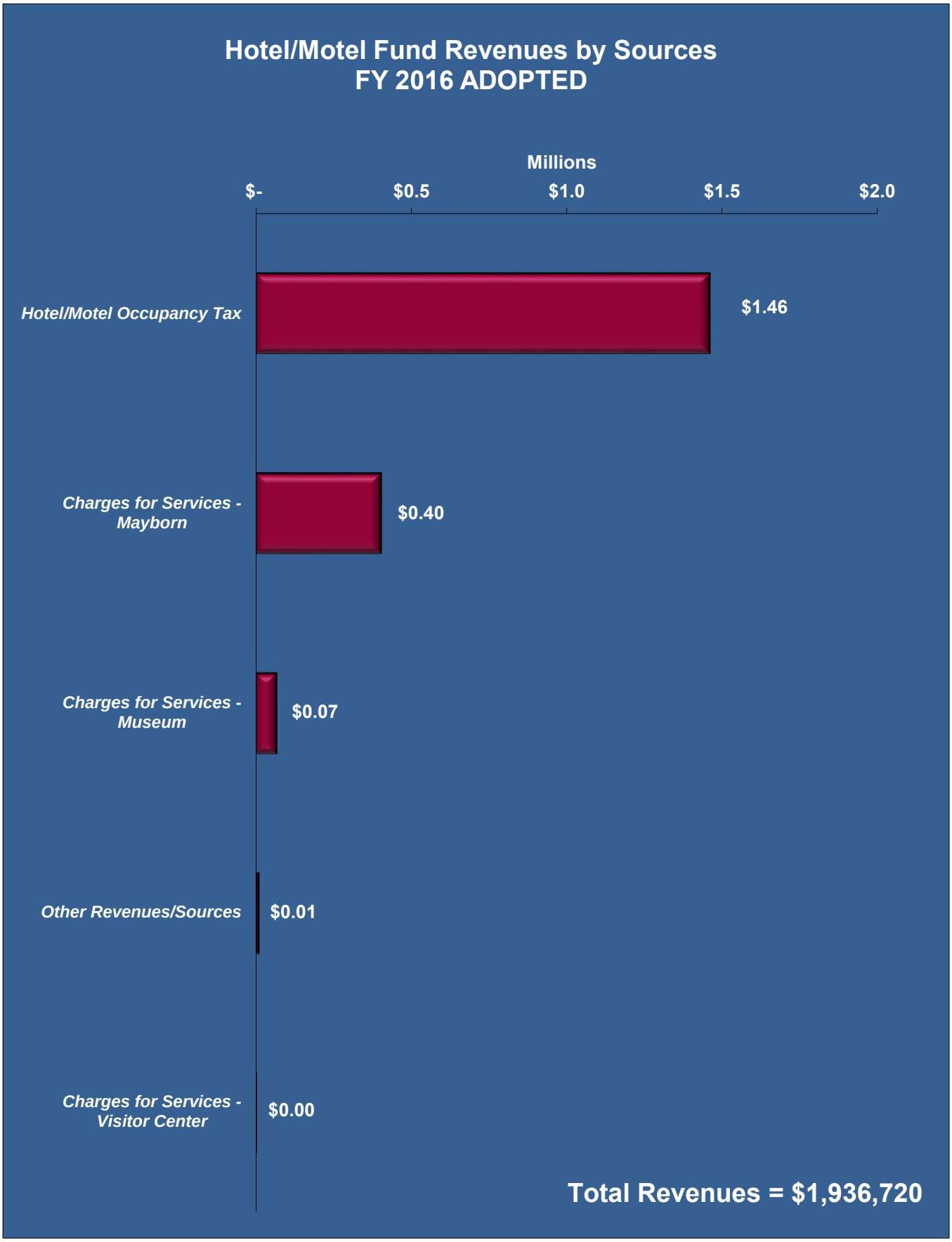

General Fund Expenditures by Department
FY 2016 ADOPTED
$15.17 Police/20
$11.32 Fire/22
$5.39 Solid Waste/23
$3.24 Parks/35
$3.23 Recreation/32
$2.97 Airport/36
$2.58 I.T.S./19
$2.37 Street/34
$2.16 Economic Dev./33
$2.15 Capital/59
$1.70 Library/40
$1.40 Finance/12
$1.30 Special Services/15
$1.26 Facility Services/24
$1.19 Golf Course/31
$1.04 Fleet Services/38
$0.95 City Manager/11
$0.94 Transfer Out/91
$0.84 Communication/25
$0.84 Human Resources/27
$0.80 Legal/16
$0.72 Municipal Court/18
$0.63 Planning/17
$0.56 Engineering/39
$0.54 Code Enforcement/37
$0.54 PARD Administration/41
$0.47 Animal Control/21
$0.46 Inspections/Permits/47
$0.41 City Secretary/14
$0.38 Purchasing/13
$0.33 Traffic Signal/28
$0.27 General Services/60
$0.24 Asst City Mngr/42
$0.21 City Council/10
$0.06 Social Security Bldg/26
$0.06 Debt Service/57
Total Expenditures = $68,730,216
$20
$15
$10
$5
$-
Millions

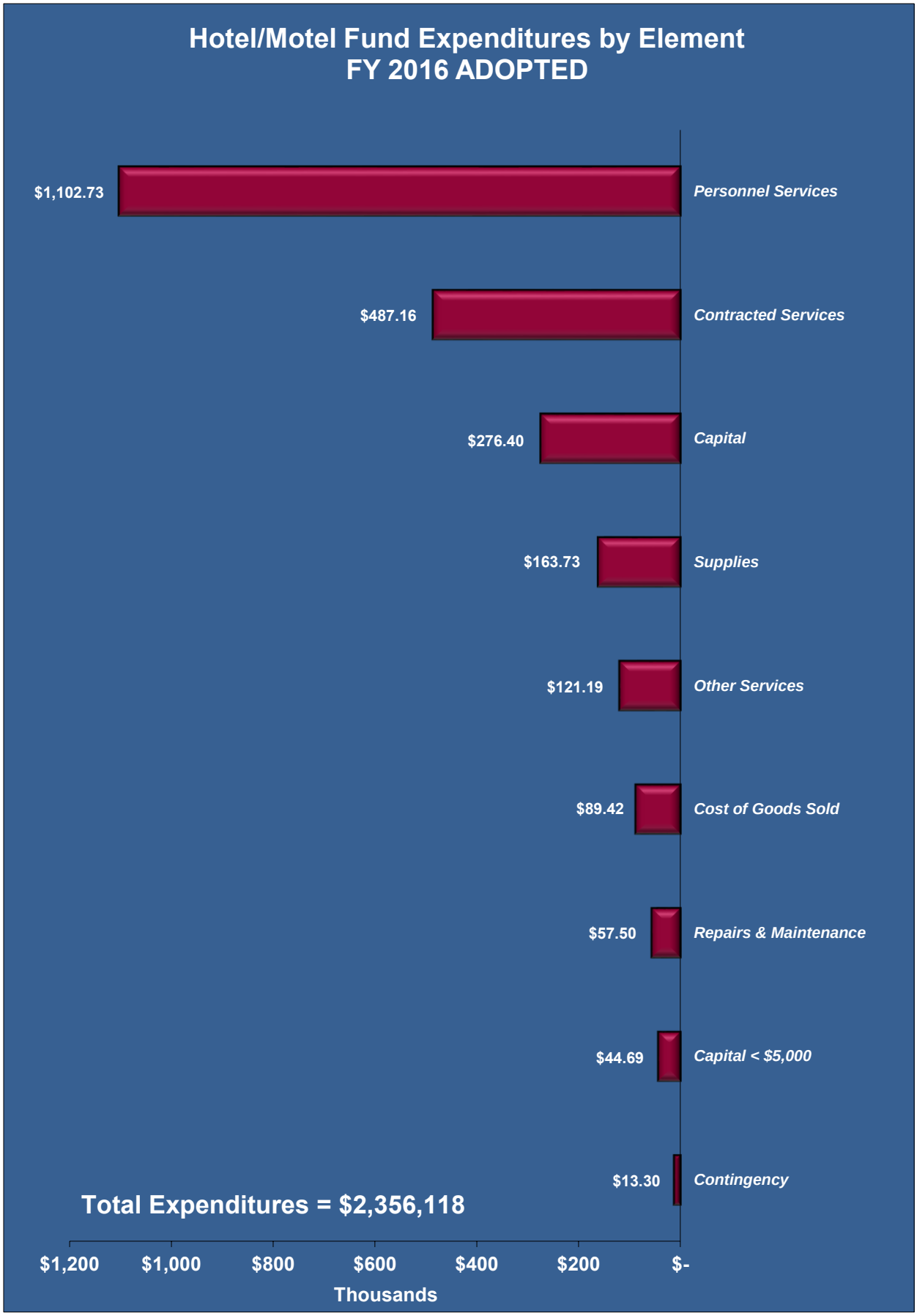
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 1,306,256	$ 1,445,935	$ 1,391,500	$ 1,459,320	$ 67,820
Charges for services	474,161	533,266	447,200	468,200	21,000
Interest and other	33,262	17,459	1,800	9,200	7,400
Total revenues	**1,813,679**	**1,996,660**	**1,840,500**	**1,936,720**	**96,220**
Expenditures:					
Mayborn center	830,588	1,016,065	1,155,852	1,278,310	122,458
Tourism marketing	318,215	354,417	351,056	583,253	232,197
Railroad museum	894,676	545,077	477,421	494,555	17,134
Total expenditures	**2,043,479**	**1,915,559**	**1,984,329**	**2,356,118**	**371,789**
Excess (deficiency) of revenues over expenditures	(229,800)	81,101	(143,829)	(419,398)	(275,569)
Other financing sources (uses):					
Transfers in (out):					
Transfers out - Debt Service	(20,371)	(23,242)	-	-	-
Transfers out - Health Insurance Fund	(3,015)	(524)	-	-	-
Total other financing sources (uses)	**(23,386)**	**(23,766)**	**-**	**-**	**-**
Deficiency of revenues and other financing sources over expenditures and other financing uses	**(253,186)**	**57,335**	**(143,829)**	**(419,398)**	**(275,569)**
Fund balance, beginning of year	1,355,015	1,101,829	1,159,164	1,015,335	(143,829)
Fund balance, end of year	**$ 1,101,829**	**$ 1,159,164**	**$ 1,015,335**	**$ 595,937**	**$ (419,398)**

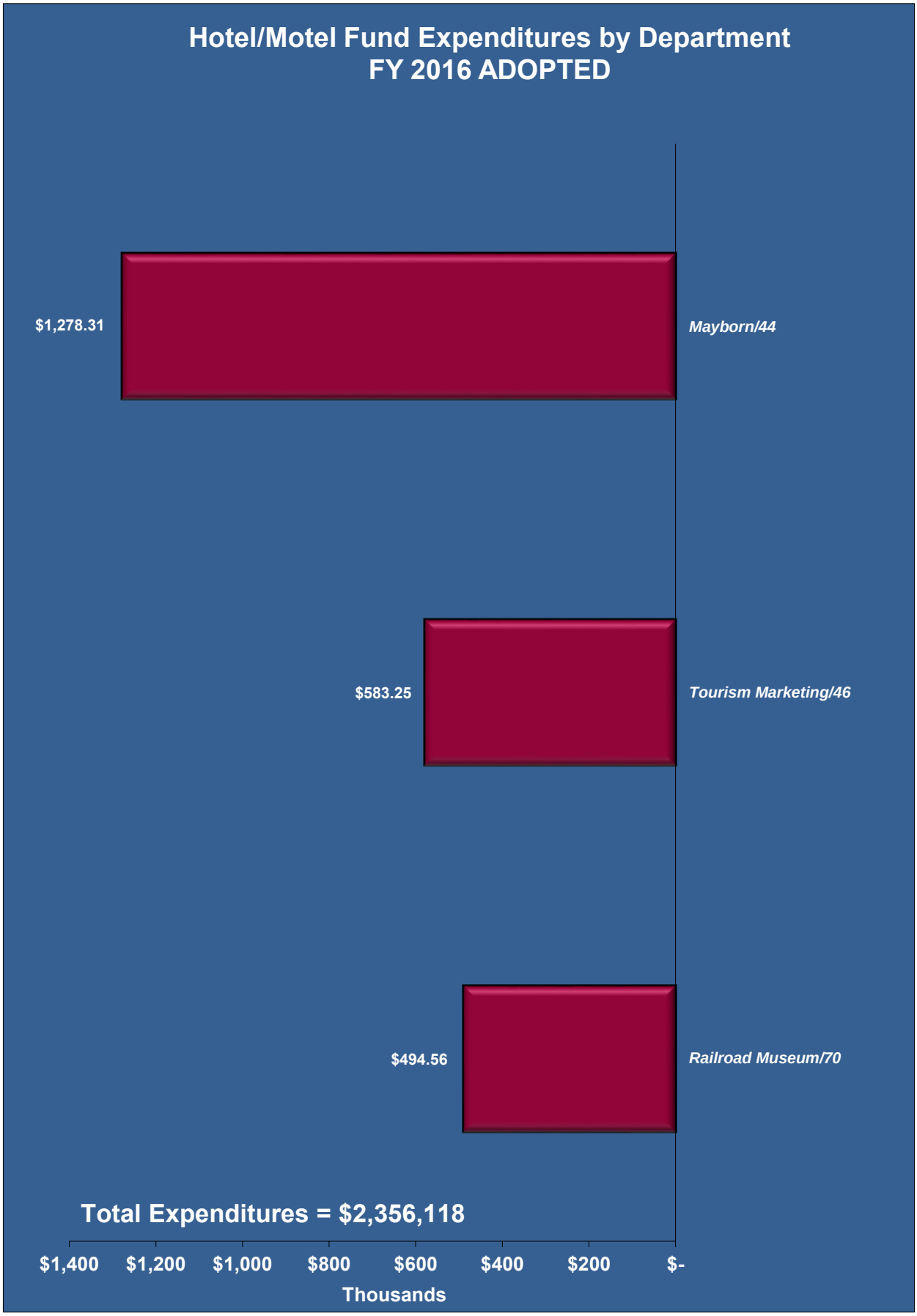
Total Hotel/Motel Tax Fund Expenditures - By Category

	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Personnel services	$ 761,470	$ 966,104	$ 914,983	$ 1,102,734	$ 187,751
Operations	1,282,009	890,942	847,249	963,686	116,437
Capital outlay	-	58,513	222,097	276,398	54,301
Contingency [1]	-	-	-	13,300	13,300
Fund Total	**$ 2,043,479**	**$ 1,915,559**	**$ 1,984,329**	**$ 2,356,118**	**$ 371,789**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Hotel/Motel Fund Revenues by Sources
FY 2016 ADOPTED
Millions
$-
$0.5
$1.0
$1.5
$2.0
Hotel/Motel Occupancy Tax
$1.46
Charges for Services - Mayborn
$0.40
Charges for Services - Museum
$0.07
Other Revenues/Sources
$0.01
Charges for Services - Visitor Center
$0.00
Total Revenues = $1,936,720


Hotel/Motel Fund Expenditures by Element
FY 2016 ADOPTED
$1,102.73
Personnel Services
$487.16
Contracted Services
$276.40
Capital
$163.73
Supplies
$121.19
Other Services
$89.42
Cost of Goods Sold
$57.50
Repairs & Maintenance
$44.69
Capital < $5,000
$13.30
Contingency
Total Expenditures = $2,356,118
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

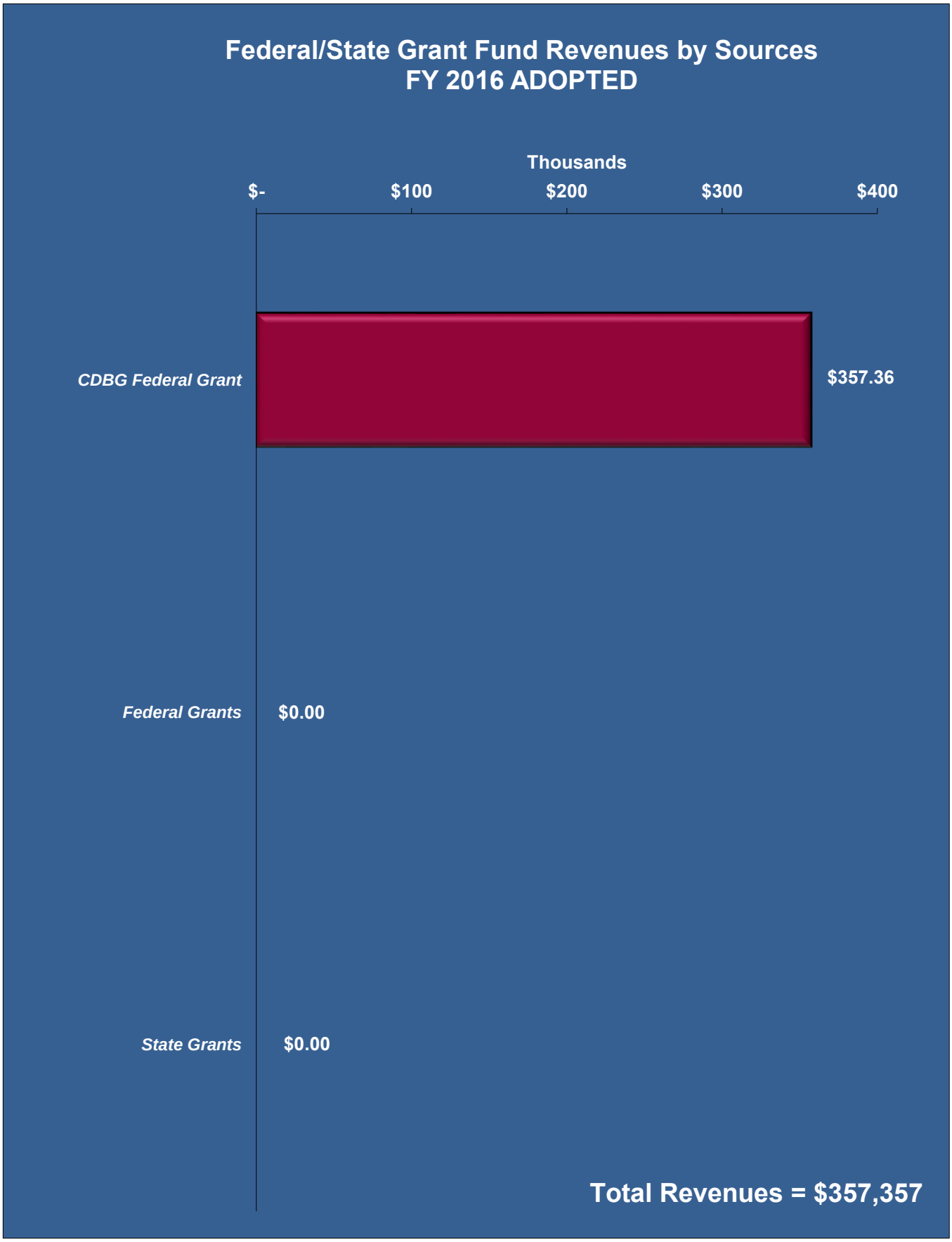

Hotel/Motel Fund Expenditures by Department
FY 2016 ADOPTED
$1,278.31
Mayborn/44
$583.25
Tourism Marketing/46
$494.56
Railroad Museum/70
Total Expenditures = $2,356,118
$1,400
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

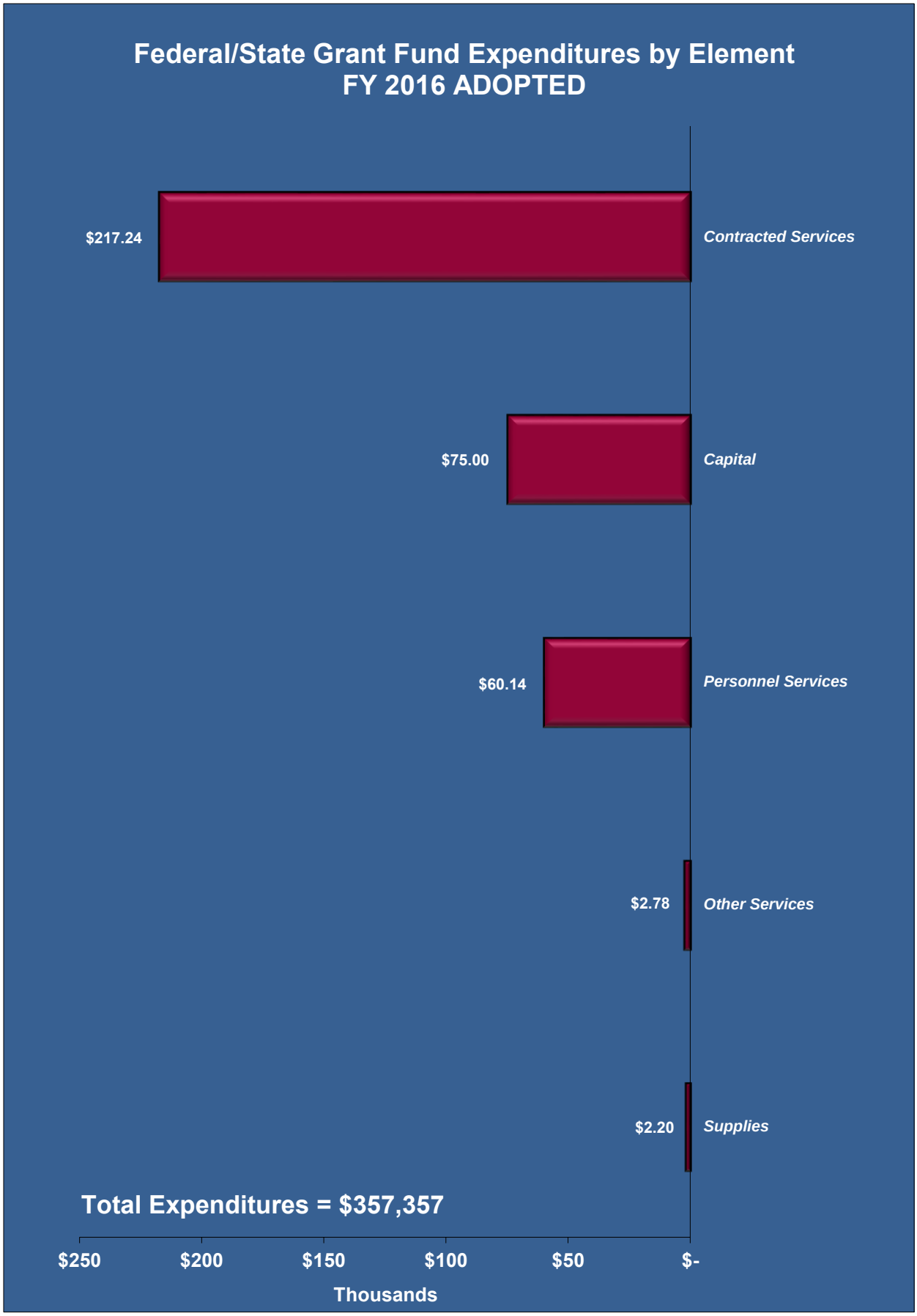
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Revenues:					
Intergovernmental	$ 2,980,600	$ 7,751,766	$ 964,415	$ 357,357	$ (607,058)
Other	75,000	-	-	-	-
Total revenues	**3,055,600**	**7,751,766**	**964,415**	**357,357**	**(607,058)**
Expenditures:					
General government	133,935	42,880	93,000	71,471	(21,529)
Public safety	27,360	13,462	43,402	-	(43,402)
Health and welfare	249,711	278,783	570,837	285,886	(284,951)
Highways and streets	658,174	330,503	-	-	-
Parks and recreation	1,631,752	311,179	74,354	-	(74,354)
Airport	488,574	6,827,959	215,683	-	(215,683)
Total expenditures	**3,189,506**	**7,804,766**	**997,276**	**357,357**	**(639,919)**
Excess (deficiency) of revenues over expenditures	(133,906)	(53,000)	(32,861)	-	32,861
Other financing sources (uses):					
Transfers in - General Fund	627,303	50,000	32,861	-	(32,861)
Transfers in - Capital Projects	-	3,000	-	-	-
Transfers out - General Fund	(493,397)	-	-	-	-
Total other financing sources (uses)	**133,906**	**53,000**	**32,861**	**-**	**(32,861)**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	-	-	-	-	-
Fund balance, beginning of year	-	-	-	-	-
Fund balance, end of year	$ -	$ -	$ -	$ -	$ -

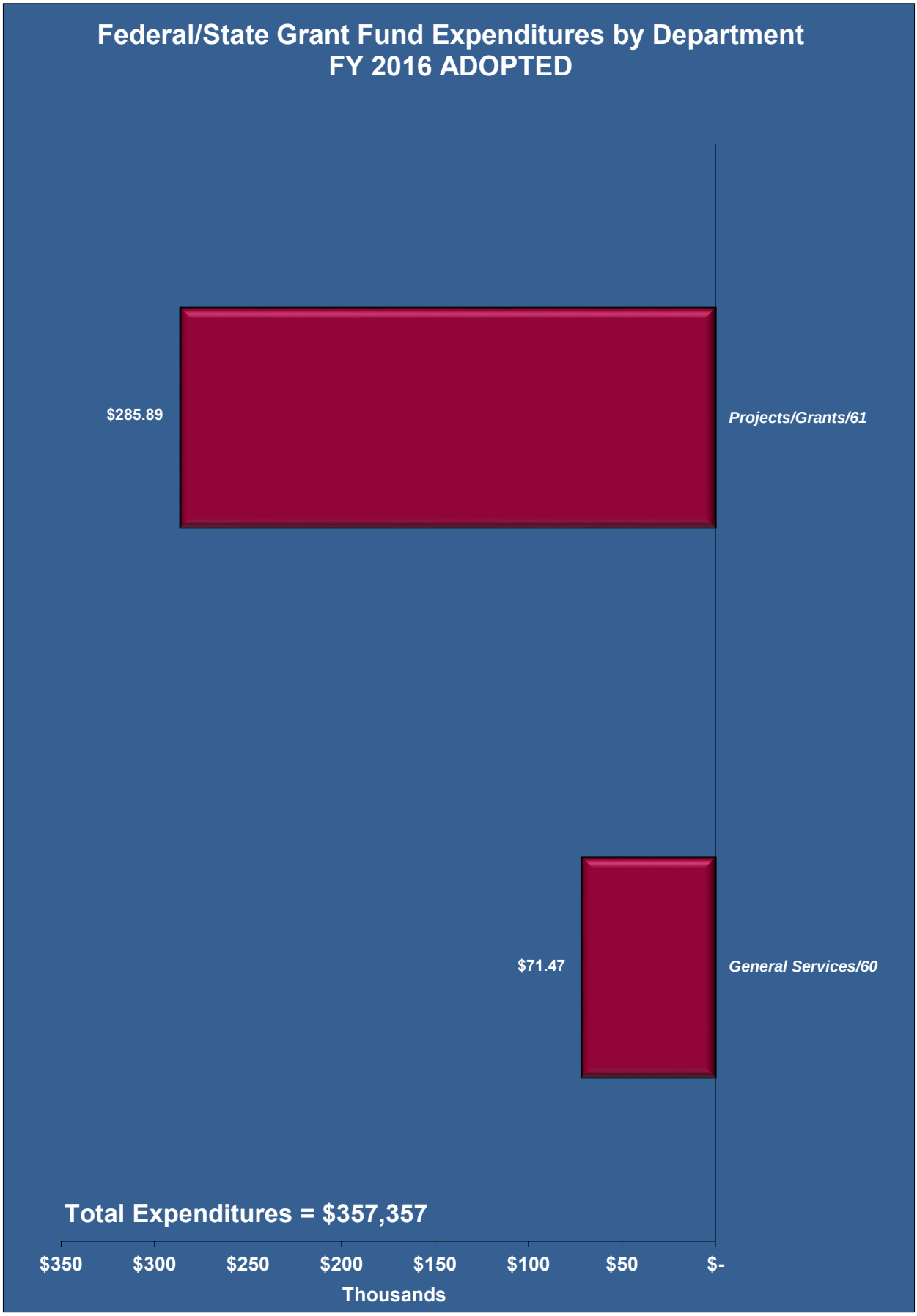
Total Federal/State Grant Fund Expenditures - By Category

	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Personnel services	$ 29,881	$ 31,484	$ 31,077	$ 60,144	$ 29,067
Operations	98,360	300,257	534,962	222,213	(312,749)
Capital outlay	3,061,265	7,473,026	416,960	75,000	(341,960)
Contingency [1]	-	-	14,277	-	(14,277)
Fund Total	**$ 3,189,506**	**$ 7,804,766**	**$ 997,276**	**$ 357,357**	**$ (639,919)**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Federal/State Grant Fund Revenues by Sources
FY 2016 ADOPTED
Thousands
$-
$100
$200
$300
$400
CDBG Federal Grant
$357.36
Federal Grants
$0.00
State Grants
$0.00
Total Revenues = $357,357


Federal/State Grant Fund Expenditures by Element
FY 2016 ADOPTED
$217.24
Contracted Services
$75.00
Capital
$60.14
Personnel Services
$2.78
Other Services
$2.20
Supplies
Total Expenditures = $357,357
$250
$200
$150
$100
$50
$-
Thousands


Federal/State Grant Fund Expenditures by Department
FY 2016 ADOPTED
$285.89
Projects/Grants/61
$71.47
General Services/60
Total Expenditures = $357,357
$350
$300
$250
$200
$150
$100
$50
$-
Thousands

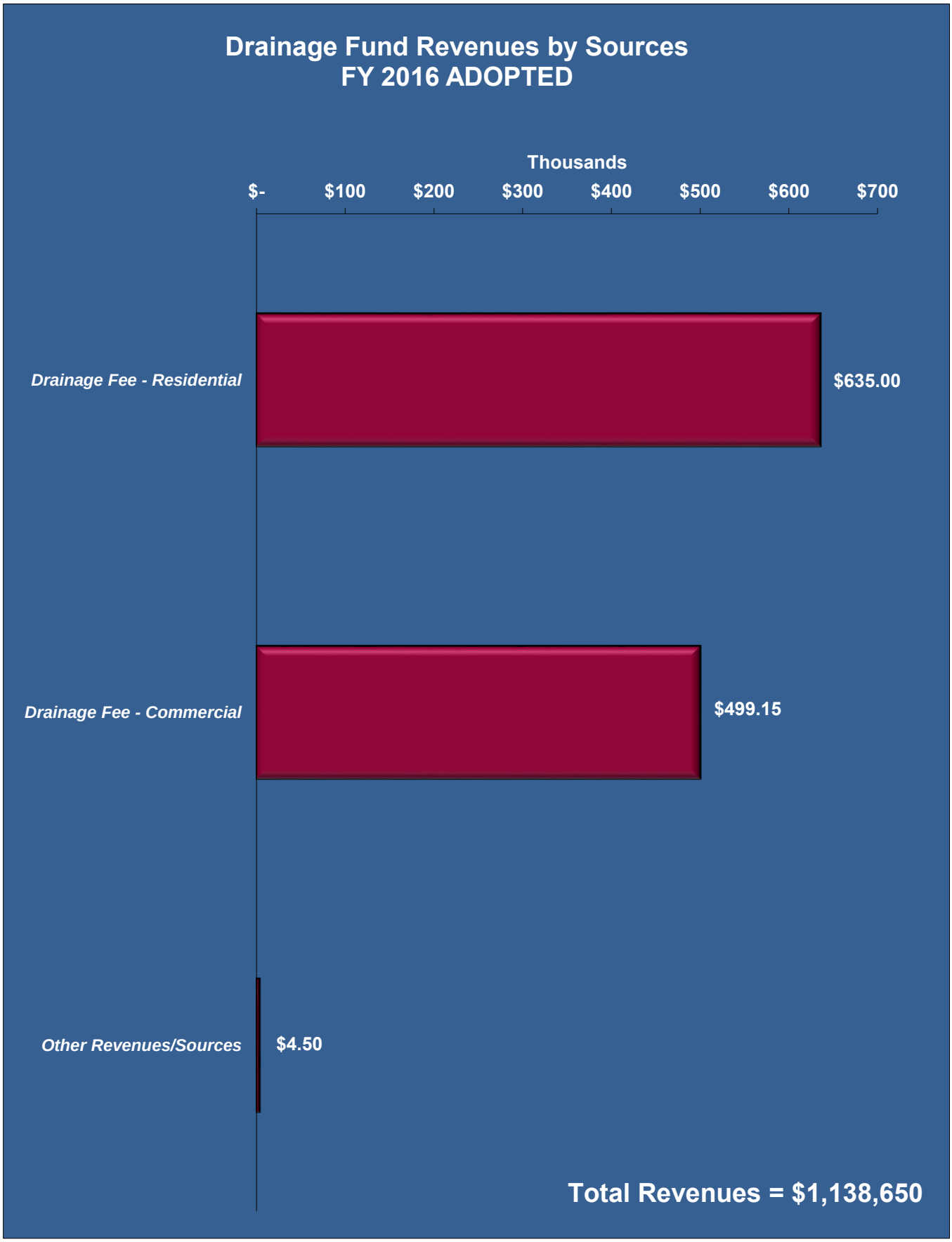
SUMMARY — DRAINAGE FUND- 292 — FY 2016

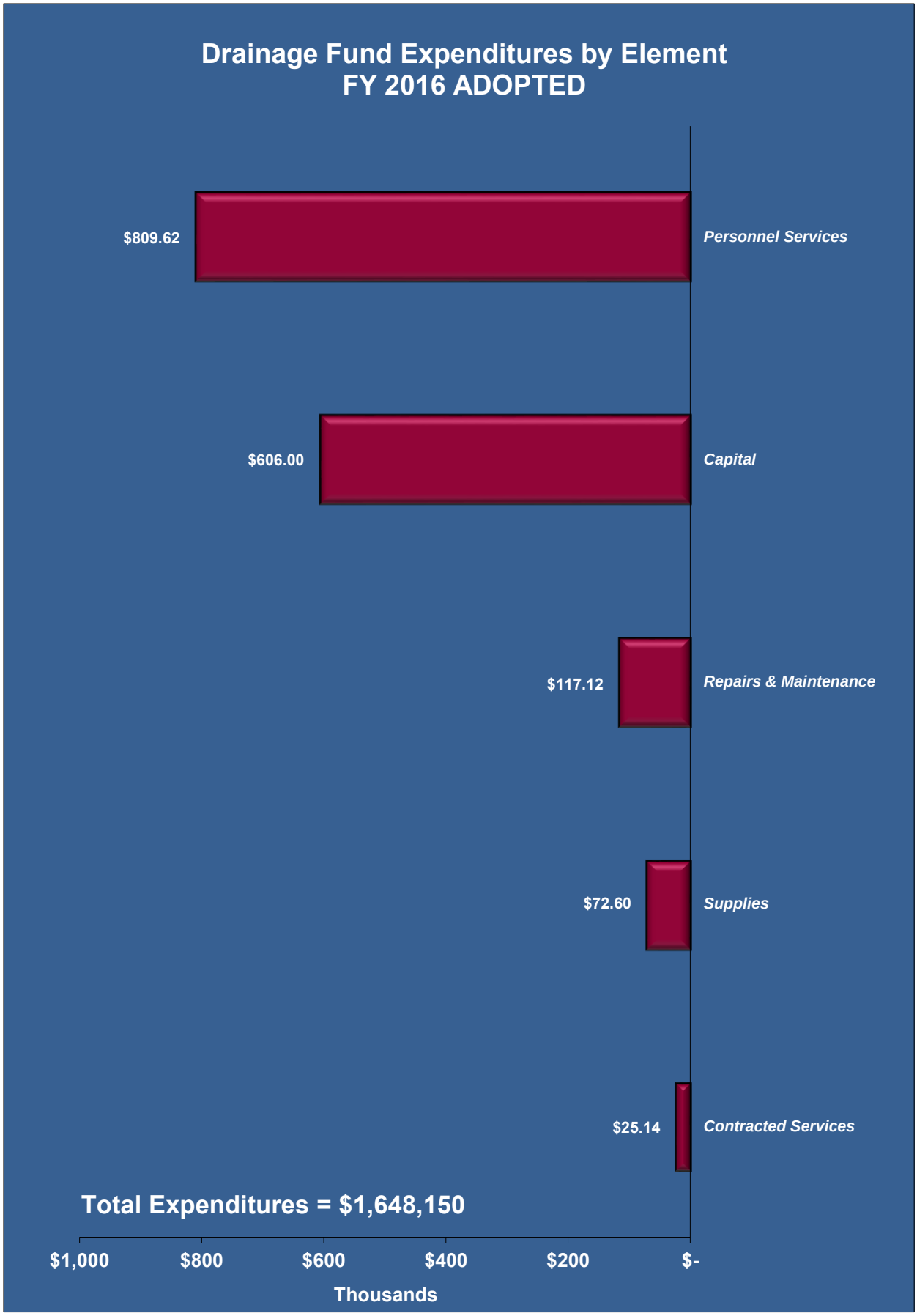
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Revenues:					
Drainage fees	$ 1,098,165	$ 1,109,378	$ 1,114,803	$ 1,134,150	$ 19,347
Interest and other	22,553	24,325	3,000	4,500	1,500
Total revenues	**1,120,718**	**1,133,703**	**1,117,803**	**1,138,650**	**20,847**
Expenditures:					
Highways and streets:					
Drainage	764,870	1,195,454	1,344,488	1,648,150	303,662
Total expenditures	**764,870**	**1,195,454**	**1,344,488**	**1,648,150**	**303,662**
Excess (deficiency) of revenues over expenditures	355,848	(61,751)	(226,685)	(509,500)	(282,815)
Other financing (uses):					
Transfers out - Health Insurance Fund	(4,523)	(524)	-	-	-
Total other financing (uses)	**(4,523)**	**(524)**	**-**	**-**	**-**
Excess (deficiency) of revenues over expenditures and other financing uses	**351,325**	**(62,275)**	**(226,685)**	**(509,500)**	**(282,815)**
Fund balance, beginning of year	1,503,965	1,855,290	1,793,015	1,566,330	(226,685)
Fund balance, end of year	**$ 1,855,290**	**$ 1,793,015**	**$ 1,566,330**	**$ 1,056,830**	**$ (509,500)**

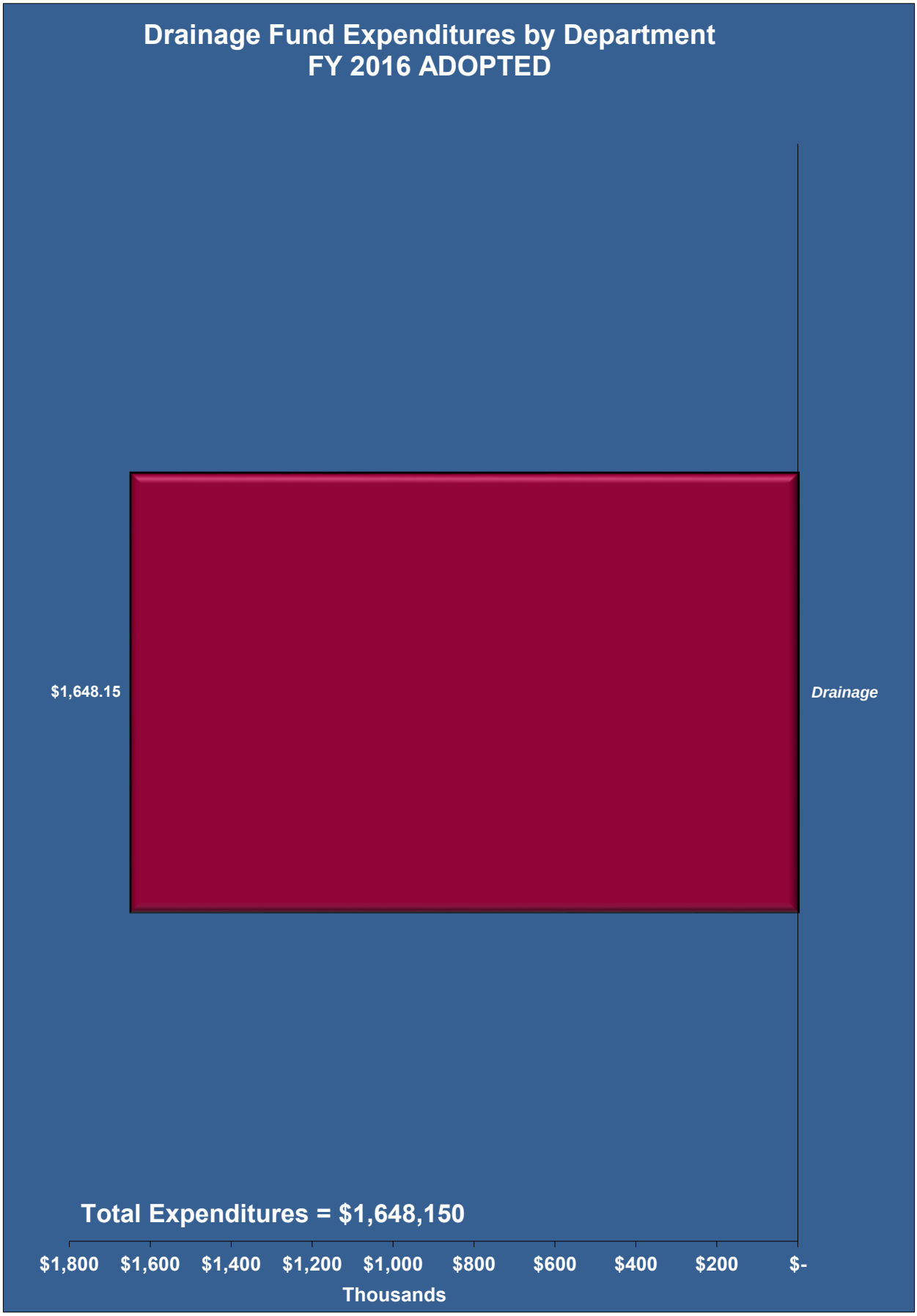
Total Drainage Fund Expenditures - By Category

	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Personnel services	$ 559,013	$ 586,429	$ 776,772	$ 809,620	$ 32,848
Operations	194,462	259,537	325,397	222,230	(103,167)
Capital outlay	11,395	349,488	242,319	606,000	363,681
Contingency [1]	-	-	-	10,300	10,300
Fund Total	**$ 764,870**	**$ 1,195,454**	**$ 1,344,488**	**$ 1,648,150**	**$ 303,662**

[1] Contingency is budgeted in each department and moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets


Drainage Fund Revenues by Sources
FY 2016 ADOPTED
Thousands
$-
$100
$200
$300
$400
$500
$600
$700
Drainage Fee - Residential
$635.00
Drainage Fee - Commercial
$499.15
Other Revenues/Sources
$4.50
Total Revenues = $1,138,650


Drainage Fund Expenditures by Element
FY 2016 ADOPTED
$809.62
Personnel Services
$606.00
Capital
$117.12
Repairs & Maintenance
$72.60
Supplies
$25.14
Contracted Services
Total Expenditures = $1,648,150
$1,000
$800
$600
$400
$200
$-
Thousands

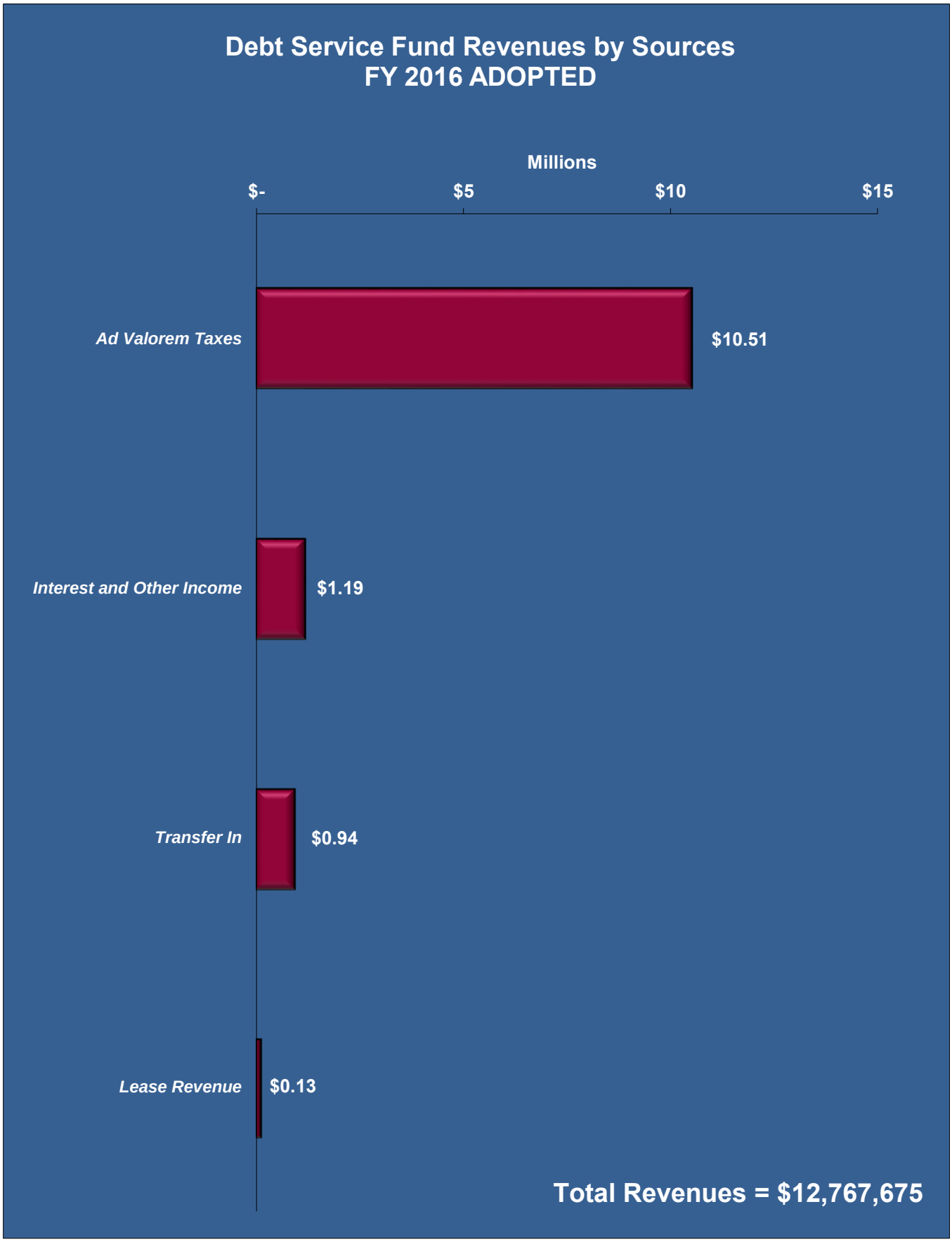

Drainage Fund Expenditures by Department
FY 2016 ADOPTED
$1,648.15
Drainage
Total Expenditures = $1,648,150
$1,800
$1,600
$1,400
$1,200
$1,000
$800
$600
$400
$200
$-
Thousands

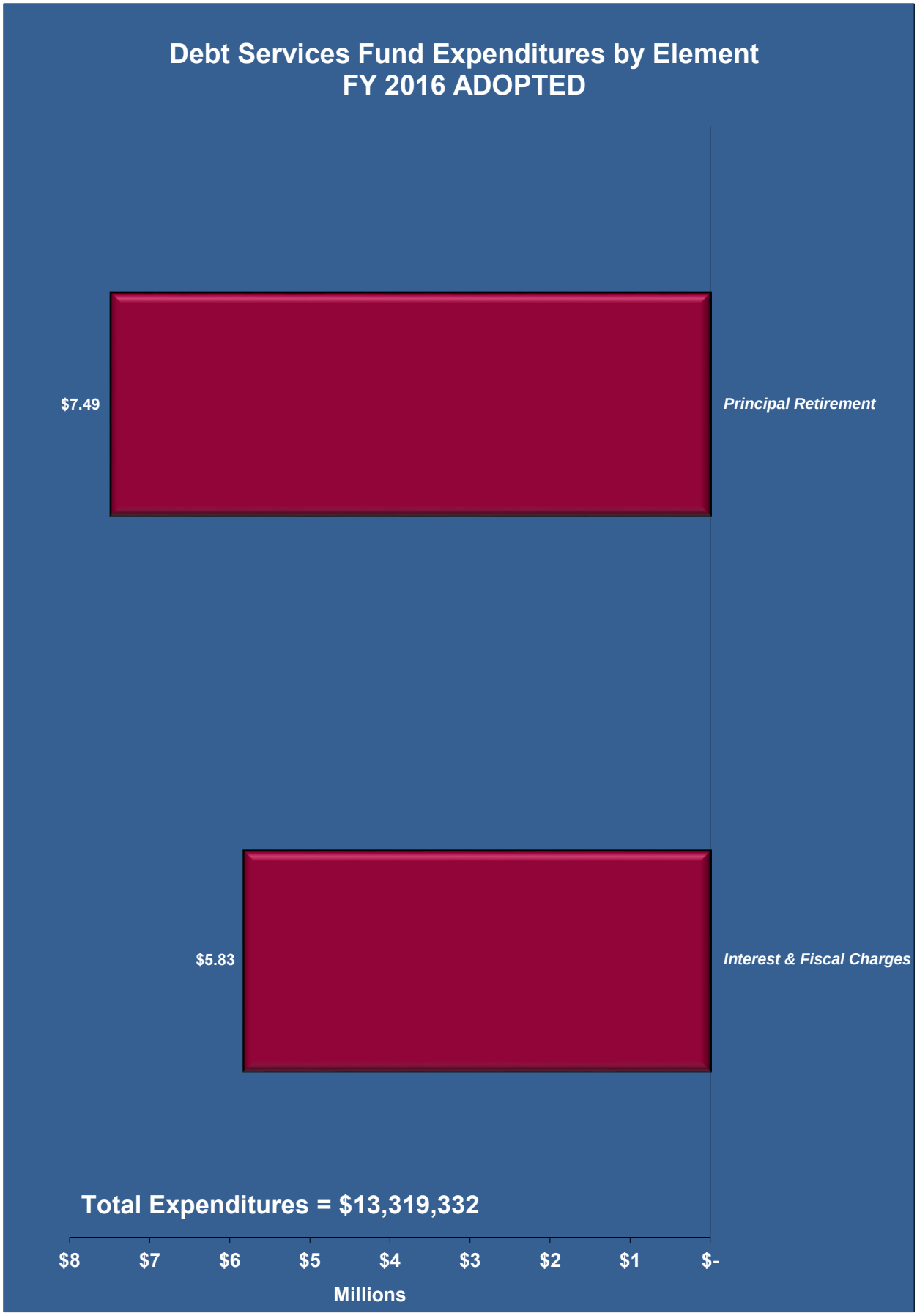
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Revenues:					
Taxes	$ 7,616,512	$ 8,002,722	$ 8,462,200	$ 10,511,181	$ 2,048,981
Interest and other	658,351	495,543	495,000	1,315,224	820,224
Total revenues	**8,274,863**	**8,498,265**	**8,957,200**	**11,826,405**	**2,869,205**
Expenditures:					
Debt service:					
Principal retirement	5,064,954	5,563,136	5,775,000	7,485,000	1,710,000
Interest and fiscal charges	4,581,298	3,996,474	4,287,539	5,834,332	1,546,793
Refunding bond issuance costs	-	105,160	-	-	-
Total expenditures	**9,646,252**	**9,664,770**	**10,062,539**	**13,319,332**	**3,256,793**
Excess (deficiency) of revenues over expenditures	(1,371,389)	(1,166,505)	(1,105,339)	(1,492,927)	(387,588)
Other financing sources (uses):					
Transfers in - General Fund	193,284	1,605,584	889,270	941,270	52,000
Transfers in - Hotel/Motel Tax Fund	20,371	23,242	-	-	-
Transfers in - Capital Projects Fund	5,554,348	-	-		-
Transfers out - General Fund	(524)	(168)	-	-	-
Refunding bonds issued	-	16,671,941	-	-	-
Bond discount	-	(88,929)	-	-	-
Payment to refunded bond escrow agent	-	(23,052,209)	-	-	-
Total other financing sources (uses)	**5,767,479**	**(4,840,539)**	**889,270**	**941,270**	**52,000**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**4,396,090**	**(6,007,044)**	**(216,069)**	**(551,657)**	**(335,588)**
Fund balance, beginning of year	2,960,522	7,356,612	1,349,568	1,133,499	(216,069)
Fund balance, end of year	**$ 7,356,612**	**$ 1,349,568**	**$ 1,133,499**	**$ 581,842**	**$ (551,657)**

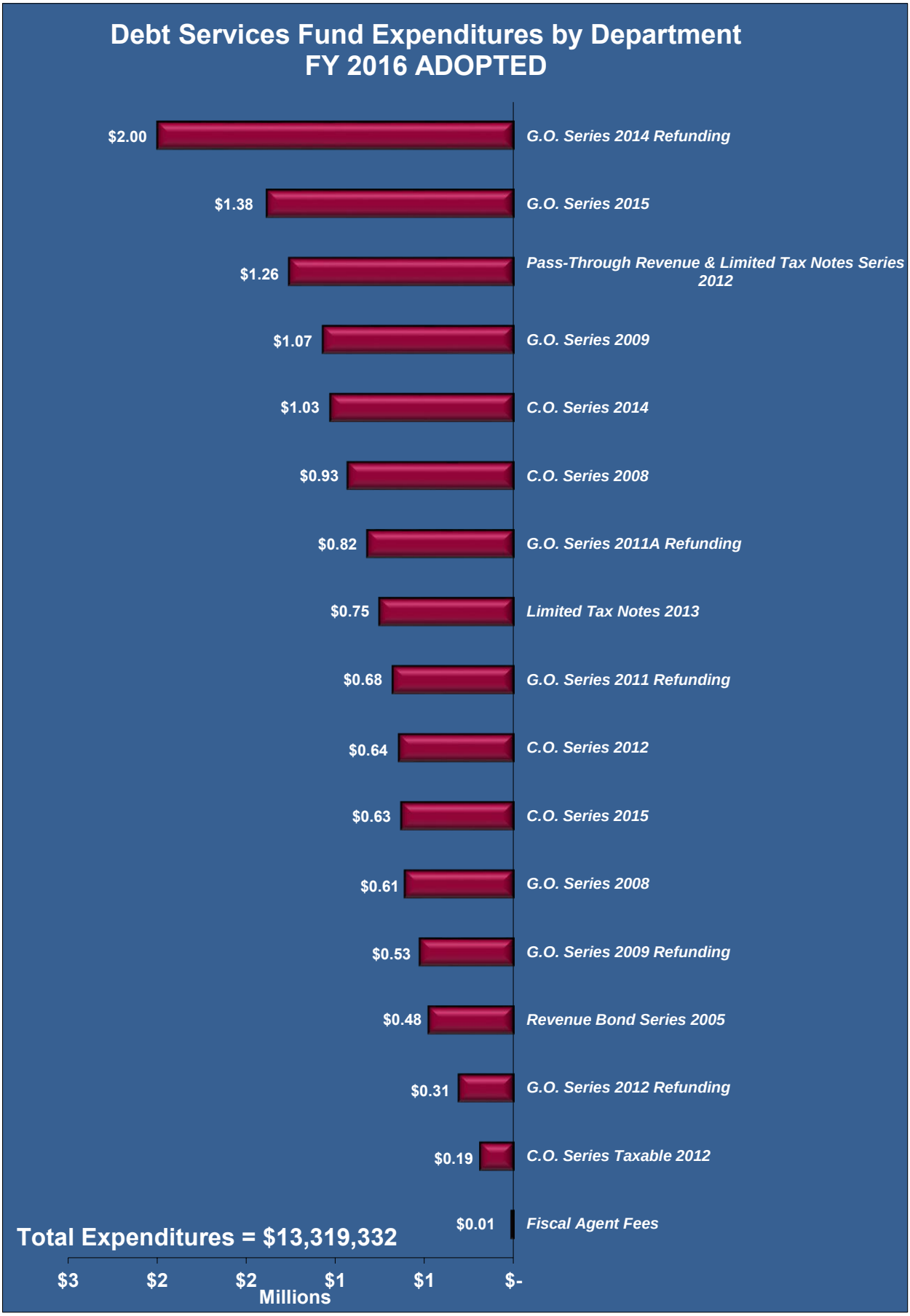
(1) Reserve fund for Airport Revenue Bonds, Taxable Series 2005 - bond covenant requirement

Allocation of Fund Balance, end of year:

Reserved for Debt Service	$ 119,900	$ 93,666	$ 306,265	$ 106,842
Reserved for Capitalized Interest	854,871	427,436	-	-
Reserved for Airport Debt Service	352,491	353,466	352,234	-
Reserved for Airport Reserve Fund	475,000	475,000	475,000	475,000
Reserved for Social Security Building	-	-	-	-
Reserved for LTN Defeasance	5,554,350	-	-	-
	$ 7,356,612	$ 1,349,568	$ 1,133,499	$ 581,842


Debt Service Fund Revenues by Sources
FY 2016 ADOPTED
Millions
$-
$5
$10
$15
Ad Valorem Taxes
$10.51
Interest and Other Income
$1.19
Transfer In
$0.94
Lease Revenue
$0.13
Total Revenues = $12,767,675


Debt Services Fund Expenditures by Element
FY 2016 ADOPTED
$7.49
Principal Retirement
$5.83
Interest & Fiscal Charges
Total Expenditures = $13,319,332
$8
$7
$6
$5
$4
$3
$2
$1
$-
Millions


Debt Services Fund Expenditures by Department
FY 2016 ADOPTED
$2.00
G.O. Series 2014 Refunding
$1.38
G.O. Series 2015
$1.26
Pass-Through Revenue & Limited Tax Notes Series 2012
$1.07
G.O. Series 2009
$1.03
C.O. Series 2014
$0.93
C.O. Series 2008
$0.82
G.O. Series 2011A Refunding
$0.75
Limited Tax Notes 2013
$0.68
G.O. Series 2011 Refunding
$0.64
C.O. Series 2012
$0.63
C.O. Series 2015
$0.61
G.O. Series 2008
$0.53
G.O. Series 2009 Refunding
$0.48
Revenue Bond Series 2005
$0.31
G.O. Series 2012 Refunding
$0.19
C.O. Series Taxable 2012
$0.01
Fiscal Agent Fees
Total Expenditures = $13,319,332
$3
$2
$2
$1
$1
$-
Millions

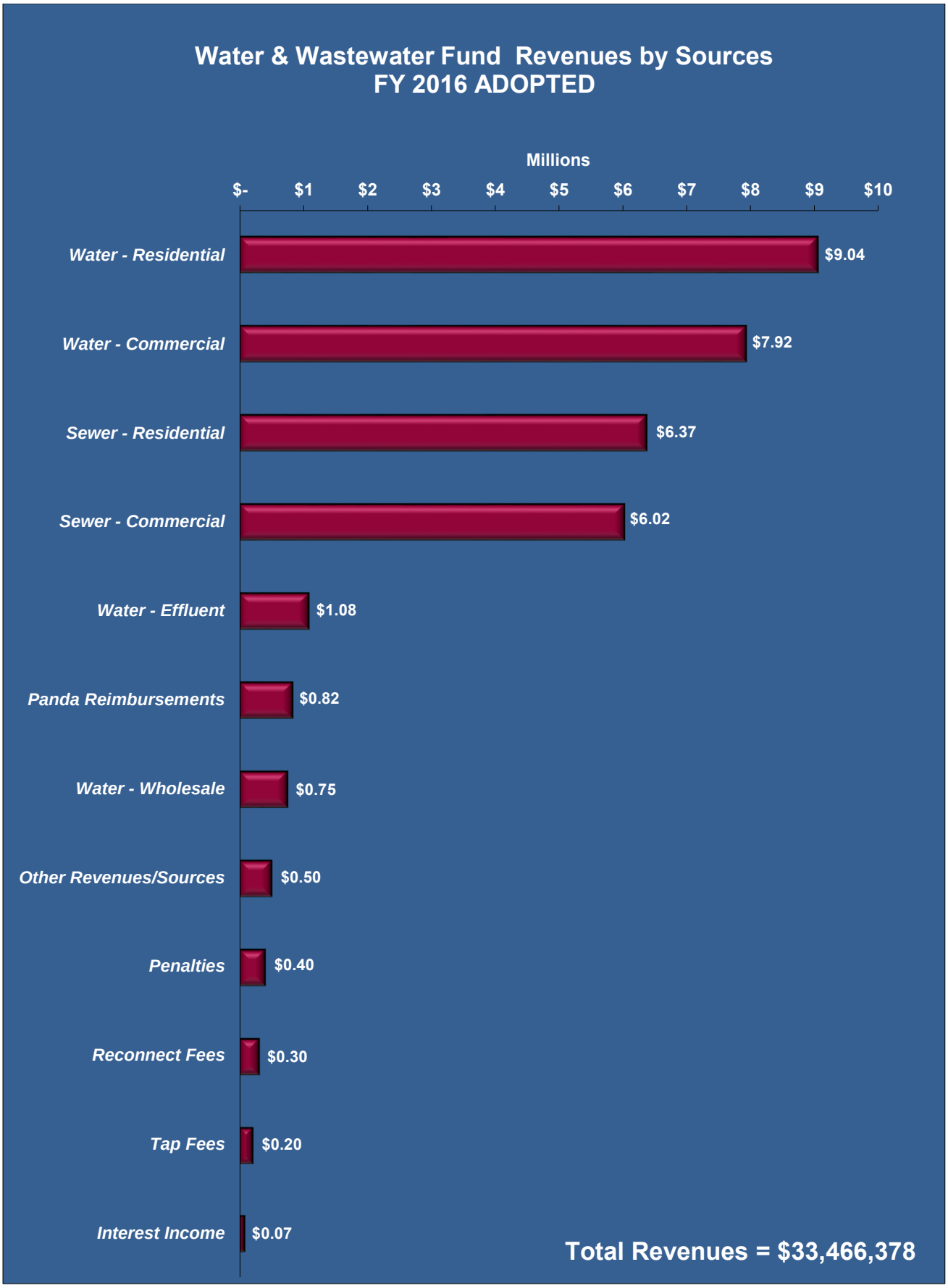
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Operating Revenues:					
Water service	$ 16,968,854	$ 16,405,192	$ 18,422,126	$ 18,792,555	$ 370,429
Sewer service	11,744,753	11,775,603	12,326,848	12,384,995	58,147
Other	1,333,331	1,644,076	1,926,384	1,940,384	14,000
Total operating revenues	**30,046,938**	**29,824,871**	**32,675,358**	**33,117,934**	**442,576**
Operating Expenses:					
Personnel services	4,320,589	4,388,510	4,481,509	4,778,972	297,463
Supplies	1,607,336	1,493,575	1,992,134	1,927,222	(64,912)
Repairs and maintenance	1,363,857	1,158,854	1,585,091	1,226,315	(358,776)
Depreciation	5,884,348	6,330,624	6,500,000	6,500,000	-
Other services and charges	10,213,950	11,175,062	12,701,116	12,742,070	40,954
Contingency [1]	-	-	123,783	114,000	(9,783)
Total operating expenses	**23,390,080**	**24,546,625**	**27,383,633**	**27,288,579**	**(95,054)**
Operating income	6,656,858	5,278,246	5,291,725	5,829,355	537,630
Nonoperating revenues (expenses):					
Interest income	323,315	515,564	321,444	348,444	27,000
Intergovernmental Revenues	27,136	-	-	-	-
Contributions - TxDOT	221,860	378,253	1,069,103	-	(1,069,103)
Transfer out - health insurance fund	(47,492)	(6,803)	-	-	-
Interest expense	(2,314,361)	(2,335,435)	(3,565,296)	(4,033,303)	(468,007)
Net nonoperating expenses	**(1,789,542)**	**(1,448,421)**	**(2,174,749)**	**(3,684,859)**	**(1,510,110)**
Net income	4,867,316	3,829,825	3,116,976	2,144,496	(972,480)
Increase in net assets	**$ 4,867,316**	**$ 3,829,825**	**$ 3,116,976**	**$ 2,144,496**	**$ (972,480)**

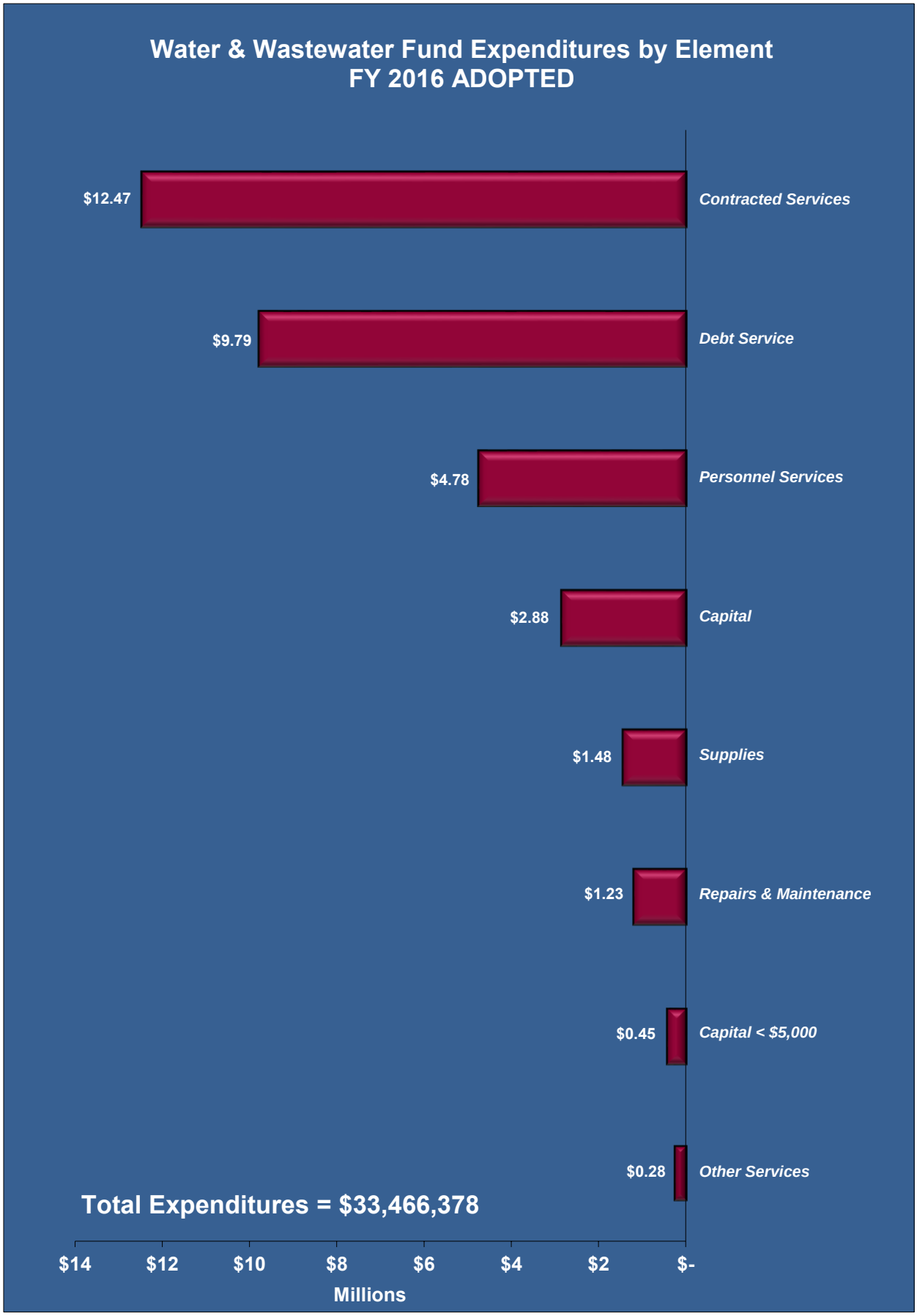
Water & Wastewater Fund - Changes in Working Capital

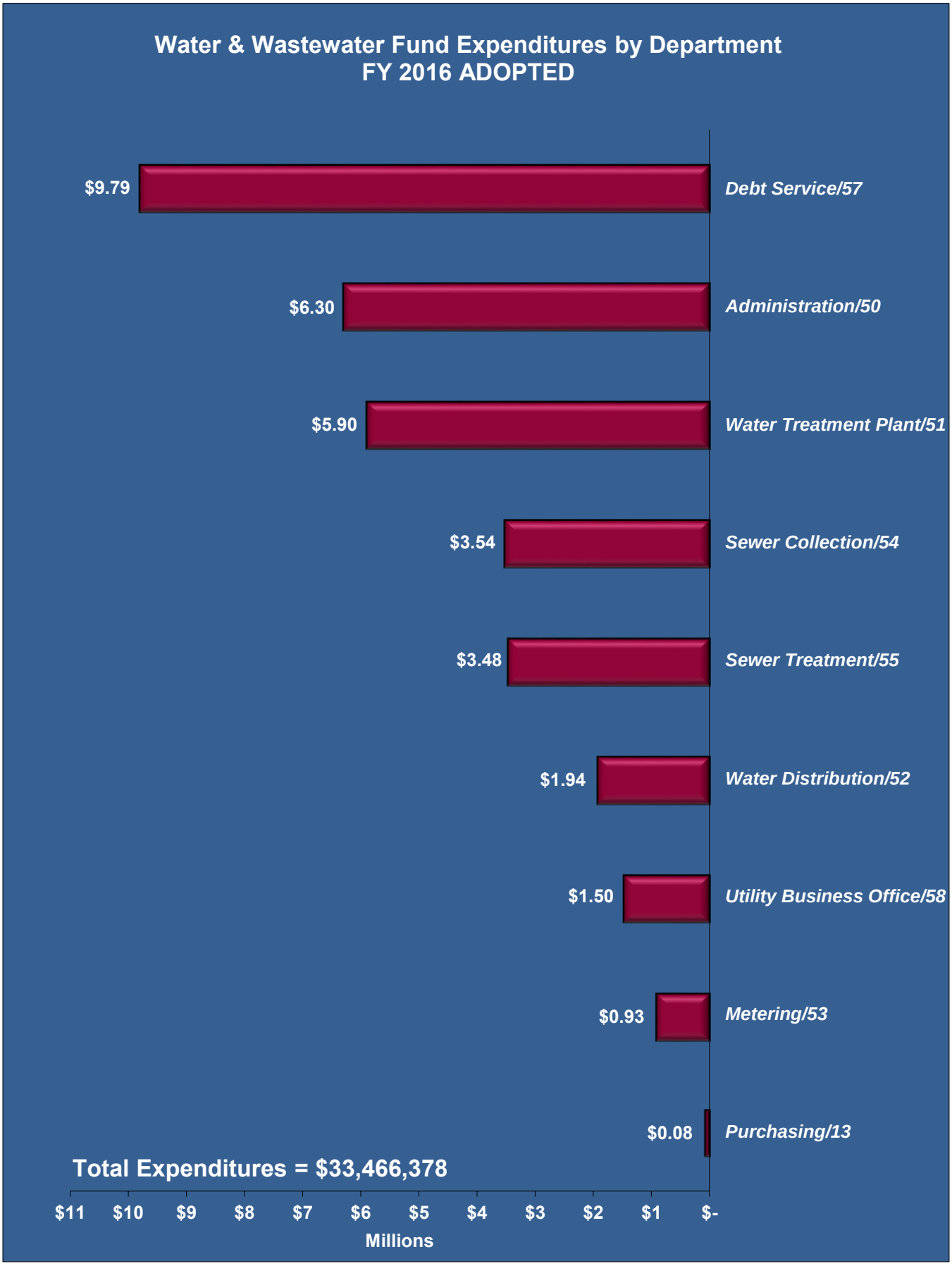
	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget	+(-)
Gross revenue -					
Operating income	$ 30,046,938	$ 29,824,871	$ 32,675,358	$ 33,117,934	$ 442,576
Intergovernmental Revenues	27,136	-	-	-	-
Interest income	323,315	515,564	321,444	348,444	27,000
Contributions - TxDOT	221,860	378,253	1,069,103	-	(1,069,103)
Operating expenses [2]	(17,505,732)	(18,216,001)	(20,759,850)	(20,674,579)	85,271
Net revenue available for capital & debt	**13,113,517**	**12,502,687**	**13,306,055**	**12,791,799**	**(514,256)**
Capital & debt:					
Principal	(4,770,956)	(3,240,000)	(4,955,000)	(5,760,000)	(805,000)
Interest	(2,314,361)	(2,335,435)	(3,565,296)	(4,033,303)	(468,007)
Capital outlay	(10,263,187)	(19,062,020)	(26,011,166)	(2,884,496)	23,126,670
Transfer out - health insurance fund	(47,492)	(6,803)	-	-	-
Contingency [1]	-	-	(123,783)	(114,000)	9,783
Application of bond proceeds	5,533,528	14,302,617	9,118,086	-	(9,118,086)
Total capital & debt	**(11,862,468)**	**(10,341,641)**	**(25,537,159)**	**(12,791,799)**	**12,745,360**
Net increase (decrease) in working capital	**$ 1,251,049**	**$ 2,161,046**	**$ (12,231,104)**	**$ -**	**$ 12,231,104**

[1] Contingency is moved during the fiscal year as appropriated by the Council - only applicable to amended and adopted budgets

[2] Operating expenses less depreciation and contingency.


Water & Wastewater Fund Revenues by Sources
FY 2016 ADOPTED
Millions
$-
$1
$2
$3
$4
$5
$6
$7
$8
$9
$10
Water - Residential
$9.04
Water - Commercial
$7.92
Sewer - Residential
$6.37
Sewer - Commercial
$6.02
Water - Effluent
$1.08
Panda Reimbursements
$0.82
Water - Wholesale
$0.75
Other Revenues/Sources
$0.50
Penalties
$0.40
Reconnect Fees
$0.30
Tap Fees
$0.20
Interest Income
$0.07
Total Revenues = $33,466,378

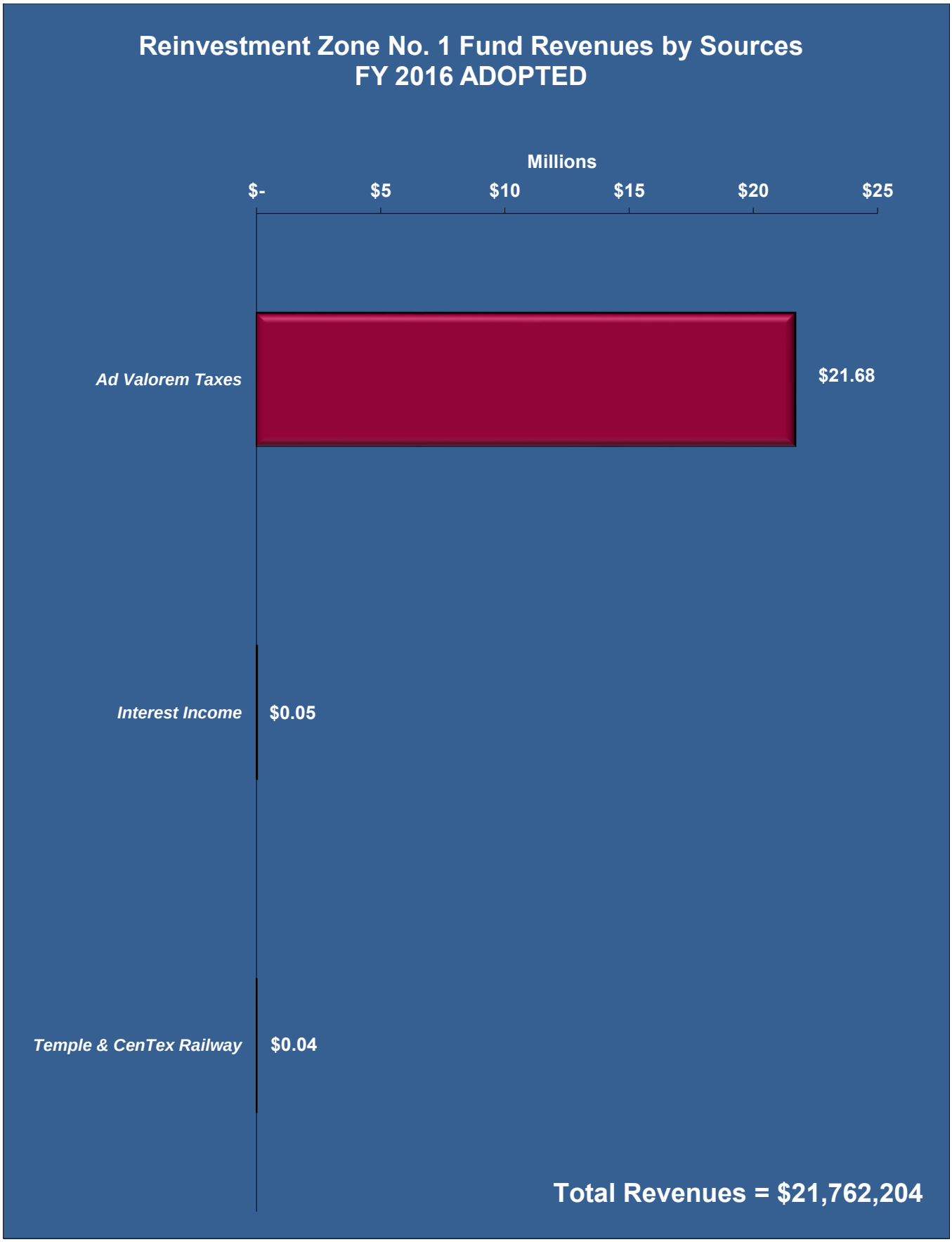

Water & Wastewater Fund Expenditures by Element
FY 2016 ADOPTED
$12.47
Contracted Services
$9.79
Debt Service
$4.78
Personnel Services
$2.88
Capital
$1.48
Supplies
$1.23
Repairs & Maintenance
$0.45
Capital < $5,000
$0.28
Other Services
Total Expenditures = $33,466,378
$14
$12
$10
$8
$6
$4
$2
$-
Millions

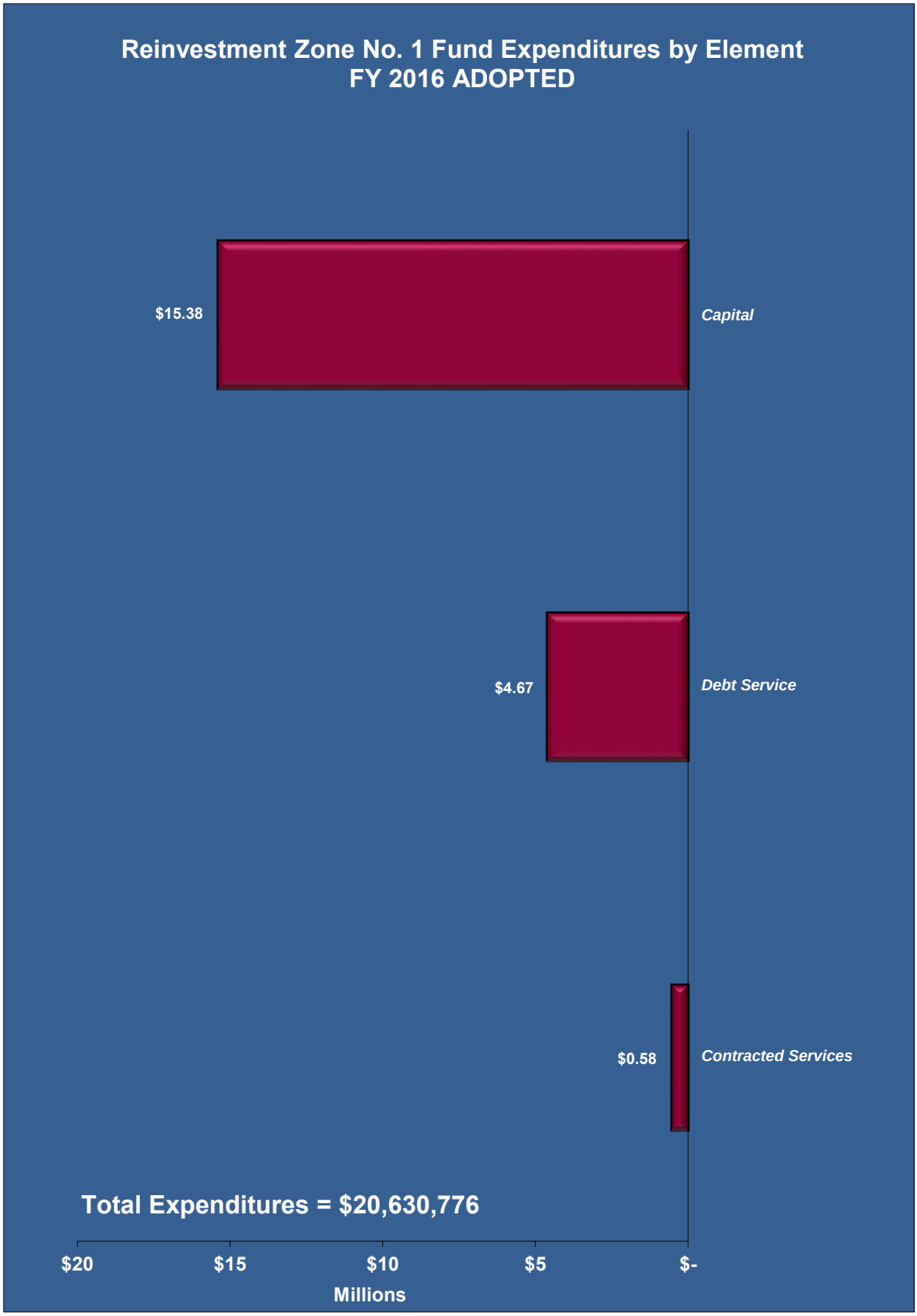

Water & Wastewater Fund Expenditures by Department
FY 2016 ADOPTED
$9.79
Debt Service/57
$6.30
Administration/50
$5.90
Water Treatment Plant/51
$3.54
Sewer Collection/54
$3.48
Sewer Treatment/55
$1.94
Water Distribution/52
$1.50
Utility Business Office/58
$0.93
Metering/53
$0.08
Purchasing/13
Total Expenditures = $33,466,378
$11
$10
$9
$8
$7
$6
$5
$4
$3
$2
$1
$-
Millions

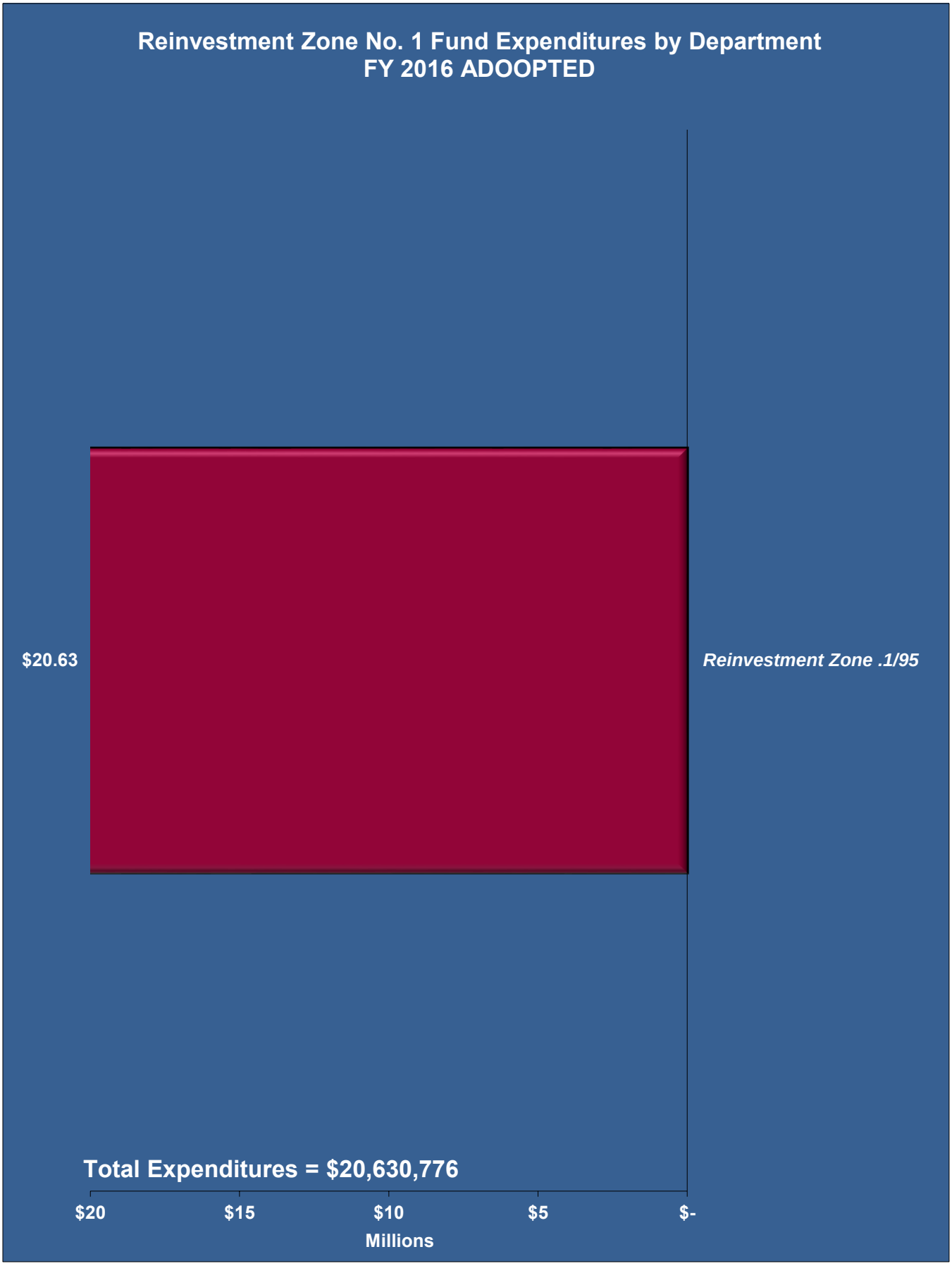
SUMMARY	REINVESTMENT ZONE NO. 1- 795	FY 2016

	Actual 9/30/2013	Actual 9/30/2014	2014/2015 Amended Budget @ 3/31/15	2015/2016 ADOPTED Budget [1]	+(-)
Revenues:					
Taxes	$ 4,770,918	$ 5,529,970	$ 14,272,911	$ 21,676,204	$ 7,403,293
Intergovernmental	50,000	-	-	-	-
Licenses and permits	55,615	51,720	36,000	36,000	-
Interest - other	32,765	799,195	2,498,588	50,000	(2,448,588)
Grants [Federal & State]	-	-	1,320,000	-	(1,320,000)
Total revenues	**4,909,298**	**6,380,885**	**18,127,499**	**21,762,204**	**3,634,705**
Expenditures:					
Current:					
General government	830,904	496,465	604,525	577,450	(27,075)
Capital outlay	3,178,306	2,422,207	42,772,743	15,381,353	(27,391,390)
Debt service:					
Principal retirement	2,570,000	2,555,000	2,655,000	2,820,000	165,000
Interest and fiscal charges	1,181,791	2,006,174	1,942,246	1,851,973	(90,273)
Issuance cost - bonds	99,850	-	-	-	-
Total expenditures	**7,860,851**	**7,479,846**	**47,974,514**	**20,630,776**	**(27,343,738)**
Excess (deficiency) of revenues over expenditures	(2,951,553)	(1,098,961)	(29,847,015)	1,131,428	30,978,443
Other financing sources (uses):					
Bond proceeds	25,260,000	-	-	-	-
Original issues premium	652,695	-	-	-	-
Bond discount	(599,663)	-	-	-	-
Total other financing sources (uses)	**25,313,032**	**-**	**-**	**-**	**-**
Excess (deficiency) of revenues and other financing sources over expenditures and other financing uses	**22,361,479**	**(1,098,961)**	**(29,847,015)**	**1,131,428**	**30,978,443**
Fund balance, beginning of year	10,100,925	32,462,404	31,363,443	1,516,428	(29,847,015)
Fund balance, end of year	**$ 32,462,404**	**$ 31,363,443**	**$ 1,516,428**	**$ 2,647,856**	**$ 1,131,428**

[1] As amended in the Financing Plan approved by Council on April 16, 2015


Reinvestment Zone No. 1 Fund Revenues by Sources
FY 2016 ADOPTED
Millions
$-
$5
$10
$15
$20
$25
Ad Valorem Taxes
$21.68
Interest Income
$0.05
Temple & CenTex Railway
$0.04
Total Revenues = $21,762,204

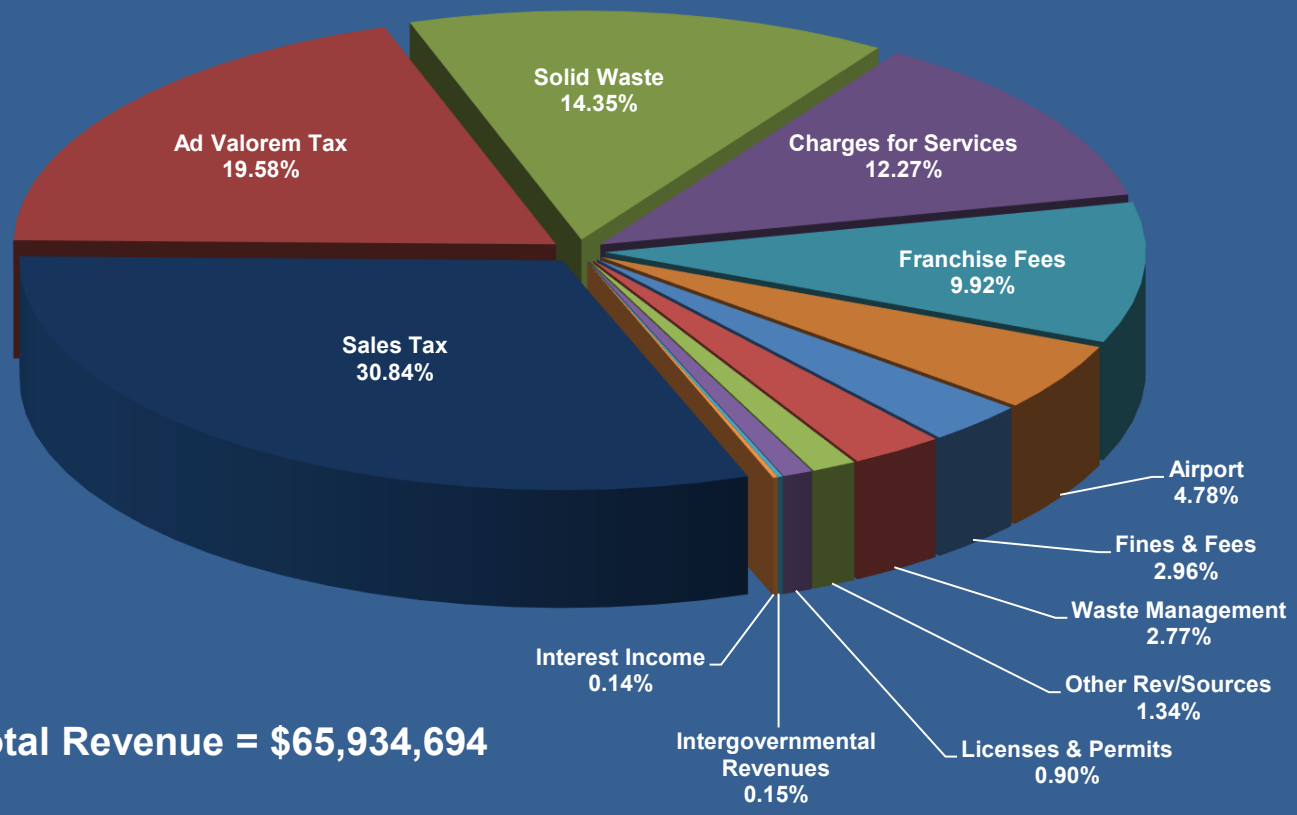

Reinvestment Zone No. 1 Fund Expenditures by Element
FY 2016 ADOPTED
$15.38
Capital
$4.67
Debt Service
$0.58
Contracted Services
Total Expenditures = $20,630,776
$20
$15
$10
$5
$-
Millions


Reinvestment Zone No. 1 Fund Expenditures by Department
FY 2016 ADOOPTED
$20.63
Reinvestment Zone .1/95
Total Expenditures = $20,630,776
$20
$15
$10
$5
$-
Millions

City of Temple

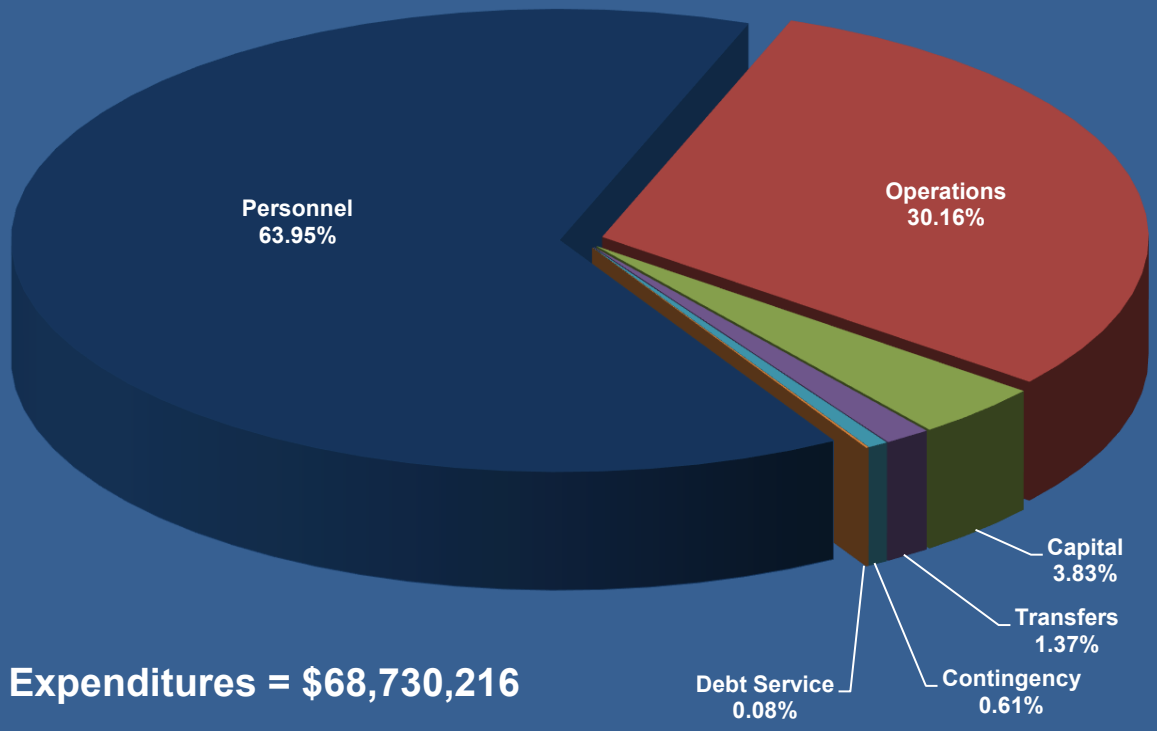
GENERAL FUND

General Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $65,934,694

General Fund Expenditures by Type
FY 2016 ADOPTED



Total Expenditures = $68,730,216

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Current AD Valorem Current Property Tax Collections are calculated using an O&M Rate of $0.3234. Property Tax Base of $3,840,746,157 less an adjusted tax ceiling of ($396,095,685) at a 98% collection rate. Total Tax Rate including I&S @ $0.6298	$ 12,255,004	$ 12,648,574	$ 12,630,000	$ 12,924,559
Discount Current Tax Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	(292,170)	(292,000)	(300,729)	(233,722)
Delinquent AD Valorem Delinquent tax collections are estimated at 1% of the current tax collections	92,327	129,067	98,000	131,883
Penalty and Interest - AD Valorem Taxes Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	126,971	90,000	92,000	90,000
TOTAL TAXES	$ 12,182,131	$ 12,575,641	$ 12,519,271	$ 12,912,720
Sales Tax The State collects 8.25% on gross receipts from the purchase of goods and services within the city limits; 1.50%, City; 0.50%, County; and 6.25% State 0.50% Sales Tax increase was approved in January 1990 and became effective on October 1, 1990	$ 18,981,471	$ 19,100,000	$ 21,465,150	$ 20,335,000
Mixed Beverage Tax The State collects 14% on gross mixed beverage receipts: 1.50%, City; 1.50%, County; and 11%, State [Reduced by Legislature to 1.16% until August 2013]	155,280	140,000	160,848	160,000
Occupation Taxes Fee for the issuance of license for alcoholic beverages and food dealers permits	39,985	38,000	45,000	42,000
Bingo Tax The State collects 5% of the amount or value of prize won from bingo. 1.25%, City; 1.25%, County; and 2.50%, State	31,765	30,000	19,125	18,000
TOTAL NON-PROPERTY TAXES	$ 19,208,501	$ 19,308,000	$ 21,690,123	$ 20,555,000
Electric Franchise Franchise fee for use of city streets and R.O.W.'s - quarterly payment based on kilowatt hours delivered within Temple city limits	$ 3,000,775	$ 2,975,000	$ 3,080,962	$ 3,045,000
Gas Franchise 4% franchise fee for the use of city streets and R.O.W.'s. - fee is based on gross revenue. Quarterly payment effective 01/18/94 thru 01/18/09, amended 12/18/08	606,950	575,000	776,821	650,000
Telecommunications Certificated Telecommunications Providers (CTP) compensate municipalities quarterly based on the number of lines within the Municipality and the rate for each category of line calculated monthly. Fee-per-access line is regulated by the Public Utility Commission	428,972	425,000	410,478	405,000
Cable Television 5% franchise fee paid for use of city streets and R.O.W.'s. Paid on monthly basis. Based on gross receipts	579,855	560,000	602,000	580,000
Public Education Channel 1% of gross revenues for cable television - ***Restricted*** 52% Director of Communications Salary/Benefits 65% Communications Specialist Salary/Benefits	114,053	78,530	120,000	83,630

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Water & Sewer Franchise Fee 5% franchise fee paid by Water and Sewer for the use of City Streets and R.O.W.'s . Monthly payment based on budgeted gross revenue (FY 2016 - $33,466,378).	1,552,508	1,649,840	1,649,840	1,673,319
Taxi Cabs Fee paid annually by taxi cabs and horse-drawn carriages. Horse-Drawn Carriage Fee will be $150 for first vehicle and $25 for each additional. Taxi cabs will be $450 per vehicle, payable on January 1st.	2,250	2,000	2,250	2,000
Ambulance 3.5% monthly franchise fee paid by Scott & White and Acadian Ambulance Service (non-emergency services). Based on gross receipts	97,419	95,000	105,214	100,000
TOTAL FRANCHISE FEES	$ 6,382,781	$ 6,360,370	$ 6,747,565	$ 6,538,949
Building Fee charged to obtain a permit for new and existing building construction within the City	$ 265,979	$ 300,000	$ 246,000	$ 250,000
Electrical Fee charged to obtain a permit for electrical construction within the City. Fee is to recover a portion of the costs of inspections and code enforcement	74,284	60,000	74,439	67,525
Mechanical Fee for heating/A.C. inspections and code enforcement	73,413	72,000	73,400	72,000
Plumbing Permit Fees Fee for plumbing permits on new construction and renovations to recover a portion of the costs of inspections and code enforcement	114,098	100,000	115,307	107,545
Fire Safety Fee for fire lane violations and for fire safety presentations	19,240	14,000	20,800	15,000
Curb and Street Cuts Fee charged for the code enforcement and inspection of curb cuts on city streets	17,640	9,000	21,120	11,000
Other Permits-Fees Fee for all other permits	79,133	55,000	62,213	55,000
House Moving	50	-	-	-
Mobile Home Permits HUD Code Manufactured Home Land Lease Community License $25 fee per year, per park with an additional $0.25 fee per space, per year	704	500	1,400	500
Alarm Permit Fee Initial permit fee (2 years) at no charge; Permit Renewal Fee $15 (to be renewed every two years); Permit Reinstatement Fee $15. Per Resolution No. 2010-6162-R & Ordinance No. 2001-2765	18,125	18,000	14,635	15,000
TOTAL LICENSES AND PERMITS	$ 662,665	$ 628,500	$ 629,314	$ 593,570
Federal Grants	$ 6,343	$ 7,992	$ 7,992	$ -
State Grants Ramp Grant Project funded by TxDOT 50/50 match; Gateway Monument funded by TxDOT ***Restricted***	6,375	280,000	280,000	$ 50,000
Traffic Signal Reimbursement Reimbursement from State for traffic signal maintenance	8,352	8,352	8,352	8,352
Civil Preparedness - Federal Grant A partial reimbursement for the Emergency Management Coordinator and Office Assistant II salary & benefits - ***Restricted***	1,869	36,755	36,755	39,988
TOTAL INTERGOVERNMENTAL REVENUES	$ 22,938	$ 333,099	$ 333,099	$ 98,340

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Vital Statistics Fee for issuance of Birth and Death Certificates	$ 114,107	$ 98,000	$ 117,226	$ 110,000
Vital Statistics Preservation $1.00 fee for all Birth and Death Certificates issued by the City of Temple for the preservation of vital statistics records maintained by the Registrar - ***Restricted***	6,435	-	6,524	-
Envelope/Misc. Sales	-	-	275	-
Subdivision Fees Fees for zoning and platting	24,727	15,000	19,348	15,000
UR Bond Admin Costs 50% of Senior Accountant salary & benefits from Capital Improvement Projects Fund - $33,856	29,807	29,440	29,440	33,856
W&S - Reimbursements Dispatch services - $65,000 Maintenance & Janitorial Services - $12,260 Mowing contract - $25,000	102,260	102,260	102,260	102,260
I.T. Services/Water-Wastewater Fee for Information Technology services and processing. Based on the amount of hardware, software and services provided for utility services	315,754	363,488	363,488	364,934
W&S Contractual Fee based on 9.5% of Water & Sewer Fund gross budgeted revenues (FY 2016 - $33,466,378). Fee covers administrative, legal, engineering, inspections and other services provided by General Fund departments to the Utility Fund	2,949,765	3,134,696	3,134,696	3,179,306
Over/Under Account	1,292	-	(63)	-
TOTAL CHARGES FOR SERVICES - GENERAL GOVT.	$ 3,544,148	$ 3,742,884	$ 3,773,194	$ 3,805,356
Police Overtime TISD security and events - OT with benefits - $50,000 Juvenile Block Grant from Bell County - $16,942 Temple Mall - $15,840 Temple Lake Park - $21,701	$ 247,587	$ 511,775	$ 511,775	$ 104,483
Police Revenue Restitution and for the sale of abandoned vehicles, guns and ammunition - $15,000 FY 2016 TISD SRO Deployment Agreement ~ [$422,947] FY 2016 Vehicles/Equipment for 2 additional SRO's ~ [$10,000] 1 School Resource Officer (70%) - BISD - [$44,922] James Construction Vehicle Charges - $26,400	302,986	545,565	545,565	519,269
Police Reports Fee collected for providing copies of accident reports	16,163	15,000	16,195	15,000
Police Donations/Gifts	2,507	65	1,607	-
Dare Donations - Unrestricted	1,370	1,000	1,000	-
Firing Range - Rental Fee	1,460	500	1,500	750
OCU State Seized Funds	42,299	-	40,000	-
OCU State Sale of Assets	15,215	-	11,519	-
County Fire Service Contribution from Bell County for fire services in County	1,341	1,200	4,630	3,500

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Fire Donations/Gifts	3,324	23,036	23,036	-
Fire Department Revenue Miscellaneous revenue	17,295	1,000	4,400	1,000
Fire Training Revenue New Hire Training Academy - 20 students @ $3,750	-	-	-	75,000
TOTAL CHARGES FOR SERVICES - PUBLIC SAFETY	$ 651,547	$ 1,099,141	$ 1,161,227	$ 719,002
CNG Sales	$ -	$ -	$ 2,200	$ 1,500
Federal Motor Fuel Excise Tax Credit	7,822	-	59,413	-
W&S Street Repair Reimbursement from Water & Wastewater Fund for repair of street cuts made to install or repair water and sewer lines and meters	38,732	12,000	35,000	25,000
Fleet Service Charges Reimbursement from the Water & Wastewater Fund for the maintenance and repair of vehicles	82,546	60,000	80,000	70,000
TOTAL CHARGES FOR SERVICES - PUBLIC WORKS	$ 129,115	$ 72,000	$ 176,613	$ 96,500
Solid Waste - Residential Based on *a* ***rate of $16.20*** for a 90-gallon plastic cart with 2 pickups per week plus $5.50 for each additional cart (Resolution 2013-5785-R). Implementation of curbside recycling.	$ 4,031,858	$ 4,100,000	$ 4,148,156	$ 4,231,000
Solid Waste - Residential Recycling Revenue from the sale of recyclables collected by the Curbside Recycling Program	9,415	11,691	13,000	12,000
Solid Waste - Commercial - Plastic Based on a commercial rate for 90 and 300 gallon plastic containers with 1 pickup per week $41.80; 2 pickups per week $71.00; $9.00 reload fee	474,715	473,000	473,990	494,524
Solid Waste - Commercial - Sideload Based on a commercial rate for 2, 3 & 4 cubic yard sideload metal containers - ranging from 1 pickup per week - $54.90 to 6 pickups per week - $372.20 and $11.60 - $21.50 reload fee, depending on the size of container and number of pickups	361,267	360,000	371,156	386,386
Solid Waste - Commercial - Frontload Based on a commercial rate for 2, 3, 4, 6 & 8 cubic yard frontload metal containers - ranging from 1 pickup per week - $54.90 to 6 pickups per week - $558.30 and $11.60 - $35.60 reload fee, depending on the size of container and number of pickups	2,066,776	2,058,000	2,091,110	2,194,672
Solid Waste - Rolloff Based on a commercial rate for 20, 30 and 40 cubic yard commercial and industrial containers. Pick up as directed by customer - $123.00 haul charge plus 1.05 X City of Temple Landfill charge plus initial delivery fee plus container rental of $92.00 to $113.00 per month, depending on size	2,130,923	1,862,000	1,952,265	1,990,000
Solid Waste - Recycling Fees for collection of cardboard in metal sideload and frontload containers	86,123	75,000	88,807	88,414
Solid Waste - Special Pickup Based on commercial rates for special collection, at customer's request, price varies depending on items to be collected	28,337	14,000	32,469	25,000
Solid Waste - Other Recycling Revenue from the sale of cardboard collected from commercial customers and from the sale of recyclable materials collected at the citizen's drop-off centers	63,681	40,000	48,200	40,000
Solid Waste - Other Charges One-time charges paid by customers for container locking devices and container damage caused by customer	5,750	-	5,200	-

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Waste Management Contract Annual lease payment, payable in advance in twelve equal monthly installments	653,381	672,981	659,587	679,000
Waste Management Surcharge Surcharge for each ton of solid waste disposed of at the landfill in any contract year regardless of the source or point of origin of the waste. Surcharge calculated as follows: $2.78/ton up to 200,000 tons $3.46/ton over 200,001	1,310,543	1,100,000	1,200,000	1,150,000
TOTAL CHARGES FOR SERVICES - SOLID WASTE	$ 11,222,768	$ 10,766,672	$ 11,083,940	$ 11,290,996
Library Fines Fee charged for over due books	$ 27,019	$ 20,000	$ 23,000	$ 20,000
Lost Books Fee for replacement of lost books	5,480	5,209	3,670	3,500
User Fees/Parks Dept. Temple Youth Sports League Player Fees	12,692	14,000	14,000	14,000
Football Entry Fees Entry Fees/Player Fees received for Flag Football Leagues	7,172	9,500	9,500	9,500
Softball Entry Fees Softball League Fees - City sponsored	64,798	70,500	68,000	68,000
Volleyball Entry Fees Volleyball League Fees - City sponsored	16,932	14,500	14,500	14,500
Basketball Entry Fees Basketball League Fees - City sponsored	16,862	17,000	15,000	15,000
Soccer Entry Fees Soccer League Fees - City sponsored	8,389	7,800	7,800	7,800
Swimming Pool Fees Revenue generated by Walker and Clark Pools	48,030	35,000	40,000	40,000
Corporate Games Annual community corporate games	18,967	12,000	16,000	15,000
Mayor's Fitness Council Sponsorship and fees for Mayor's Fitness Council	10,210	10,000	10,000	10,000
Snack & Beverage Sales Sales of snacks and non-alcoholic beverages at Wilson Park Recreation Center	2	-	-	-
Facility Rental/P&R Rental fee for various park facilities such as Gober Party House, Jeff Hamilton Center, Martin Recreation Center, Wilson Park Recreation Center, Athletic Fields, and Park Pavilions	109,428	90,000	80,000	80,000
Merchandise Sales Softball sales	5,307	4,000	5,000	4,000
Recreation Membership Fees Membership fees from Wilson Park, Sammons Senior Center and Clarence Martin Recreation Centers	25,638	24,000	24,000	24,000
Donations/Parks & Rec. Sponsorships for the following events: 4th of July Hot Summer Sounds Other events	48,953	90,000	40,000	40,000

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Special Events/Classes Recreational Class Fees, Special events such as Catch-A-Rainbow, Easter Egg Hunt and Triathlon, and after-school programs	809,719	758,000	780,000	775,000
Summit Rec - Memberships Annual Membership Fees range from $107 - $562 6-Month Membership Fees range from $97 - $335 Monthly Membership Fees range from $23 - $75 Fee ranges include adults, couples, seniors, families, youth, residents and non-residents. Summit receives 20% of the Combination Golf and Fitness Membership Fees	463,198	470,000	427,000	430,000
Summit Rec - Facility Rental Renting facility for events; Daily Court Fees; Climbing Wall Fees	18,688	19,500	7,800	8,000
Summit Rec - Classes Aerobic lessons and training fees	36,635	34,000	34,000	34,000
Equipment Rental Rental of equipment	-	-	-	500
Summit Rec - Store Sales Sale of recreational supplies, clothes and equipment	1,365	1,000	800	800
Summit Concession Sales	6,424	5,700	5,700	5,700
Reinvestment Zone No. 1 Reimbursements Reimbursement for mowing in Reinvestment Zone No. 1 - $175,000 Downtown Transformation Team - $331,000	150,000	150,000	150,000	506,000
Lion's Junction Water Park - Admission	176,447	175,000	175,000	175,000
Lion's Junction Water Park - Facility Rental	23,315	25,000	25,000	25,000
Lion's Junction Water Park - Lion's Store Sales	1,748	2,100	2,100	2,100
Lion's Junction Water Park - Food & Beverage Sales	69,119	65,000	65,000	65,000
Lion's Junction Water Park - Junction Memberships	27,098	26,500	26,500	26,500
Lion's Locker Rentals	803	700	700	700
Lion's Catering Fee	160	500	500	500
Indoor Pool Rental	10,853	12,000	11,500	11,500
Indoor Pool Classes/Fees	80,852	85,000	80,000	80,000
Green Fees	240,835	300,000	210,000	270,000
Golf Tournaments	36,248	58,500	54,000	40,000
Golf Cart Fees	244,493	275,000	215,000	267,000
Golf Pro Shop Sales	82,754	106,000	83,000	85,000
Golf Driving Range	36,466	46,000	33,500	45,000
Golf Lessons Fees for golf lessons and Junior Golf Academy	9,400	17,500	11,000	15,000
Other Golf Revenue	4,429	-	300	-
Golf Food Sales	77,176	102,500	74,500	88,000

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Golf Non-Alcoholic Beverages	19,849	30,000	18,000	25,000
Golf Alcoholic Beverages	39,241	60,000	45,000	45,000
Junior Golf Program Donations Junior Golf Academy Sponsorships and Donations	10,195	4,500	6,000	4,500
Golf Memberships Golf Only Annual Membership fees range from $610 - $735 for one Adult Pass, with added fees for each additional pass. Driving Range Annual Membership fees are $250 for current golf members and $300 for non-golf members. Golf and Fitness Annual Membership fees range from $775 - $1,050 with the Golf Course receiving 80% of the revenue.	73,833	84,000	69,000	72,000
TOTAL CHARGES FOR SERVICES - CULTURE & REC	$ 3,177,218	$ 3,337,509	$ 2,981,370	$ 3,468,100
AV Gas Sales	$ 326,670	$ 300,000	$ 300,000	$ 315,000
Oil	8,853	8,500	8,500	10,000
Jet Fuel Sales	2,249,318	2,100,000	2,006,303	2,281,983
Discount on AV Gas Sales Varies depending on fuel sales	(14,199)	(7,000)	(10,601)	(7,000)
Discount Jet Sales Varies depending on fuel sales	(353,385)	(320,000)	(310,308)	(320,000)
Ramp and Tie Down $4.00 fee per night without fuel purchase or $25.00 per month. Average $3,300 per month UH-1 Helicopter Program	1,310	-	900	-
Warehouse/Hangar Rent Rental of storage hangars varies from $50 - $100 Hangar rental varies from $125 - $190 per month	154,340	150,000	152,602	153,000
Fire Land Lease	12,458	12,458	12,458	12,458
Private Hangar Rent Rental of private hangars	72,826	80,000	82,068	80,000
FMS Hangar Complex - Rent Rental of Foreign Military Sales Hangar Complex per contract. - (06/01/2010 thru 05/31/2011 with four one (1) year renewal options)	244,910	245,827	245,827	600,808
AC Service Operators Rental of Main./Avionics Shop & Flight School	25,200	25,200	25,200	25,200
Over/Under	(169)	-	-	-
Misc Airport Revenue	4,344	-	8,060	-
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 2,732,476	$ 2,594,985	$ 2,521,009	$ 3,151,449
Traffic & Criminal Fines Fines from Traffic Tickets, Traffic Warrants and Class C Misdemeanors such as simple assault, public intoxication, affray and dogs running at large	$ 1,543,595	$ 1,400,000	$ 1,250,000	$ 1,325,000
Commercial Vehicle Enforcement	200	-	16,811	-

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Dismissal Fee $10.00 Dismissal Fee on Driver's License, Motor Vehicle Inspection (MVI) and Motor Vehicle Registration (MVR)	42,320	31,000	26,510	22,000
Child Safety Fees - Bell County County fee collected when paying registration - $1.50 per vehicle - City receives a portion ***RESTRICTED*** Covers funding for the cost of the Community Education Specialist position at $57,288, which includes $41,243 for salary & benefits and $16,045 for operations & maintenance cost plus $14,000 for Driver Feedback Signs	115,182	84,286	94,313	71,288
False Alarm Violations False Alarm Service Fees: Residential Fines for false alarm calls range from $25 -$50 and Commercial Fines range from $50 - $100 based on the number of false alarms in a rolling 12 month period. Per Resolution No. 2010-6162-R Ordinance No. 2001-2765	35,216	30,000	35,000	32,000
Animal Shelter Fees collected at the Animal Shelter to recover a portion of the fees associated with the adoption and pickup of stray animals	45,714	40,000	48,542	42,000
Parking Fines Fines for all non-moving violations except for parking in fire lanes	22,916	15,000	6,000	6,000
Jury Fee $3.00 Jury Empanelment Fee, imposed upon jury convictions only	272	-	244	-
Judicial Efficiency - Local $25 collected for paying any part of a fine 31 days after conviction ($12.50 State, $10 Local, $2.50 Judicial Efficiency) ***RESTRICTED***	6,262	-	5,492	-
Technology Fee $4.00 fee on all fines except parking ***RESTRICTED***	60,625	-	45,315	-
Security Fee $3.00 fee from defendants convicted of a misdemeanor offense for a Municipal Court Building Security Fee ***RESTRICTED***	45,418	-	34,328	-
Judicial Support Fund $4.00 fee on all fines except parking ***RESTRICTED*.** 60¢ of each fee collected goes to the Municipality to promote the efficient operation of the Municipal Courts and the investigation, prosecution, and enforcement of offenses that are within the jurisdiction of the Courts. The remainder of the fees collected are remitted to the State Comptroller.	8,942	-	7,261	-
Juvenile Case Manager Fund $5.00 fee on all fines except parking ***RESTRICTED*** 100% Juvenile Case Manager I Salary/Benefits - $86,660 (two positions) Teen Court Operational Cost - $3,865	73,292	82,276	74,000	90,525
Misc. Court Fees	825	-	430	-
Municipal Court O/U	69	-	(195)	-
Defensive Driving $10.00 Administrative Processing Fee for Defensive Driving	47,083	42,000	32,077	40,000
Warrant Fees $50.00 fee collected from all arrested individuals	113,169	100,000	102,831	95,000
Written Notice Fee $5.00 for issuing a written notice to appear in court when service is performed by a peace officer	76,177	70,000	59,017	70,000
Child Safety Court Costs $25.00 fee collected on all school zone violations	25,712	15,000	8,771	12,000
Traffic Costs $3.00 fee collected on all transportation code moving violations	41,310	38,800	27,679	32,000

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
State Service Fee 10% Administration Fee on all fines collected and remitted to the State	90,103	80,000	70,000	75,000
Credit Card Merchant Charges Recovery of Visa/MasterCard monthly merchant charges as paid by the customer	36,252	31,000	27,994	32,000
Expunction Fee	150	-	71	-
Truancy Prevention (TPDF)	7,855	2,000	10,000	6,000
Building & Standards Fine	250	-	-	-
TOTAL FINES AND FEES	$ 2,438,907	$ 2,061,362	$ 1,982,491	$ 1,950,813
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 67,755	$ 60,000	$ 95,580	$ 95,000
Building Rental/Blackmon Center Rental fee charged to the Central Texas 4C, Inc. Fee based on square footage	(772)	-	-	-
Building Rental/Public Service Fee charged for the rental of the Public Services Building. Tenants are CTCOG, and Bell County Help Center. Rent is based on square footage.	154,069	154,069	154,069	154,069
City Leases Lanier School (contract thru 11/20/2021) - $36,000 Social Security Building (contract thru 06/07/2017) - $57,516 Scott & White EMS Services (Old Central Fire Station) - $90,000 Other farm leases - $16,017	203,545	200,540	220,000	199,533
Sale of Scrap	4,340	2,500	3,000	2,500
Sale of Land	121,251	20,000	5,666	10,000
Sale of Assets Disposal of retired City assets. Refuse Truck, 2008 International/Heil, asset # 12580 - $18,000 Refuse Truck, 2009 International/Heil, asset # 12818 - $18,000 Refuse Truck, 2009 International/Heil, asset # 12819 - $18,000	773,345	30,000	61,020	84,000
Insurance Claims Insurance claims collected by City	196,146	133,718	134,016	42,000
Pay in Lieu of Taxes Payment in lieu of taxes paid by the Temple Housing Authority	13,645	13,645	14,548	14,548
Other Revenues This is for all revenues that cannot be classified in any other revenue account	334,540	139,580	90,000	50,000
Insufficient Checks $25.00 fee collected for insufficient checks.	5,130	4,000	5,200	5,000
Street Use License/Abandonment	1,650	1,200	1,800	1,200
Donations/Gifts	4,762	4,663	7,075	-
Library Reimbursements Coffee for sale to public - $400	911	500	460	400
Demolition Revenue This is the actual costs billed/collected on buildings that are demolished by the City. A lien is filed with the County for all unpaid demolitions.	6,438	1,500	8,920	1,500

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	Adopted Budget 2015-16
Lot Cutting Fee is to recover costs for mowing grassy lots by the City. A lien is filed with the County for all unpaid lot cuttings	26,570	12,000	36,915	12,000
Claims Due City	1,289	-	350	-
Tobacco Surcharge $40 monthly fee assessed to employees for use of tobacco products.	550	-	-	-
Misc. Reimbursements	19,227	-	7,042	-
Library - Building Rental Lease of 8,387 square feet - 6 individual suites	90,486	78,820	90,400	82,149
TOTAL INTEREST AND OTHER	$ 2,024,876	$ 856,735	$ 936,061	$ 753,899
Other Financing - Lease Purchases	$ 420,121	$ -	$ -	$ -
Bond Funds	-	-	14,824	-
Transfer In	168	-	-	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 420,289	$ -	$ 14,824	$ -
REVENUE TOTAL - GENERAL FUND	**$ 64,800,363**	**$ 63,736,898**	**$ 66,550,101**	**$ 65,934,694**

Airport

City of Temple

INTRODUCTORY PAGE: Airport

FY 2016

Division Description: The Airport is a safe, efficient aviation facility capable of meeting the business transportation needs of the region and supporting economic growth in Temple. The Airport team provides professional service for the corporate, medical, military and general aviation pilot 7 days a week from 5 a.m. to 10 p.m. The Airport maintains approximately 298,000 square feet of facilities, 2 runways, 6 taxiways, 1 large aircraft parking apron and fuel farm consisting of three 12,000 and two 1,000 gallon tanks on approximately 1,034 acres. $2.7 projected revenue from fuel sales and rentals.

FY 2015 Accomplishments:

1. AMCOM commits to a one year lease extension through March 2016 with two 90 day extensions through September 2016
2. Secured grant funding to update the 2001 Airport Master Plan
3. Secured grant funding and RZ funding for the Airport Enhancement Project estimated at $3.3 million
4. Managed the implementation and planning of the 13th annual Central Texas Air Show May 1-3

FY 2016 Action Items:

1. Secure $100,000 TXDOT Aviation RAMP Grant to expand maintenance facility to improve operations (50/50 Match)
2. Support the mission and operations of the AMCOM facility located on the Airport with #1 goal to keep them in Temple
3. Facilitate the completion of the Airport Master Plan. Anticipated completion date January 2016
4. Facilitate the construction of additional parking, lighting, fencing, security facility and entrance access for the northwest area of the Airport; develop roadway connections near the fuel farm and fuel farm reconfiguration; addition of security gates; and redevelop access to the main terminal...project cost $3.3+ million

Core Performance Indicators:

Jet Fuel Gallons Sold

	% Change	*Gallons*
FY 2016	0.0%	450,000
FY 2015	-0.8%	450,000
FY 2014	-2.5%	453,546
FY 2013	-9.2%	465,330

Avgas Gallons Sold

	% Change	*Gallons*
FY 2016	0.0%	60,000
FY 2015	-2.2%	60,000
FY 2014	2.4%	61,378
FY 2013	28.7%	59,911

Compliance with Federal & State Regulations

	# of Findings of Non-Compliance
FY 2016	0
FY 2015	0
FY 2014	0
FY 2013	0

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	309,746	3.80
Subtotal	$	309,746	3.80
P Fixed Based Operations (FBO):			
A Specialized Training	$	20,327	0.24
A Customer Marketing & Service		233,465	2.28
A Quality Control Inspections		93,619	1.48
A Fuel, Oil & Prist Inventory		1,849,541	1.36
Subtotal	$	2,196,952	5.36
P Maintenance:			
A Specialized Training	$	9,742	0.15
A Vehicle / Equip Repair & Maintenance		54,118	0.52
A AMCOM Building Repairs & Maintenance		69,147	0.67
A Buildings and Grounds		163,081	1.66
Subtotal	$	296,088	3.00
P Aircraft Rescue and Firefighting:			
A Aircraft Rescue and Firefighting (ARFF)	$	105,897	1.46
Subtotal	$	105,897	1.46
P Airport Operations:			
A Specialized Training	$	5,913	0.03
A Environmental Protection		10,835	0.08
A Airfield Inspections		45,640	0.65
A Aviation Weather Observation		-	-
Subtotal	$	62,388	0.76
TOTAL DIVISION	$	2,971,071	14.38

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 734,538	$ 774,298	$ 755,870	$ 853,958
Supplies	57,484	71,600	64,984	66,450
Capital < $5,000	17,187	33,240	30,169	20,260
Repair & Maintenance	89,625	105,538	95,786	130,197
Other Services	22,441	34,310	31,140	34,310
Contracted Services	109,235	104,472	94,819	107,614
Cost of Goods Sold	1,825,961	1,721,300	1,562,252	1,758,282
Capital	327,569	67,912	67,912	-
TOTAL EXPENDITURES	$ 3,184,039	$ 2,912,670	$ 2,702,931	$ 2,971,071

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Airport Director	1.00	1.00	1.00	1.00
Operations Manager - Airport [4]	1.00	1.00	1.00	1.00
Assistant Airport Director [4]	-	-	-	-
Administrative Assistant I [2, 5]	1.00	-	-	1.00
Customer Service Rep II [2]	-	1.00	1.00	1.00
Operations Specialist I [1, 3]	6.00	6.00	-	-
ARFF Specialist I [3]	-	-	5.00	5.00
Operations Specialist II [3]	1.00	1.00	-	-
ARFF Supervisor [3]	-	-	1.00	1.00
ARFF Coordinator [1, 3]	0.88	0.88	-	-
ARFF Specialist I (part-time) [3]	-	-	0.88	0.88
Maintenance Specialist [3]	1.00	1.00	-	-
Operations Supervisor [3]	-	-	1.00	1.00
Maintenance Technician - Airport [3]	2.00	2.00	-	-
Operations Specialist [3]	-	-	2.00	2.00
PT Operations Specialist II [3]	0.50	0.50	-	-
PT Operations Specialist [3]	-	-	0.50	0.50
TOTAL STAFFING	14.38	14.38	13.38	14.38

[1] - During FY 2010, the part-time Operations Specialist I position was reclassified as full-time and the full-time ARFF Coordinator position was reclassified as part-time.

[2] - In FY 2014 the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.

STAFFING (continued)

[3] - In FY 2015, the Operations Specialist I positions were reclassified to the ARFF Specialist I positions and one position was eliminated. The Operations Manager was retitled to Assistant Airport Director. The Operations Specialist II position was reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position was reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position was retitled Operations Supervisor. The Maintenance Technician positions was retitled Operations Specialists. The Operations Specialist II (part-time) was reclassified to an Operations Specialist (part-time) position.

[4] - During FY 2015, the Operations Manager - Airport Position was reinstated and the Assistant Airport Director position was eliminated.

[5] - In FY 2016, an Administrative Assistant I position will be added.

General Government

Assistant City Manager
City Council
City Manager
City Secretary
Economic Development
Facility Services
Finance
Fleet Services
General Services
Human Resources
Information Technology Services
Inspections/Permits
Legal
Planning
Purchasing
Social Security Building
Special Services

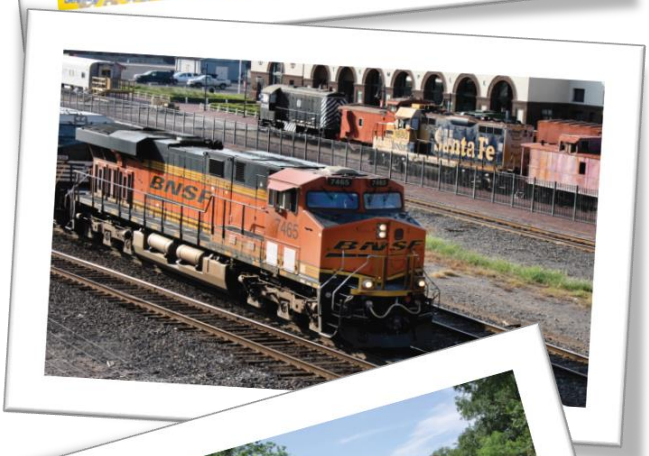
City of Temple

INTRODUCTORY PAGE: Assistant City Manager

FY 2016

Division Description: The Assistant City Manager is responsible for the direct supervision of the department and divisions of Parks and Leisure Services, Library, Planning, Permits, Inspections, Code Enforcement, Animal Services, Human Resource, and General Services. This division encompasses the functions of the Assistant City Manager and administrative support staff.

Note: Accomplishments, action items, and performance indicator information for the Assistant City Manager division is incorporated as part of the City Manager "Introductory Page".



		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	159,166	1.00
Subtotal	$	159,166	1.00
P **City Management:**			
A General City Management	$	4,625	-
A Special Project Management		2,000	-
Subtotal	$	6,625	-
P **Transformation Temple:**			
Transformation Temple	$	69,694	1.00
Subtotal	$	69,694	1.00
TOTAL DIVISION	$	235,485.00	2.00

P Program

A Activity

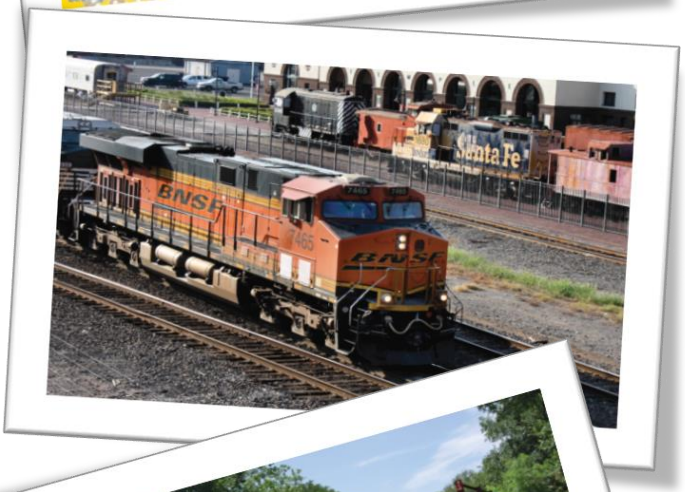
EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 184,714	$ 237,029	$ 231,388	$ 211,420
Supplies	487	1,064	966	11,950
Capital < $5,000	1,020	1,086	986	260
Repair & Maintenance	-	-	-	400
Other Services	2,039	6,460	5,863	10,235
Contracted Services	25,720	810	735	1,220
TOTAL EXPENDITURES	$ 213,980	$ 246,449	$ 239,937	$ 235,485

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Assistant City Manager [1]	-	1.00	1.00	1.00
Transformation Coordinator [2]	-	-	1.00	1.00
Administrative Assistant II [1]	-	1.00	-	-
TOTAL STAFFING	-	2.00	2.00	2.00

[1] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

[2] - During FY 2015, Administrative Assistant II position was reclassified to a Transformation Coordinator position.

Division Description: The Mayor and Council members formulate public policy to address community needs and assure responsible development in the City. Council is responsible for appointing the City Manager, City Attorney, Finance Director, City Secretary, Municipal Court Judge and various citizen boards and commissions. Major activities of the City Council are to adopt the annual budget, establish a strategic plan for the City, review and adopt all ordinances and resolutions, and approve purchases/contracts as prescribed by the City Charter and State Law.



		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	75,364	5.00
Subtotal	$	75,364	5.00
P **City Council:**			
A Policy Development	$	20,900	-
A Community Awareness & Engagement		40,915	-
A Legislative Initiatives		72,000	-
Subtotal	$	133,815	-
TOTAL DIVISION	$	209,179	5.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 7,109	$ 26,324	$ 25,697	$ 26,900
Supplies	5,097	4,200	3,812	5,400
Capital < $5,000	660	-	-	260
Other Services	35,879	69,580	63,151	66,625
Contracted Services	108,710	97,239	88,254	109,994
Cost of Goods Sold	-	-	-	-
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 157,455	$ 197,343	$ 180,914	$ 209,179

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Mayor	1.00	1.00	1.00	1.00
Mayor Pro Tem	1.00	1.00	1.00	1.00
Council Member	3.00	3.00	3.00	3.00
TOTAL STAFFING	5.00	5.00	5.00	5.00

Division Description: The City Manager serves as the Chief Executive Officer of the City. The City Manager and staff implement City Council policy decisions and facilitate the coordinated responses of all City departments to daily government activities. The City Manager provides strategic advice to the Council on the long-term directions of the City. This department also includes the City's Communications Division.

FY 2015 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Provided management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

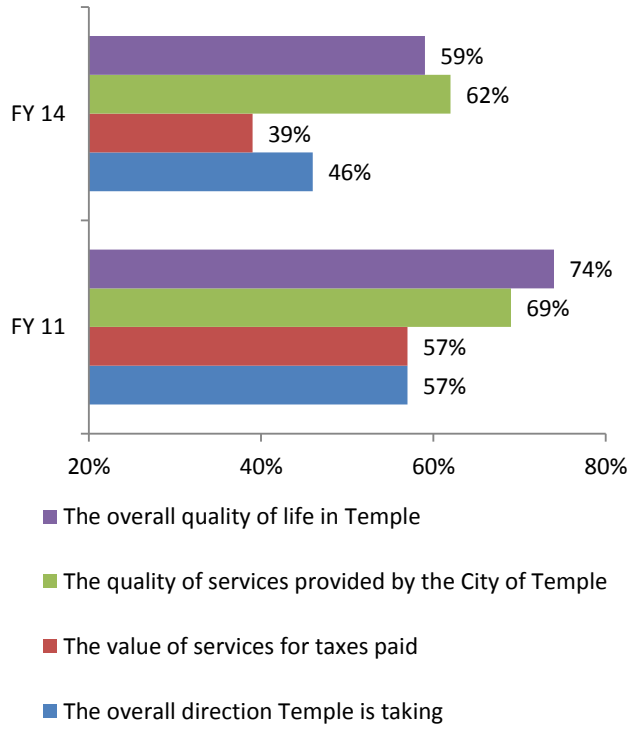
FY 2016 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Provide management for various City initiatives including the Transportation Capital Improvement Program, Water & Sewer Capital Program, compressed natural gas fueling station, and curbside recycling

Core Performance Indicators:

Citizen Satisfaction

% of survey respondents who rate the following good or excellent:



FY 11 & 14 = Actual

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	271,914	1.00
Subtotal	$	271,914	1.00
P City Management:			
A General City Management	$	88,109	1.38
A Special Project Management		46,021	0.30
A Legislative Initiatives		6,967	0.05
A City Council Support		26,745	0.42
Subtotal	$	167,842	2.15
P Communications:			
A Organization Communications	$	27,987	0.33
A Community Awareness & Engagement		119,623	1.25
A Promotion/Marketing		29,299	0.27
Subtotal	$	176,909	1.85
P Transformation Temple:			
Transformation Temple	$	332,173	2.00
Subtotal	$	332,173	2.00
TOTAL DIVISION	$	948,838	7.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 547,335	$ 438,384	$ 427,950	$ 594,788
Supplies	6,541	6,380	5,790	42,800
Capital < $5,000	2,330	1,950	1,770	1,440
Repair & Maintenance	-	-	-	-
Other Services	35,456	50,945	46,238	52,395
Contracted Services	7,022	7,119	6,461	257,415
TOTAL EXPENDITURES	$ 598,684	$ 504,778	$ 488,210	$ 948,838

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
City Manager	1.00	1.00	1.00	1.00
Assistant City Manager [5]	1.00	-	-	-
Director of Communications	1.00	1.00	1.00	1.00
Director of Administrative Services [2, 3]	-	-	-	-
Assistant to City Manager [2]	-	-	-	-
Communications Specialist [1]	1.00	1.00	1.00	1.00
Executive Assistant to the City Manager [4]	-	1.00	1.00	1.00
Management Assistant [2, 4]	1.00	-	-	-
Transformation Agent - Lead [5]	-	-	1.00	1.00
Transformation Agent [5]	-	-	1.00	1.00
Administrative Assistant II [2, 6]	1.00	-	-	1.00
TOTAL STAFFING	6.00	4.00	6.00	7.00

[1] - During FY 2010, the Communication Specialist position transferred to the City Manager's Department

[2] - In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position and added a Director of Administrative Services and an Executive Assistant position. 25% of the Director of Administrative Services position was funded in the Federal/State Grant Fund for CDBG Administration.

[3] - In FY 2013, an Administrative Services division was added and the Director of Administrative Services position was transferred from the City Manager's budget to the new division.

[4] - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager

[5] - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and an Administrative Assistant II position were transferred from the City Manager's budget to the new division.

[5] - In FY 2015, the Transformation Agent - Lead and Transformation Agent positions were added.

[6] - In FY 2016, an Administrative Assistant II position will be transferred from the General Services department.

INTRODUCTORY PAGE: City Secretary

FY 2016

Division Description: The City Secretary's Office serves as a support office to the City Council and other City departments. The department is responsible for the publication of official legal notice requirements and for the posting of all official meeting notice requirements. The department serves as the central repository for all official municipal records, performs research and responds to requests for information from the City Council, staff and citizens, coordinates the update and publication of the City's Code of Ordinances, and issues various occupation related permits and licenses. The City Secretary's Office also coordinates the Council's boards and commissions appointment process and maintains the records relating to these appointments. The City Secretary serves as the elections administrator for all City elections, as the Vital Statistics Registrar registering all birth and death records within the City, and the Records Management Officer administering the records management program for the City.

FY 2015 Accomplishments:

1. Conducted a successful Parks Bond election for the City
2. Continued implementation of imaging program for City's permanent records
3. Continued participation in Texas Municipal Clerks Certification Program

FY 2016 Action Items:

1. Continue implementation of imaging program for City's permanent records
2. Continue participation in Texas Municipal Clerks Certification Program
3. Revise protocol and office procedures for vital records program

Core Performance Indicators:

Permanent Records Digitally Imaged

	% Change	*# of Pages*
FY 2016	55.7%	5,000
FY 2015	16.1%	3,212
FY 2014	-43.2%	2,767
FY 2013	-31.3%	4,873

Compliance with Federal & State Election Laws

	# of Substantiated Complaints
FY 2016	0
FY 2015	0
FY 2014	0
FY 2013	0

Five-Star Local Registrar Vital Registration Award

	Award Received
FY 2016	✓
FY 2015	✓
FY 2014	✓
FY 2013	✓

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: City Secretary

FY 2016

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 88,289	0.90
	Subtotal	$ 88,289	0.90
P	**Vital Statistics:**		
	Vital Statistics	$ 78,989	1.45
	Subtotal	$ 78,989	1.45
P	**Elections:**		
	Elections	$ 29,900	-
	Subtotal	$ 29,900	-
P	**Licenses/Permits:**		
	Licenses/Permits	$ 19,322	0.40
	Subtotal	$ 19,322	0.40
P	**Records/Information:**		
A	Public Information Requests	$ 86,580	1.55
A	Records/Destruction/Preservation	38,053	0.90
	Subtotal	$ 124,633	2.45
P	**City Council/City Boards:**		
A	Meetings/Events	$ 53,725	0.60
A	Legal Notices	18,413	0.20
	Subtotal	$ 72,138	0.80
	TOTAL DIVISION	$ 413,271	6.00

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 218,596	$ 267,538	$ 259,779	$ 330,081
Supplies	4,503	7,810	7,102	7,510
Capital < $5,000	1,950	8,054	7,324	14,160
Repair & Maintenance	-	306	278	500
Other Services	13,468	66,006	60,026	44,725
Contracted Services	18,795	46,251	42,061	16,295
TOTAL EXPENDITURES	$ 257,313	$ 395,965	$ 376,571	$ 413,271

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
City Secretary	1.00	1.00	1.00	1.00
Deputy City Secretary [1]	1.00	1.00	1.00	1.00
Records Specialist [3]	1.00	2.00	2.00	2.00
Records Technician [3]	1.00	-	-	-
Public Records Administrator [6]	-	-	-	1.00
Administrative Assistant III [5]	-	-	1.00	1.00
Records Assistant [2, 4, 5]	0.63	0.63	-	-
TOTAL STAFFING	4.63	4.63	5.00	6.00

[1] - During FY 2011, the Administrative Assistant III position was eliminated and a Deputy City Secretary position was added.

[2] - The Records Assistant position is funded with restricted revenue funds each year.

[3] - During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

[4] - In FY 2015, the Records Assistant position will be reclassified to full time. The position will be funded 50% with restricted revenues and 50% from the General Fund.

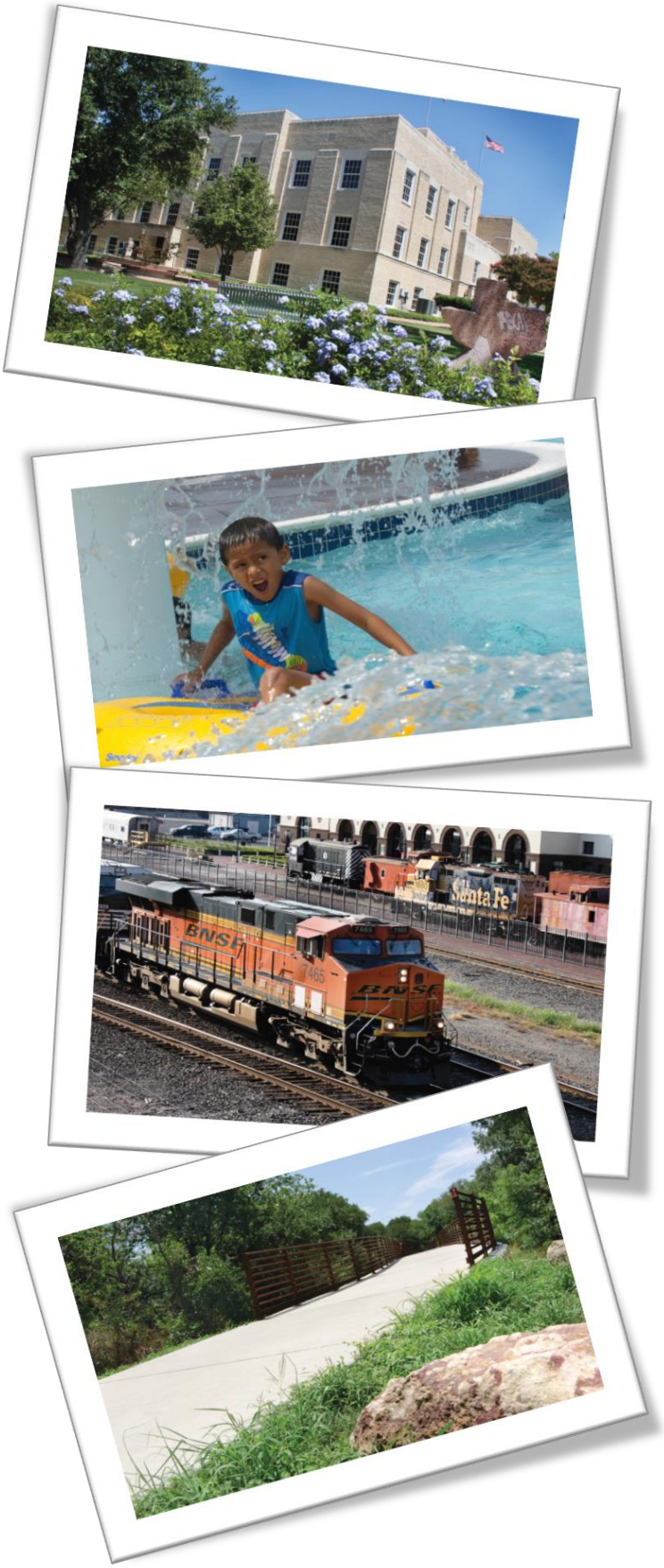
[5] - During FY 2015, the Records Assistant position was reclassified to an Administrative Assistant III position.

[6] - In FY 2016, a Public Records Administrator position will be added.

INTRODUCTORY PAGE: Economic Development

FY 2016

Division Description: The Economic Development budget section was set up to reflect costs of the Temple Economic Development Corporation. Their purpose is to facilitate the growth and expansion of existing businesses in Temple and recruitment of new business to Temple. This creates job opportunities in manufacturing, industrial, biosciences, distribution, research and development, educational, and business sectors. The Temple Economic Development Corporation is funded by 7.50% of the budgeted sales tax revenue for the City of Temple per contractual agreement.



		Expenditures	FTE
Economic Development:			
Economic Development	$	2,158,461	-
Subtotal	$	2,158,461	-
TOTAL DIVISION	$	2,158,461	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Other Services	$ 3,587,088	$ 2,119,549	$ 2,119,549	$ 2,158,461
Contracted Services	-	-	-	-
TOTAL EXPENDITURES	$ 3,587,088	$ 2,119,549	$ 2,119,549	$ 2,158,461

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Facility Services

FY 2016

Division Description: The Facility Services Division is responsible for the maintenance of 37 city-owned facilities. Repairs include items such as HVAC, electrical, plumbing, small construction, preventative maintenance, working with contractors, etc. This division also has the custodial services which is responsible for 20 city-owned facilities. Tasks for this area includes sweeping, dusting, carpet shampooing, trash removal, etc.

FY 2015 Accomplishments:

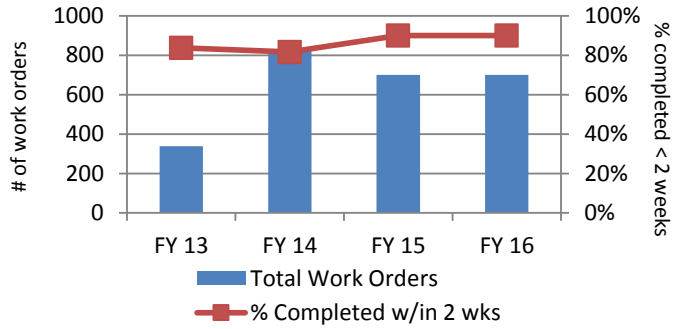
1. Completed FY15 facility-related capital projects
2. Performed assessment of facilities maintenance and custodial services
3. Developed a facility management plan
4. Added new HVAC preventative maintenance on buildings

FY 2016 Action Items:

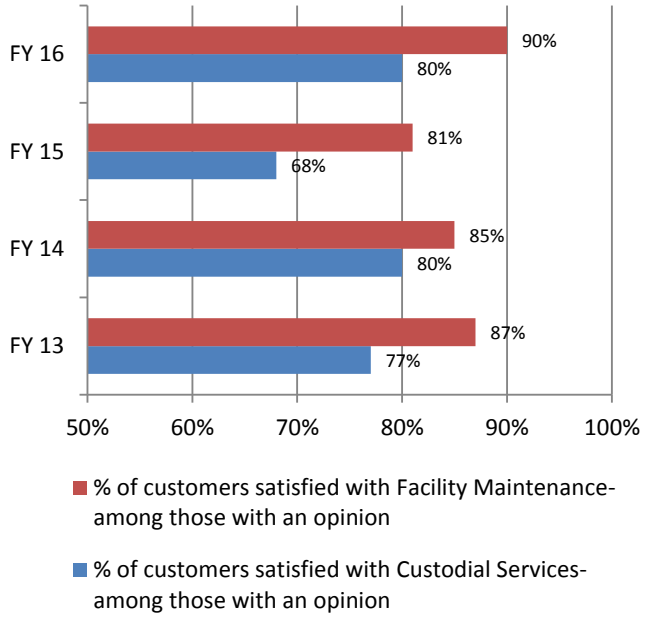
1. Implement a new work order maintenance software program
2. Implement a preventative maintenance program

Core Performance Indicators:

Work Orders Completed Within 2 Weeks



Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	179,580	-
Subtotal	$	179,580	-
P Custodial Services:			
A City	$	396,358	9.05
A Non-City		68,765	1.73
Subtotal	$	465,123	10.78
P Maintenance:			
A City	$	571,234	5.32
A Non-City		47,721	0.35
Subtotal	$	618,955	5.67
TOTAL DIVISION	$	1,263,658	16.45

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated*	2015-16 Budget
Personnel Services	$ 531,239	$ 627,007	$ 608,824	$ 684,482
Supplies	61,934	71,325	64,863	78,300
Capital < $5,000	15,675	3,320	3,019	21,860
Repair & Maintenance	218,179	281,633	256,117	273,300
Other Services	378	1,068	971	160,155
Contracted Services	165,782	200,003	181,883	45,561
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 993,187	$ 1,184,356	$ 1,115,677	$ 1,263,658

STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
Asst Director of Parks & Leisure Services [4]	0.50	-	-	-
Park Planning & Construction Superintendent [4]	0.40	-	-	-
Foreman - Facility Maintenance	1.00	1.00	1.00	1.00
Foreman - Custodial	1.00	1.00	1.00	1.00
City Electrician	1.00	1.00	1.00	1.00
Troubleshooter [8]	-	-	-	1.00
Crew Leader	-	-	2.89	2.89
Building Maintenance Worker [3, 6]	1.70	2.67	2.67	2.67
Facility Attendant/Custodian [1, 2, 3, 5]	9.42	9.78	6.89	6.89
Facility Attendant/Custodian - part-time [2]	-	-	-	-
TOTAL STAFFING	15.02	15.45	15.45	16.45

[1] - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011 and FY 2012. This position will be funded in FY 2013.

[2] - Part-time Facility Attendant/Custodian position was reclassified to a full-time position in FY 2012

[3] - A portion of the Maintenance Worker and the Facility Attendant/Custodian positions are budgeted in the Summit Fitness & Recreation Center and the Golf Course.

[4] - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

[5] - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

[6] - In FY 2014, a Building Maintenance Worker position was added.

[7] - In FY 2015, three Facility Attendant/Custodian positions were reclassified to Crew Leader positions.

[8] - In FY 2016, one Troubleshooter position will be added.

Division Description: The Finance Department develops and implements the financial policies of the City and is responsible for the accounting records of all City funds. Financial services are provided to all City departments through accounts payable and receivable, payroll, fixed assets, inventory accounting, internal audit, grant and contract administration, treasury management, and preparation of the Comprehensive Financial Report (CAFR). The Finance Department compiles timely financial reports in a format that effectively and efficiently communicates financial data to Council, citizens, bond holders and other interested users. The Finance Department is part of the development team of the City's Annual Budget and monitors budgetary compliance during the fiscal year. In addition, the Director of Finance directly supervises the Purchasing Department, Municipal Court and the Utility Business Office as part of the financial responsibilities of the City financial services.

FY 2015 Accomplishments:

1. Facilitated the preparation of the annual budget and capital program
2. Facilitated funding for various City initiatives including the Transportation Capital Improvement Program for $20,330,000, Water & Sewer Capital Program for $26,500,000, and Parks for $27,675,000.
3. Implemented updates to the General Government Compensation Plan

FY 2016 Action Items:

1. Facilitate the preparation of the annual budget and capital program
2. Facilitate funding for various City initiatives including the Transportation Capital Improvement Program and Water & Sewer Capital Program
3. Implement updates to the Civil Service Compensation Plan
4. Prepare a Five-Year Fund Forecast for the General Fund and Other Major Operating Funds
6. Implement new budget management software for use beginning with the FY 2017 Budget

Core Performance Indicators:

Bond Ratings (Tax-Backed)

	S&P
FY 2016	AA
FY 2015	AA
FY 2014	AA
FY 2013	AA

Financial Statements

	Unqualified Audit Opinion Received
FY 2016	✓
FY 2015	✓
FY 2014	✓
FY 2013	✓

Distinguished Budget Presentation Award & Certificate of Achievement for Excellence in Financial Reporting

	Budget Award Received	*CAFR Award Received*
FY 2016	✓	✓
FY 2015	✓	✓
FY 2014	✓	✓
FY 2013	✓	✓

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	417,582	3.00
Subtotal	$	417,582	3.00
P **Accounting:**			
A Accounting & Reporting	$	84,643	1.15
A Accounts Payable		41,130	0.65
A Payroll		100,224	1.60
A Accounts Receivable		38,677	0.60
Subtotal	$	264,674	4.00
P **Treasury:**			
A Debt Management	$	29,817	0.35
A Cash & Investment Management		163,885	0.45
Subtotal	$	193,702	0.80
P **Budget:**			
A Annual Budget	$	77,152	1.00
A Capital Improvement Programs (CIP)		25,383	0.35
A Financial Monitoring/Evaluation		60,649	0.95
Subtotal	$	163,184	2.30
P **Internal Audit:**			
Internal Audit	$	22,941	0.30
Subtotal	$	22,941	0.30
P **Grants:**			
Grants	$	44,605	0.60
Subtotal	$	44,605	0.60
P **Tax Collections:**			
Tax Collections	$	297,383	-
Subtotal	$	297,383	-
TOTAL DIVISION	$	1,404,071	11.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 738,852	$ 824,272	$ 804,654	$ 878,576
Supplies	14,332	18,589	16,871	22,670
Capital < $5,000	647	20,786	18,865	1,420
Other Services	25,610	28,348	25,729	30,330
Contracted Services	394,120	438,161	397,675	471,075
TOTAL EXPENDITURES	$ 1,173,561	$ 1,330,156	$ 1,263,795	$ 1,404,071

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Finance	1.00	1.00	1.00	1.00
Assistant Director of Finance	1.00	1.00	1.00	1.00
Treasury & Grants Manager	1.00	1.00	1.00	1.00
Budget Coordinator [4]	-	1.00	1.00	1.00
Senior Accountant [3]	2.00	2.00	2.00	2.00
Accountant [4]	2.00	1.00	1.00	1.00
Budget Analyst	-	-	-	-
Accounting Specialist	1.00	1.00	1.00	1.00
Payroll Specialist	1.00	1.00	1.00	1.00
AP/AR Specialist	1.00	1.00	1.00	1.00
Accounting Clerk [1, 2]	-	-	-	-
Administrative Assistant III	1.00	1.00	1.00	1.00
TOTAL STAFFING	11.00	11.00	11.00	11.00

[1] - In FY 2011, the Accounting Clerk position was funded 56% General Fund and 44% Community Development Block Grant (CDBG).

[2] - In FY 2012, the current Accounting Clerk position was transferred to the Federal/State Grant Fund to be funded 100% by CDBG and an additional Accounting Clerk position will be funded 100% in the General Fund.

[3] - During FY 2012, the Budget Analyst was reclassified to a Senior Accountant. The Accounting Clerk position was eliminated and an Accountant position was added.

[4] - During FY 2014, the Budget Coordinator position was created and an Accountant position was eliminated.

INTRODUCTORY PAGE: Fleet Services

FY 2016

Division Description: The Public Works Fleet Services Division provides both management of day to day activities and long term goals to effectively provide fleet services support to all internal customers of the City, including support of internal Fleet Services staff. Staff develops and implements budget, manages fuel purchases and billings, oversees maintenance and repairs, internally audits inventory, and prepares and recommends parts bids. Staff provides scheduled maintenance as well as unscheduled repairs on all City vehicles and equipment. Division also includes record keeping for personnel, purchases, and vehicle repairs, filing them both electronically into Questys and manually. Vehicle/equipment acquisition and disposal is also performed.

FY 2015 Accomplishments:

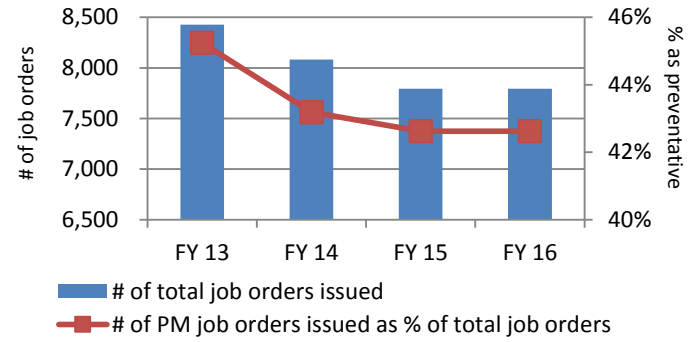
1. Facilitate the implementation of the new fleet management software system
2. Identified, evaluated and purchased replacement vehicles for 2015 to maintain optimum fleet efficiency. Overall fleet condition of 454 out of 595 in new to good condition. This compares to 415 in new to good condition in 2014
3. Worked with General Services to upgrade Fleet Services building to perform maintenance on CNG trucks.

FY 2016 Action Items:

1. Roll out the new "Faster Web" fleet management software system to our customers

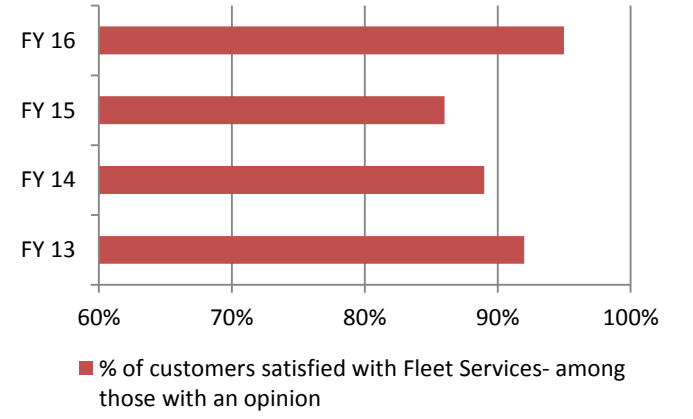
Core Performance Indicators:

Preventative Maintenance



	FY 13	FY 14	FY 15	FY 16
% of employees achieving "ASE Blue Seal Certification"	50.0%	58.0%	75.0%	75.0%
Return Repair Rate	0.54%	0.57%	0.56%	0.56%
% of fleet availability	96.3%	96.0%	97.0%	97.0%

Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	171,119	2.20
Subtotal	$	171,119	2.20
P Inventory Management:			
Inventory Management	$	137,302	2.60
Subtotal	$	137,302	2.60
P Auto & Light Truck Operation:			
A Preventive Maintenance Services	$	87,864	1.60
A Repair Services		158,196	2.60
Subtotal	$	246,060	4.20
P Heavy Truck Operation:			
A Preventive Maintenance Services	$	147,713	2.95
A Repair Services		242,196	4.35
A Welding Services		36,457	0.70
A Tire Repair & Replacement		30,274	0.60
Subtotal	$	456,640	8.60
P Motor Pool:			
Motor Pool	$	32,179	0.40
Subtotal	$	32,179	0.40
TOTAL DIVISION	$	1,043,300	18.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 848,404	$ 922,676	$ 895,918	$ 960,732
Supplies	23,035	32,165	29,251	30,861
Capital < $5,000	9,654	12,225	11,117	6,500
Repair & Maintenance	8,123	12,475	11,345	12,950
Other Services	14,802	15,915	14,473	15,006
Contracted Services	13,930	17,548	15,958	17,251
Capital		-	-	-
TOTAL EXPENDITURES	$ 917,948	$ 1,013,004	$ 978,063	$ 1,043,300

STAFFING	Budget 2012-13	Budget 2013-2014	Budget 2014-15	Budget 2015-16
Asst. Director of PW - Operations [1]	-	-	-	-
Fleet Services Director [3]	1.00	1.00	1.00	1.00
Fleet Services Asst. Director [1, 3]	1.00	1.00	1.00	1.00
Fleet Services Foreman [4]	-	1.00	1.00	1.00
Lead Automotive Technician [2]	2.00	2.00	2.00	2.00
Automotive Technician III	2.00	2.00	2.00	2.00
Automotive Technician II [2]	6.00	6.00	6.00	6.00
Automotive Technician I	2.00	2.00	2.00	2.00
Inventory Specialist	2.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	17.00	18.00	18.00	18.00

[1] - Reclassified Shop Foreman to Asst. Superintendent of Fleet Services in FY 2012.

[2] - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012.

[3] - Superintendent titles were changed to Directors during FY 2012.

[4] - In FY 2014, a Fleet Services Foreman position was added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession occurs.

INTRODUCTORY PAGE: General Services

FY 2016

Division Description: The Department of General Services is composed of the five separate, but related offices: (1) Management Support, (2) Sustainability, (3) Grants, (4) Community Development and (5) Facility Services. The mission of the Department is to enable the City to strive for a sustainable future through improved management/operational practices, diverse and equitable community services, innovative and comfortable working environments and optimized use of external funding and community collaboration.

FY 2015 Accomplishments:

1. Develop a driver training program to educate employees on safe and efficient driving strategies
2. Develop a Performance Management program
3. Develop a water conservation incentive program

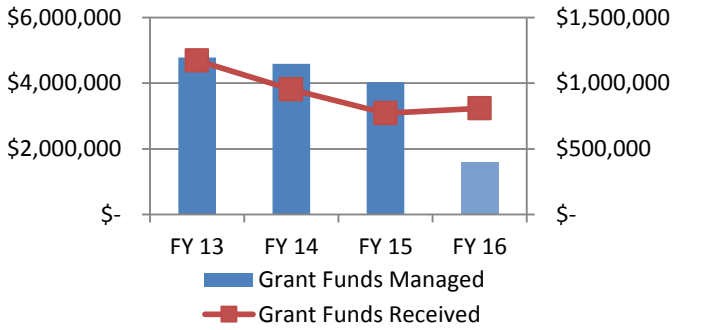
FY 2016 Action Items:

1. Implement a driver training program to educate employees on safe and efficient driving strategies
2. Implement an Energy Management Plan, involving Facility and Preventive Maintenance
3. Implement a Sustainable Education Plan for the City and community
4. Implement a Performance Management program
5. Develop Water Conservation Incentive program

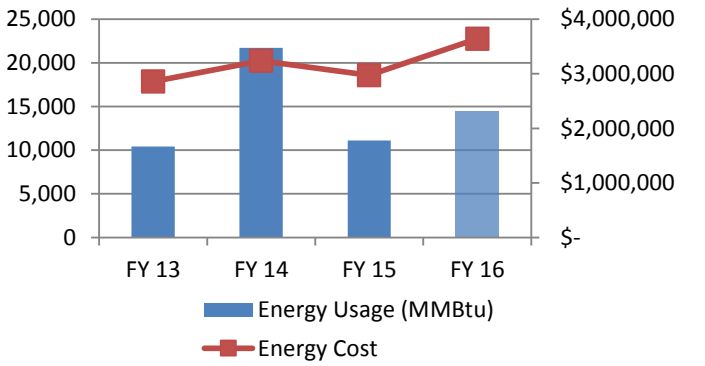
**See Community Development for more information

Core Performance Indicators:

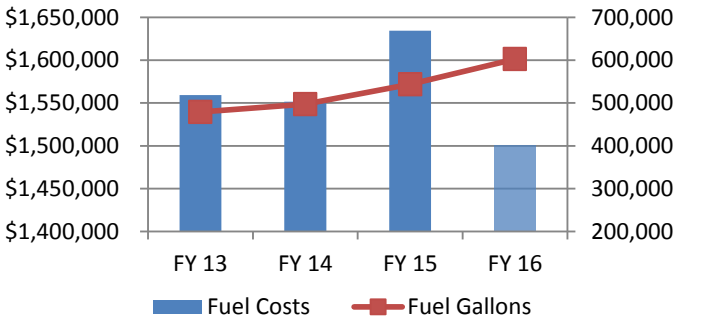
Grant Dollars Received



Energy Usage



Fuel Usage



FY 12, 13 & 14 = Actual; FY 15= Projected

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	75,758	0.65
Subtotal	$	75,758	0.65
P Strategic Initiatives:			
Administration	$	22,453	0.35
Sustainability		42,878	0.35
Performance Management		33,114	0.55
Subtotal	$	98,445	1.25
P Grants:			
Grants	$	47,184	0.90
Subtotal	$	47,184	0.90
P Community Development:			
Community Development	$	52,660	0.10
Subtotal	$	52,660	0.10
TOTAL DIVISION	$	274,047	2.90

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 176,233	$ 152,071	$ 148,452	$ 179,532
Supplies	712	1,700	1,543	1,950
Capital < $5,000	2,329	100	91	6,550
Other Services	8,401	17,925	16,269	69,349
Contracted Services	2,586	31,369	28,471	16,666
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 190,261	$ 203,165	$ 194,825	$ 274,047

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Administrative Services [1, 2, 7]	0.75	0.75	-	-
General Services Manager [7]	-	-	0.85	1.00
Community Development Manager [9]	-	-	-	0.10
Sustainability & Grant Manager [2, 8]	1.00	1.00	-	-
Management Analyst [5]	-	1.00	1.00	1.00
Program Specialist [3, 4]	0.50	0.50	0.50	0.80
Administrative Assistant I - [4, 6]	-	-	-	-
Administrative Assistant II [6, 9]	-	1.00	1.00	-
TOTAL STAFFING	2.25	4.25	3.35	2.90

[1] - In FY 2012, the City Manager's Office added a Director of Administrative Services. 25% of this position will be funded in the Federal/State Grant Fund for CDBG Administration.

[2] - In FY 2013, this new division was added and the Director of Administrative Services position was transferred from the City Manager's budget. In addition, grant funding for the Sustainability & Grant Manager position will end in October 2012. At that time, this position will be transferred to this division in the General Fund.

[3] - In FY 2013, 50% of the Program Specialist position was funded in this new division in the General Fund and 50% was funded in the CDBG Budget.

[4] - During FY 2013, an Administrative Assistant I part-time position was added to this division.

[5] - In FY 2014, a Management Analyst position was added.

[6] - During FY 2014, the Administrative Assistant I part time position was reclassified to an Administrative Assistant II full time position.

[7] - In FY 2015, the Administrative Services division was retitled to General Services division. The Director of Administrative Services was retitled to General Services Manager and funded 100% in this division.

[8] - During FY 2015, the Sustainability & Grant Manager position was eliminated.

[9] - In FY 2016, a Community Development Manager will be added and will be funded 90% in the Federal/State Grant fund for CDBG Administration and 10% will be funded in General Services. The Program Specialist will be funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The Administrative Assistant II position will be transferred to the City Manager department. The General Services Manager will be funded 100% in General Services.

Division Description: Human Resources provides services in support of management by promoting the concept that our employees are our most valuable resource. We do this by promoting and recruiting the best qualified people; recognizing and encouraging the value of diversity in the work place; providing a competitive salary and benefits package; developing the full potential of our work force by providing training and development for career enhancement; and establishing, administering and effectively communicating sound policies, rules and practices that treat employees with dignity and equality while maintaining compliance with employment and labor laws.

FY 2015 Accomplishments:

1. Implemented the General Government Compensation plan recommendations
2. Discovery Team process & data compilation
3. Conducted Civil Service Market Study
4. Conducted Medical Benefits Contract Negotiation
5. Implemented new Civil Service Agility Test

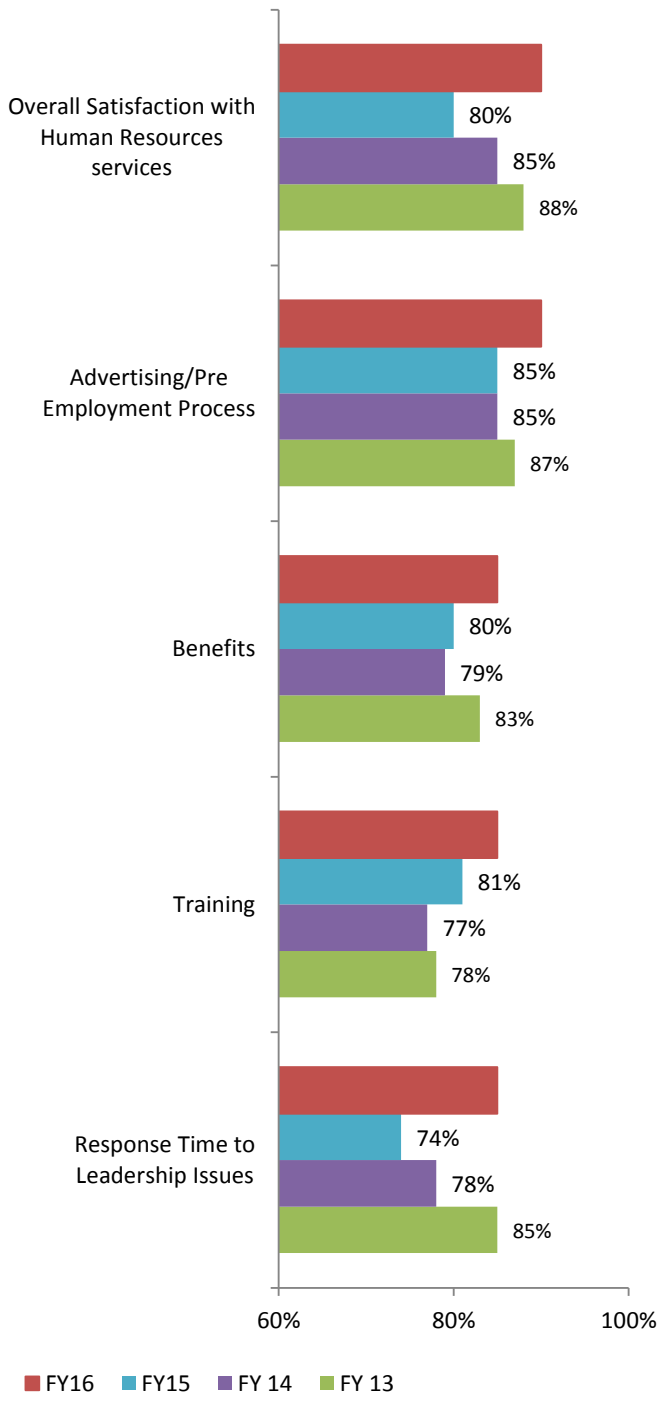
FY 2016 Action Items:

1. Implement an on-line learning management system
2. Implement Discovery Team
3. Implement an on-line application
4. Implement Civil Service Compensation Plan

Core Performance Indicators:

Customer Satisfaction

% of survey respondents who rate the overall quality of the following good or excellent:



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	243,065	1.50
Subtotal	$	243,065	1.50
P Civil Service:			
A Training	$	5,057	0.02
A Testing		40,261	0.20
Subtotal	$	45,318	0.22
P Benefits:			
A Benefit Management	$	150,436	1.12
A Retiree Benefits		171,170	0.02
A Employee Recognition/Appreciation		7,291	0.11
A Volunteer Recognition/Appreciation		533	0.01
Subtotal	$	329,430	1.26
P Safety & Training:			
A Worker's Compensation	$	80,607	1.39
A Training & Orientation		74,711	0.45
Subtotal	$	155,318	1.84
P Employment Services:			
A Advertisement/Recruitment	$	9,781	0.20
A Compensation Plan		5,831	0.10
A Employee Records Processing		48,792	0.88
Subtotal	$	64,404	1.18
TOTAL DIVISION	$	837,535	6.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 409,904	$ 518,155	$ 503,129	$ 575,553
Supplies	15,217	35,449	32,237	10,900
Capital < $5,000	3,821	948	862	5,217
Repair & Maintenance	-	200	182	200
Other Services	23,646	82,223	74,774	91,445
Contracted Services	66,994	44,850	40,787	154,220
TOTAL EXPENDITURES	$ 519,582	$ 681,825	$ 651,970	$ 837,535

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Human Resources	1.00	1.00	1.00	1.00
HR Generalist [1, 3]	-	-	2.00	3.00
Benefits Specialist [1]	1.00	1.00	-	-
Asst. Director of Human Resources [1]	1.00	1.00	-	-
Human Resources Specialist [2]	1.00	1.00	-	-
HR Technician [2]	-	-	2.00	2.00
Compensation Specialist [2]	1.00	1.00	-	-
TOTAL STAFFING	5.00	5.00	5.00	6.00

[1.] During FY 2015, the Asst. Director of Human Resources and Benefits Specialist positions were reclassified to HR Generalist positions.

[2.] During FY 2015, the Human Resources Specialist and Compensation Specialist positions were reclassified to HR Technician positions.

[3.] In FY 2016, one HR Generalist position will be added.

Division Description: Information Technology Services, in partnership with our organization, applies information technology to the business priorities of the City in the delivery of effective and efficient government services. Implement and maintain a ubiquitous, accessible, robust, sustainable, secure communications and resource infrastructure that provides the highest availability of computing services.

FY 2015 Accomplishments:

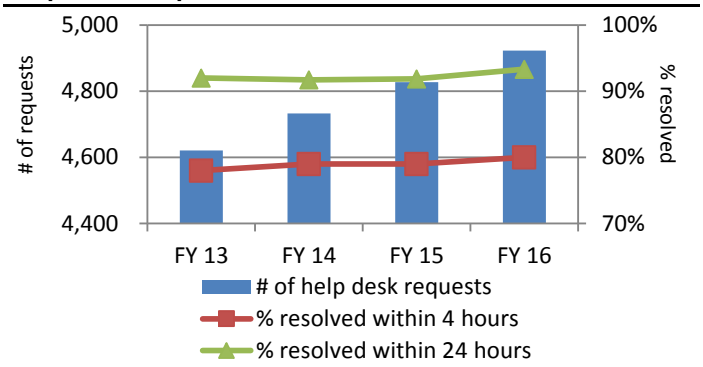
1. Facilitated the implementation of the Code Enforcement software system
2. Implemented Selectron Mobile Solution for Building Inspectors
3. Replaced 32 Network Switches throughout City Facilities
4. Facilitated the implementation of a Interactive Voice Response system for Permits

FY 2016 Action Items:

1. Replace 110 Mobile Data Laptops for Police and Fire
2. Replace 20 Ticketwriters for Police
3. Replace Intergraph Records Management
4. Replace Network Core

Core Performance Indicators:

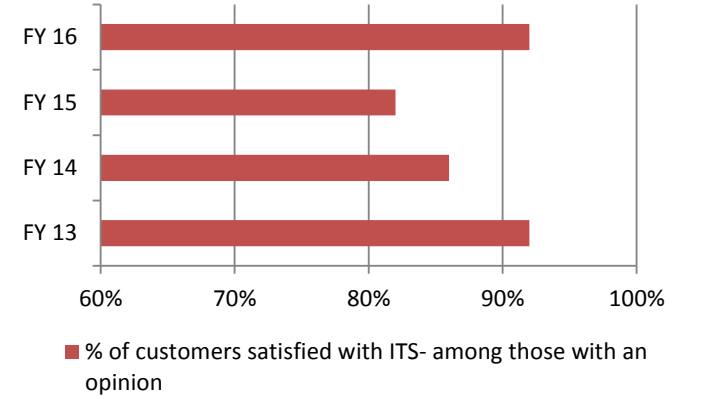
Help Desk Requests



System Availability

	FY 13	FY 14	FY 15	FY 16
% of applications availability	99.88%	99.90%	99.90%	99.90%
% of telecomm availability	99.95%	99.94%	99.95%	99.95%

Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	216,538	1.40
Subtotal	$	216,538	1.40
P System Administration:			
System Administration	$	145,558	1.85
Subtotal	$	145,558	1.85
P Telecomm:			
A Telephone Support & Maintenance	$	207,509	0.50
A Data & PBX Management		194,437	0.30
Subtotal	$	401,946	0.80
P E-Communications:			
E-Communications	$	123,316	0.25
Subtotal	$	123,316	0.25
P Business Applications Support:			
A General Gov. Application Support	$	531,026	4.40
A Public Safety Application Support		118,536	0.80
Subtotal	$	649,562	5.20
P Geographic Information Systems:			
A Applications Development	$	85,395	0.40
A Land Management, 911 & Mapping		207,926	3.50
Subtotal	$	293,321	3.90
P Wireless Systems Support:			
A Wireless Network Management	$	29,151	0.10
A Wireless Device Management		296,246	0.30
Subtotal	$	325,397	0.40
P Network Administration:			
A Network Support	$	63,467	0.70
A Network Management		179,910	0.80
Subtotal	$	243,377	1.50
P Business Computing Support:			
A PC/Software Support	$	170,652	2.45
A Help Desk		12,965	0.25
Subtotal	$	183,617	2.70
TOTAL DIVISION	$	2,582,632	18.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,026,912	$ 1,203,271	$ 1,168,376	$ 1,290,408
Supplies	13,652	19,525	17,756	19,202
Capital < $5,000	70,651	80,403	73,118	42,040
Repair & Maintenance	394,512	531,875	483,687	545,424
Other Services	65,325	79,300	72,115	79,090
Contracted Services	474,378	557,768	507,234	606,468
Capital	94,738	554,892	554,892	-
TOTAL EXPENDITURES	$ 2,140,170	$ 3,027,034	$ 2,877,179	$ 2,582,632

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Information Technology	1.00	1.00	1.00	1.00
Assistant Director of Information Technology	1.00	1.00	1.00	1.00
Telecom & Network Specialist	1.00	1.00	1.00	1.00
System/Database Administrator [4]	2.00	2.00	2.00	2.00
Systems Analyst [5, 8, 9]	2.00	3.00	4.00	4.00
Computer Operator [10]	1.00	1.00	-	-
Computer Technician I	1.00	1.00	1.00	1.00
Technology Support Specialist [6]	2.00	2.00	2.00	2.00
Administrative Assistant II [1, 3]	-	-	-	-
GIS Manager [2]	1.00	1.00	1.00	1.00
GIS Specialist [2]	2.00	2.00	2.00	2.00
Information Technology Specialist [10]	-	-	1.00	1.00
Network Analyst [9]	-	-	1.00	1.00
Senior Project Manager [7]	1.00	1.00	1.00	1.00
Systems Analyst [9]	0.50	0.50	-	-
TOTAL STAFFING	15.50	16.50	18.00	18.00

[1] - Administrative Assistant II position was an authorized position but was unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2011, one of the GIS Specialist positions was reclassified to a GIS Manager position

[3] - The Administrative Assistant II position is not authorized in FY 2013.

[4] - The Computer Programmer II position was retitled to System/Database Administrator.

[5] - The Computer Programmer I position was retitled to Systems Analyst.

[6] - The Computer Technician II position was retitled to Technology Support Specialist.

[7] - The H.T.E. Project Manager position was retitled to Senior Project Manager.

[8] - During FY 2014, a Systems Analyst position was added.

[9] - In FY 2015, a Systems Analyst position and a Network Analyst position was added and a part-time Systems Analyst position was eliminated.

[10] - During FY 2015, the Computer Operator position was eliminated and the Information Technology Specialist position was added.

INTRODUCTORY PAGE: Inspections / Permits

FY 2016

Division Description: The Inspections Department is responsible for building plans review, issuing permits and performing inspections for new construction, additions and remodeling projects for residential and commercial properties. Building permits are required to erect, alter or enlarge any structure on residential or commercial property. The Permitting and Inspections Department enforces the International Building, Residential Plumbing, Mechanical Energy, and Fuel Gas Codes along with the National Electrical Code.

FY 2015 Accomplishments:

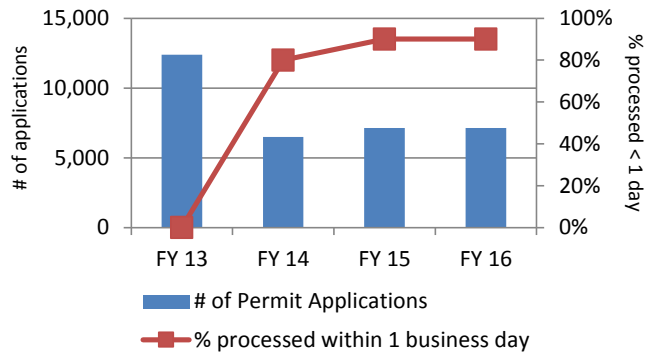
1. Completed implementation of the paperless permit processing initiative
2. Facilitated the implementation of the "ONESolution" software system
3. Implemented Interactive Voice Response (IVR) system
4. Educate and inform contractors, superintendents, and general public on implementing and scheduling combination inspections
5. Combination inspections are in progress, and contractors are now able to schedule inspections with one call or online
6. Implemented process for providing and attending continuing education classes for inspectors in conjunction with combination inspections

FY 2016 Action Items:

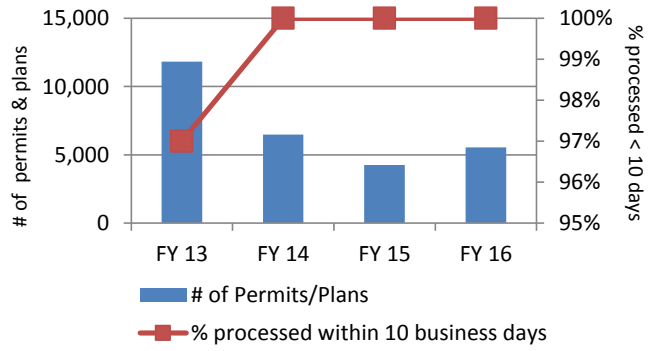
1. Get Permit Tech Certification classes
2. Work on plans submitted with payments electronically
3. Working on getting hard copies that are in archives scanned
4. Adoption of 2015 International Codes
5. Adoption of 2014 National Electrical Code
6. Implementation of mobile inspection devices for entering inspections and the ability to access plans for inspectors in the field

Core Performance Indicators:

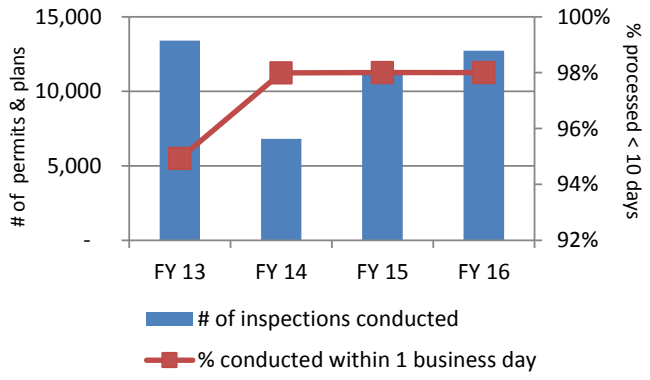
Permit Applications Processed in a Timely Manner



Permits & Plans Reviewed in a Timely Manner



Inspections Conducted in a Timely Manner



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Inspections / Permits

FY 2016

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	107,711	1.00
Subtotal	$	107,711	1.00
Permits:			
Permits	$	154,837	3.00
Subtotal	$	154,837	3.00
Inspections:			
Inspections	$	202,342	3.00
Subtotal	$	202,342	3.00
TOTAL DIVISION	$	464,890	7.00

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 357,556	$ 460,849	$ 449,881	$ 410,363
Supplies	13,066	17,536	15,916	16,802
Capital < $5,000	1,302	5,744	5,213	4,040
Repair & Maintenance	855	2,254	2,046	2,254
Other Services	5,272	22,654	20,561	23,403
Contracted Services	18,071	6,060	5,500	8,028
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 396,122	$ 515,097	$ 499,116	$ 464,890

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Chief Building Official [1]	-	1.00	1.00	1.00
Building Inspector [1]	-	3.00	-	-
Combination Building Inspector [3]	-	-	3.00	3.00
Development Coordinator [1, 5]	-	1.00	-	-
Permit Assistant [1, 6]		2.00	2.00	2.00
Permit Supervisor [4, 6]		-	1.00	1.00
Permit Assistant - PT [1, 3, 4, 6]		0.50	-	-
TOTAL	-	7.50	7.00	7.00

[1] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[2] During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

[3] In FY 2015, three Building Inspector Positions was reclassified to a new Combination Building Inspector position.

[4] - In FY 2015, the Permit Assistant-PT position was reclassified to a full-time Permit Supervisor.

[5] - During FY 2015, the Development Coordinator position was transferred to the Planning Department.

[6] - In FY 2016, the Inspections and Permits departments will combined. Two Permit Assistant positions and one Permit Supervisor position will be transferred to the combined Inspections/Permits department.

Division Description: The City Attorney serves as the chief legal officer for the City. The City Attorney and deputy city attorneys advise the City Council on legal issues associated with its legislative functions and advise all City departments on legal issues related to daily government activities. The City Attorney and deputy city attorneys review all legal instruments to which the City is a party. The City Attorney and deputy city attorneys also provide legal advice to appointed boards and commissions. The City Attorney and deputy city attorneys assist the City Manager in implementing the City Council's policies.

FY 2015 Accomplishments:

1. Acquired right of way and easements for various infrastructure projects
2. Worked with the City Secretary's Office to review and revise the process for handling open records requests
3. Helped to implement risk management recommendations from the TML-IRP Discovery Team process
4. Coordinated and led an Ethics Review Committee and drafted an Ethics Policy for City Council review

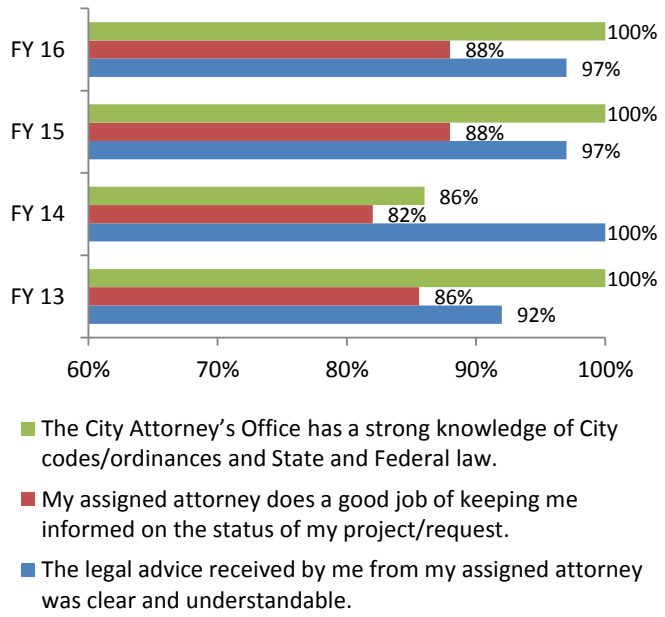
FY 2016 Action Items:

1. Continue review of and updates to the City's form contracts
2. Continue review of and updates to the City's Code of Ordinances
3. Facilitate the acquisition of property and easements for various infrastructure projects
4. Continue to assist with the possible development of Bend of the River into a botanic garden

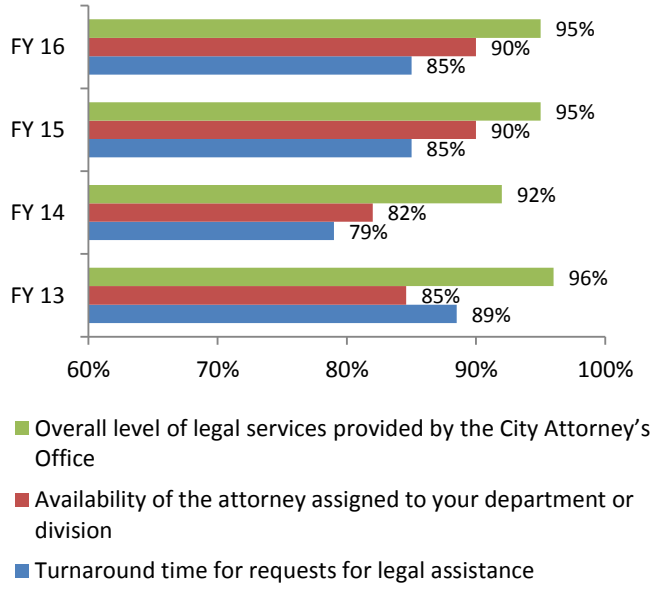
Core Performance Indicators:

Customer Satisfaction

% of survey respondents who agree with the following:



% of survey respondents who rate the following good or excellent:



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	354,363	2.80
Subtotal	$	354,363	2.80
Legal Services:			
General Legal Services	$	183,664	2.80
Criminal Prosecution		120,782	1.80
Subtotal	$	304,446	4.60
Risk Management:			
Claims Management	$	130,724	1.40
Insurance Services		13,572	0.20
Subtotal	$	144,296	1.60
TOTAL DIVISION	$	803,105	9.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 609,192	$ 670,413	$ 650,971	$ 734,414
Supplies	5,129	7,655	6,961	10,120
Capital < $5,000	24,316	17,622	16,025	18,650
Other Services	20,683	35,266	32,071	35,862
Contracted Services	1,401	4,301	3,911	4,059
TOTAL EXPENDITURES	$ 660,721	$ 735,257	$ 709,940	$ 803,105

STAFFING	2012-13	2013-14	2014-15	2015-16
City Attorney	1.00	1.00	1.00	1.00
First Assistant City Attorney [2, 3]	-	-	-	-
Deputy City Attorney [2, 3]	3.00	3.00	4.00	4.00
Risk Manager-Paralegal	1.00	1.00	1.00	1.00
ROW Coordinator [4]	-	-	1.00	1.00
Executive Assistant to City Attorney [5]	-	-	-	1.00
Administrative Assistant III [5]	1.00	1.00	1.00	-
Administrative Assistant II	-	-	1.00	1.00
Office Assistant I [1, 3]	-	1.00	-	-
Office Assistant I - Part-time [1]	0.63	-	-	-
TOTAL STAFFING	6.63	7.00	9.00	9.00

[1] - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

[2] - In FY 2015 one Deputy City Attorney position will be reclassified to a First Assistant City Attorney position.

[3] - During FY 2015, the First Assistant City Attorney position was eliminated and two Deputy City Attorney positions were added. The Office Assistant I position was reclassified to an Administrative Assistant II.

[4] - During FY 2015, the ROW Coordinator position was transferred from the City Manager's Department. The ROW Coordinator position is funded with Bond Funds.

[5] - In FY 2016, the Administrative Assistant III position will be reclassified to the Executive Assistant to the City Attorney.

Division Description: The Planning Department provides professional planning services on urban growth and development issues to promote quality of place. The department maintains an updated Comprehensive Plan and Unified Development Code to provide policy recommendations and regulations related to land development. The staff works cooperatively with design professionals, property owners and developers from the concept stage to completion of the project.

FY 2015 Accomplishments:

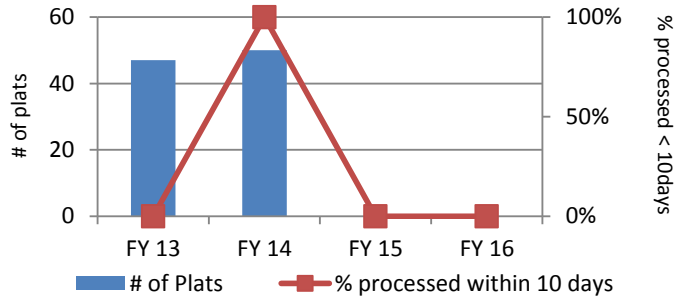
1. Completed 2 sets of amendments to the Unified Development Code (UDC)
2. Completed amendments to the Thoroughfare Plan, which included outreach to affected property owners
3. Facilitated improvements to the Development Review Committee (DRC) Process
4. Designed and implemented an online Development Review Guide

FY 2016 Action Items:

1. Address access management, including establishing functional roadway classifications
2. Amend UDC commercial standards, including signage and landscaping
3. Comprehensive amendments to sidewalk codes and funding mechanisms to improve overall pedestrian connectivity
4. Amend Choices '08 (Comprehensive Plan) Future Land Use Plan (FLUP)
5. Amend right-of-way dedication requirements

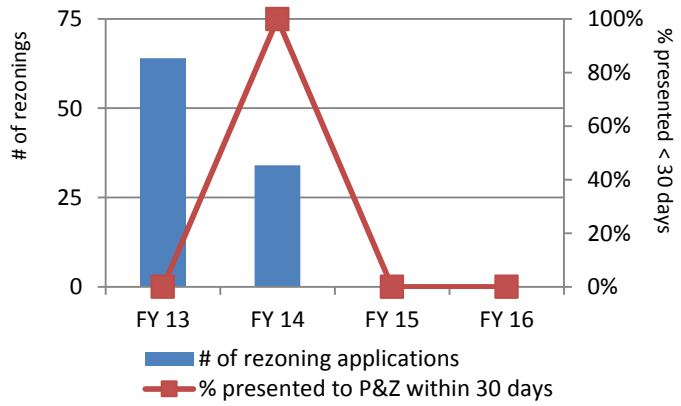
Core Performance Indicators:

Plat Processing



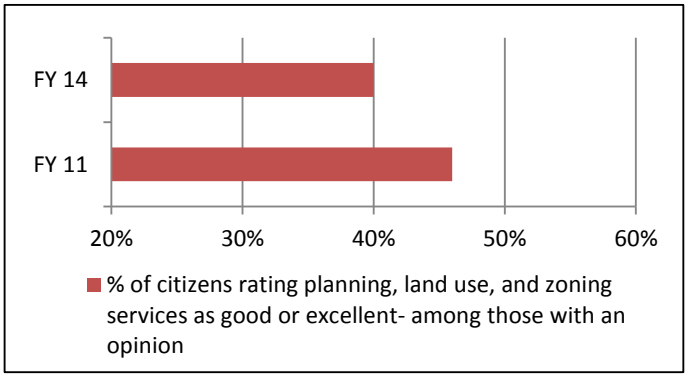
Note: Processing time data not available for previous periods.

Re-Zoning Applications



Note: Processing time data not available for previous periods.

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Planning

FY 2016

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 131,606	1.50
	Subtotal	$ 131,606	1.50
P	**Development Services:**		
A	Zoning & Planned Dev.& Conditional Use Permits	$ 120,847	1.60
A	Plats	109,478	1.60
A	Permits & Licenses	47,035	0.70
A	Plan Review	107,190	1.60
	Subtotal	$ 384,550	5.50
P	**Long Range Planning/Special Projects:**		
A	Comprehensive Plan	$ 22,754	0.20
A	Strategic Investment Zones	11,377	0.10
A	Transportation Planning	11,377	0.10
A	TMED	12,484	0.10
	Subtotal	$ 57,992	0.50
P	**Ordinances:**		
	Ordinances	$ 57,735	0.50
	Subtotal	$ 57,735	0.50
	TOTAL DIVISION	$ 631,883	8.00

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 320,864	$ 468,736	$ 457,580	$ 578,974
Supplies	4,810	11,151	10,121	8,550
Capital < $5,000	3,471	4,660	4,229	4,660
Repair & Maintenance	-	3,000	2,723	-
Other Services	8,913	33,068	30,013	21,359
Contracted Services	31,933	17,917	16,261	18,340
Capital	26,450	696	696	-
TOTAL EXPENDITURES	$ 396,441	$ 539,228	$ 521,623	$ 631,883

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Community Services [1, 2]	-	-	-	-
Director of Planning [2, 3]	0.50	1.00	1.00	1.00
Assistant Director of Planning [2, 6]	1.00	1.00	1.00	1.00
Senior Planner	1.00	1.00	1.00	2.00
Planner [6]	1.00	1.00	1.00	-
Planning Technician [4]	1.00	1.00	2.00	2.00
Development Coordinator [2, 3, 5]	1.00	-	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Planning Intern [4]	0.45	0.45	-	-
TOTAL STAFFING	6.95	6.45	8.00	8.00

[1] - Project Planner/Comprehensive Plan Coordinator position was eliminated and a Director of Community Services position was added during FY 2011. In FY 2012, the Director of Community Services position will be funded 50% in Planning and 50% in Construction Safety.

[2] - In FY 2013, a Development Coordinator position was added. This position was funded with increased permit fees. In addition, the Director of Community Services position will be re-titled to Director of Planning and the existing Director of Planning position will be reclassified to an Assistant Director of Planning position.

[3] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division.

[4] - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.

[5] - During FY 2015, the Development Coordinator position was transferred to the Planning Department from the Permit Department.

[6] - In FY 2016, the Planner position will be reclassified to a Senior Planner position.

INTRODUCTORY PAGE: Purchasing

FY 2016

Division Description: Purchasing serves as the central control of procurement activities for the City. Purchasing strives to provide high quality, low cost support services to City departments helping to contribute to the overall efficient and cost effective operation of the City of Temple. Purchasing endeavors to foster a favorable climate for business opportunities within the guidelines of the law in order to better serve the vendor community and the various departments of the City. Purchasing administers the competitive bid and competitive proposal processes, generates purchase orders based on requisitions submitted by City departments, processes for payment all expenditures of the City, manages the City's procurement card program, administers the City's wireless device programs, maintains a janitorial supply warehouse, coordinates the disposition of the City's excess personal property, and assists in the coordination of the facility construction projects.

FY 2015 Accomplishments:

1. The Department processed xx,xxx purchasing card transactions, issued x,xxx purchase orders, and led an unprecedented xx competitive sealed solicitations
2. Implemented a more user-friendly online service for distributing procurement documents to interested vendors

FY 2016 Action Items:

1. Implement a new purchasing policy and procedures manual
2. Continue to be responsive to vendors and internal City departments with respect to procurement needs

Core Performance Indicators:

Purchase Orders

	% Change	POs Issued
FY 2016	0.0%	2,050
FY 2015	1.3%	2,050
FY 2014	-14.3%	2,023
FY 2013	-0.1%	2,361

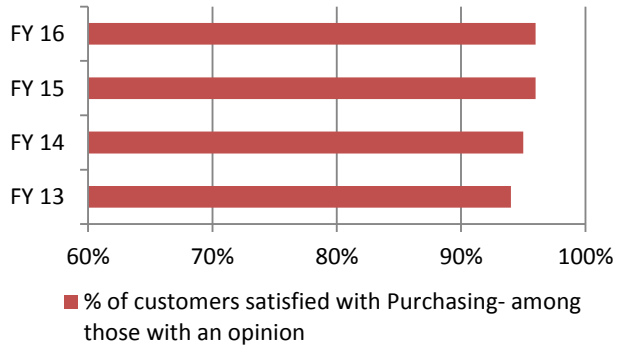
Purchasing Card Transactions

	% Change	Transactions
FY 2016	0.0%	15,800
FY 2015	0.7%	15,800
FY 2014	0.3%	15,693
FY 2013	6.4%	15,641

Competitive Sealed Solicitations

	% Change	Solicitations
FY 2016	0.0%	65
FY 2015	4.8%	65
FY 2014	12.7%	62
FY 2013	-3.5%	55

Internal Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	73,060	1.20
Subtotal	$	73,060	1.20
Procurement:			
Procurement	$	304,808	5.80
Subtotal	$	304,808	5.80
TOTAL DIVISION	$	377,868	7.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 290,957	$ 341,408	$ 333,282	$ 362,763
Supplies	2,377	3,645	3,308	4,175
Capital < $5,000	1,159	6,385	5,795	220
Repair & Maintenance	-	400	363	400
Other Services	4,877	7,860	7,134	8,335
Contracted Services	21,326	2,028	1,841	1,975
TOTAL EXPENDITURES	$ 320,696	$ 361,726	$ 351,723	$ 377,868

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Purchasing	1.00	1.00	1.00	1.00
Assistant Director of Purchasing	1.00	1.00	1.00	1.00
Procurement Specialist	1.00	1.00	1.00	1.00
Senior Buyer [3]	-	-	1.00	1.00
Senior Buyer II [4]	-	-	1.00	1.00
Accounts Payable/Inventory Clerk [1, 2]	-	-	-	-
Accounts Payable Specialist [2]	1.00	1.00	1.00	1.00
Administrative Assistant I [2]	1.00	1.00	1.00	1.00
TOTAL STAFFING	5.00	5.00	7.00	7.00

[1] - During FY 2011, the Warehouse Supervisor position was reclassified to an Accounts Payable/Inventory Clerk.

[2] - During FY 2012, the Accounts Payable/Inventory Clerk position was replaced with an Administrative Assistant I position and the Accounts Payable Clerk was reclassified as an Accounts Payable Specialist.

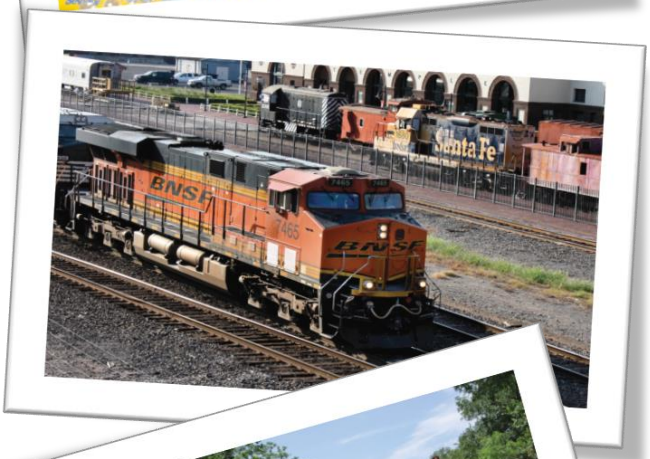
[3] - During FY 2015, the Senior Buyer position was added.

[4] - During FY 2015, a Senior Buyer II position was added. This positon is funded with Bond Funds.

INTRODUCTORY PAGE: Social Security Building

FY 2016

Division Description: The City constructed the 11,475 square feet facility at 511 North Main Street for $1.4 million in 2003. The Social Security Administration has contracted with the City to lease the facility for ten years with an option to renew. The debt of the building will be paid off in 10 years. The mission of the Social Security Administration is "to promote the economic security of the people living in Central Texas through compassionate and vigilant leadership in managing and administering America's Social Security Programs." Patrons of the Social Security building may obtain new and replacement social security cards; file claims for retirement, survivor, and disability benefits; seek assistance through SSI programs; and have questions answered about the multi-faceted programs administered by the Social Security Administration.



		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	57,516	-
Subtotal	$	57,516	-
TOTAL DIVISION	$	57,516	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Supplies	$ 1,370	$ 1,744	$ 1,583	$ 1,744
Repair & Maintenance	3,222	2,920	2,650	3,100
Contracted Services	49,776	54,697	49,643	52,672
TOTAL EXPENDITURES	$ 54,369	$ 59,361	$ 53,876	$ 57,516

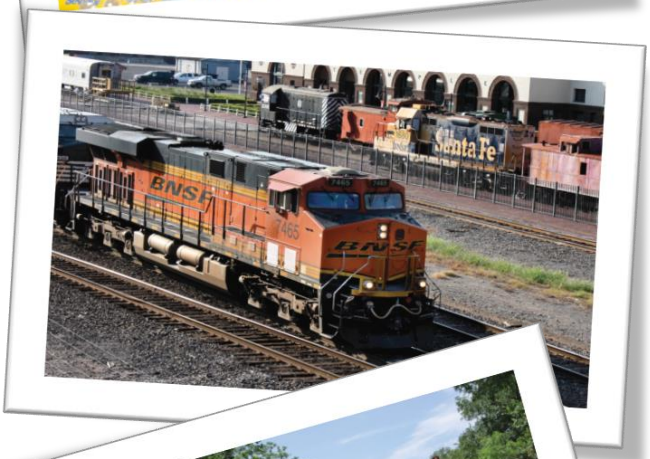
STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL	-	-	-	-

INTRODUCTORY PAGE: Special Services

FY 2016

Division Description: Special Services is designed to account for costs that cannot be directly allocated to other departments, such as: contributions to community service agencies and accounts for bad debt expenses. The contingency/contribution to fund balance will be budgeted in this account. Separation pay is currently budgeted in Special Services. Specific activities budgeted in this department include:

- Contingency/Contribution to fund
- Contingency/Unprogrammed funds
- Contributions to community service
- Bad debt expenses
- Separation pay



		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	1,297,580	-
Subtotal	$	1,297,580	-
TOTAL DIVISION	$	1,297,580	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 573,957	$ 351,081	$ 351,081	$ 351,081
Other Services	(8,109)	10,000	10,000	10,000
Contracted Services	574,423	915,615	915,615	517,269
Contingency	-	511,731	712,070	419,230
Capital Equipment	6,812	-		
TOTAL EXPENDITURES	$ 1,147,083	$ 1,788,427	$ 1,988,766	$ 1,297,580

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

City of Temple

Highway & Streets

Engineering
Street
Traffic Signals

City of Temple

Division Description: The Public Works Engineering Division provides engineering and construction inspection support services for existing and new public infrastructure (water, sewer, streets, rail and drainage) serving the citizens of Temple. Infrastructure improvement design, administration of professional services and construction contracts, project inspections, review of public and private engineering plans and flood plain administration services are delivered. The division administers Texas Commission on Environmental Quality (TCEQ) related programs complying with Texas Pollutant Discharge Elimination System (TPDES) Phase 2 Storm Water Management (MS4) and back flow prevention. Engineering Services also provides technical support to the City Council, Development Standards Advisory Board, and City staff.

FY 2015 Accomplishments:

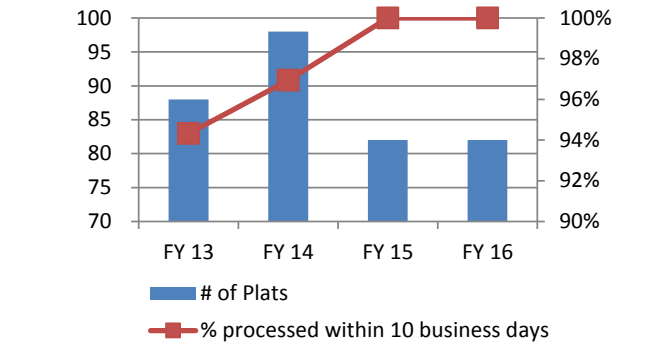
1. Reviewed 98 plats, 282 construction plans, and 117 building permits submitted to Engineering
2. Inspected 38 new private construction permits in addition to permits carried over from FY 2013
3. Managed water treatment/storage/distribution, water reclamation, sewer collection/treatment, streets/drainage, and rail capital programs, including cost-sharing projects. Processed $16.1 M in capital

FY 2016 Action Items:

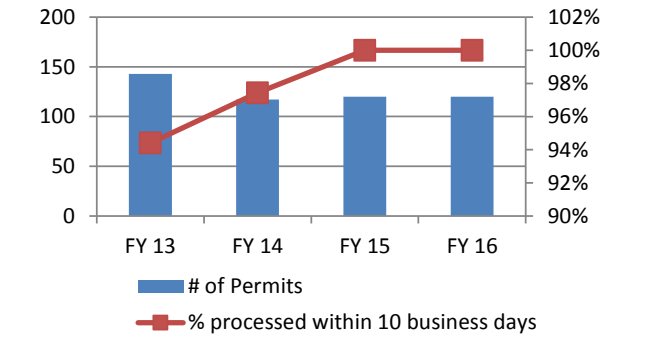
1. Review 100% of plats, construction plans and building permits submitted to Engineering
2. Inspect 100% of privately constructed public infrastructure (construction permits)
3. Manage capital projects assigned to Engineering to rehabilitate, expand, replace, and extend infrastructure

Core Performance Indicators:

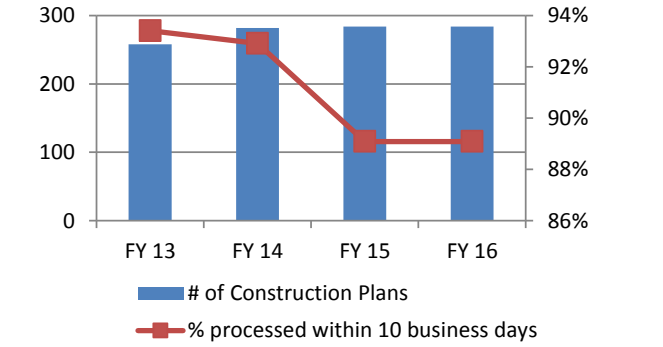
Plats Reviewed in a Timely Manner



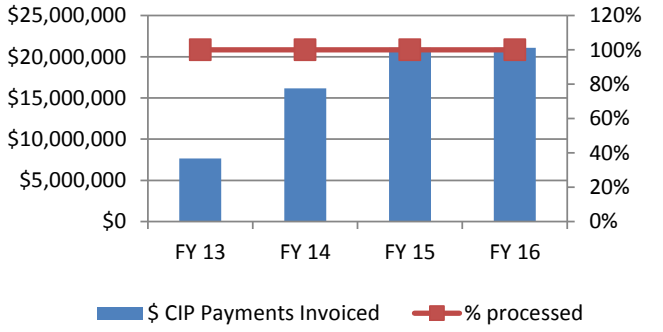
Permits Reviewed in a Timely Manner



Construction Plans Reviewed in a Timely Manner



CIP Payments Processed



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	190,289	1.55
Subtotal	$	190,289	1.55
P **Inspections:**			
A Water & Wastewater	$	68,067	1.20
A Streets/Drainage		114,266	1.25
Subtotal	$	182,333	2.45
P **Capital Improvement Programs (CIP):**			
Capital Improvement Programs (CIP)	$	45,839	2.65
Subtotal	$	45,839	2.65
P **Development Services:**			
A Permits & Licenses	$	32,262	0.50
A Plats		29,720	0.50
A Plan Review		62,874	1.10
A Flood Plain Management		17,869	0.20
Subtotal	$	142,725	2.30
TOTAL DIVISION	$	561,186	8.95

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 392,649	$ 420,263	$ 410,261	$ 447,488
Supplies	14,327	21,074	19,127	19,031
Capital < $5,000	3,850	9,540	8,659	5,100
Repair & Maintenance	5,610	16,430	14,912	16,830
Other Services	41,486	64,345	58,400	54,545
Contracted Services	3,067	24,842	22,547	18,192
Capital		-	-	-
TOTAL EXPENDITURES	$ 460,990	$ 556,494	$ 533,904	$ 561,186

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Public Works [4]	0.25	0.25	0.25	0.25
Asst Director of PW - City Engineer [4, 7]	0.30	-	-	-
City Engineer [7]	-	0.30	0.30	0.30
Assistant City Engineer [1, 3, 4]	0.40	0.40	-	-
Deputy City Engineer [10]	-	-	0.40	0.40
Project Engineer [4, 5, 9]	0.80	0.40	0.40	0.40
CIP Project Manager - EIT [9]	-	0.40	-	-
Project Manager [10]	-	-	1.40	1.40
CIP R.O.W. Agent [8]	-	1.00	1.00	1.00
CIP Project Manager [2, 4, 5]	-	-	-	-
Project Inspector	3.00	3.00	3.00	3.00
PW Mapping & Technology Manager [3]	0.40	0.40	0.40	0.40
GIS Specialist [1, 6]	0.40	0.40	0.40	0.40
GPS Assessment Field Collection Tech. [6]	0.40	0.40	0.40	0.40
Administrative Assistant I	1.00	1.00	1.00	1.00
TOTAL STAFFING	6.95	7.95	8.95	8.95

[1] - Assistant City Engineer and one GIS Specialist will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - For FY 2009 & FY 2010 - CIP Project Manager funded with interest earnings from bond proceeds issued for the FY 2007 CIP Projects [Series 2006 Utility Revenue Bonds (75%) and Series 2006 Certificates of Obligation (25%)]

[3] - Assistant City Engineer position was unfrozen and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works.

[4] - During FY 2011, the reorganization included changes in position allocations.

[5] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer.

[6] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[7] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

STAFFING (continued)

[8] **- In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.**

[9] **- During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.**

[10] **- During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.**

Division Description: The Public Works Street Division is responsible for maintaining the City's roadway system to the highest standard funding allows by providing street maintenance services for the public's safety and convenience. These services include, but are not limited to, the maintenance of street surfaces, curb and gutters, alleys, city-owned parking areas, signage, tree trimming, and street sweeping.

FY 2015 Accomplishments:

1. Lay 50 lane miles of overlay
2. Crack seal 250 lane miles of city streets
3. Maintained all City of Temple street signs to "Manual on Uniform Traffic Control Devices" (MUTCD) standards
4. Continue to respond to street maintenance issues

FY 2016 Action Items:

1. Reclaim 2 lane miles of City streets
2. Crack Seal 250 lane miles of City streets
3. Maintain all City of Temple street signs to MUTCD standards

Core Performance Indicators:

Potholes Patched

	% Change	Potholes
FY 2016	0.0%	2,800
FY 2015	-34.7%	2,800
FY 2014	77.7%	4,287
FY 2013	-31.9%	2,412

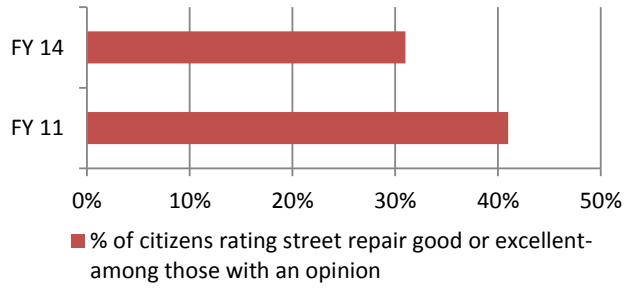
Utility Cuts Patched

	% Change	Utility Cuts
FY 2016	0.0%	120
FY 2015	23.7%	120
FY 2014	-7.6%	97
FY 2013	-43.9%	105

Signs Repaired

	% Change	Signs
FY 2016	0.0%	1,000
FY 2015	-5.1%	1,000
FY 2014	-34.4%	1,054
FY 2013	180.9%	1,607

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	1,087,350	1.20
Subtotal	$	1,087,350	1.20
Traffic Management:			
Traffic Management	$	71,234	1.05
Subtotal	$	71,234	1.05
Street and ROW Maintenance:			
Street & Alley Maintenance	$	887,310	16.45
Signage		142,055	2.30
Tree Trimming		138,474	2.90
Utility Cut Repair		45,127	0.60
Subtotal	$	1,212,966	22.25
TOTAL DIVISION	$	2,371,550	24.50

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 973,547	$ 995,792	$ 972,092	$ 1,096,232
Supplies	88,175	109,566	99,442	93,109
Capital < $5,000	2,386	11,460	10,401	11,460
Repair & Maintenance	270,868	355,743	322,872	355,743
Other Services	6,232	6,661	6,046	6,831
Contracted Services	795,567	831,249	754,442	808,175
Capital	27,181	250,000	250,000	-
TOTAL EXPENDITURES	$ 2,163,955	$ 2,560,471	$ 2,415,295	$ 2,371,550

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Street & Drainage Services Director [4]	0.50	0.50	0.50	0.50
Street & Drainage Services Asst Director [6, 7]	-	0.50	0.50	0.50
Street Services Foreman [3, 6]	2.00	1.00	1.00	1.00
Construction Supervisor [3]	-	-	-	-
Foreman - Street Reconstruction 8	-	-	-	1.00
Administrative Assistant I	0.50	0.50	0.50	0.50
Crew Leader - Streets [2]	5.00	5.00	5.00	5.00
Crew Leader - Construction	2.00	2.00	2.00	2.00
Equipment Operator II - Street/Drainage [1, 5]	4.00	4.00	4.00	4.00
Equipment Operator I - Streets [1]	4.00	4.00	4.00	4.00
Maintenance Worker - Streets [2]	6.00	6.00	6.00	6.00
TOTAL STAFFING	24.00	23.50	23.50	24.50

[1] - One Equipment Operator I and one Equipment Operator II position was authorized positions but unfunded in FY 2010, FY 2011, and FY 2012. Both positions were funded in FY 2013.

[2] - FY 2011 budget includes the addition of one Crew Leader and four Maintenance Worker positions to implement a Crack Sealing Program.

[3] - During FY 2011, the Construction Supervisor and Maintenance Supervisor - Street/Signs positions changed to Street Services Foreman positions as a result of the Public Works reorganization.

[4] - Superintendent titles were changed to Directors during FY 2012.

[5] - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

[6] - In FY 2014, a Street Services Foreman position was reclassified to a Street & Drainage Services Asst. Director position.

[7] - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

[8] - In FY 2016, one Foreman -Street Reconstruction will be added.

INTRODUCTORY PAGE: Traffic Signal

FY 2016

Division Description: The Public Works Traffic Division is responsible for providing for the public's safety and convenience through the installation, maintenance, and repair of all traffic signals and school zone flashers within the City of Temple.

FY 2015 Accomplishments:

1. Continued refining signal synchronization in key corridors
2. Completed upgrade to 1st and Ave R signal
3. Upgraded school zones at Cedar Lane and Westfield Blvd

FY 2016 Action Items:

1. Perform maintenance on all traffic signals and signalized school zones on a monthly basis
2. Maintain coordination and timing plans through our new Traffic Signal Communication Program
3. Deploy interactive signal map to citizens through City website

Core Performance Indicators:

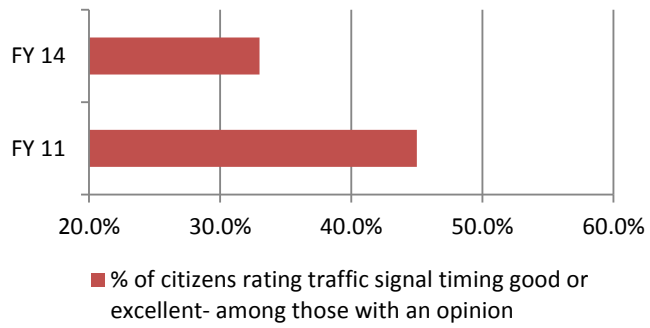
Timing Coordination

	% Change	*# of Coordinations*
FY 2016	**0.0%**	**3**
FY 2015	**0.0%**	**3**
FY 2014	**50.0%**	**3**
FY 2013	**0.0%**	**2**

Monthly Maintenance

	% Change	*% On Schedule*
FY 2016	**0.0%**	**100%**
FY 2015	**0.0%**	**100%**
FY 2014	**0.0%**	**100%**
FY 2013	**0.0%**	**100%**

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	67,670	0.55
Subtotal	$	67,670	0.55
Driver Feedback Signs:			
Driver Feedback Signs	$	22,162	0.15
Subtotal	$	22,162	0.15
Traffic Signal Maintenance:			
Traffic Signal Maintenance	$	188,791	3.25
Subtotal	$	188,791	3.25
Traffic Signal Construction:			
Traffic Signal Construction	$	53,679	0.80
Subtotal	$	53,679	0.80
TOTAL DIVISION	$	332,302	4.75

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 181,211	$ 249,097	$ 243,168	$ 254,308
Supplies	10,091	17,100	15,520	11,524
Capital < $5,000	3,612	6,130	5,564	20,190
Repair & Maintenance	23,759	34,413	31,233	28,713
Other Services	3,656	1,815	1,647	13,815
Contracted Services	3,065	4,151	3,767	3,752
Capital	56,694	23,404	23,404	-
TOTAL EXPENDITURES	$ 282,088	$ 336,110	$ 324,304	$ 332,302

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Asst. Director of PW - City Engineer [1]	-	-	-	-
Street & Drainage Services Director [1]	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director [2]	-	0.25	0.25	0.25
Administrative Assistant I	0.25	0.25	0.25	0.25
Traffic Signal Foreman	1.00	1.00	1.00	1.00
Traffic Signal Communication Technician [3]	-	-	1.00	1.00
Signal Maintenance Technician	2.00	2.00	2.00	2.00
TOTAL STAFFING	3.50	3.75	4.75	4.75

[1] - Superintendent titles were changed to Directors during FY 2012

[2] - In FY 2014, the allocation for the Street & Drainage Services Asst. Director was changed to 50% in Street, 25% in Traffic Signal and 50% in the Drainage Fund.

[3] - In FY 15, a Traffic Signal Communication Technician position was added.

Parks & Recreation

Golf Course

Library

Parks

Parks & Recreation—Administration Services

Recreation

City of Temple

INTRODUCTORY PAGE: Golf Course

FY 2016

Division Description: Sammons Golf Links is responsible for providing exceptional golf services to Temple residents and visitors including: management of Sammons Golf Links golf course, food and beverage services, well maintained course, golf lessons, leagues, tournaments, driving range and youth development programs.

FY 2015 Accomplishments:

1. Added three large events to the tournament schedule
2. Built all new water cooler stands in house
3. Hosted the Starburst© Junior Golf Classic
4. Completed bunker improvements on holes #3 and #16 including fixing drainage and adding sand
5. Hosted Junior Golf Fundraising Tournament

FY 2016 Action Items:

1. Enhance development program offerings for adults and juniors
2. Increase sale of merchandise in the pro shop
3. Increase total sales in the grill
4. Make addition to the maintenance shop to house all equipment
5. Host Junior Golf Fundraising Tournament

Core Performance Indicators:

Self Sustaining- Cost Recovery Ratio

	% Change	*Recovery Ratio*
FY 2016	13.8%	91%
FY 2015	-14.0%	80%
FY 2014	-2.1%	93%
FY 2013	-4.0%	95%

*Golf Course was closed from January-September in FY 11.

Golf Rounds Played

	% Change	*Rounds*
FY 2016	17.2%	32,000
FY 2015	-9.0%	27,300
FY 2014	-6.5%	29,990
FY 2013	8.2%	32,081

*Golf Course was closed from January-September in FY 11.

Average Revenue Per Round

	FY 13	FY 14	FY 15	FY 16
Golf	$ 24.82	$ 24.63	$ 24.61	$ 24.92
Food & Beverage	$ 4.79	$ 4.54	$ 4.70	$ 4.83
Merchandise	$ 2.89	$ 2.76	$ 3.00	$ 2.94

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Golf Course

FY 2016

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	113,759	1.16
Subtotal	$	113,759	1.16
P Golf Shop:			
A Retail Store	$	228,489	3.56
A Outside Service		65,561	2.42
A Teaching Programs		20,810	-
Subtotal	$	314,860	5.98
P Food & Beverage:			
A Inside Service	$	193,596	3.19
A Outside Service		23,059	0.60
A Event Catering		12,297	0.23
Subtotal	$	228,952	4.02
P Course & Equipment Maintenance:			
A Course Maintenance	$	381,916	5.65
A Equipment Maintenance		94,392	1.30
A Course Projects		52,751	1.05
Subtotal	$	529,059	8.00
TOTAL DIVISION	$	1,186,630	19.16

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 599,507	$ 669,799	$ 650,375	$ 696,896
Supplies	77,662	111,561	101,454	113,039
Capital < $5,000	4,788	3,525	3,206	38,025
Repair & Maintenance	38,862	58,953	53,612	65,033
Other Services	18,776	16,140	14,678	19,960
Contracted Services	77,600	114,616	104,232	105,037
Cost of Goods Sold	150,602	180,000	163,692	148,640
Capital	456,898	53,533	53,533	-
TOTAL EXPENDITURES	$ 1,424,695	$ 1,208,127	$ 1,144,780	$ 1,186,630

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Golf	1.00	1.00	1.00	1.00
Golf Course Superintendent	1.00	1.00	1.00	1.00
Assistant Golf Course Superintendent [4]	1.00	1.00	1.00	1.00
Assistant Golf Professional [5]	-	1.00	1.00	1.00
Pro Shop Manager [1]	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Equipment Operator I - Golf Course	2.00	2.00	2.00	2.00
Maintenance Worker [2]	3.00	3.00	3.00	3.00
Mechanic	1.00	1.00	1.00	1.00
Crew Leader [6]	-	-	0.11	0.11
Building Maintenance Worker [3]	0.04	0.06	0.06	0.06
Facility Attendant/Custodian [3, 6]	0.22	0.22	0.11	0.11
Part-Time Positions [2]	6.87	6.88	6.88	6.88
TOTAL STAFFING	18.13	19.16	19.16	19.16

[1] - Golf Professional/Tournament Mgr. position was an authorized position but was unfunded in FY 2010; during the fiscal year, this position was changed to a Pro Shop Manager position

[2] - Two vacant Maintenance Worker positions were authorized positions but unfunded in FY 2011 due to the renovation project. In addition, several part-time positions were unfunded until the renovation project was complete.

[3] - These FTE's account for positions from Facility Services for maintenance and janitorial services provided for the Golf Course.

[4] - During FY 2012, reclassified Crew Leader position to Assistant Golf Course Superintendent

[5] - In FY 2014, an Assistant Golf Professional position was added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

[6] - In FY 2015, the Facility Attendant/Custodian position that is partially funded in this department was reclassified to a Crew Leader position.

INTRODUCTORY PAGE: Library

FY 2016

Division Description: The Temple Public Library welcomes all people, and supports formal and self-directed learning and leisure experiences. The library has 193,774 items, including books, videos/DVD's, books on cassette/CD, and music CD's. Available services include reference help, reader's advisory, children's and teen programming, outreach and public access to the Internet.

FY 2015 Accomplishments:

1. Extend the "Library Cards for Kids" program to private schools and Belton ISD schools located in Temple
2. Implement self check-out system for all materials at the Temple Public Library
3. Develop instruction program for use of ereaders
4. Implement a public awareness campaign by attending events outside of the Library

FY 2016 Action Items:

1. Implement instructional program for ereaders and databases available through the Library
2. Continue the Library Cards for Kids program to public and private schools in Temple
3. Begin limited circulation of magazines
4. Revise signage in Library to improve patron

Core Performance Indicators:

Library Visits

		% Change	Visits
FY 16	*total*	0.0%	260,356
	per capita	0.0%	4.03
FY 15	*total*	-3.0%	260,356
	per capita	0.0%	4.03
FY 14	*total*	-4.6%	268,409
	per capita	-2.7%	4.03
FY 13	*total*	-5.0%	281,495
	per capita	-4.6%	4.14

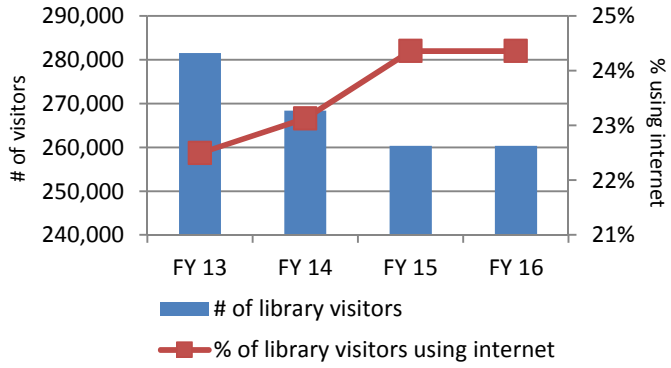
Circulation

		% Change	Circulation
FY 16	*total*	0.0%	397,671
	per capita	0%	5.93
FY 15	*total*	-3.0%	397,671
	per capita	0.0%	5.93
FY 14	*total*	-4.1%	409,970
	per capita	-3.6%	5.93
FY 13	*total*	-4.1%	427,616
	per capita	-5.8%	6.15

Reference Transactions

		% Change	Transactions
FY 16	*total*	0.0%	52,310
	per capita	0%	0.86
FY 15	*total*	-8.0%	52,310
	per capita	0.0%	0.86
FY 14	*total*	-11.0%	56,859
	per capita	-4.4%	0.86
FY 13	*total*	-14.1%	63,915
	per capita	-17.4%	0.90

Internet Users



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	384,677	2.00
Subtotal	$	384,677	2.00
P **Youth Services:**			
Youth Services	$	88,335	1.60
Subtotal	$	88,335	1.60
P **Technical Services:**			
Technical Services	$	178,658	4.00
Subtotal	$	178,658	4.00
P **Circulation:**			
Circulation	$	290,732	9.08
Subtotal	$	290,732	9.08
P **Collection Development:**			
Collection Development	$	367,509	3.41
Subtotal	$	367,509	3.41
P **Reference:**			
A Reference & Information Services	$	131,309	2.84
A Public Computers		44,553	0.89
Subtotal	$	175,862	3.73
P **Outreach:**			
Outreach	$	64,358	1.33
Subtotal	$	64,358	1.33
P **Facility:**			
A Maintenance	$	68,350	0.94
A Janitorial		51,945	1.50
A Lease Property		27,254	0.56
Subtotal	$	147,549	3.00
TOTAL DIVISION	$	1,697,680	28.15

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,079,114	$ 1,117,396	$ 1,090,802	$ 1,160,842
Supplies	44,071	53,285	48,361	50,811
Capital < $5,000	146,311	155,825	141,427	150,713
Repair & Maintenance	44,369	54,230	49,219	54,644
Other Services	63,631	68,299	61,988	72,567
Contracted Services	197,394	208,235	188,994	206,873
Cost of Goods Sold	792	1,230	1,116	1,230
Capital	-	7,727	7,727	-
TOTAL EXPENDITURES	$ 1,575,681	$ 1,666,227	$ 1,589,635	$ 1,697,680

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Library Director	1.00	1.00	1.00	1.00
Technical Services Supervisor-Library	1.00	1.00	1.00	1.00
Reference Department Supervisor	1.00	1.00	1.00	1.00
Children's Librarian	1.00	1.00	1.00	1.00
Asst. Children's Librarian	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Reference Librarian	2.00	2.00	2.00	2.00
Library Assistant	3.00	3.00	3.00	3.00
Technician-Library	2.00	2.00	2.00	2.00
Collection Development Librarian	1.00	1.00	1.00	1.00
Outreach Coordinator	1.00	1.00	1.00	1.00
Circulation Supervisor	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	2.00	2.00	2.00	2.00
Custodian Maint. Technician	1.00	1.00	1.00	1.00
PT Reference Librarian [3]	1.31	1.31	1.31	1.81
PT Library Assistant	0.50	0.50	0.50	0.50
PT Circulation Technician [1, 3]	6.08	6.08	6.08	5.58
PT Outreach Assistant	0.76	0.76	0.76	0.76
PT Facility Attendant/Custodian [2]	-	-	-	-
PT Assistant Children's Librarian	0.50	0.50	0.50	0.50
TOTAL STAFFING	28.15	28.15	28.15	28.15

[1] - Part-time Circulation Technician position (.5 FTE) will be an authorized position but was unfunded in FY 2010, FY 2011, and FY 2012. Position was funded in FY 2013.

[2] - Vacant part-time Facility Attendant/Custodian position was eliminated in FY 2013 Budget.

[3] - In FY 2016, one part-time Reference Librarian will be added and one part-time Circulation Technician will be deleted.

INTRODUCTORY PAGE: Parks

FY 2016

Division Description: This division is responsible for the maintenance of the parks system, installation of new equipment, landscaping of the downtown area and of the park system, trash pickup, preparing for rentals at pavilions, special event support such as the Bloomin' Festival, Christmas Parade, 4th of July, etc., mowing of parks and facilities, roadsides, right of ways, and vacant lots, ball field preparation and tournaments for City sponsored leagues as well as local youth associations, master planning of our park and trails system, and management of Capital Improvement Program (CIP)/bond projects.

FY 2015 Accomplishments:

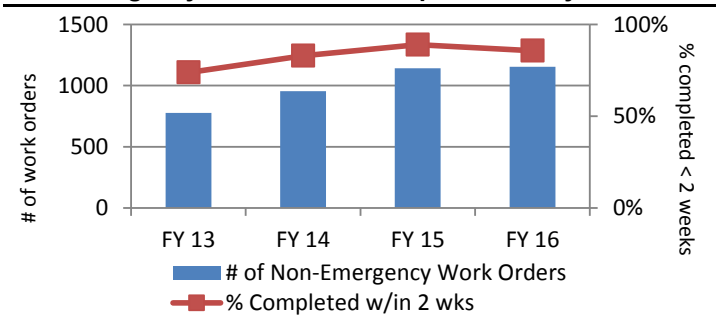
1. Completed Summit parking lot expansion
2. Conducted Hillcrest Cemetery Cleanup Project
3. Installed new volleyball court at Jeff Hamilton Park
4. Installed new playground, restroom at Wilson Park
5. Installed new pergola at Woodbridge Park

FY 2016 Action Items:

1. Implement Pepper Creek Trail Phase 2 improvements
2. Develop winter tree trimming program
3. Paint basketball court at Jeff Hamilton and Scott & White Parks
4. Add "Poured in Place" playground at Temple South Rotary Park

Core Performance Indicators:

Non-Emergency Work Orders Completed Timely



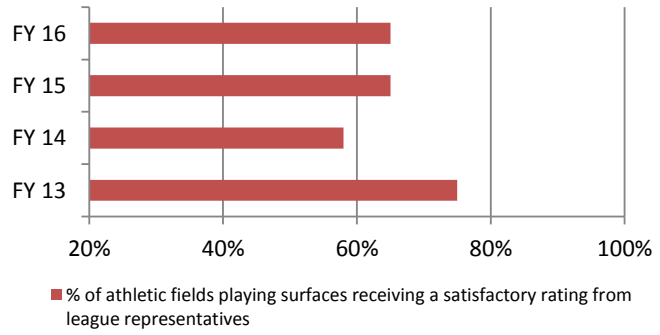
Park Projects Completed

	% Change	# of Projects
FY 2016	14.3%	200
FY 2015	-21.9%	175
FY 2014	40.9%	224
FY 2013	12.8%	159

Mowing Schedules Met

	% Change	% of Schedules Met
FY 2016	0.0%	90%
FY 2015	2.3%	90%
FY 2014	-3.3%	88%
FY 2013	8.3%	91%

Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	160,230	1.46
Subtotal	$	160,230.00	1.46
P Ballfields:			
A City League Support	$	65,425	0.52
A Association Support		267,278	2.28
Subtotal	$	332,703	2.80
P Parks:			
A Mowing	$	702,025	10.90
A Maintenance		1,418,179	13.45
A Planning		96,827	1.00
A Improvement Projects		105,735	1.00
Subtotal	$	2,322,766	26.35
P Beautification Projects:			
Beautification Projects	$	257,756	4.80
Subtotal	$	257,756	4.80
P Reinvestment Zone No. 1:			
Reinvestment Zone No. 1	$	163,000	-
Subtotal	$	163,000	-
TOTAL DIVISION	$	3,236,455	35.41

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,391,767	$ 1,525,965	$ 1,489,647	$ 1,582,912
Supplies	202,997	245,921	223,198	214,389
Capital < $5,000	12,077	16,500	14,975	15,772
Repair & Maintenance	464,216	437,401	396,985	435,351
Other Services	9,897	16,664	15,124	21,514
Contracted Services	828,295	899,920	816,767	966,517
Capital	141,620	26,251	26,251	-
TOTAL EXPENDITURES	$ 3,050,868	$ 3,168,622	$ 2,982,948	$ 3,236,455

STAFFING	2012-13	2013-14	2014-15	2015-16
Asst Director of Parks & Leisure Services [6]	0.50	1.00	1.00	1.00
Park Planning & Construction Superintendent [6]	0.60	1.00	1.00	1.00
Park Planner	1.00	1.00	1.00	1.00
Foreman-Parks	2.00	2.00	2.00	2.00
Crew Leader - Parks	1.00	1.00	1.00	1.00
Crew Leader - Athletics	1.00	1.00	1.00	1.00
Crew Leader - Horticulture	1.00	1.00	1.00	1.00
Equipment Operator I - Parks [1, 2, 3]	8.50	8.50	8.50	8.50
Utility Technician II [3]	0.50	0.50	0.50	0.50
Office Assistant II [1, 7]	0.50	-	-	-
Chemical Technician	1.00	1.00	1.00	1.00
Irrigation Technician	1.00	1.00	1.00	1.00
Maintenance Worker [2, 4, 5, 8]	16.95	16.95	15.95	15.95
Part Time Positions	0.46	0.46	0.46	0.46
TOTAL STAFFING	36.01	36.41	35.41	35.41

[1] - One Equipment Operator I position and an Office Assistant II was authorized positions but unfunded in FY 2010, FY 2011 and FY 2012. Office Assistant II position was funded in FY 2013 - 50% in Parks and 50% in Recreation.

[2] - During FY 2011, the frozen Equipment Operator I position was released and a vacant Maintenance Worker position was frozen in exchange.

[3] - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.

[4] - .05 FTE of a Maintenance Worker position is budgeted in the Summit Fitness & Recreation Center.

[5] - One Maintenance Workers position is not authorized in FY 2013.

STAFFING (continued)

[6] - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

[7] - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

[8] - During FY 2015, one Maintenance Worker position was transferred to the Code Enforcement Department.

Division Description: The Parks & Recreation Administration Services Division encompasses the responsibilities of the department director, his administrative support staff and marketing staff for the five operating divisions of the department. This division exists to support the PARD department's mission by maintaining operations and organization. The division is responsible for the support of field personnel with key administrative and marketing functions so they can focus on supervising and managing field operations. The administrative support staff provides not only clerical support, but also provides support by permitting the rentals for park pavilions, the Gober Party House and outdoor events. The marketing staff work to promote a positive perception of the department and encourage paid registrations and participation in PARD programs and events.

FY 2015 Accomplishments:

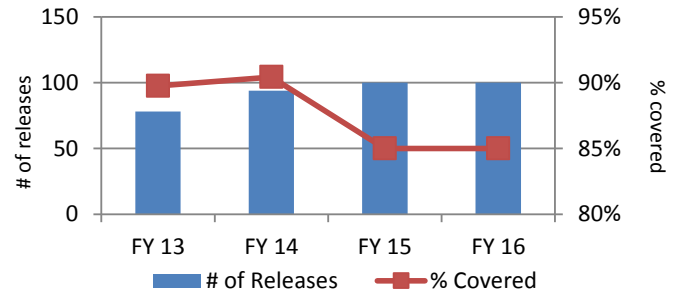
1. Implemented Year 3 of the City's 5-Year Wellness Plan
2. Increased traffic social media pages and number of releases written and sent to media

FY 2016 Action Items:

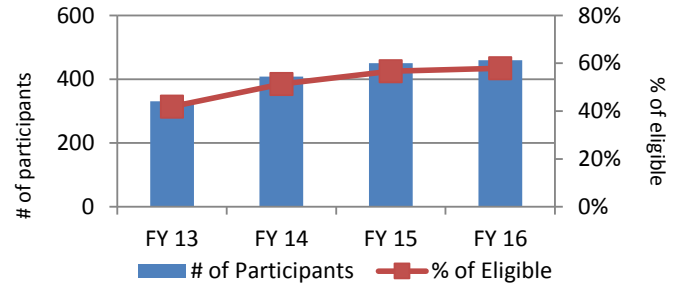
1. Implement Year 4 of the City's 5-Year Wellness Plan
2. Increase media coverage of the PALS department's activities and programs
3. Increase visits to the Mayor's Council on Physical Fitness' website

Core Performance Indicators:

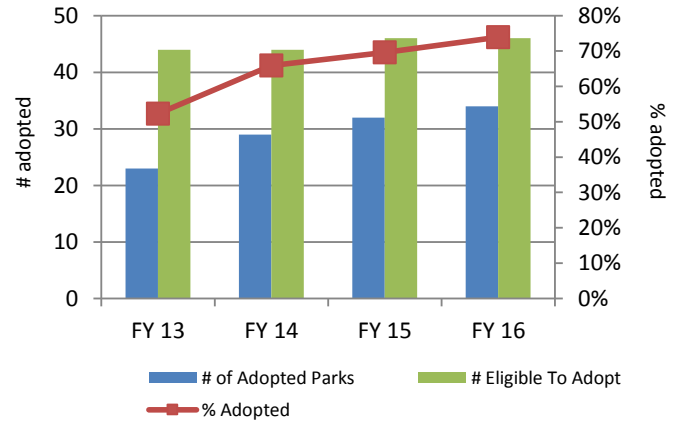
Media Releases Issued & Covered



Wellness Program Participation



Adopted Parks



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	219,922	2.78
Subtotal	$	219,922	2.78
P Marketing & Special Projects:			
Marketing & Special Projects	$	198,676	2.12
Subtotal	$	198,676	2.12
P Rentals:			
A Athletic Fields	$	200	-
A Gober, Pavilions and Pools		31,062	0.85
Subtotal	$	31,262	0.85
P Wellness:			
Wellness	$	88,687	1.00
Subtotal	$	88,687	1.00
TOTAL DIVISION	$	538,547	6.75

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 363,790	$ 373,885	$ 364,987	$ 396,196
Supplies	65,289	75,875	68,864	37,600
Capital < $5,000	8,725	4,855	4,406	4,915
Other Services	62,329	55,566	50,432	88,391
Contracted Services	51,365	29,521	26,793	11,445
TOTAL EXPENDITURES	$ 551,498	$ 539,702	$ 515,482	$ 538,547

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director Parks and Leisure Services	0.70	0.70	0.70	0.70
Program Coordinator - Marketing	1.00	1.00	1.00	1.00
Marketing Information Systems Specialist	1.00	1.00	1.00	1.00
Administrative Assistant II	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Administrative Assistant I - part-time	0.80	0.80	0.80	0.80
Wellness Coordinator	-	1.00	1.00	1.00
Part-time Positions [1, 2]	0.73	0.25	0.25	0.25
TOTAL STAFFING	6.23	6.75	6.75	6.75

[1] - The Wellness Program was transferred from Human Resources to Parks & Leisure Services. The additional funding for part-time positions includes a Recreation Specialist position for this program.

[2] - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

INTRODUCTORY PAGE: Recreation

FY 2016

Division Description: The purpose of the Recreation Division is to provide recreational opportunities to the citizens and visitors of all ages. The Recreation Division encompasses 3 recreation centers, adult and youth athletics, after school programs, summer camps, senior programming, adult programming, 2 swimming pools, an indoor pool, water park, special events and a fitness center.

FY 2015 Accomplishments:

1. Developed Junior Lifeguard Program
2. Developed Program Pricing Strategies
3. Developed a Community Picnic
4. Increased Programming for Special Populations
5. Implemented Gift Card Program

FY 2016 Action Items:

1. Increase family programming at the Summit
2. Develop Halloween at Bend of the River
3. Increase programming at Blackmon Community Center

Core Performance Indicators:

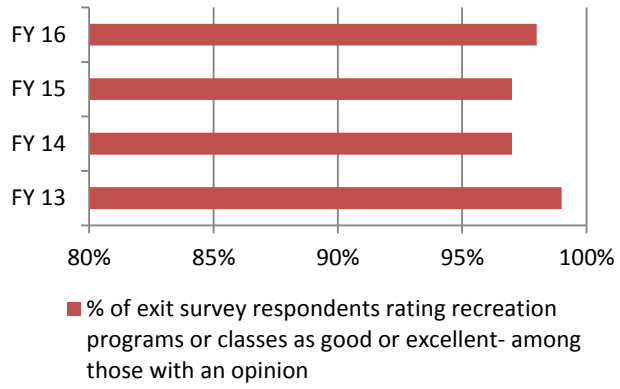
Program & Facility Participation

	% Change	Participants
FY 2016	2.1%	230,020
FY 2015	10.4%	225,279
FY 2014	2.5%	204,149
FY 2013		199,076

Summit Cost Recovery Ratio

	Recovery Ratio
FY 2015	90%
FY 2015	88%
FY 2014	99%
FY 2013	103%

Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	109,689	1.00
Subtotal	$	109,689	1.00
P Aquatics:			
A Lions Junction Family Waterpark	$	376,411	12.20
A Walker Pool		57,273	1.87
A Clark Pool		47,675	1.25
A Indoor Pool		233,815	6.26
Subtotal	$	715,174	21.59
P Afterschool Programs & Camps:			
A Latch Key	$	259,939	9.26
A Summer		192,358	6.17
Subtotal	$	452,297	15.43
P Gober:			
Programs	$	157,198	1.95
Subtotal	$	157,198	1.95
P Summit Fitness & Recreation Center:			
Summit Fitness & Recreation Center	$	726,250	13.70
Subtotal	$	726,250	13.70
P Wilson Recreation Center:			
Wilson Recreation Center	$	261,642	5.13
Subtotal	$	261,642	5.13
P Sammons Community Center:			
Sammons Community Center	$	298,263	4.02
Subtotal	$	298,263	4.02
P Blackmon Center:			
Programs	$	3,600	-
Subtotal	$	3,600	-
P Events:			
Events	$	176,840	1.60
Subtotal	$	176,840	1.60

		Expenditures	FTE
P **Athletics:**			
A Youth	$	73,867	1.48
A Adult		187,415	1.81
A Contest		68,780	0.79
Subtotal	$	330,062	4.08
TOTAL DIVISION	$	3,231,015	68.49

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,859,104	$ 1,994,336	$ 1,946,871	$ 2,080,818
Supplies	248,685	271,827	246,710	296,905
Capital < $5,000	56,973	61,934	56,211	75,340
Repair & Maintenance	33,569	33,100	30,042	34,105
Other Services	298,278	317,993	288,610	308,527
Contracted Services	344,701	410,238	372,332	395,920
Cost of Goods Sold	37,059	34,400	31,221	39,400
Capital	14,156	16,992	16,992	-
TOTAL EXPENDITURES	$ 2,892,525	$ 3,140,820	$ 2,988,990	$ 3,231,015

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Recreational Services Superintendent	1.00	1.00	1.00	1.00
Wellness Center Manager	1.00	1.00	1.00	1.00
Program Coordinator [1, 5]	5.00	5.00	6.00	6.00
Assistant Aquatics Coordinator [6]	-	-	1.00	1.00
Recreation Specialist	6.00	6.00	4.00	4.00
Wellness Center Specialist [5]	-	-	2.00	2.00
Operations Coordinator	1.00	1.00	1.00	1.00
Office Assistant II [1, 4]	1.50	2.00	2.00	2.00
Recreation Leader II [3, 5]	2.00	2.00	1.00	1.00
Building Maintenance Worker [2]	0.26	0.27	0.27	0.27
Facility Attendant/Custodian [2]	1.36	-	-	-
Maintenance Worker [2]	0.05	0.05	0.05	0.05
Part Time Positions [1]	49.37	45.94	45.92	49.17
TOTAL STAFFING	68.54	64.26	65.24	68.49

[1] - One Program Coordinator position, an Office Assistant II position split between Recreation & Parks, and part-time staff related to eliminated programs/activities will be authorized positions but will be unfunded in FY 2010, FY 2011, and FY 2012. Program Coordinator and Office Assistant II positions will be funded in FY 2013. Office Assistant II position is funded 50% in Recreation and 50% in Parks.

[2] - These FTE's account for positions from Facility Services and Parks for maintenance of the Summit Fitness & Recreation Center.

[3] - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lions Junction Water Park. Janitorial services was contracted out starting June 2013.

[4] - In FY 2013, the Office Assistant II position was transferred 100% to Recreation.

[5] - In FY 2015, one Recreation Specialist position was reclassified to a Program Coordinator. Two Recreation Specialist positions were reclassified to the new Wellness Center Specialist positions. One Recreation Leader II position was reclassified to a Recreation Specialist.

[6] - In FY 2015, an Assistant Aquatics Coordinator position was added.

City of Temple

Public Safety

Animal Services
Code Enforcement
Communications
Municipal Court
Police

City of Temple

INTRODUCTORY PAGE: Animal Services

FY 2016

Division Description: The Animal Services Division protects the public's life, health and welfare by the prompt, efficient and humane enforcement of the animal control ordinances and state statutes, and provides an array of animal control, health and pet-owner services to the public.

FY 2015 Accomplishments:

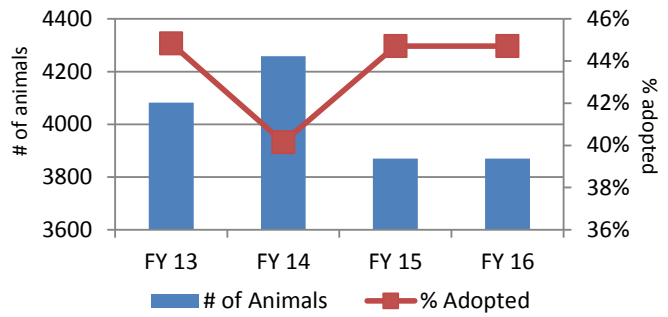
1. Received $10,000 grant from Pedigree
2. Improved live animal outcomes

FY 2016 Action Items:

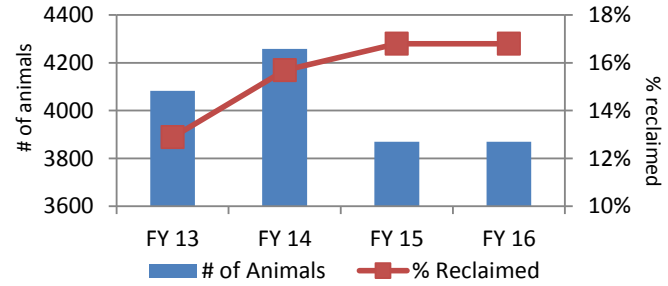
1. Update Animal Services 'Standard Operating Procedures' manual
2. Add additional content to the Animal Services webpage
3. Develop an advertising campaign that will increase animal adoption

Core Performance Indicators:

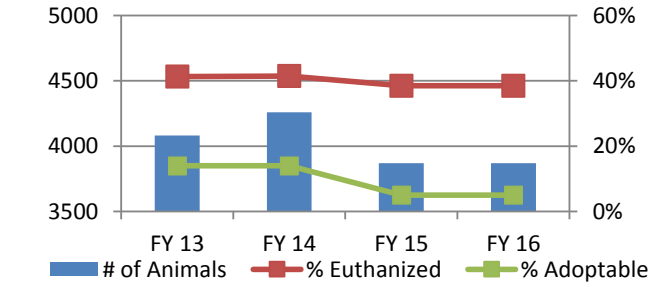
Animals Adopted



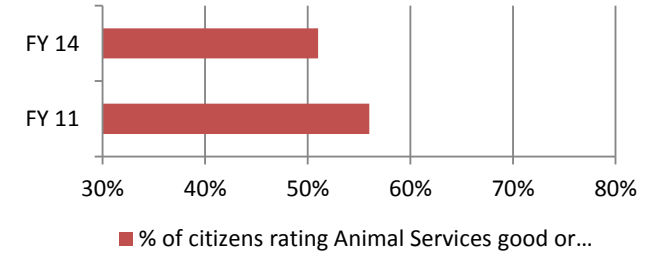
Animals Reclaimed



Animals Euthanized



Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	107,026	0.92
Subtotal	$	107,026	0.92
P **Animal Control:**			
A Domestic Animals	$	210,413	4.00
A Non-Domestic Animals		16,038	0.32
A Dead Animal Removal		11,715	0.26
Subtotal	$	238,166	4.58
P **Animal Shelter/Care:**			
A Strays & Surrender	$	74,592	1.13
A Livestock/Other Animal Housing		3,475	0.06
A Adoptions and Reclaims		37,229	0.74
A Euthanasia/Disposal		5,821	0.07
Subtotal	$	121,117	2.00
TOTAL DIVISION	$	466,309	7.50

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 341,086	$ 349,648	$ 341,326	$ 368,452
Supplies	35,587	39,172	35,553	36,539
Capital < $5,000	464	4,620	4,193	4,520
Repair & Maintenance	2,013	7,655	6,948	7,655
Other Services	7,016	5,970	5,418	4,980
Contracted Services	39,699	42,379	38,463	44,163
TOTAL EXPENDITURES	$ 425,864	$ 449,444	$ 431,901	$ 466,309

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Animal Control Manager	1.00	1.00	1.00	1.00
Senior Animal Control Officer [2]	-	1.00	1.00	1.00
Animal Control Officer [1]	5.00	5.00	5.00	5.00
Animal Control Officer/Vol. Coord. [2]	-	0.50	0.50	0.50
Administrative Assistant I [2]	1.00	-	-	-
PT Volunteer Coordinator [2]	0.50	-	-	-
TOTAL STAFFING	7.50	7.50	7.50	7.50

[1] - One Animal Control Officer position was added in FY 2013

[2] - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

INTRODUCTORY PAGE: Code Enforcement

FY 2016

Division Description: The Code Enforcement Division is responsible for promoting and maintaining a safe and attractive living and working environment by keeping neighborhoods and districts free of dilapidated buildings, tall grass and weeds, junk and debris, junked cars, and other code violations.

FY 2015Accomplishments:

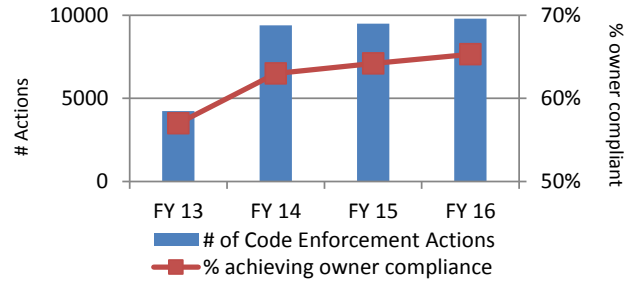
1. Progressively facilitated the implementation of the East Temple Redevelopment initiatives for FY 2014
2. Began an in-house demolition program and facilitated in the demolition of 15 unsafe sub-standard structures
3. Initiated and participated in a clean-up of illegally dumped tires throughout the city
4. Initiated the Temple Tool Box - yard tool lending trailer, making it part of the Neighborhood Pride clean-up program
5. Continued work to create co-hesiveness between the City and the Citizens

FY 2016 Action Items:

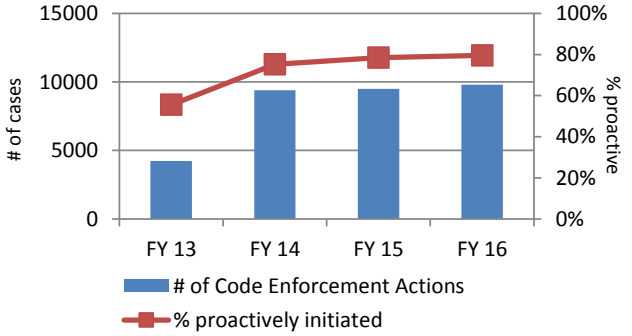
1. Continue and extend the successes of East Temple re-development
2. Assist in forming neighborhood organizations
3. Continue the success of "Donate A Car"
4. Expand existing neighborhood clean-up programs working with Neighborhood volunteer groups
5. Work closely with Community Services serving the citizen in need

Core Performance Indicators:

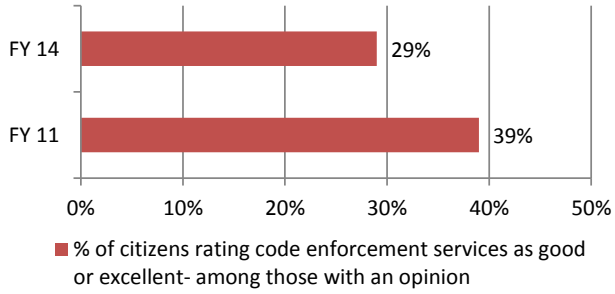
Owner Compliant Cases



Proactive Cases



Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	81,140	1.00
Subtotal	$	81,140	1.00
P Code Enforcement:			
Code Enforcement	$	275,506	5.00
Subtotal	$	275,506	5.00
P Housing:			
Housing	$	100,272	1.00
Subtotal	$	100,272	1.00
P Lot Clean Up:			
Lot Clean Up	$	85,623	2.00
Subtotal	$	85,623	2.00
TOTAL DIVISION	$	542,541	9.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 321,347	$ 372,054	$ 361,264	$ 420,758
Supplies	41,642	43,821	39,851	35,994
Capital < $5,000	2,609	3,529	3,209	4,877
Repair & Maintenance	3,498	3,514	3,196	5,564
Other Services	6,130	11,032	10,033	7,204
Contracted Services	65,511	120,973	110,013	68,144
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 440,736	$ 554,923	$ 527,566	$ 542,541

STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
Director of Planning [1, 2, 3]	0.50	-	-	-
Chief Building Official [3]	1.00	-	-	-
Building Inspector [3]	4.00	1.00	1.00	1.00
Code Enforcement Manager [3]	-	1.00	1.00	1.00
Code Enforcement Officer [3, 4]	4.00	4.00	4.00	4.00
Permit Assistant [3]	2.00	-	-	-
Administrative Assistant I [3]	2.00	1.00	1.00	1.00
Equipment Operator [5]	-	-	1.00	1.00
Office Clerk I [3]	0.50	-	-	-
Maintenance Worker [6]	-	-	1.00	1.00
TOTAL STAFFING	14.00	7.00	9.00	9.00

[1] In FY 2012, the Director of Community Services position was funded 50% in Planning and 50% in Construction Safety.

[2] In FY 2013, the Director of Community Services position was re-titled as Director of Planning and funded 50% in Planning and 50% in Construction Safety.

[3] - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning is 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position were transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position were transferred to the Inspection division.

As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

[4] - In FY 2014, a new Code Enforcement Officer position was added as part of the East Temple Redevelopment.

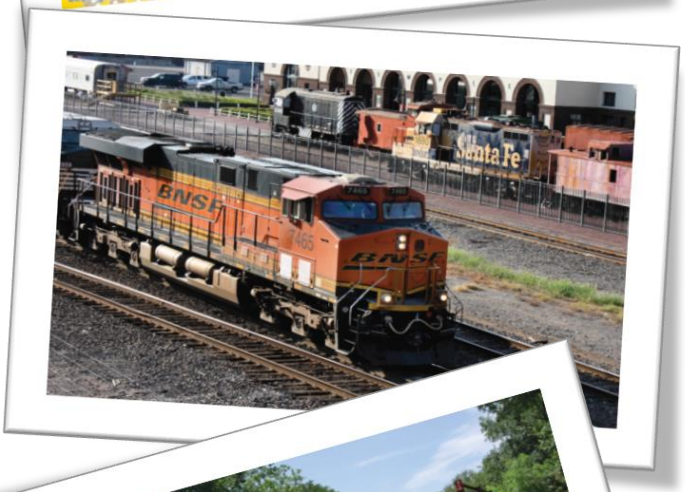
[5] - In FY 2015, an Equipment Operator position was added.

[5] - During FY 2015, a Maintenance Worker position was transferred from the Parks Department.

INTRODUCTORY PAGE: Communications

FY 2016

Division Description: To provide professional, responsive and effective Public Safety Communications for the citizens of the City of Temple, ensuring that necessary information is secured and relayed to EMS, Fire, and Police in a timely manner. In Fiscal Year 2015, the City of Temple will pay Bell County $744,841 for dispatch services.



		Expenditures	FTE
Public Safety Communications:			
P Public Safety Communications	$	843,748	-
Subtotal	$	843,748	-
TOTAL DIVISION	$	843,748	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Contracted Services	$ 744,841	$ 749,220	$ 749,220	$ 843,748
TOTAL EXPENDITURES	$ 744,841	$ 749,220	$ 749,220	$ 843,748

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Fire & Rescue

FY 2016

Division Description: Temple Fire & Rescue provides fire, EMS, emergency management, vehicle extrication, hazmat and other specialized rescue services for our coverage area of approximately eighty square miles. We also provide hazmat services for the seven county Council of Governments area. Temple Fire & Rescue strives to provide a comprehensive preventive and educational program for the businesses, citizens and school children within the City. Our department responds from eight fire stations that are strategically located throughout the City.

FY 2015 Accomplishments:

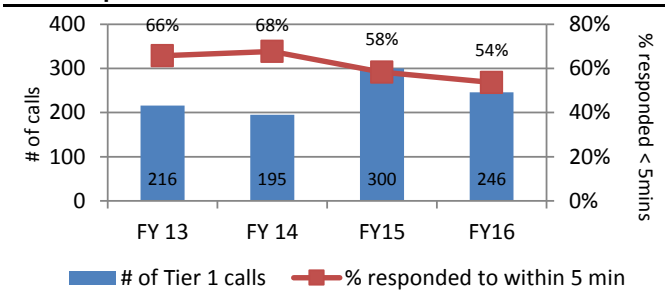
1. Completed in April 2015 the construction of the Fire Training Center Phase 2 project to construct a training tower at the new Fire Training Center facility
2. The planning process was initiated to update to the Insurance Service Office ('ISO') fire protection rating for the City
3. Reorganized response personnel to improve response times and district response reliability
4. Replaced and upgraded Aerial truck with a short term replacement to improve response capabilities
5. Continue to provided a comprehensive community education program for businesses and schools

FY 2016 Action Items:

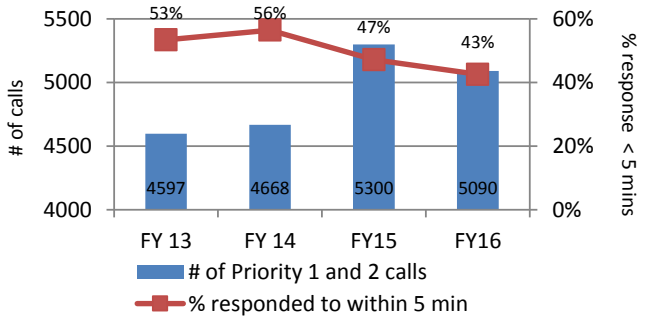
1. Reorganize the Administrative staff to improve work flow and capabilities with in the Department
2. Develop a professional development program for personnel
3. Continue to work toward an Insurance Service Office "ISO" rating renewal
4. Standardize and address equipment needs on all Fire apparatus
5. Enhance community education and out reach

Core Performance Indicators:

Fire Response Times- Tier 1



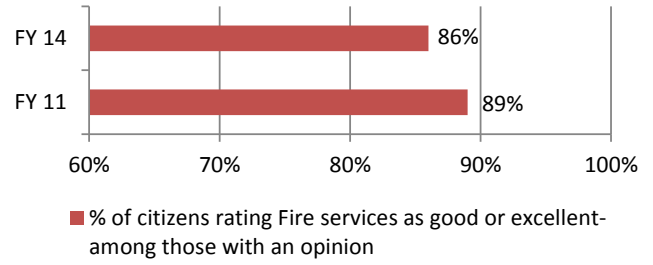
EMS Response Times



Safety Presentations

	% Change		*Presentations Held*
FY 2016	**20.0%**	↑	**485**
FY 2015	**41.7%**	↑	**425**
FY 2014	**9.1%**	↑	**300**
FY 2013	**36.8%**	↑	**275**

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
	Admin Overhead:		
P	Admin Overhead	$ 549,971	3.09
	Subtotal	$ 549,971	3.09
P	**Fire Prevention/Education/Information:**		
A	Community Education/Information	$ 206,436	2.08
A	Inspections/Investigations/Plan Review	477,162	4.39
A	Training	1,060,988	12.10
	Subtotal	$ 1,744,586	18.57
	Fire/Emergency Response:		
P	Fire/Emergency Response	$ 8,820,110	98.59
	Subtotal	$ 8,820,110	98.59
	Emergency Management:		
P	Emergency Management	$ 111,894	0.75
	Subtotal	$ 111,894	0.75
	New Hire Training Academy:		
P	New Hire Training Academy	$ 93,250	-
	Subtotal	$ 93,250	-
	TOTAL DIVISION	$ 11,319,811	121.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 9,416,576	$ 9,650,212	$ 9,420,537	$ 10,352,330
Supplies	290,507	334,971	304,020	301,525
Capital < $5,000	66,963	63,250	57,406	103,645
Repair & Maintenance	155,254	126,213	114,551	124,094
Other Services	115,746	141,261	128,208	165,803
Contracted Services	222,780	255,995	232,341	272,414
Capital	315	402,045	402,045	-
TOTAL EXPENDITURES	$ 10,268,140	$ 10,973,947	$ 10,659,108	$ 11,319,811

STAFFING	2012-13	2013-14	2014-15	2015-16
Fire Chief	1.00	1.00	1.00	1.00
Asst Fire Chief - Operations [8]	-	-	-	1.00
Deputy Chief [6]	5.00	5.00	5.00	4.00
Captain [2, 3, 6]	26.00	26.00	26.00	26.00
Driver [3, 6]	30.00	30.00	30.00	30.00
Firefighter [3, 4, 5, 6, 7]	53.00	53.00	56.00	56.00
Community Education Specialist [1]	1.00	1.00	1.00	1.00
Office Assistant II	1.00	1.00	1.00	-
Administrative Assistant II	1.00	1.00	1.00	2.00
TOTAL STAFFING	118.00	118.00	121.00	121.00

.[1] - Added Community Education Specialist position in FY 2010 - position is funded with Restricted Child Safety Fees

[2] - On October 1, 2009 (FY 2010), Council approved an additional Fire Captain position to replace the existing vacant Fire Marshal position and established assignment pay for Fire Marshal duties.

[3] - Add three Captain positions and reclassified three Firefighter positions to Driver positions in FY 2012.

[4] - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter.

[5] - Add three Firefighter positions in FY 2013.

[6] - FY 2014, includes implementation of the Civil Service Compensation Study.

[7] - In FY 2015, three Firefighter position were added.

[8] - In FY 2016, one Deputy Chief position will be reclassified to an Assistant Fire Chief - Operations.

INTRODUCTORY PAGE: Municipal Court

FY 2016

Division Description: The Municipal Court is the judicial branch of city government. All class "C" misdemeanor violations occurring within the territorial city limits are under the jurisdiction of the Municipal Court. This includes Texas State Law and City Ordinances.

FY 2015 Accomplishments:

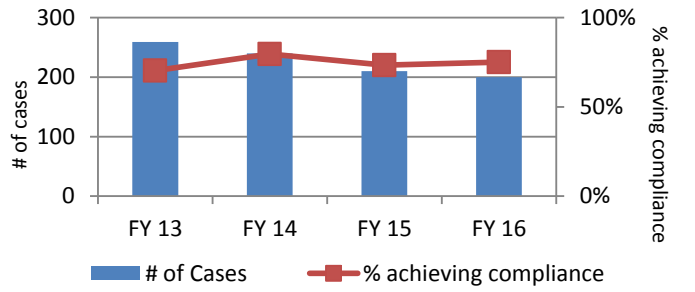
1. Coordinated the execution of two annual warrant round-up events
2. Held a Teen Court Advocate Banquet to honor outstanding participants
3. Continued positive juvenile interaction and increased participation in the Teen Court Advocate Program

FY 2016 Action Items:

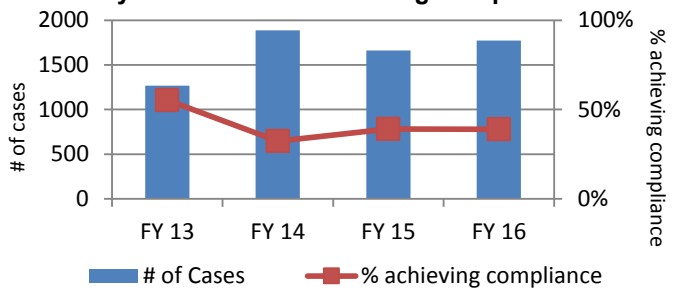
1. Coordinate the execution of two annual warrant round-up events
2. Continue the expansion of the teen court and alternative juvenile sentencing programs
3. Explore and implement additional collection processes for increased efficiency and resolution of pending cases
4. Add training luncheon to Teen Court

Core Performance Indicators:

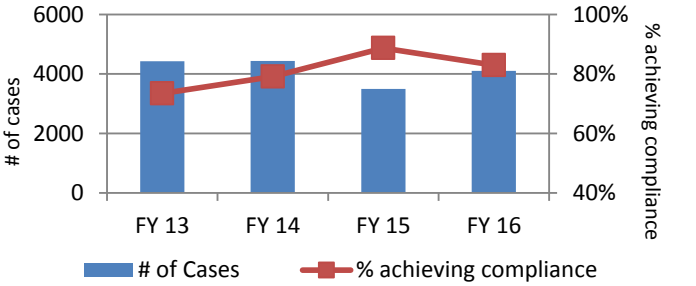
Teen Court Cases Achieving Compliance



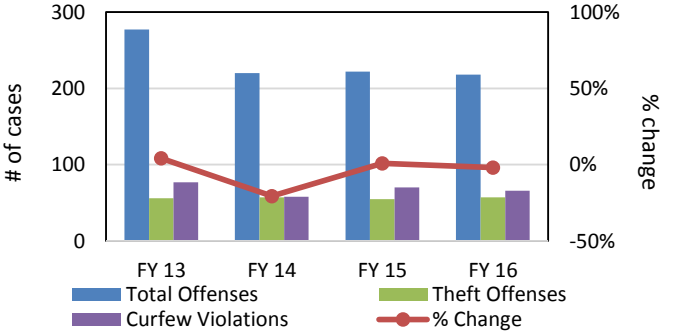
Community Service Cases Achieving Compliance



Driver Safety Course Compliance



Juvenile Activity



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
P Admin Overhead	$	89,745	0.65
Subtotal	$	89,745	0.65
Records Management:			
P Records Management	$	122,802	2.65
Subtotal	$	122,802	2.65
P **Judicial Process:**			
A Arraignments	$	73,304	0.88
A Trials, Jury / Bench / Teen		49,276	0.60
A Dispositions		138,645	2.25
Subtotal	$	261,225	3.73
P **Payments & Collections:**			
A Payments	$	98,648	2.20
A Delinquent Collections		148,741	2.80
Subtotal	$	247,389	5.00
TOTAL DIVISION	$	721,161	12.03

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 602,428	$ 616,195	$ 601,530	$ 652,347
Supplies	16,902	23,179	21,037	23,089
Capital < $5,000	381	10,850	9,847	1,900
Repair & Maintenance	-	-	-	100
Other Services	10,511	18,352	16,656	18,943
Contracted Services	23,284	24,798	22,507	24,782
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 653,506	$ 693,374	$ 671,577	$ 721,161

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Court Administrator	1.00	1.00	1.00	1.00
Municipal Court Judge	1.00	1.00	1.00	1.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Deputy Court Administrator	1.00	1.00	1.00	1.00
Senior Deputy Court Clerk [1, 3, 5]	-	-	-	1.00
Deputy Court Clerk [5]	6.00	6.00	6.00	5.00
Juvenile Case Manager II [3, 4]	-	-	-	-
Juvenile Case Manager I [2, 4]	2.00	2.00	2.00	2.00
Municipal Court Judge - Part-time	0.03	0.03	0.03	0.03
TOTAL STAFFING	12.03	12.03	12.03	12.03

[1] - Senior Deputy Court Clerk position was an authorized position but unfunded in FY 2010 and FY 2011.

[2] - Criminal & Juvenile Coordinator changed to Juvenile Case Manager position that is funded 100% with restricted funds from the Juvenile Case Manager Fund.

[3] - Frozen Senior Deputy Court Clerk position will be eliminated and a Juvenile Case Manager II position were added in FY 2012. The Juvenile Case Manager II position was funded 50% with restricted funds from the Juvenile Case Manager Fund and 50% with a TISD Grant for Teen Court.

[4] - During FY 2012, the Juvenile Case Manager II position was changed to a Juvenile Case Manager I position.

[5] - In FY 2016, one Deputy Court Clerk position will be reclassified to a Senior Deputy Court Clerk position.

INTRODUCTORY PAGE: Police

FY 2016

Division Description: The Temple Police Department provides police services to those who live, work and visit within the City of Temple, 24 hours a day, 7 days a week. The core philosophy of the department is to provide a safe and peaceful environment in the community through which the quality of life of all citizens may be improved.

FY 2015 Accomplishments:

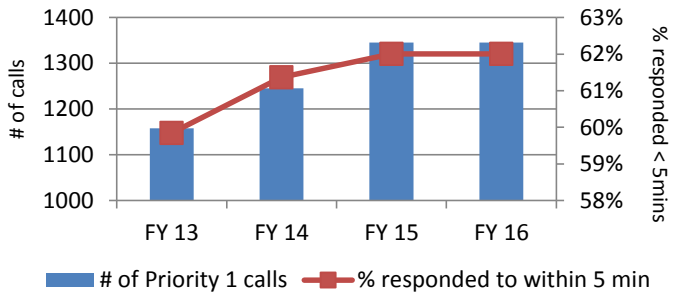
1. Identified and contracted for new Police Records Management System
2. Implemented and evaluated the efficacy of Commercial Vehicle Enforcement activity
3. Continued efforts to reduce lost time due to injuries
4. Began operating a new vehicle storage facility

FY 2016 Action Items:

1. Implement new Records Management System
2. Achieve Recognized Agency status from Texas Police Chiefs Assn. for Best Practices
3. Increase Community Oriented Policing activities throughout the city

Core Performance Indicators:

Response Times- Priority 1



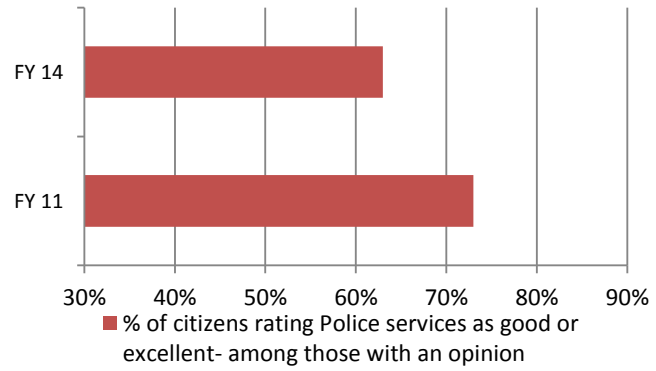
Part 1 Crime Rate per 100,000 Population

	% Change	Crime Rate
FY 2016	0.0%	3,574
FY 2015	2.2%	3,574
FY 2014	-1.4%	3,498
FY 2013	17.2%	3,549

Traffic Accident Rate per 1,000 Population

	% Change	Crash Rate
FY 2016	0.0%	35.4
FY 2015	8.9%	35.4
FY 2014	2.2%	32.5
FY 2013	7.1%	31.8

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Police

FY 2016

		Expenditures	FTE
P Admin Overhead:			
A Administrative Services	$	1,488,859	9.90
A Building Maintenance		314,435	3.00
A Public Information Officer		99,612	1.10
A Honor Guard		8,922	-
Subtotal	$	1,911,828	14.00
P School Resource:			
School Resource	$	887,104	10.65
Subtotal	$	887,104	10.65
P Field Services:			
A Patrol	$	6,580,893	71.90
A Traffic		871,184	10.20
A COPS		823,073	9.65
A SWAT		260,869	2.05
A K-9 Unit		270,653	3.00
A Commercial Vehicle Enforcement		-	-
Subtotal	$	8,806,672	96.80
P Investigations:			
A General Investigations Unit	$	1,620,166	19.45
A Special Investigations Unit		734,202	8.20
Subtotal	$	2,354,368	27.65
P Operations:			
A Crime Analyst	$	64,375	1.00
A Evidence		161,226	3.00
A CST		322,411	7.50
A Records		243,857	6.00
A Parking Enforcement		35,307	1.00
A Court Officer		89,836	1.00
A Training		237,451	1.90
Subtotal	$	1,154,463	21.40
P False Alarm:			
False Alarm	$	58,796	1.00
Subtotal	$	58,796	1.00
TOTAL DIVISION	$	15,173,231	171.50

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 11,946,311	$12,987,551	$12,678,447	$13,164,071
Supplies	596,143	653,299	592,934	648,021
Capital < $5,000	104,993	90,063	81,741	44,298
Repair & Maintenance	237,264	267,105	242,424	254,074
Other Services	147,840	157,786	143,207	131,808
Contracted Services	321,187	443,616	402,626	440,959
Capital	879,396	746,364	746,364	490,000
TOTAL EXPENDITURES	$ 14,233,135	$15,345,784	$14,887,744	$15,173,231

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Police Chief	1.00	1.00	1.00	1.00
Deputy Police Chief	2.00	2.00	2.00	2.00
Lieutenant	5.00	5.00	5.00	5.00
Sergeant	16.00	16.00	16.00	16.00
Corporal [8]	16.00	16.00	22.00	22.00
Police Officer [3, 4, 5, 7,]	95.00	98.00	98.00	98.00
Crime Analyst	1.00	1.00	1.00	1.00
Crime Victim Coordinator	1.00	1.00	1.00	1.00
Administrative Assistant II	2.00	2.00	2.00	2.00
Administrative Assistant I [2]	2.00	2.00	2.00	2.00
Alarm Coordinator	1.00	1.00	1.00	1.00
Police Records Supervisor	1.00	1.00	1.00	1.00
Community Service/Records Technician II	7.00	7.00	7.00	7.00
Community Service/Records Technician I [1, 2, 6]	5.00	5.00	5.00	5.00
Evidence/Property Technician [9]	2.00	2.00	2.00	3.00
Parking Enforcement Official	1.00	1.00	1.00	1.00
Fleet Service Coordinator	1.00	1.00	1.00	1.00
Facility Attendant/Custodian	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician II	1.00	1.00	1.00	1.00
Office Clerk I	0.50	0.50	0.50	0.50
TOTAL STAFFING	161.50	164.50	170.50	171.50

[1] - One Community Service/Records Technician I position was an authorized position but will be unfunded in FY 2010, FY 2011 and FY 2012

[2] - During FY 2010, an Administrative Asst. I position was changed to a Community Service/Records Technician I position and the frozen CST II position was changed to the vacant CST I position

STAFFING (continued)

[3] **- In July 2009, Council approved an additional Police Officer position for the TISD grant. TISD will pay the salary and benefits of the employee assigned to this position as well as for equipment and mileage.**

[4] **- Two Police Officer positions were added to the Traffic Division in FY 2012**

[5] **- Two Police Officer positions were added to the Investigations Unit in FY 2013**

[6] **- One Community Service/Records Technician I position is not authorized in FY 2013.**

[7] **- Three Police Officer positions were added to the Patrol Unit in FY 2014.**

[8] **- Six Corporal positions were added in FY 2015.**

[9] **- In FY 2016, one Evidence & Property Technician position will be added.**

City of Temple

Solid Waste

City of Temple

INTRODUCTORY PAGE: Solid Waste

FY 2016

Division Description: The Public Works Solid Waste Division provides garbage collection service for approximately 21,000 residential, 1,800 commercial and 175 industrial customers. Curbside recycling services to residential customers is also provided. The Residential Division operates ten daily routes four days per week, collecting garbage once per week and curbside recycling once per week. The Commercial Division operates with one commercial side-load truck five days per week, five commercial front-load trucks, and five roll-off trucks six days per week. Brush is diverted from the landfill to the Temple-Belton Waste Water Treatment Plant (WWTP) facility to be used for compost. Two recycling drop-off sites to collect newspapers, cardboard, magazines, plastic, glass, and aluminum cans are also provided.

FY 2015 Accomplishments:

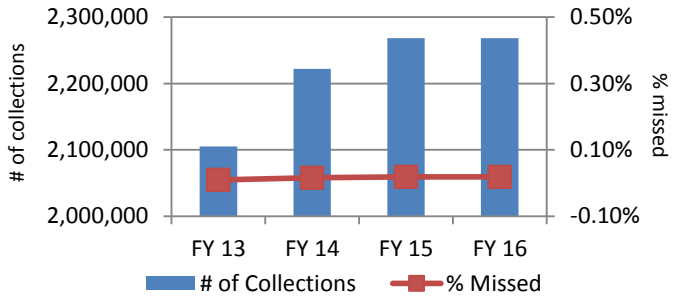
1. Maintained daily solid waste and recycling collection activities in accordance with established schedules
2. Completed the implementation of curbside recycling for all city facilities and school campuses
3. Completed evaluation of residential system growth and will submit a request for additional routing

FY 2016 Action Items:

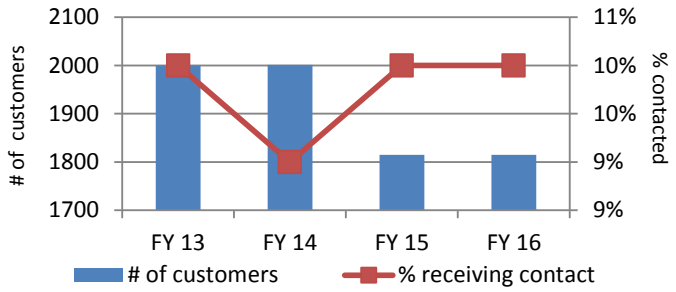
1. Continue to expand educational and promotional opportunities for recycling and waste reduction programs
2. Improve and further develop safety and training programs for Solid Waste fleet drivers and supervisors
3. Committed to continued purchases of the new Compressed Natural Gas (CNG) vehicles and utilization of the city's fueling station
4. Implement expansion of residential routes to reduce over crowding of current routes and allow for growth.

Core Performance Indicators:

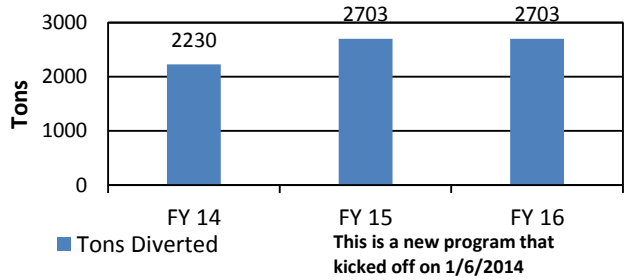
Missed Collections



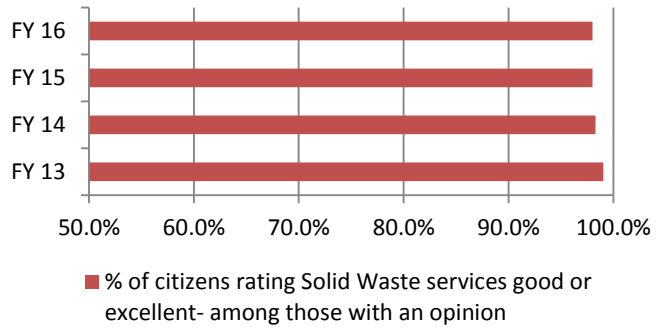
Commercial & Industrial Customer Contact



Tons of Recyclables Diverted From The Landfill



Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

	Expenditures	FTE
P Admin Overhead:		
Admin Overhead	$ 246,184	2.25
Subtotal	$ 246,184	2.25
P Brush/Bulk:		
A Brush Collection	$ 249,724	3.76
A Bulk Collection	283,103	3.06
A Out-of-Cycle Collections	68,186	0.48
A Special Projects	19,710	0.15
Subtotal	$ 620,723	7.45
P Residential:		
A Collect Garbage Inside City Limits	$ 1,704,096	17.63
A Collect Garbage Outside City Limits	10,486	0.04
A Community Cleanups	3,715	0.02
Subtotal	$ 1,718,297	17.69
P Commercial Frontload:		
Commercial Frontload	$ 1,058,183	8.67
Subtotal	$ 1,058,183	8.67
P Commercial Sideload:		
Commercial Sideload	$ 271,897	2.27
Subtotal	$ 271,897	2.27
P Commercial Rolloff:		
Commercial Rolloff	$ 1,317,450	7.54
Subtotal	$ 1,317,450	7.54
P Recycling:		
A Drop Off Sites	$ 56,193	0.64
A City Office Collection	13,753	0.26
A School Collection	17,771	0.32
A Cardboard Recycling	62,616	0.92
A Public Education	8,630	0.21
Subtotal	$ 158,963	2.35
TOTAL DIVISION	$ 5,391,697	48.22

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 2,088,496	$ 2,108,181	$ 2,058,006	$ 2,252,976
Supplies	490,291	508,393	461,417	508,867
Capital < $5,000	212,516	141,443	128,374	144,726
Repair & Maintenance	343,361	308,815	280,280	300,263
Other Services	67,312	53,309	48,383	52,170
Contracted Services	2,070,128	2,130,364	1,933,518	2,132,695
Capital	-	-	-	-
TOTAL EXPENDITURES	$ 5,272,103	$ 5,250,505	$ 4,909,980	$ 5,391,697

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Asst. Director of PW - Operations [1]	-	-	-	-
Solid Waste Services Director [2]	1.00	1.00	1.00	1.00
Operations Manager	1.00	1.00	1.00	1.00
Route Foreman	2.00	2.00	2.00	2.00
Recycling Coordinator [4]	-	1.00	1.00	1.00
Automated Route Operator [5, 6]	30.00	30.00	33.00	34.00
Administrative Assistant I [3]	1.00	-	-	-
Customer Service Representative II [3]	-	1.00	1.00	1.00
Customer Service Representative I	2.00	2.00	2.00	2.00
Customer Service Rep. I (PT w/benefits)	0.72	0.72	0.72	0.72
Mechanic/Welder	1.00	1.00	1.00	1.00
Maintenance Worker - Solid Waste	2.00	2.00	3.00	3.00
Recycling Assistant [4]	1.00	1.00	1.00	1.00
Maintenance Worker - PT	0.50	0.50	0.50	0.50
TOTAL STAFFING	42.22	43.22	47.22	48.22

[1] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

[2] - Superintendent titles were changed to Directors during FY 2012.

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II.

[4] - In FY 2014, the Recycling Attendant position was reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position was added due to the implementation of the Curbside Recycling Program.

[5] - In FY 2015, three Automated Route Operator positions and one Maintenance Worker position were added.

[6] - In FY 2016, one Automated Route Operator position will be added.

City of Temple

Other

Capital
Debt Service
Transfer Out

City of Temple

		Expenditures	FTE
P **Admin Overhead:**			
Airport - Capital-Building & Grounds	$	100,000	-
Animal Services - Capital-Equipment		10,000	-
Code Enforcement -Capital-Equipment		39,500	-
Facility Services - Capital-Equipment		74,000	-
Finance - Capital Equipment		60,000	
Fire - Capital-Equipment		212,800	-
Fleet Services - Capital Equipment		60,000	-
General Services - Capital Equipment		-	-
Golf Course - Capital-Equipment		59,922	-
Parks - Capital-Building & Grounds		60,000	-
Parks - Capital-Equipment		140,250	-
Police - Capital-Equipment		714,800	-
Recreation - Capital-Equipment		52,000	-
Recreation - Capital-Building & Grounds		16,000	
Solid Waste - Capital-Equipment		26,750	-
Street - Capital Equipment		307,500	-
Traffic Signals - Capital-Equipment		75,000	-
Subtotal	$	2,145,522	-
TOTAL DIVISION	$	2,145,522	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Airport - Capital-Building & Grounds	$ -	$ 50,000	$ 30,805	$ 100,000
Airport - Capital-Equipment	-	30,000	18,483	-
Animal Services - Capital-Equipment	-	-	-	10,000
Code Enforcement - Capital-Equipment	19,601	23,000	14,170	39,500
Facility Services - Capital-Building & Grounds	85,968	301,279	185,618	-
Facility Services - Capital-Equipment	-	6,665	4,106	74,000
Finance - Capital Equipment	-	-	-	60,000
Fire - Capital-Equipment	27,486	61,447	37,857	212,800
Fire - Capital-Building & Grounds	-	77,415	47,695	-
Fleet Services-Capital-Equipment	102,016	76,930	47,397	60,000
General Services - Capital Equipment	-		-	-
Golf Course - Capital-Building & Grounds	-	60,000	36,966	137,000
Golf Course- Capital Equipment	-	-	-	59,922
Inspections - Capital Equipment	19,551	-	-	-
ITS - Capital-Equipment	140,696	109,846	67,676	-
Library - Capital-Building & Grounds	11,500	-	-	-
Library - Capital-Equipment	5,528	11,000	6,777	-
Parks - Capital-Building & Grounds	116,873	190,114	117,129	60,000
Parks - Capital-Equipment	184,528	34,945	21,530	140,250
Police- Capital-Equipment	215,304	107,217	66,056	714,800
Permits- Capital-Equipment	-	48,500	-	-
Recreation - Capital-Equipment	-	50,000	-	52,000
Recreation - Capital-Building & Grounds	-	-	-	16,000
Solid Waste - Capital-Equipment	57,669	539,348	332,292	26,750
Street-Capital-Equipment	103,426	232,083	142,986	307,500
Traffic Signals - Capital-Equipment	9,770	23,000	14,170	75,000
TOTAL EXPENDITURES	$ 1,099,917	$ 2,032,789	$ 1,191,715	$ 2,145,522

STAFFING	2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING		-	-	-

		Expenditures	FTE
Admin Overhead:			
Principal Retirement	$	48,106	-
Interest & Fiscal Charges		7,065	-
Subtotal	$	55,171	-
TOTAL DIVISION	$	55,171	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Debt Service	$ 54,418	$ 55,171	$ 55,171	$ 55,171
TOTAL EXPENDITURES	$ 54,418	$ 55,171	$ 55,171	$ 55,171

STAFFING	2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	941,270	-
Subtotal	$	941,270	-
TOTAL DIVISION	$	941,270	-

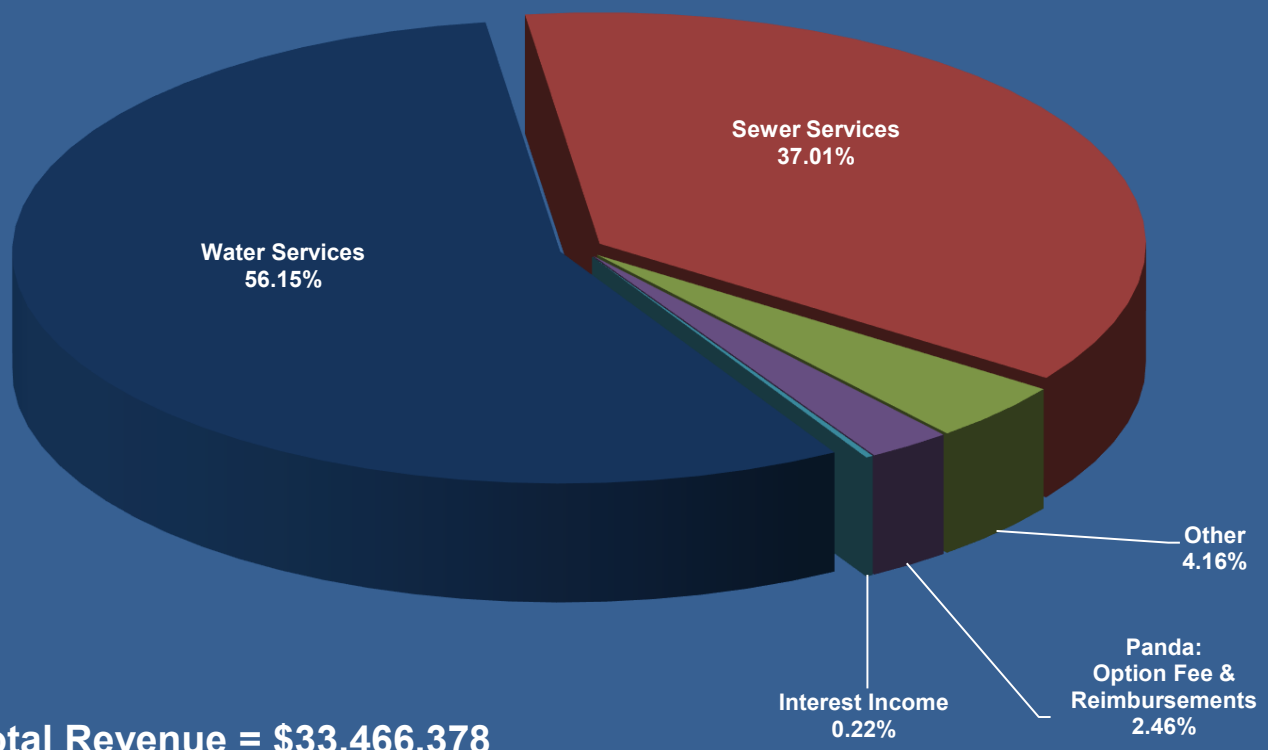
P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Operating Transfers Out	$ 2,300,162	$ 889,270	$ 889,270	$ 941,270
TOTAL EXPENDITURES	$ 2,300,162	$ 889,270	$ 889,270	$ 941,270

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

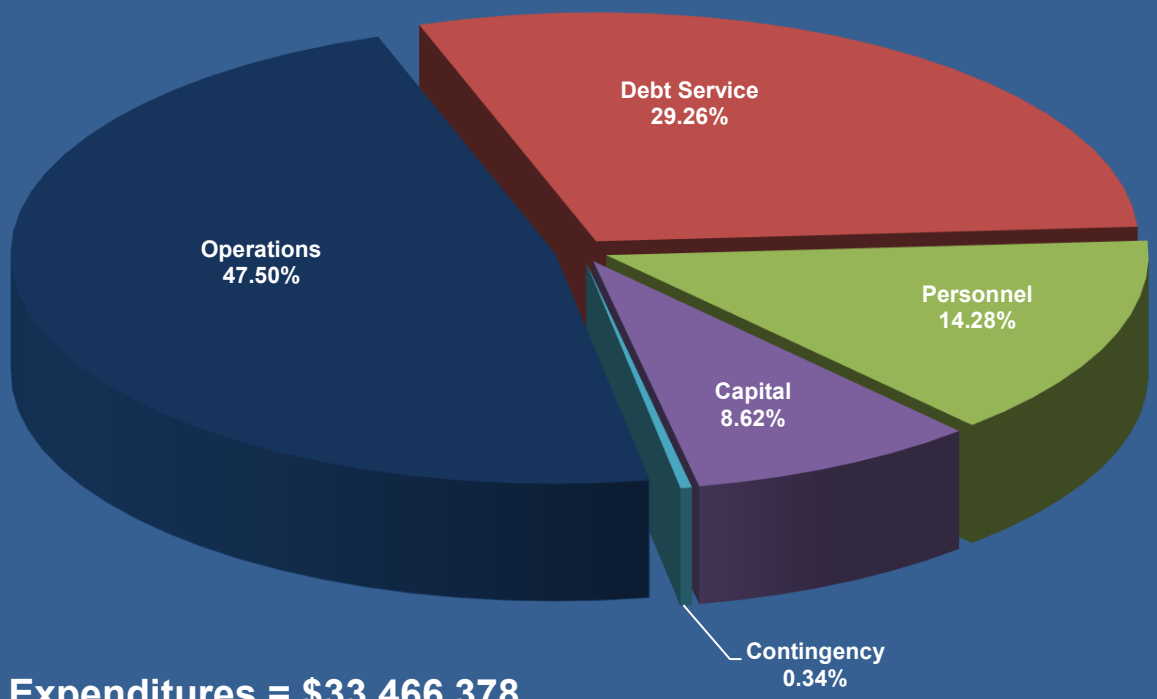
UTILITY ENTERPRISE FUND

Water & Wastewater Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $33,466,378

Water & Wastewater Fund Expenditures by Type
FY 2016 ADOPTED



Total Expenditures = $33,466,378

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Water - Residential Utility rate structure as follows: **Minimum Bill Service Charge, by Meter Size:** 5/8" - $10.00; 1" - $16.00; 1-1/2" - $20.00; 2" - $64.00; 3" - $128.00; 4" - $200.00; 6" - $640.00; 8" - $1,120.00; 10: - $1,760.00 **Water Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $3.20 per 1,000 gallons	$ 8,053,912	$ 9,038,425	$ 8,846,805	$ 9,044,093
Water - Commercial	7,565,353	7,835,651	7,776,929	7,921,387
Water - Reclaimed Water Panda I - $656,050 Panda II - $424,500	107,682	801,525	561,000	1,080,550
Water - Wholesale City of Troy, City of Morgan's Point and WC/D #2	678,245	746,525	768,771	746,525
Sewer - Residential Utility rate structure as follows: **Minimum Bill Service Charge:** $13.00 Minimum **Sewer Volumetric Rates:** Straight Volumetric Rate (above 2,000 gallons) - $4.50 per 1,000 gallons	6,296,012	6,399,331	6,368,140	6,366,259
Sewer - Commercial	5,479,591	5,927,517	5,905,953	6,018,736
New Connects New Connect Fees - $25.00; After Hours New Connect Fees - $65.00	160,030	132,000	160,000	150,000
Penalties	401,956	392,000	397,000	395,000
Reconnect Fees After Hours Charges - $40.00, Disconnect Fees - $30.00	296,447	305,000	300,000	300,000
Tap Fees	193,657	150,000	254,000	200,000
Other Charges Unauthorized Use Fees - $125.00, Returned Item Fees (check or draft) - $30.00, Re-read Fees - $25.00, Accuracy Tests - $30.00, Misc. Charges	67,935	56,000	56,000	56,000
Sale of Assets	7,942	7,500	7,500	7,500
W&S Over/Under	(30)	-	(43)	-
Other Revenues Sales Tax Discounts	4,197	-	15,178	-
Insufficient Check Fee	7,500	9,000	7,000	7,000
Insurance Claims	1,941	-	5,390	-
Option Fee Panda I - $32,000 - ended June 30, 2014 Panda II - $50,000 - thru April 30, 2015	66,000	50,000	-	-
Other Charges / Panda Reimbursements	414,413	824,884	824,884	824,884
TOTAL CHARGES FOR SERVICES	$ 29,802,783	$ 32,675,358	$ 32,254,507	$ 33,117,934

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 57,996	$ 45,000	$ 72,000	$ 72,000
Premium on Bonds Payable To amortize premium on the 2003 G.O. Refunding Bonds	457,569	276,444	276,444	276,444
Sale of Assets	(5,672)	-	-	-
Other Revenues	27,760	-	-	-
Misc. Reimbursements	378,253	1,069,103	79,632	-
Other	951,803	-		
TOTAL INTEREST AND OTHER	$ 1,867,708	$ 1,390,547	$ 428,076	$ 348,444
Other Funds	$ -	$ -	$ 2,267	$ -
TOTAL OTHER FINANCING USES	$ -	$ -	$ 2,267	$ -
REVENUE TOTAL - WATER & WASTEWATER FUND	$ 31,670,491	$ 34,065,905	$ 32,684,849.68	$ 33,466,378

Utility Enterprise Fund

Debt Service
Metering
Public Works Administration
Sewer Collection
Sewer Treatment
Utility Business Office
Water Distribution
Water Treatment
W/WW Fund Purchasing

City of Temple

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	9,793,303	-
Subtotal	$	9,793,303	-
TOTAL DIVISION	$	9,793,303	-

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Debt Service

FY 2016

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Principal Retirement	$ -	$ 4,955,000	$ 4,955,000	$ 5,760,000
Interest & Fiscal Charges	1,887,743	3,234,344	3,234,344	3,704,077
Amortization & Bond Issue	447,692	330,952	330,952	329,226
TOTAL EXPENDITURES	$ 2,335,435	$ 8,520,296	$ 8,520,296	$ 9,793,303

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Metering

FY 2016

Division Description: The Metering Department oversees the meter reading process to ensure water meters are accurately read each month. This department is also responsible for repairing meter leaks and other repairs pertaining to meters and meter boxes. Meters are changed and tested for accuracy. Connections and disconnections of water service are performed by Metering personnel, including accounts that are delinquent.

FY 2015 Accomplishments:

1. Began the process of installing Automated Metering Infrastructure for large meter inventory
2. Continued change out program for meters in service for greater than 10 years
3. Coordinated, scheduled and monitored large meter testing program

FY 2015 Action Items:

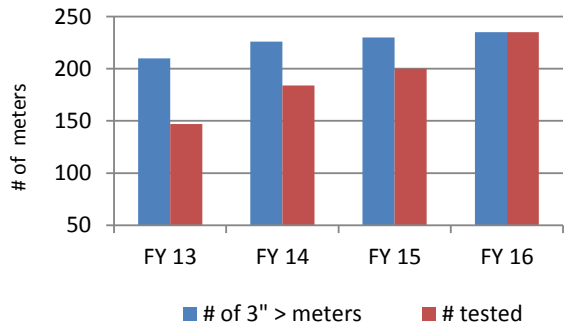
1. Implement Automated Metering Infrastructure (AMI) for large meter inventory
2. Continue change out program for meters in
3. Coordinate, schedule and monitor large meter testing program

Core Performance Indicators:

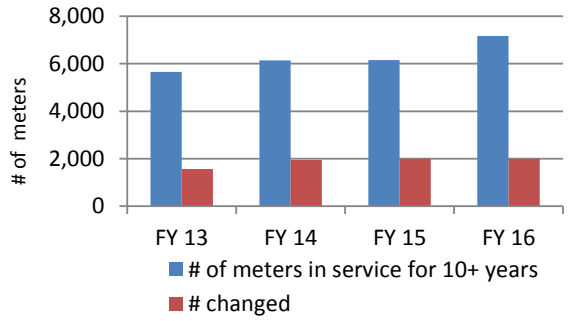
Meter Reading Accuracy

	Accuracy Rate
FY 2016	**99%**
FY 2015	**99%**
FY 2014	**99%**
FY 2013	**99%**

Large Meter Testing



Meter Change Outs



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Metering

FY 2016

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	108,786	1.40
Subtotal	$	108,786	1.40
P Connect / Disconnect:			
A New / Terminated Service	$	53,182	1.00
A Delinquent Accounts		69,011	0.95
Subtotal	$	122,193	1.95
P Meter Reading:			
Meter Reading	$	277,114	0.10
Subtotal	$	277,114	0.10
P Meter Maintenance:			
A Replacement Program	$	236,544	1.60
A Repair		104,261	1.30
A Testing		77,241	0.65
Subtotal	$	418,046	3.55
TOTAL DIVISION	$	926,139	7.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 350,089	$ 343,899	$ 349,677	$ 369,179
Supplies	34,470	37,763	31,547	34,655
Capital < $5,000	145,927	152,001	126,982	152,001
Repair & Maintenance	38,178	36,551	23,199	44,551
Other Services	3,821	4,001	3,719	5,204
Contracted Services	263,860	324,509	301,599	320,549
Capital	-	450,000	450,000	-
Contingency		-	-	-
TOTAL EXPENDITURES	$ 836,344	$ 1,348,724	$ 1,286,721	$ 926,139

STAFFING	2012-13	2013-14	2014-15	2015-16
Foreman-Meters	1.00	1.00	1.00	1.00
Crew Leader-Meters	1.00	1.00	-	-
Meter Maintenance Supervisor	-	-	1.00	1.00
Meter Repairer	1.00	1.00	1.00	1.00
C & D Technician	1.00	1.00	1.00	1.00
Meter Reader [1, 2]	3.00	-	-	-
Meter Changer	3.00	3.00	3.00	3.00
TOTAL STAFFING	10.00	7.00	7.00	7.00

[1] - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

[2] - During FY 2014, the remaining three Meter Reader positions were eliminated as the final phase to outsourcing meter reading.

INTRODUCTORY PAGE: Public Works Administration FY 2016

Division Description: Public Works Administration includes the functions of the Director, Administrative Management staff, and Mapping Division. Activities include long-range planning, personnel oversight and records supervision, budget management, community relations, Capital Improvement Program (CIP) planning/reporting, project design and administration, membership in/city representation at professional organizations, departmental leadership coordination, systems & facilities operations, including Solid Waste, Traffic Signal, Drainage, Street Services, Fleet Services, Engineering, Public Works Admin/Mapping, Water Treatment Plant, Water Distribution, and Sewer Collection. The department also provides contract management of the Doshier Farm and Temple-Belton Wastewater Treatment Plant operations.

FY 2015 Accomplishments:

1. Implemented Year 3 of the multi-model Transportation Capital Improvement Program
2. Continued rehabilitation of aging water & waste water systems through coordinated planning, management & implementation of the utility system
3. Coordinated and supervised the successful completion of Public Works capital improvement projects, supporting a variety of City initiatives; the largest of which is the NW Loop 363 Expansion

FY 2016 Action Items:

1. Continue proactive total departmental response to dynamic weather events
2. Manage capital projects assigned to Public Works to rehabilitate, expand, replace, and extend infrastructure
3. Implement Year 4 of the multi-modal Transportation Capital Improvement Program
4. Continue to navigate through the process of expanding existing landfill to accommodate growth

Core Performance Indicators:

Miles of Infrastructure Maintained

		% Change	Miles
FY 16	*street lane miles*	1.1%	1,054
	water/sewer lines	1.0%	1,014
FY 15	*street lane miles*	0.3%	1,043
	water/sewer lines	0.4%	1,004
FY 14	*street lane miles*	1.3%	1,040
	water/sewer lines	2.5%	1,000
FY 13	*street lane miles*	0.9%	1,027
	water/sewer lines	2.2%	976

Fleet Services Work Orders

	% Change	Work Orders
FY 2016	0.0%	7,912
FY 2015	-2.1%	7,912
FY 2014	-4.1%	8,081
FY 2013	2.1%	8,426

Quantity of Water Treated from Leon River

	% Change	Billion Gallons
FY 2016	-1.0%	4,718,000
FY 2015	-1.0%	4,768,000
FY 2014	-3.4%	4,814,449
FY 2013	-3.9%	4,984,842

Tons of Solid Waste Materials Collected

	% Change	Tons
FY 2016	-5.2%	82,000
FY 2015	2.5%	86,527
FY 2014	0.4%	84,417
FY 2013	2.9%	84,088

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	6,302,020	5.40
Subtotal	$	6,302,020	5.40
TOTAL DIVISION	$	6,302,020	5.40

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 375,661	$ 332,320	$ 384,660	$ 483,996
Supplies	8,963	12,770	6,986	14,482
Capital < $5,000	6,330	14,840	8,119	18,299
Repair & Maintenance	7,810	280	147	779
Other Services	9,713	25,435	25,310	26,720
Contracted Services	4,667,325	4,962,573	4,938,256	5,041,244
Capital	-	970,030	970,030	602,500
Contingency	-	123,783	-	114,000
TOTAL EXPENDITURES	$ 5,075,802	$ 6,442,031	$ 6,333,510	$ 6,302,020

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Public Works [3]	0.70	0.70	0.70	0.70
Asst. Director of PW - City Engineer [3, 6]	-	-	-	-
Utility Director [8]	-	-	1.00	1.00
City Engineer [6]	0.30	0.30	0.30	0.30
Assistant City Engineer [3]	0.40	0.40	-	-
Deputy City Engineer [9]	-	-	0.40	0.40
Project Engineer [3, 4, 7]	0.80	0.40	0.40	0.40
CIP Project Manager - EIT [7]	-	0.40	-	-
Project Manager [9]	-	-	0.40	0.40
PW Mapping & Technology Manager [2]	0.40	0.40	0.40	0.40
GIS Specialist [1, 5]	0.40	0.40	0.40	0.40
GPS Assessment Field Collection Tech. [5]	0.40	0.40	0.40	0.40
Administrative Assistant II	1.00	1.00	1.00	1.00
TOTAL STAFFING	4.40	4.40	5.40	5.40

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

[2] - Asst. Director of PW - Operations position was eliminated and the Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager position during FY 2011 as a result of a reorganization of Public Works.

[3] - During FY 2011, the Reorg included changes in position allocations.

[4] - During FY 2012, the CIP Project Manager position was reclassified as a Project Engineer.

[5] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

[6] - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

STAFFING (continued)

[7] - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

[8] - During FY 2015, the Utility Director position was transferred from the Water Treatment Plant.

[9] - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.

INTRODUCTORY PAGE: Sewer Collection

FY 2016

Division Description: The Public Works Sewer Collection Division strives to protect the health of the citizens of Temple by maintaining the sewer collection system, and reducing sanitary sewer overflows. Sewer stoppages have top priority followed by continued strategic replacement and upgrade of sewer mains. System components and activities include inspection of grease traps, inspection of manholes, potholing for contractors, engineers and capital improvement projects, as well as completion of street cuts and dress ups where work has been performed.

FY 2015 Accomplishments:

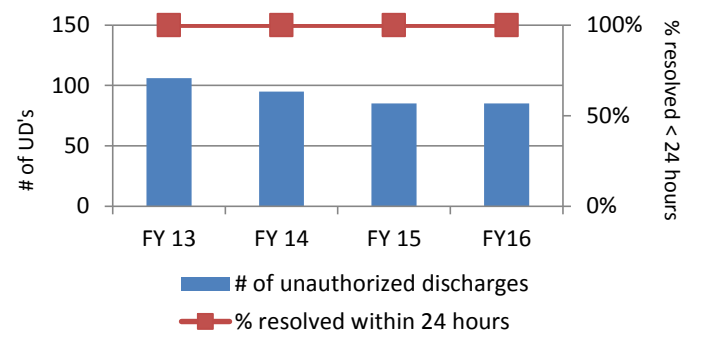
1. Completed Bird Creek Basin smoke test project as part of the Sanitary Sewer Overflow Initiative Program
2. Completed targeted sewer rehabilitation projects including those identified in the budget
3. Completed replacement of water/sewer utilities in the Western Hills subdivision

FY 2016 Action Items:

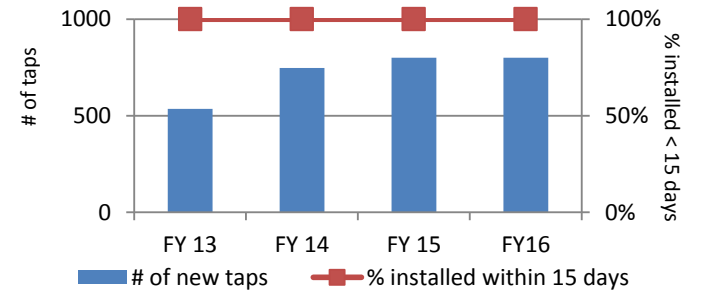
1. Meet or exceed all requirements outlined in the Texas Commission on Environmental Quality's Sanitary Sewer Overflow Initiative Program
2. Develop Fat-Oil-Grease (FOG) program to manage and reduce sanitary sewer overflows
3. Report and clean up all unauthorized sewer discharges within 24 hours

Core Performance Indicators:

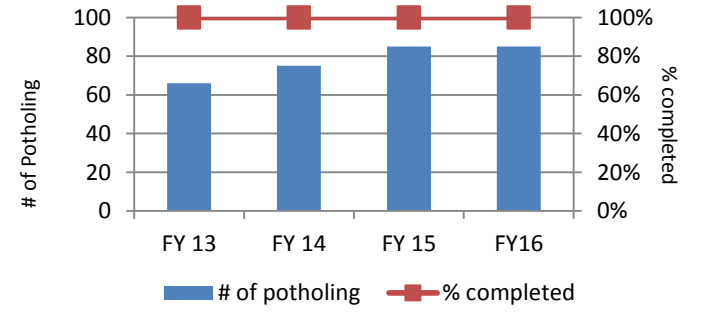
Unauthorized Discharges



New Service Tap Installations



Potholing



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	378,397	1.30
Subtotal	$	378,397	1.30
P **New Service Taps:**			
New Service Taps	$	63,776	1.15
Subtotal	$	63,776	1.15
P **Grease Trap Management:**			
Grease Trap Management	$	63,251	1.15
Subtotal	$	63,251	1.15
P **TCEQ SSO Initiative:**			
TCEQ SSO Initiative	$	466,635	4.10
Subtotal	$	466,635	4.10
P **Maintenance:**			
A Line, Manhole & System Maintenance	$	1,325,017	13.75
A Preventative Maint. Cleaning Operations		138,915	2.50
Subtotal	$	1,463,932	16.25
P **Infrastructure Rehab (Sewer):**			
Infrastructure Rehab (Sewer)	$	1,101,434	4.90
Subtotal	$	1,101,434	4.90
TOTAL DIVISION	$	3,537,425	28.85

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,303,277	$ 1,329,512	$ 1,351,848	$ 1,409,283
Supplies	156,918	206,417	172,441	189,752
Capital < $5,000	2,027	11,549	9,648	15,228
Repair & Maintenance	194,674	226,860	143,988	221,635
Other Services	14,544	19,666	18,278	26,231
Contracted Services	92,508	320,703	298,061	674,798
Capital	-	2,037,765	2,037,765	1,000,498
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 1,763,946	$ 4,152,472	$ 4,032,029	$ 3,537,425

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Utility Services Director [2, 5]	0.50	0.50	-	-
Utility Manager	-	-	0.50	0.50
Asst. Utility Services Director [4, 5]	-	0.60	-	-
Foreman - Sewer	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.60	-	-	-
Crew Leader - Sewer	2.45	2.45	2.45	2.45
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Troubleshooter - Sewer	3.40	3.40	3.40	3.40
Troubleshooter - Water	3.40	3.40	3.40	3.40
Senior Utility Technician - Sewer	1.80	2.65	2.65	2.65
Senior Utility Technician - Water	0.95	0.95	0.95	0.95
Environmental Compliance Technician [6]	-	-	-	1.00
Utility Technician II - Sewer	2.85	3.30	3.30	3.30
Utility Technician II - Water [6]	1.80	1.35	1.35	2.70
Utility Technician I - Sewer	2.40	1.95	1.95	1.95
Utility Technician I - Water [6]	3.80	3.40	3.40	2.05
Special Program Technician	0.40	0.25	0.25	0.25
Special Programs Clerk [6]	-	-	-	0.15
Special Programs Clerk - part-time [6]	0.15	0.08	0.08	-
Administrative Assistant I [3, 6]	0.50	-	-	0.60
Customer Service Representative II [3]	-	0.50	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer [6]	0.54	0.54	0.54	-
TOTAL STAFFING	28.54	28.32	27.72	28.85

[1] - Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011.

[2] - Superintendent titles were changed to Directors during FY 2012.

STAFFING (continued)

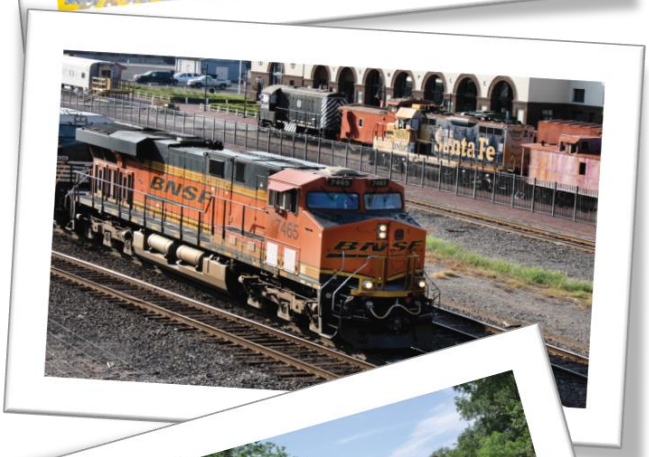
[3] **- Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II.**

[4] **- During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position.**

[5] **- During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.**

[6] **- In FY 2016, two Utility Technician I positions will be reclassified to Utility Technician II positions. The Office Assistant I part-time position will be reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position will be reclassified to full-time. One Environmental Compliance Technician position will be added.**

Division Description: The Public Works Wastewater Treatment Division provides funding for the contract operation of two wastewater treatment plants and all City lift stations. A contract with CH2MHill-OMI provides for operations of the Doshier Farm Wastewater Treatment Plant (WWTP), maintenance of all City lift stations (currently 26), and management of the City's Industrial Pre-Treatment Program. A contract with BRA provides for operations of the Temple Belton Regional Sewerage System.



PROGRAM TOTALS: Sewer Treatment

FY 2016

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	21,257	-
Subtotal	$	21,257	-
P **Sewer Treatment:**			
A Doshier Farms WWTP, Lift Stations, & Industrial Pre-Treatment Program	$	1,506,713	-
A Temple-Belton WWTP		1,953,495	-
Subtotal	$	3,460,208	-
TOTAL DIVISION	$	3,481,465	-

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ -	$ -	$ -	$ -
Capital < $5,000	-	-	-	-
Repairs & Maintenance	483	-	-	-
Contracted Services	3,218,747	3,739,284	3,475,291	3,439,965
Capital	-	-	-	41,500
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 3,219,230	$ 3,739,284	$ 3,475,291	$ 3,481,465

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

INTRODUCTORY PAGE: Utility Business Office

FY 2016

Division Description: The Utility Business Office is responsible for billing and collecting utility receivables including water, waste water, solid waste and drainage. The division is also responsible for the collection and deposit of all monies and other receivables from all other City of Temple Departments. Their mission is to provide professional and reliable service to our customers for billing inquiries, payments and connection or disconnection of utility services.

FY 2015 Accomplishments:

1. Updated Article 2: Customer Service of the Water, Sewers, and Sewage Disposal ordinance
2. Maintained bad debt at less than 0.5% of utility revenue

FY 2016 Action Items:

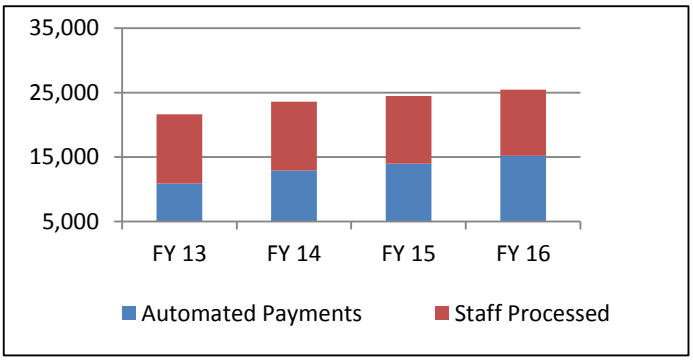
1. Review Customer Service practices and look for ways to make it easier to do business with the City of Temple Utility Business Office
2. Maintain bad debt at less than 0.5% of utility revenue

Core Performance Indicators:

Bad Debt Rate

	Bad Debt Rate
FY 2016	**0.40%**
FY 2015	**0.35%**
FY 2014	**0.31%**
FY 2013	**0.20%**

Payment Methods - Average Payments per Month



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	712,886	1.92
Subtotal	$	712,886	1.92
P Utility Account Maintenance:			
Utility Account Maintenance	$	137,255	3.50
Subtotal	$	137,255	3.50
P Billing:			
A Work Order Processing	$	14,958	0.35
A Utility Billing		227,504	1.07
Subtotal	$	242,462	1.42
P Deposit Processing:			
A Utilities	$	52,075	0.40
A Non-Utility		20,056	0.45
Subtotal	$	72,131	0.85
P Payment & Collections:			
A Payments	$	303,843	1.96
A Delinquent Collections		26,836	0.35
Subtotal	$	330,679	2.31
TOTAL DIVISION	$	1,495,413	10.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 429,589	$ 429,783	$ 437,003	$ 452,905
Supplies	4,919	8,597	7,182	8,597
Capital < $5,000	7,566	10,470	8,747	10,470
Repair & Maintenance	20,644	21,715	13,783	22,415
Other Services	102,893	173,055	160,837	174,555
Contracted Services	734,530	786,791	731,244	826,471
Capital	-	-	-	-
Contingency		-	-	-
TOTAL EXPENDITURES	$ 1,300,140	$ 1,430,411	$ 1,358,795	$ 1,495,413

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Business Manager	1.00	1.00	1.00	1.00
Assistant Business Manager	1.00	1.00	1.00	1.00
Collections Coordinator	1.00	1.00	1.00	1.00
Customer Service Representative II	2.00	2.00	2.00	2.00
Customer Service Representative I	5.00	5.00	5.00	5.00
TOTAL STAFFING	10.00	10.00	10.00	10.00

INTRODUCTORY PAGE: Water Distribution FY 2016

Division Description: The Public Works Water Distribution Division is responsible for providing customers with a superior public drinking water system by having well trained and certified personnel operate and maintain the City's 600 miles of water distribution and transmission mains by repairing water line breaks, installing new service taps as requested, inspecting air relief valves, locating lines, potholing for contractors, engineers and capital improvement projects, and completing street cuts/dress ups where work has been done. This also includes repair and maintenance of valves and hydrants, of which there are over 9,935 valves and 3,399 hydrants in the system. This division also implements infrastructure rehabilitation in targeted areas. There are also approximately 5,500 backflow devices installed in the system, required to be inspected annually.

FY 2015 Accomplishments:

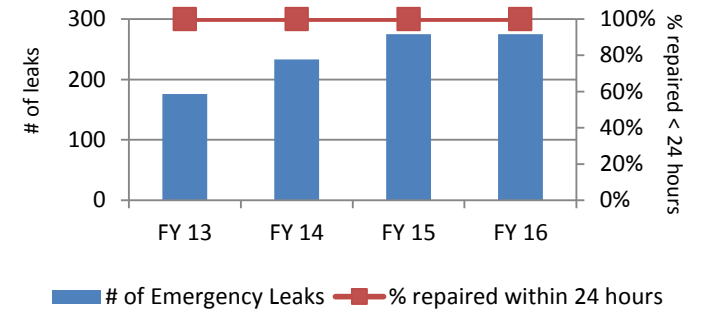
1. Supported significant utility capital improvement projects managed by the Engineering Department related to a wide range of Utility needs
2. Manage leak detection program to reduce water loss
3. Maintained Superior Water System rating

FY 2016 Action Items:

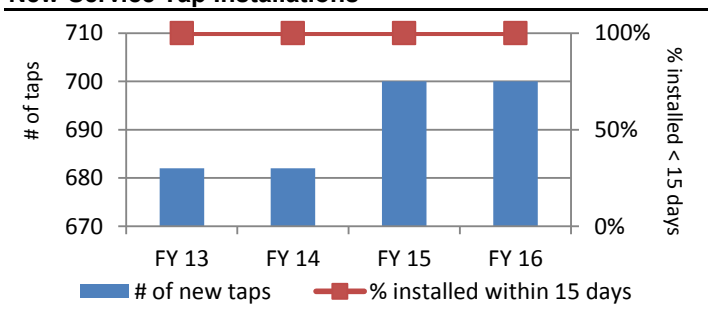
1. Maintain comprehensive water system standards that are in compliance with Title 30 of the Texas Administrative Code Chapter 290, Subchapter D
2. Inspect all fire hydrants reported out of service within 24 hours
3. Continue to manage water loss through various operation methods and monitoring equipment

Core Performance Indicators:

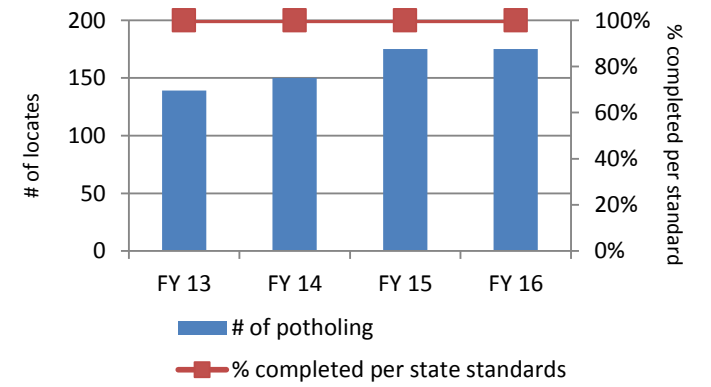
Emergency Water Leaks Repaired



New Service Tap Installations



Potholing



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Water Distribution — FY 2016

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	314,455	1.35
Subtotal	$	314,455	1.35
P New Service Taps:			
New Service Taps	$	192,252	1.25
Subtotal	$	192,252	1.25
P Connect/Disconnect:			
Connect/Disconnect	$	46,847	1.00
Subtotal	$	46,847	1.00
P Cross Connection Control TCEQ Program:			
Cross Connection Control TCEQ Program	$	80,984	1.45
Subtotal	$	80,984	1.45
P Maintenance:			
A Line, Valve & Hydrant Maintenance	$	990,350	9.45
A Valve Operations		146,372	1.25
Subtotal	$	1,136,722	10.70
P Infrastructure Rehab:			
Infrastructure Rehab	$	173,028	0.40
Subtotal	$	173,028	0.40
TOTAL DIVISION	$	1,944,288	16.15

P Program
A Activity

DEPARTMENT/DIVISION TOTALS: Water Distribution — FY 2016

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 752,617	$ 775,145	$ 788,167	$ 814,844
Supplies	79,867	90,452	75,564	81,965
Capital < $5,000	121,067	116,619	97,424	138,628
Repair & Maintenance	497,925	667,835	423,875	320,475
Other Services	17,483	19,133	17,782	23,333
Contracted Services	44,988	127,865	118,838	273,045
Capital	-	1,653,722	1,653,722	291,998
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 1,513,947	$ 3,450,771	$ 3,175,371	$ 1,944,288

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Utility Services Director [2, 5]	0.50	0.50	-	-
Utility Manager [5]			0.50	0.50
Asst. Utility Services Director [4, 5]	-	0.40	-	-
Foreman - Water	1.00	1.00	1.00	1.00
Foreman - Specialty Crews [1]	0.40	-	-	-
Administrative Assistant I [3]	0.50	-	-	-
Crew Leader - Water [1]	1.00	1.00	1.00	1.00
Crew Leader - Sewer	1.55	1.55	1.55	1.55
Troubleshooter - Water	0.60	0.60	0.60	0.60
Troubleshooter - Sewer	0.60	0.60	0.60	0.60
Special Program Technician	0.60	0.75	0.75	0.75
Senior Utility Technician - Water	1.05	1.05	1.05	1.05
Senior Utility Technician - Sewer	0.20	0.35	0.35	0.35
Utility Technician II - Water	0.20	0.65	0.65	1.30
Utility Technician II - Sewer [6]	2.15	1.70	1.70	1.70
Utility Technician I - Water [6]	2.20	2.60	2.60	1.95
Utility Technician I - Sewer	1.60	1.05	1.05	1.05
Customer Service Representative II [3]	-	0.50	0.50	0.50
Customer Service Representative I	1.00	1.00	1.00	1.00
Office Assistant I - Sewer [6]	0.36	0.36	0.36	-
Administrative Assistant I - Sewer [6]	-	-	-	0.40
Special Programs Clerk [6]	-	-	-	0.85
Special Programs Clerk - part-time [6]	0.35	0.43	0.43	-
TOTAL STAFFING	15.86	16.09	15.69	16.15

[1] - Reclassified position from Crew Leader to Foreman - Specialty Crews in FY 2011.

[2] - Superintendent titles were changed to Directors during FY 2012.

[3] - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II.

STAFFING (continued)

[4] - During FY 2013, the Foreman - Specialty Crews position was reclassified to an Assistant Utility Services Director position.

[5] - During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.

[6] - In FY 2016, two Utility Technician I positions will be reclassified to Utility Technician II positions. The Office Assistant I part-time position will be reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position will be reclassified to full-time.

INTRODUCTORY PAGE: Water Treatment

FY 2016

Division Description: The Public Works Water Production Division is responsible for providing superior potable drinking water that meets or exceeds standards imposed by all regulatory agencies by having well trained and certified personnel operate and maintain the City's treatment plants, storage tanks, and booster pump stations, capable of producing up to 41 million gallons of water per day. Safe, healthy, and good tasting water for all customers is our goal. The City of Temple Water Treatment personnel take all aspects of water treatment and plant operations very seriously so citizens can be assured of a safe, usable and dependable product.

FY 2015 Accomplishments:

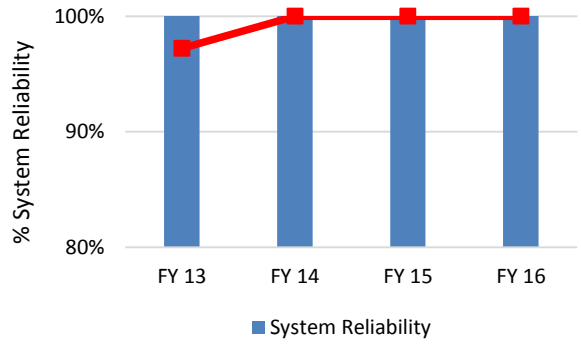
1. Remodeled lobby and classroom to update and improve the appearance
2. Rehabilitated both Airport and Range Elevated Storage tanks
3. Installed emergency back-up power supply to all potable water booster pump stations
4. Replaced aging Motor Control Center for improved treatment reliability

FY 2016 Action Items:

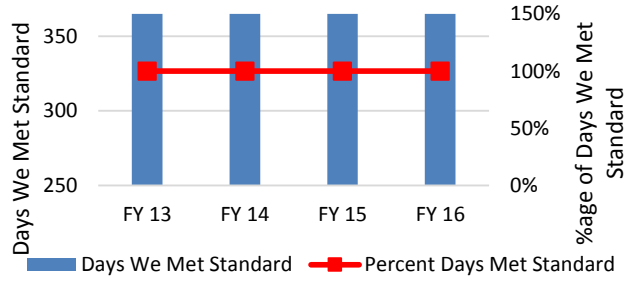
1. Continue process improvements and capital efforts at water treatment facilities
2. Meet Texas Commission on Environmental Quality (TCEQ) Public Drinking Water Standards
3. Increase water loss management practices
4. Improve raw water quality through intake upgrade

Core Performance Indicators:

% Time Utility Able to Meet System Demand



Drinking Water Standards



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Water Treatment

FY 2016

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	948,582	3.00
Subtotal	$	948,582	3.00
Water Production:			
Membrane Plant	$	1,545,328	3.30
Conventional Plant		2,666,522	10.10
Booster Pump Stations		544,714	2.70
Water Storage		119,237	0.80
Water System Monitoring		80,310	1.10
Subtotal	$	4,956,111	18.00
TOTAL DIVISION	$	5,904,693	21.00

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 1,087,187	$ 1,166,825	$ 1,107,667	$ 1,181,122
Supplies	896,290	1,190,790	909,049	1,145,310
Capital < $5,000	28,151	137,906	105,277	114,550
Repair & Maintenance	399,070	629,670	466,585	615,830
Other Services	18,401	18,796	17,097	18,156
Contracted Services	1,977,384	1,882,510	1,712,331	1,881,725
Capital	-	1,532,363	1,532,363	948,000
Contingency		-	-	-
TOTAL EXPENDITURES	$ 4,406,482	$ 6,558,860	$ 5,850,370	$ 5,904,693

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Water Production Director [3, 8]	1.00	1.00	-	-
Asst. Director Water Production [6, 8]	-	1.00	-	-
Deputy Utility Director [8]	-	-	1.00	1.00
Chief Operator [8]	1.00	1.00	-	-
Treatment Chief of Operations [8]	-	-	1.00	1.00
Maintenance Supervisor	1.00	1.00	1.00	1.00
Lab Technician	1.00	1.00	1.00	1.00
Assistant Lab Technician [1, 7]	1.00	1.00	-	-
Solids Operator [7]	1.00	1.00	-	-
Maintenance Technician II	1.00	1.00	1.00	1.00
Maintenance Technician I [1, 4, 7]	2.00	2.00	2.00	2.00
Maintenance Laborer [4, 5, 6]	5.00	5.00	4.00	4.00
Instrument Technician [7]	1.00	1.00	-	-
Operator [7]	5.00	5.00	9.00	9.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician [5]	1.00	-	-	-
TOTAL STAFFING	22.00	22.00	21.00	21.00

[1] - During FY 2011, a vacant Maintenance Technician I position was eliminated and an Assistant Lab Technician position was added.

[2] - Asst. Director of PW - Operations position was eliminated during FY 2011 as a result of a reorganization of Public Works.

[3] - Superintendent titles were changed to Directors during FY 2012.

[4] - Added three Maintenance Laborer and one Maintenance Technician I positions in FY 2013.

[5] - Reclassified Custodian/Maintenance Technician position to Maintenance Laborer position in FY 2014.

[6] - During FY 2014, an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.

STAFFING (continued)

[7] **- In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I position will be reclassified to Operator positions.**

[8] **- During FY 2015, the Water Production Director position was renamed to Utility Director and moved to the Public Works Admin department. The Assistant Director Water Production was renamed Deputy Utility Director. The Chief Operator position was renamed Treatment Chief of Operations.**

INTRODUCTORY PAGE: Purchasing

FY 2016

Division Description: The Purchasing Utility Warehouse procures and stores goods that are readily needed to maintain the utility infrastructure of the City. Annual contracts for the purchase of utility supplies, hardware and miscellaneous supplies are bid and a minimum amount of stock is kept on hand to facilitate repairs that are needed. The value of the goods on hand is typically around $300,000. The Warehouse is on call 24-7 should parts be needed for an emergency repair. This department is under the direction of the Director of Purchasing.

FY 2015 Accomplishments:

1. Maintained accurate accounting of inventory on hand as reflected by low physical inventory account adjustment

FY 2016 Action Items:

1. Minimize count adjustments through accurate data entry of all inventory transactions and work to minimize investment in inventory, which will in turn improve the inventory turnover rate

2. Continue to manage the warehouses to ensure no stock outages of critical commodities and to provide timely and professional customer service.

Core Performance Indicators:

Inventory Count Adjustments

	$ Adjustment
FY 2016	$ 6
FY 2015	$ 6
FY 2014	$ (91)
FY 2013	$ 30

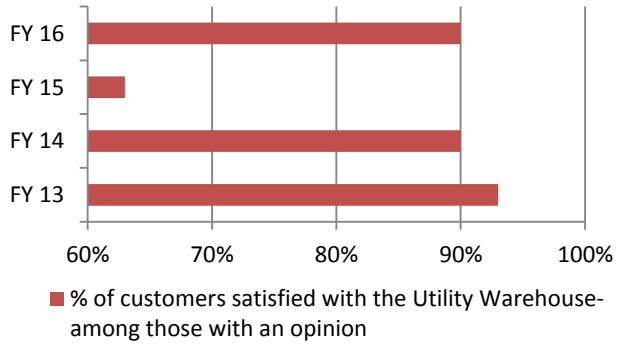
Investment in Inventory

	% Change	*Value of Inventory*
FY 2016	0.0%	$ 300,000
FY 2015	-7.7%	$ 300,000
FY 2014	1.6%	$ 324,933
FY 2013	10.3%	$ 319,815

Inventory Turnover Rate

	% Change	*Turnover Rate*
FY 2016	0.0%	1.9
FY 2015	18.8%	1.9
FY 2014	-15.8%	1.6
FY 2013	11.8%	1.9

Internal Customer Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Warehouse Services:			
Warehouse Services	$	81,632	1.38
Subtotal	$	81,632	1.38
TOTAL DIVISION	$	81,632	1.38

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 64,947	$ 63,944	$ 65,018	$ 67,643
Supplies	877	1,700	1,420	1,475
Capital < $5,000	206	260	217	1,810
Repair & Maintenance	70	630	400	630
Other Services	339	940	874	940
Contracted Services	8,527	9,988	9,283	9,134
Capital		-		-
TOTAL EXPENDITURES	$ 74,965	$ 77,462	$ 77,212	$ 81,632

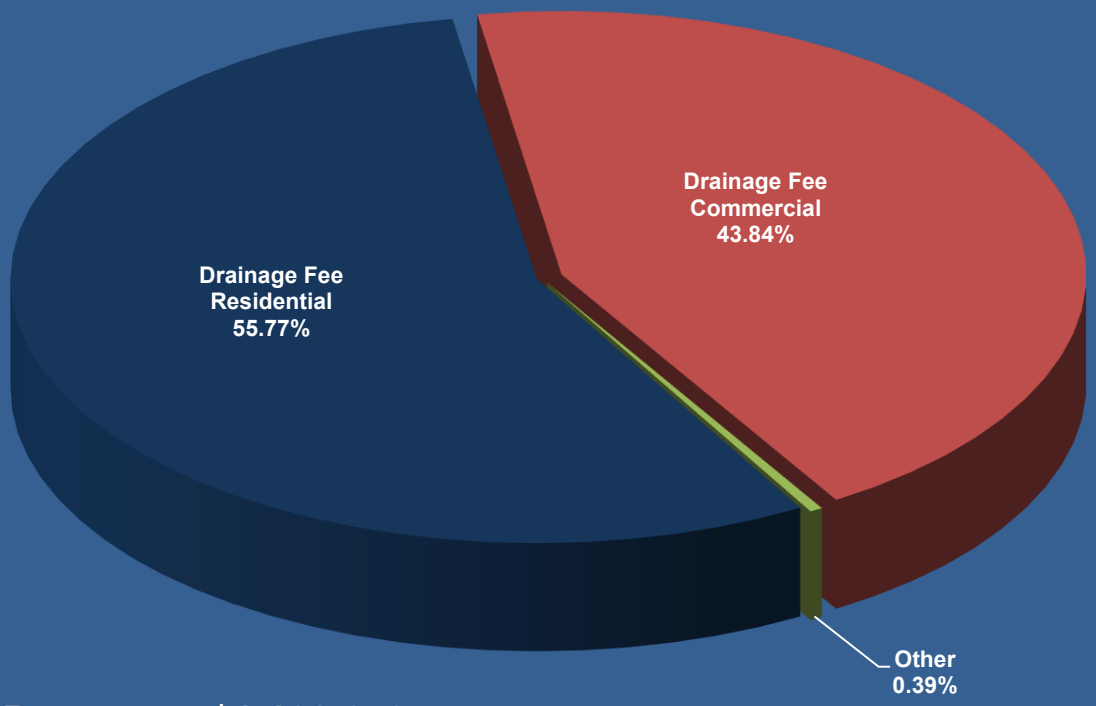
STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Inventory Specialist	1.00	1.00	1.00	1.00
Inventory Specialist-PT	0.38	0.38	0.38	0.38
TOTAL STAFFING	1.38	1.38	1.38	1.38

SPECIAL REVENUE FUNDS

City of Temple

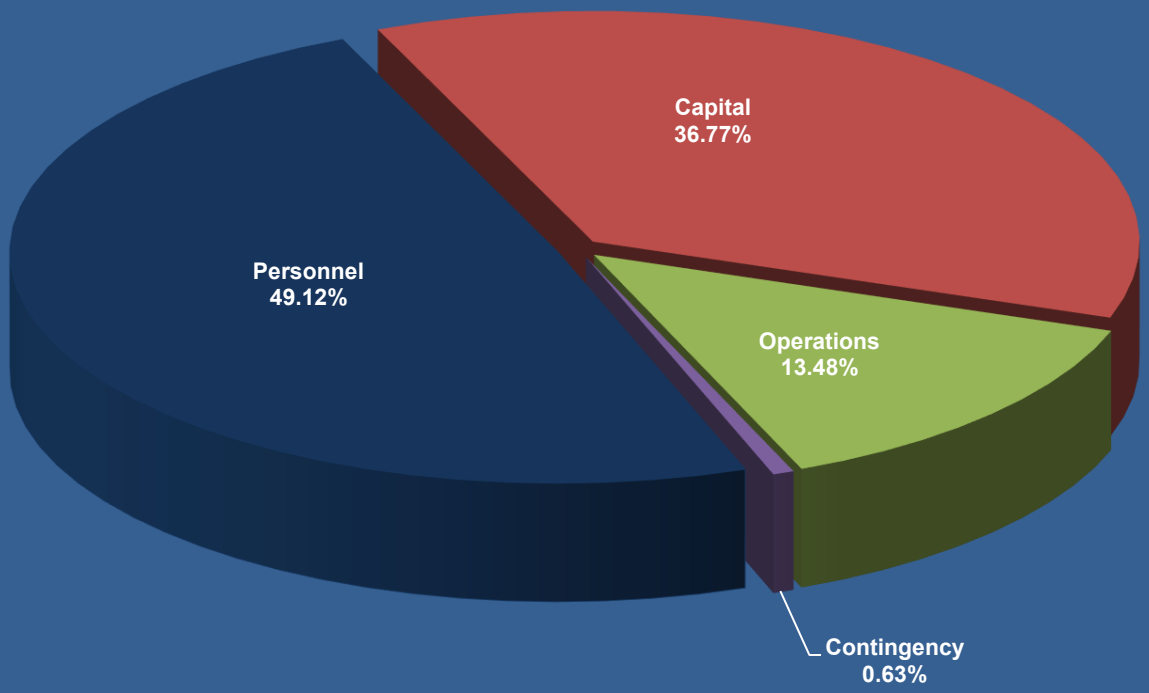
Special Revenue Fund
Drainage Fund

Drainage Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $1,138,650

Drainage Fund Expenditures by Type
FY 2016 ADOPTED



Total Expenditures = $1,648,150

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Drainage Fee - Commercial Based on the following monthly fee structure: (Based on square footage) Per Unit Rate (maximum 4 units) $3.00 0 - 2,500 SQ. FT. - $7.15 2,501 - 10,000 SQ. FT. - $14.00 10,001 - 50,000 SQ. FT. - $34.65 50,001 - 100,000 SQ. FT. - $51.80 100,001 SQ. FT. & Above - $69.00 (maximum)	$ 492,752	$ 495,865	$ 496,663	$ 499,150
Drainage Fee - Residential Based on a monthly fee of $3.00 per residential customer (if customer consumes less than 2,000 gallons of water per month, a drainage fee is not assessed)	616,626	618,938	625,875	635,000
TOTAL CHARGES FOR SERVICES	$ 1,109,378	$ 1,114,803	$ 1,122,538	$ 1,134,150
Interest Income Projected interest earnings assuming a rate of 0.25%	$ 3,811	$ 3,000	$ 5,000	$ 4,500
Sale of Assets Trade-in of bulldozer	20,410	-	11,505	-
Other Revenues	104	-	-	-
TOTAL INTEREST AND OTHER	$ 24,325	$ 3,000	$ 16,505	$ 4,500
Other Funds	$ -	$ -	$ 174	$ -
TOTAL OTHER FINANCING SOURCES (TRANSFERS)		$ -	$ 174	$ -
REVENUE TOTAL - DRAINAGE FUND	$ 1,133,703	$ 1,117,803	$ 1,139,217	$ 1,138,650

INTRODUCTORY PAGE: Drainage

FY 2016

Division Description: The Special Revenue Drainage Fund and associated drainage functions are established in order to protect the public health and safety within the City of Temple from the loss of life and property caused by surface water overflows, surface water stagnation, and pollution arising from non-point source runoff within the boundaries of the service area of the special revenue drainage fund as established in the Ordinance. Drainage Service will be offered on nondiscriminatory, reasonable and equitable terms within the service area. [Ordinance NO. 98-2576]

FY 2015 Accomplishments:

1. Maintained detention ponds and drainage channels
2. Sweep City streets on a routine schedule
3. Clean 2 miles of bar ditches
4. Replaced older damaged inlets

FY 2016 Action Items:

1. Reconstruct older storm drain inlets to allow access for cleaning and inspection
2. Identify older storm drain inlets that need to be reconstructed to allow access
3. Clean 2 miles of bar ditches

Core Performance Indicators:

Earth Channels Maintained On Schedule

	% Change	*% On Schedule*
FY 2016	0.0%	100.0%
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%

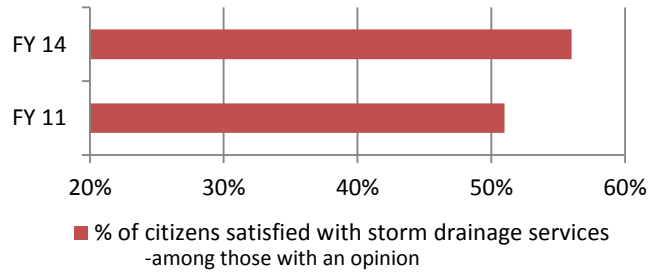
Concrete Channels Maintained On Schedule

	% Change	*% On Schedule*
FY 2016	0.0%	100.0%
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%

Storm Drains Inspected & Cleaned

	% Change	*% Inspected & Cleaned*
FY 2016	0.0%	100.0%
FY 2015	0.0%	100.0%
FY 2014	0.0%	100.0%
FY 2013	0.0%	100.0%

Citizen Satisfaction



FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Drainage

FY 2016

		Expenditures	FTE
P	**Admin Overhead:**		
	Admin Overhead	$ 351,692	3.20
	Subtotal	$ 351,692	3.20
P	**Drainage Maintenance & Construction:**		
A	Storm Drains	$ 164,765	2.79
A	Detention Ponds	246,487	3.29
A	Drainage Channels	542,464	4.52
	Subtotal	$ 953,716	10.60
P	**Stormwater Management Program:**		
	Stormwater Management Program	$ 85,166	1.55
	Subtotal	$ 85,166	1.55
P	**Street Sweeping Program:**		
	Street Sweeping Program	$ 257,576	1.05
	Subtotal	$ 257,576	1.05
	TOTAL DIVISION	$ 1,648,150	16.40

P Program

A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 586,429	$ 771,006	$ 694,214	$ 809,620
Supplies	77,262	124,221	59,129	72,596
Capital < $5,000	459	4,520	2,152	1,340
Repair & Maintenance	159,217	113,637	54,091	117,123
Other Services	6,525	14,250	6,783	6,030
Contracted Services	16,074	68,769	32,734	25,141
Capital	349,488	227,585	227,585	606,000
Contingency	-	20,500	-	10,300
TOTAL EXPENDITURES	$ 1,195,454	$ 1,344,488	$ 1,076,688	$ 1,648,150

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director of Public Works [3]	0.05	0.05	0.05	0.05
Asst Director of PW - City Engineer [3, 8]	0.40	-	-	-
City Engineer [8]	-	0.40	0.40	0.40
Street & Drainage Services Director [5]	0.25	0.25	0.25	0.25
Street & Drainage Services Assistant Director [9]	-	0.25	0.25	0.25
Assistant City Engineer [3]	0.20	0.20	-	-
Deputy City Engineer [12]	-	-	0.20	0.20
Project Engineer [3, 11]	0.40	0.20	0.20	0.20
CIP Project Manager - EIT [11]	-	0.20	-	-
Project Manager [12]	-	-	0.20	0.20
Drainage Foreman	1.00	1.00	1.00	1.00
Crew Leader - Drainage [10]	1.00	1.00	2.00	2.00
PW Mapping & Technology Manager [2]	0.20	0.20	0.20	0.20
GIS Specialist [1, 7]	0.20	0.20	0.20	0.20
GPS Assessment Field Collection Tech. [7]	0.20	0.20	0.20	0.20
Equipment Operator II [6, 10]	3.00	3.00	4.00	4.00
Equipment Operator I - Drainage [4, 10]	3.50	3.50	4.50	4.50
Utility Technician II [4]	0.50	0.50	0.50	0.50
Stormwater Program Technician [13]	1.00	1.00	1.00	1.00
Administrative Assistant I - Street	0.25	0.25	0.25	0.25
Administrative Assistant I [14]	-	-	-	1.00
Office Assistant I [14]	0.61	0.61	0.61	-
Maintenance Worker - Seasonal [14]	1.22	1.22	1.22	-
TOTAL STAFFING	**13.98**	**14.23**	**17.23**	**16.40**

[1] - One GIS Specialist position will be an authorized position but will be unfunded in FY 2010, FY 2011, and FY 2012.

STAFFING (continued)

[2] - The Mapping & Records Supervisor position was reclassified to a PW Mapping & Technology Manager during FY 2011 as a result of a reorganization of Public Works.

[3] - During FY 2011, the reorganization included changes in position allocations.

[4] - During FY 2011, City Council authorized a TxDOT Mowing/Drainage Crew. Council approved entering into an agreement with TxDOT to mow their ROW's in Temple in-house. The crew is to be utilized by Parks for mowing approximately 6 months of the year and then utilize the crew to clean the city storm drain inlets for the remaining 6 months. 50% of funding from General Fund and 50% funding from Drainage.

[5] - Superintendent titles were changed to Directors during FY 2012.

[6] - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

[7] - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works

[8] - During FY 2013, the position title changed from Asst Director of Public Works/City Engineer to City Engineer.

[9] - During FY 2014, the 25% of the funding for the Street & Drainage Services Assistant Director was added to the Drainage Fund with the 75% being funded in the General Fund.

[10] - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and 1 Crew Leader position will be added.

[11] - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position. This position is funded 40% in the Water & Wastewater Fund, 40% in the General Fund and 20% in the Drainage Fund.

[12] - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer -EIT was retitled to Project Manager during FY 2015.

[13] - During FY 2015, Stormwater Program Technician was renamed to Stormwater Program Specialist.

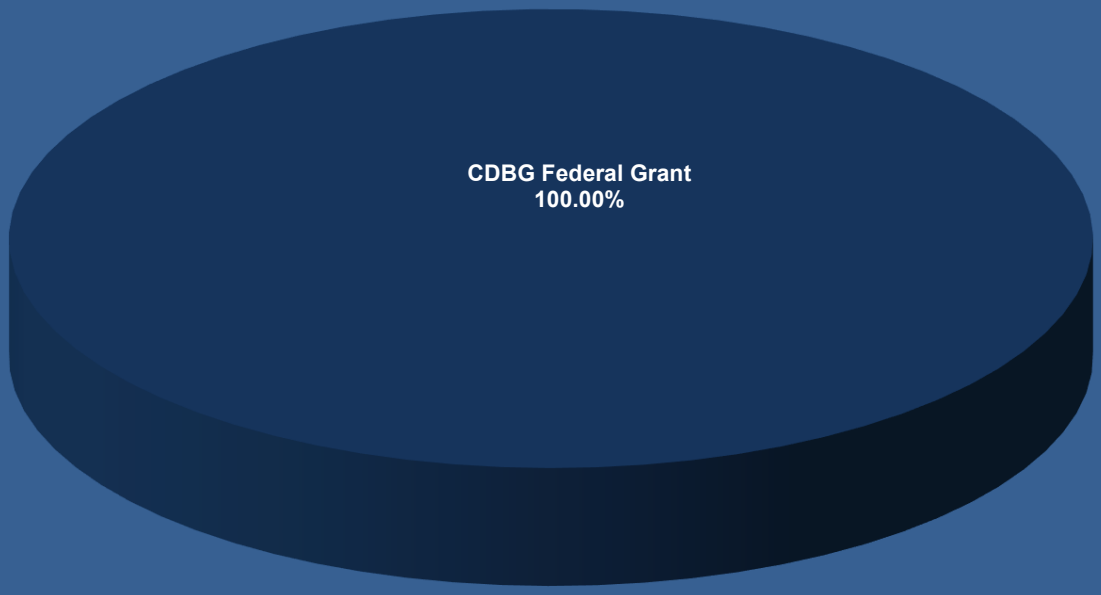
[14] - In FY 2016, the Office Assistant I part-time position will be reclassified to a full-time Administrative Assistant I position. The Maintenance Worker - Seasonal positions will be eliminated.

City of Temple

Special Revenue Fund
Federal/State Grant Fund

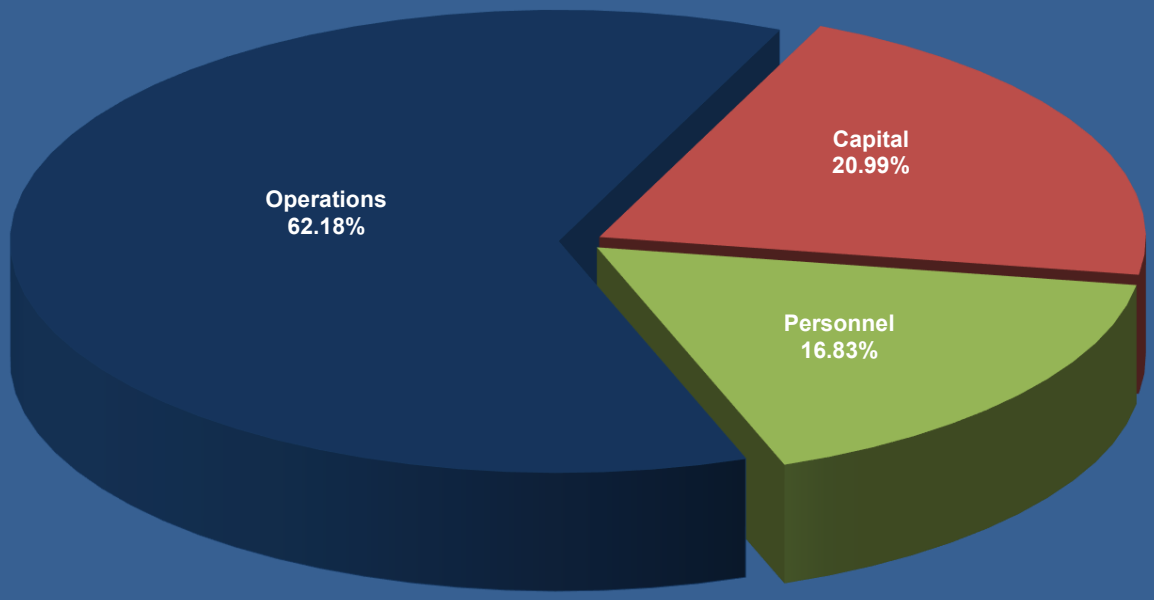
Administration
Projects/Grants
Airport
Parks
Police

Federal/State Grant Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $357,357

Federal/State Grant Fund Expenditures by Type
FY 2016 ADOPTED

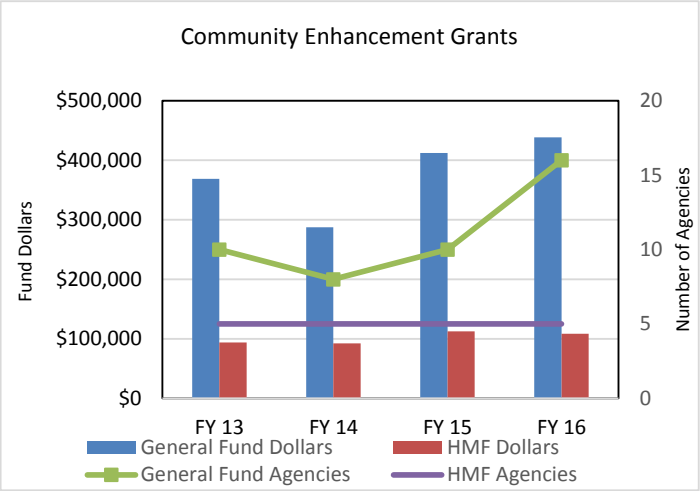


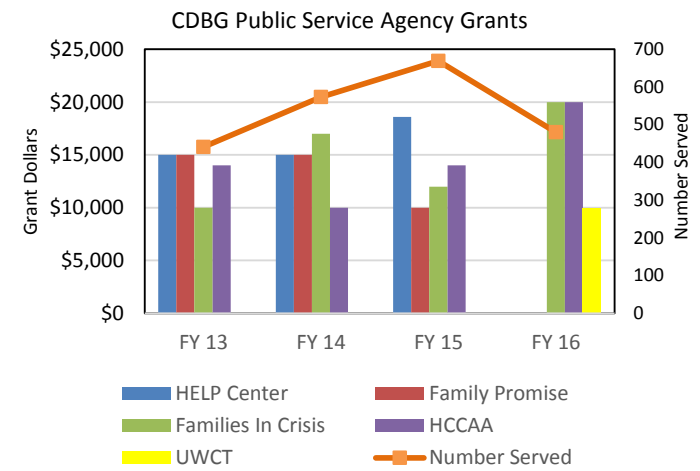
Total Expenditures = $357,357

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
CDBG Federal Grant	$ 796,565	$ 663,837	$ 663,837	$ 357,357
Federal Grants	6,900,368	80,913	30,913	-
State Grants	54,834	219,665	205,550	-
TOTAL INTERGOVERNMENTAL REVENUES	$ 7,751,766	$ 964,415	$ 900,300	$ 357,357
Transfer In	$ 3,000	$ 11,293	$ 10,235	$ -
Transfer In - Airport Grant	50,000	21,568	20,000	-
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 53,000	$ 32,861	$ 30,235	$ -
REVENUE TOTAL - FEDERAL/STATE GRANT FUND	$ 7,804,766	$ 997,276	$ 930,535	$ 357,357

INTRODUCTORY PAGE: Community Development FY 2016

Division Description: The Community Development Division is responsible for the administration of the Community Development Block Grant (CDBG) program, a federal grant program that provides communities with resources to address a wide range of unique community development needs. The CDBG entitlement program allocates annual grants to larger cities and urban counties to develop viable communities by providing decent housing, a suitable living environment, and opportunities to expand economic opportunities, principally for low- and moderate-income persons.





FY 2015 Accomplishments:

1. Complete the 2015-2019, five year Consolidated Plan for the City of Temple's CDBG program and activities
2. Create an updated Analysis of Impediments to Fair Housing for the City of Temple
3. Expand community engagement in CDBG program development and implementation
4. Revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure in order to enhance the quality of life for residents while making our community a better place to live and work

FY 2016 Action Items:

1. Develop and implement a Housing Improvement Program
2. Continue to expand community engagement and collaboration with non-profit agencies
3. Expand community engagement in CDBG program development and implementation
4. Revitalize the Community Development program by being a catalyst for the improvement of housing conditions, public facilities and infrastructure in order to enhance the quality of life for residents while making our community a better place to live and work

FY 13,14 & 15 = Actual; FY 16= Projected

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	71,471	1.10
Subtotal	$	71,471	1.10
TOTAL DIVISION	$	71,471	1.10

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 31,484	$ 31,077	$ 31,077	$ 60,144
Supplies	656	2,250	2,250	2,200
Capital < $5,000	1,188	-	-	-
Other Services	2,544	2,568	2,568	2,777
Contracted Services	6,892	57,105	57,105	6,350
Contingency	-	-	-	-
TOTAL EXPENDITURES	$ 42,763	$ 93,000	$ 93,000	$ 71,471

STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
Director of Administrative Services [2, 7]	0.25	0.25	-	-
General Services Manager [7, 8]	-	-	0.15	-
Community Development Manager [8]	-	-	-	0.90
Program Specialist [1, 2, 3, 4, 5, 7, 8]	0.50	0.50	0.50	0.20
TOTAL STAFFING	0.75	0.75	0.65	1.10

[1] - In FY 2011, the Accounting Clerk position is funded 50% in General Fund Finance and 50% in the Federal/State Grant Fund for CDBG Administration.

[2] - In FY 2012, the new Director of Administrative Services position is funded 75% in General Fund and 25% in the Federal/State Grant Fund for CDBG Administration and the Accounting Clerk position is funded 100% in the Federal/State Grant Fund for CDBG Administration.

[3] - During FY 2012, re-titled Accounting Clerk to Grants Specialist.

[4] - In FY 2013, 50% of the Grants Specialist position will be funded in this new division in the General Fund and 50% will be funded in the CDBG Budget.

[5] - In FY 2014, the Grants Specialist position was retitled to Program Specialist.

[6] - In FY 2015, the Director of Administrative Services will no longer be funded in this division and the Sustainability & Grants Manager position will be funded 15% in this division and 85% in the General Fund.

[7] - During FY 2015, the Director of Administrative Services was reclassified to the General Services Manager position.

[8] - In FY 2016, a Community Development Manager will be added and will be funded 90% in the Federal/State Grant fund for CDBG Administration and 10% will be funded in General Services. The Program Specialist will be funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The General Services Manager position will be funded 100% in General Services department.

		Expenditures	FTE
Community Dev. Block Grant Projects:			
Community Development Block Grant Projects	$	285,886	-
Subtotal	$	285,886	-
TOTAL DIVISION	$	285,886	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Amended	2014-15 Estimated	2015-16 Budget
Contracted Services	$ 278,783	$ 139,600	$ 139,600	$ 210,886
Capital - Land	-	-		-
Capital - Building & Grounds	330,503	101,226	101,226	75,000
Capital - Special Projects	144,516	330,011	330,011	-
TOTAL EXPENDITURES	$ 753,802	$ 570,837	$ 570,837	$ 285,886

STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Other Services	$ -	$ -	$ -	$ -
Capital	6,827,959	-	-	-
TOTAL EXPENDITURES	$ 6,827,959	$ -	$ -	$ -

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Capital	$ 161,830	$ 24,623	$ -	$ -
TOTAL EXPENDITURES	$ 161,830	$ 24,623	$ -	$ -

STAFFING	2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Supplies	$ 2,998	$ 11,434	$ -	$ -
Capital < $5,000	2,246	14,058	-	-
Other Services	-	2,910		-
Contracted Services	-	15,000	-	-
Capital	8,219	-	-	-
TOTAL EXPENDITURES	$ 13,462	$ 43,402	$ -	$ -

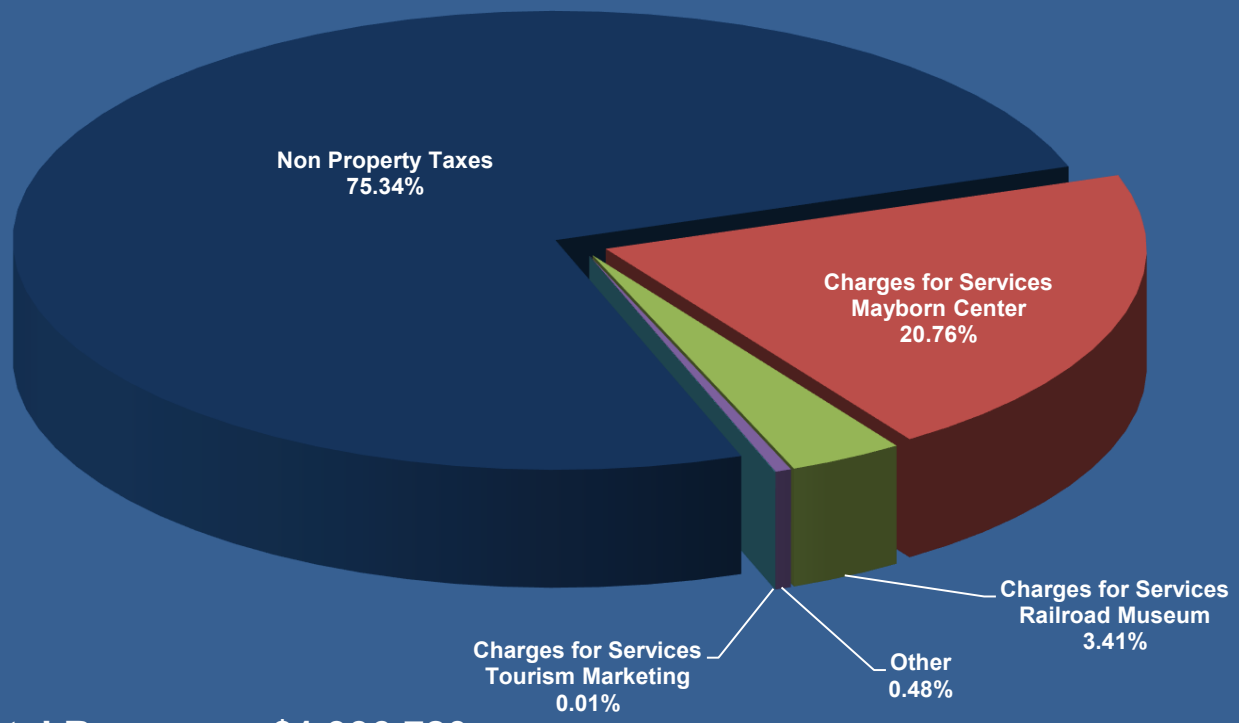
STAFFING	2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

City of Temple

Special Revenue Fund
Hotel/Motel Tax Fund

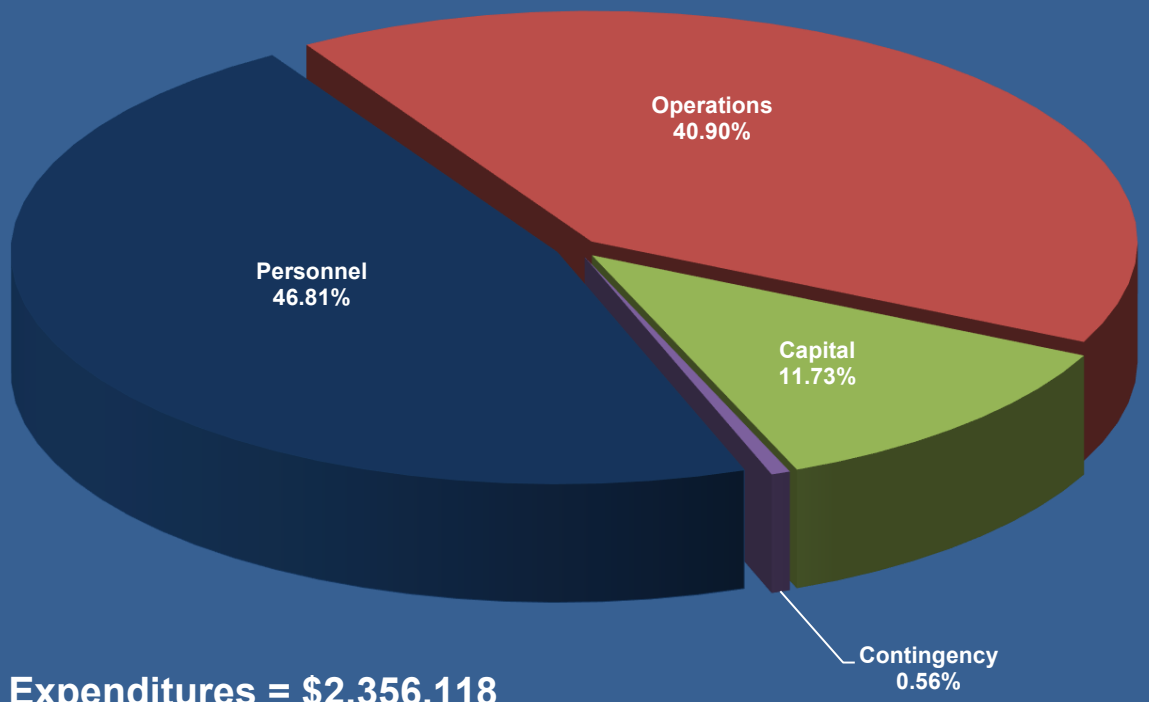
Mayborn Center
Tourism Marketing
Railroad Museum

Hotel/Motel Tax Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $1,936,720

Hotel/Motel Tax Fund Expenditures by Type
FY 2016 ADOPTED



Total Expenditures = $2,356,118

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Penalty and Interest	$ 3,384	$ 1,500	$ 1,500	$ 1,500
Hotel/Motel Occupancy Tax City collects 7% of the price paid for a room in the City of Temple. State collects 6% for a total tax of 13%. Hotel Occupancy Tax is collected monthly by the City (7%). The City tax is due and payable on or before the 20th day of each month following the end of each calendar month.	1,442,551	1,390,000	1,460,936	1,457,820
TOTAL NON PROPERTY TAXES	$ 1,445,935	$ 1,391,500	$ 1,462,436	$ 1,459,320
Facility Rental/Civic Center For rental of rooms at Civic Center. Prices range from $50 to $200 per day depending on size of room used.	$ 155,389	$ 140,000	$ 156,000	$ 155,000
Equipment Rental/Civic Center For rental of tables and chairs. Price varies by number of tables and chairs used. Place settings, warmers, skirting, cloths, napkins, etc.	39,837	38,000	29,480	40,000
Catering Fees/Civic Center Fee charged for catered meals. The price varies from 50 cents per plate to a maximum of $1.00	23,167	22,000	16,000	20,000
Temporary Service Charges Pass through charges which include non-technical hours, technical hours, clean-up fees, repair fees, coat check fees, bar set up fees, etc.	12,900	3,500	13,600	12,000
Novelties/Concessions & Misc. For concession fees, copy fees and merchandise fees.	86	-	-	-
Tips/Gratuity Charges Pass through charges - 10% gratuity is added to drink prices at the bar. Funds collected are paid to bartenders as part of payroll.	9,893	6,500	5,500	7,000
Catering Food Service Sales/Civic Center For in-house catering services.	66,144	60,000	65,000	55,000
Catering Equipment Rentals For when an outside caterer or a customer rents kitchen/catering equipment.	19,037	16,000	13,300	13,000
Food Sales Sales of concession foods.	28,493	14,000	28,000	20,000
Beverage Sales Non-alcoholic beverage sales.	11,470	5,000	12,000	10,000
Alcoholic Beverage-Cash Sales Alcoholic beverage sales.	83,310	65,000	58,300	70,000
TOTAL CHARGES FOR SERVICES - MAYBORN CENTER	$ 449,726	$ 370,000	$ 397,180	$ 402,000
Museum/Fundraising Museum Fundraising - $4,770 Trips - $4,230	$ 6,063	$ 12,000	$ 7,500	$ 9,000
Museum/Facility Rental Facility Rental - $20,000	20,651	20,000	24,100	20,000
Museum/Equipment Rental Equipment Rental	673	-	1,600	-
Museum/Restricted Donations Restricted Donations	4,701	1,000	250	-
Donations Museum Donations	6,863	3,000	2,850	2,000

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Museum/Store Sales	20,087	20,000	18,200	17,000
Store Sales				
Concessions				
Vending Commissions				
Museum/Memberships	9,815	7,000	7,000	6,000
Corporate Memberships - $2,400				
Individual Memberships - $3,600				
Museum/Admissions	14,160	14,000	13,500	12,000
Admissions				
TOTAL CHARGES FOR SERVICES - MUSEUM	$ 83,012	$ 77,000	$ 75,000	$ 66,000
Visitor Center/Historic Markers	$ 50	$ -	$ 125	$ -
Visitor Center/Store Sales	478	200	200	$ 200
TOTAL CHARGES FOR SERVICES - VISITOR CENTER	$ 528	$ 200	$ 325	$ 200
Interest Income	$ 2,269	$ 1,800	$ 2,300	$ 2,200
Projected interest earnings assuming a rate of 0.25%				
Sale of Assets	21	-	-	-
Insurance Claims	-	-	18,527	-
Other Revenues	1,859	-	200	-
Insufficient Checks	30	-	30	-
Donations/Gifts	13,313	-	-	7,000
Donation by Tom Heard for Remodel of Restroom Area - $7,000				
Over/Under Account	(32)	-	(5)	-
TOTAL INTEREST AND OTHER	$ 17,460	$ 1,800	$ 21,052	$ 9,200
REVENUE TOTAL - HOTEL/MOTEL TAX FUND	$ 1,996,660	$ 1,840,500	$ 1,955,993	$ 1,936,720

Division Description: The mission of the Temple Convention and Visitors Bureau (CVB) is to increase day and overnight visitations to Temple, hotel occupancy tax revenue and sales tax revenue through the development of community partnerships and initiatives, facility utilization and innovative promotion of events and attractions.

FY 2015 Accomplishments:

1. Successfully hosted the 2015 Sons of Confederate Veterans State Reunion and the 2015 State Goldwing Convention.
2. Increased the number of bids submitted for meetings and sporting events
3. Increased the number of Mayborn Convention Center bookings and increased revenue
4. Increased the number of room nights generated by the division

FY 2016 Action Items:

1. Increase the number of bids submitted for meetings and sporting events
2. Increase the number of Mayborn Convention Center bookings and increase revenue
3. Increase the number of room nights generated by the division

Note: In addition to the Mayborn Center, the "Introductory Page" also incorporates accomplishments, action items, and performance indicator information for the Tourism/Marketing division.

Core Performance Indicators:

Room Nights Generated from Meetings & Sporting Events

	% Change	*Room Nights*
FY 2016	2.0%	12,750
FY 2015	2.4%	12,500
FY 2014	6.2%	12,210
FY 2013	25.0%	11,500

Bids Submitted for Meetings & Sporting Events

	% Change	*Bids*
FY 2016	8.3%	65
FY 2015	-13.0%	60
FY 2014	60.5%	69
FY 2013	13.2%	43

Bookings at the Mayborn Convention Center

	% Change	*Bookings*
FY 2016	1.6%	325
FY 2015	-3.0%	320
FY 2014	8.2%	330
FY 2013	0.0%	305

Revenue Generated at the Mayborn Center

	% Change	*Revenue*
FY 2016	-5.0%	$ 408,500
FY 2015	-4.8%	$ 430,000
FY 2014	12.4%	$ 451,908
FY 2013	0.1%	$ 401,949

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

PROGRAM TOTALS: Mayborn Center

FY 2016

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	449,100	2.45
Subtotal	$	449,100	2.45
P Events:			
A External	$	500,676	9.31
A Internal		20,517	0.55
Subtotal	$	521,193	9.86
P Food & Beverage:			
A Catering	$	180,919	3.82
A Concessions		58,980	1.15
A Bar Service		68,118	1.01
Subtotal	$	308,017	5.98
TOTAL DIVISION	$	1,278,310	18.29

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 651,011	$ 588,136	$ 588,136	$ 692,768
Supplies	34,587	44,945	42,743	45,465
Capital < $5,000	34,022	31,640	30,090	31,980
Repair & Maintenance	25,011	27,555	26,205	25,705
Other Services	318	31,855	30,294	31,305
Contracted Services	129,980	164,604	156,538	151,267
Cost of Goods Sold	92,407	73,020	69,442	73,020
Capital	48,729	160,902	160,902	213,500
Contingency	-	33,195	-	13,300
TOTAL EXPENDITURES	$ 1,016,065	$ 1,155,852	$ 1,104,350	$ 1,278,310

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director Parks and Leisure Services	0.20	0.20	0.20	0.20
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Operation Manager-Convention Center	1.00	1.00	1.00	1.00
Food & Beverage Coordinator	1.00	1.00	1.00	1.00
Food & Beverage Specialist [4]	-	-	1.00	1.00
Events Coordinator	1.00	1.00	1.00	1.00
Sales & Marketing Specialist [3]	1.00	2.00	2.00	2.00
Administrative Assistant I	1.00	1.00	1.00	1.00
Crew Leader - Events [2]	1.00	1.00	1.00	1.00
Custodian/Maintenance Technician I	2.00	2.00	2.00	2.00
Part-Time Positions [1, 5]	4.70	4.70	4.70	7.59
TOTAL STAFFING	13.40	14.40	15.40	18.29

[1] - Additional part-time funding was added in FY 2012 to accommodate services for the increase in booking of events.

[2] - During FY 2012, the Building Maintenance & Setup Technician position was reclassified to a Crew Leader - Events.

[3] - During FY 2013, an additional Sales & Marketing Specialist position was added.

[4] - A Food & Beverage Specialist position will be added in FY 2015.

[5] - Additional part-time funding will be added in FY 2016 to accommodate services for the increase in booking of events.

		Expenditures	FTE
P Admin Overhead:			
Admin Overhead	$	254,660	1.15
Subtotal	$	254,660	1.15
P Visitor Center:			
Visitor Center	$	50,915	0.80
Subtotal	$	50,915	0.80
P Sponsorships:			
Sponsorships	$	127,550	-
Subtotal	$	127,550	-
P Marketing:			
Marketing	$	150,128	0.65
Subtotal	$	150,128	0.65
TOTAL DIVISION	$	583,253	2.60

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 86,819	$ 88,343	$ 88,343	$ 146,438
Supplies	62,209	71,640	68,130	71,639
Capital < $5,000	27,868	2,691	2,559	4,991
Repair & Maintenance	1,298	1,298	1,234	1,298
Other Services	53,711	57,977	55,136	57,977
Contracted Services	111,850	128,807	122,495	271,532
Cost of Goods Sold	879	300	285	300
Capital	9,784	-	-	29,078
TOTAL EXPENDITURES	$ 354,417	$ 351,056	$ 338,183	$ 583,253

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Director Parks and Leisure Services	0.10	0.10	0.10	0.10
Convention & Visitor Bureau Manager	0.50	0.50	0.50	0.50
Downtown Development Coordinator [2]	-	-	-	1.00
Office Assistant II [1]	1.00	1.00	1.00	1.00
Part-time Positions	0.25	0.25	0.25	-
TOTAL STAFFING	1.85	1.85	1.85	2.60

[1] - In FY 2013, reclassified a part-time Office Assistant II position to full-time.

[2] - In FY 2016, added Downtown Development Coordinator and eliminated part-time Convention Center Staff.

INTRODUCTORY PAGE: Railroad & Heritage Museum

FY 2016

Division Description: This division is responsible for the operation of the Santa Fe Depot and the Railroad and Heritage Museum. The mission of the Railroad and Heritage Museum is to inspire visitors to discover our rich railroad heritage and the technological history that shaped our community in the past and today. The vision of the Temple Railroad and Heritage Museum is to be the educational destination for our community to explore its past and present and to serve as a national research resource for the history of the Santa Fe Railroad and the railroads of Texas.

FY 2015 Accomplishments:

1. Hosted four quality changing exhibits in new Temporary Exhibit gallery
2. Increased the number of visitors to the museum
3. Developed a Collections Management Policy
4. Hosted over ? people at Museum Family Day events
5. Hosted two major educational program days
6. Completed StEPs program in 2 categories

FY 2016 Action Items:

1. Create downstairs exhibit gallery
2. Host quality changing exhibits in changing exhibit gallery
3. Continue rail car restoration project
4. Host two major educational program days

Core Performance Indicators:

Visitors to the Museum

		% Change	*Visitors*
FY 2016	↑	8.3%	13,000
FY 2015	↑	12.2%	12,000
FY 2014	↑	-29.2%	10,694
FY 2013	↓	-0.6%	8,276

Museum Memberships

		% Change	*Memberships*
FY 2016	↑	9.5%	115
FY 2015	↑	1.0%	105
FY 2014	↑	4.0%	104
FY 2013	↓	-33.3%	100

Event Rentals

		% Change	*Rentals $*
FY 2016	↓	-20.0%	20,000
FY 2015	↑	23.9%	25,000
FY 2014	↓	-0.2%	20,173
FY 2013	↓	-57.5%	20,222

Revenue Generated at the Railroad Museum

		% Change		*Revenue*
FY 2016	~~↑~~	0.0%	$	84,000
FY 2015	↑	1.2%	$	84,000
FY 2014	↓	-0.2%	$	83,011
FY 2013	↓	-55.0%	$	83,182

FY13 & 14 = Actual; FY15 = Projected; FY16 = Targeted

		Expenditures	FTE
Admin Overhead:			
Admin Overhead	$	494,555	5.38
Subtotal	$	494,555	5.38
TOTAL DIVISION	$	494,555	5.38

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Personnel Services	$ 228,275	$ 238,504	$ 238,504	$ 263,528
Supplies	34,319	49,625	47,193	46,625
Capital < $5,000	3,139	2,520	2,397	7,720
Repair & Maintenance	36,505	31,050	29,529	30,500
Other Services	25,524	28,575	27,175	31,905
Contracted Services	205,893	83,047	78,978	64,357
Cost of Goods Sold	11,421	16,100	15,311	16,100
Capital	-	-	-	33,820
Contingency		28,000	-	-
TOTAL EXPENDITURES	$ 545,076	$ 477,421	$ 439,086	$ 494,555

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
Museum Director	1.00	1.00	1.00	1.00
Museum Archivist	1.00	1.00	1.00	1.00
Museum Curator	1.00	1.00	1.00	1.00
Museum Coordinator	1.00	1.00	1.00	1.00
Office Assistant II - PT [1]	-	0.50	0.50	0.50
Museum Development Asst - PT [2]	-	-	-	0.50
Custodian/Maint. Technician I - PT	0.05	0.38	0.38	0.38
TOTAL STAFFING	4.05	4.88	4.88	5.38

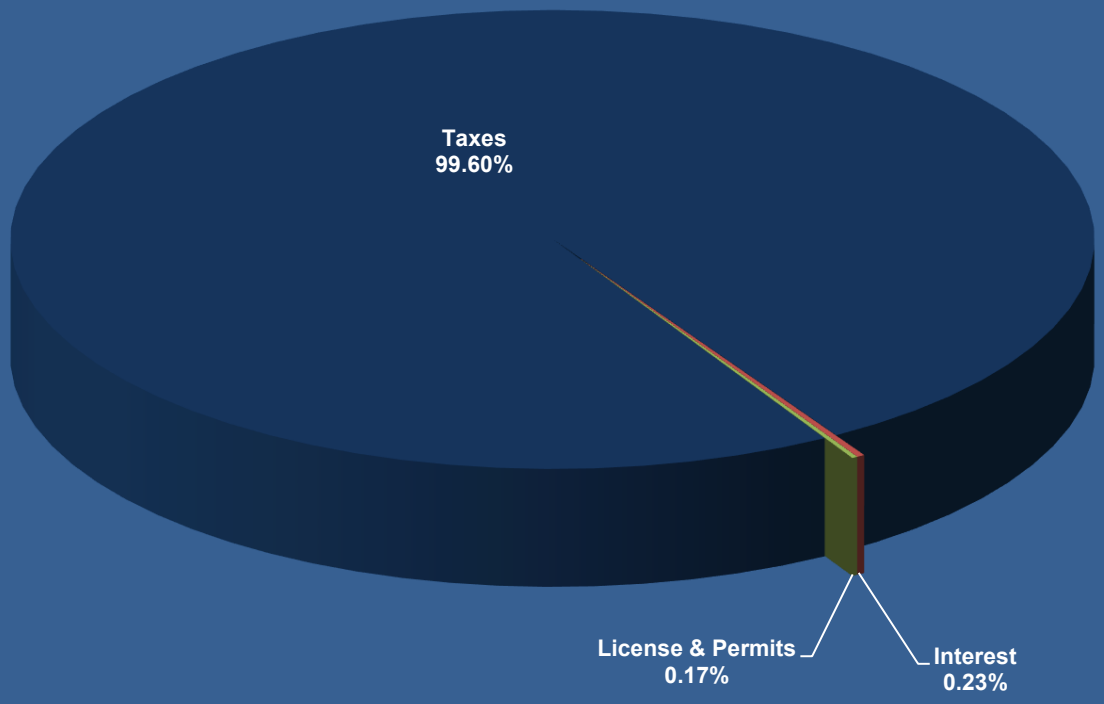
[1] - In FY 2014, adding an Office Assistant II part-time position.

[2] - In FY 2016, adding a part-time Museum Development Assistant position.

Special Revenue Fund
Reinvestment Fund No. 1

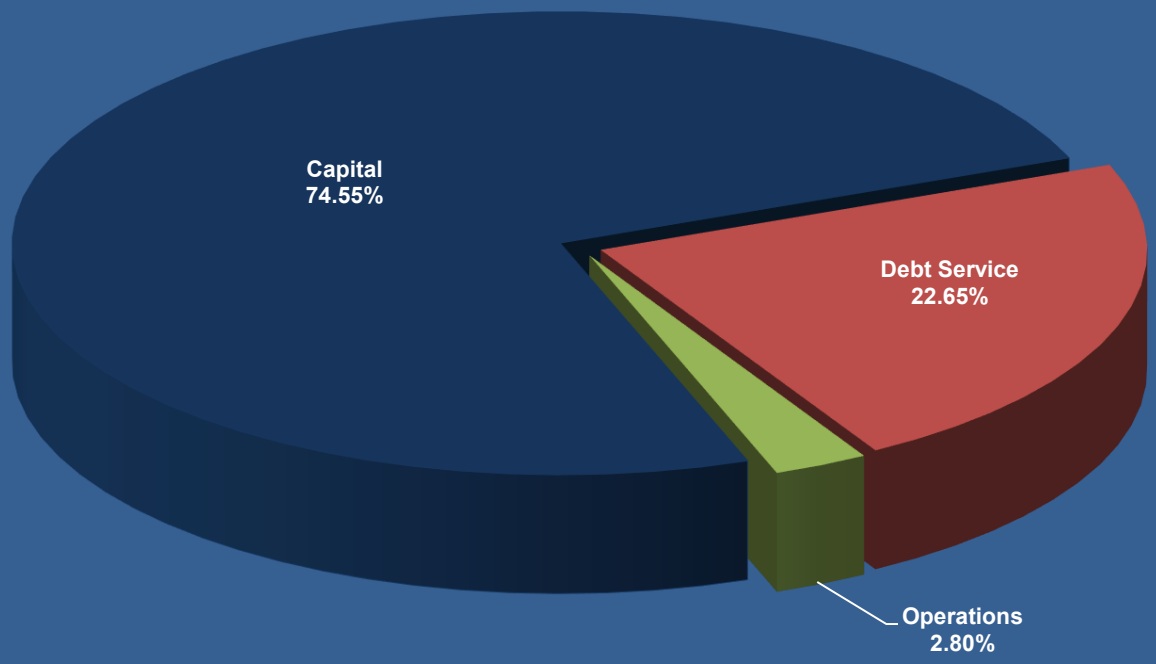
Reinvestment Zone No. 1—95
Reinvestment Zone No. 1—96
Reinvestment Zone No. 1—97
Reinvestment Zone No. 1—98

Reinvestment Zone No. 1 Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $21,762,204

Reinvestment Zone No. 1 Fund Expenditures by Type
FY 2016 ADOPTED



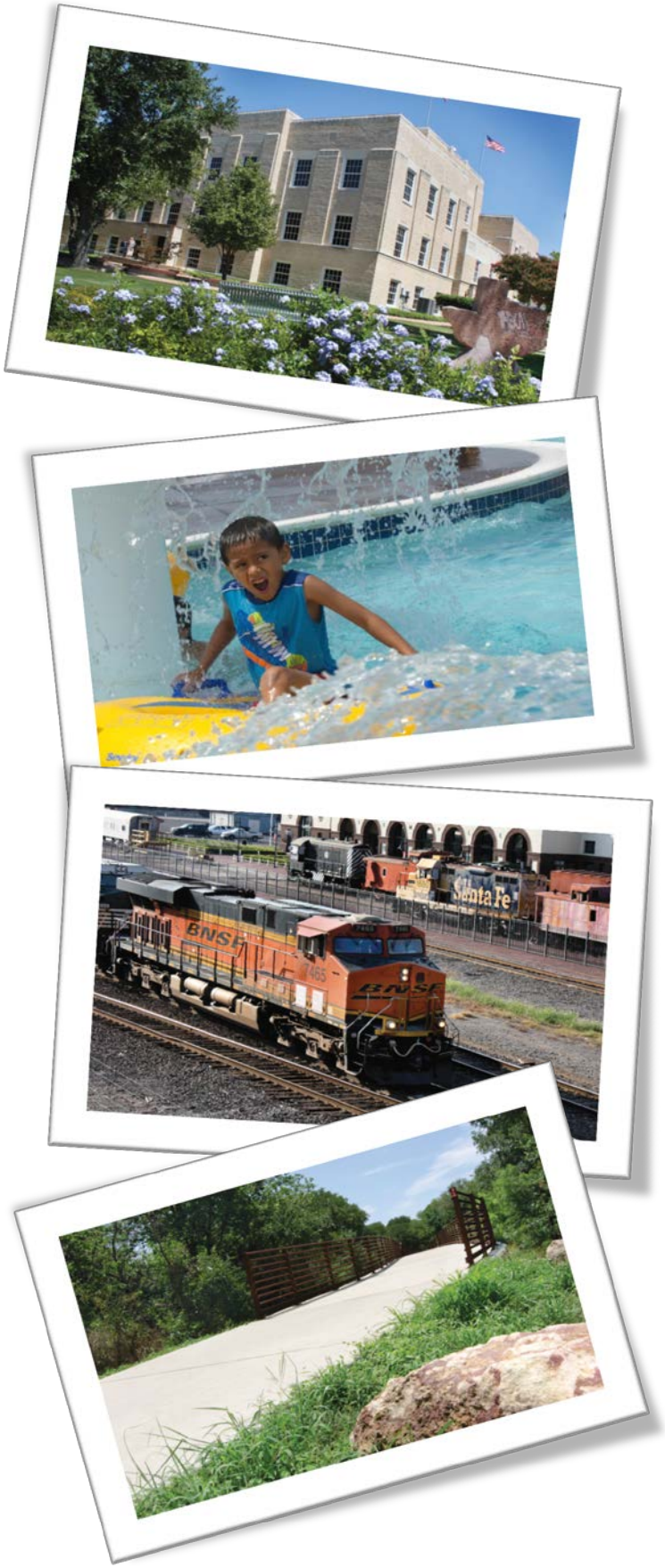
Total Expenditures = $20,630,776

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Current AD Valorem	$ 5,495,508	$ 14,272,911	$ 14,272,911	$ 21,676,204
Taxing Jurisdiction				
Temple ISD				
City of Temple				
Temple College				
Bell County				
Bell County Road Fund				
Elm Creek Flood Control District				
Troy ISD				
Belton ISD				
Delinquent AD Valorem	34,462	-	42,052	-
TOTAL TAXES	$ 5,529,970	$ 14,272,911	$ 14,314,963	$ 21,676,204
Temple & Cen Tex Railway Inc.	$ 51,720	$ 36,000	$ 41,916	$ 36,000
TOTAL LICENSE & PERMITS	$ 51,720	$ 36,000	$ 41,916	$ 36,000
Federal Grants	$ -	$ 970,000	$ -	$ -
State Grants	-	350,000	50,000	-
TOTAL INTERGOVERNMENTAL REVENUE	$ -	$ 1,320,000	$ 50,000	$ -
Interest Income	$ 51,328	$ 50,000	$ 29,432	$ 50,000
Projected interest earnings				
City Leases	14,363	-	14,963	-
Sale of Land	707,134	-	10,086	-
Other Revenues	26,369	-	-	-
Misc. Reimbursements	-	2,448,588	-	-
Developer participation				
TOTAL INTEREST AND OTHER	$ 799,195	$ 2,498,588	$ 54,482	$ 50,000
REVENUE TOTAL - REINVESTMENT ZONE NO. 1 FUND	$ 6,380,885	$ 18,127,499	$ 14,461,361	$ 21,762,204

INTRODUCTORY PAGE: Reinvestment Zone No. 1

FY 2016

Division Description: The Reinvestment Zone No. 1 was created in 1982 as a Tax Increment Fund to aid in industrial and commercial expansion. The Zone maintains and makes improvements within the zone with the incremental taxes received from tax levies on an annual basis. These improvements may be made with operating capital or by issuing tax-supported debt.



		Expenditures	FTE
P	**Admin Overhead:**		
A	Contracted Services	$ 577,450	-
A	Capital - Building & Grounds	100,000	-
A	Capital - Special Projects	15,281,353	-
A	Principal Retirement	2,820,000	-
A	Interest & Fiscal Charges	1,851,973	-
	Subtotal	$ 20,630,776	-
	TOTAL DIVISION	$ 20,630,776	-

P Program

A Activity

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 95 — FY 2016

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Other Services	$ -	$ -	$ -	$ -
Contracted Services	496,455	606,075	480,617	577,450
Capital - Land	11	-	-	-
Capital - Building & Grounds	-	347,052	125,147	100,000
Capital - Special Projects	484,945	7,169,153	2,585,197	15,281,353
Capital - Bonds	-	6,553,280	2,363,113	-
Principal Retirement	2,555,000	2,655,000	2,655,000	2,820,000
Interest & Fiscal Charges	2,006,172	1,942,246	1,942,246	1,851,973
Amortization & Bond Issue	-	-	-	-
Operating Transfers Out	-	-	-	-
TOTAL EXPENDITURES	$ 5,542,584	$ 19,272,806	$10,151,320	$20,630,776

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Capital - Equipment	$ -	$ -	$ -	$ -
Capital - Special Projects	9,596	-	-	-
Capital - Bonds	-	-	-	-
TOTAL EXPENDITURES	$ 9,596	$ -	$ -	$ -

STAFFING	Budget 2012-13	2013-14	2014-15	2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

DEPARTMENT/DIVISION TOTALS: Reinvestment Zone No. 1 - 97

FY 2016

EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Other Services	$ -	$ -	$ -	$ -
Capital - Building & Grounds	8,500	-	-	-
Capital - Special Projects	157,137	-	-	-
Capital - Bonds	1,251	-	-	-
Amortization & Bond Issue	-	-	-	-
TOTAL EXPENDITURES	$ 166,887	$ -	$ -	$ -

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING		-	-	-

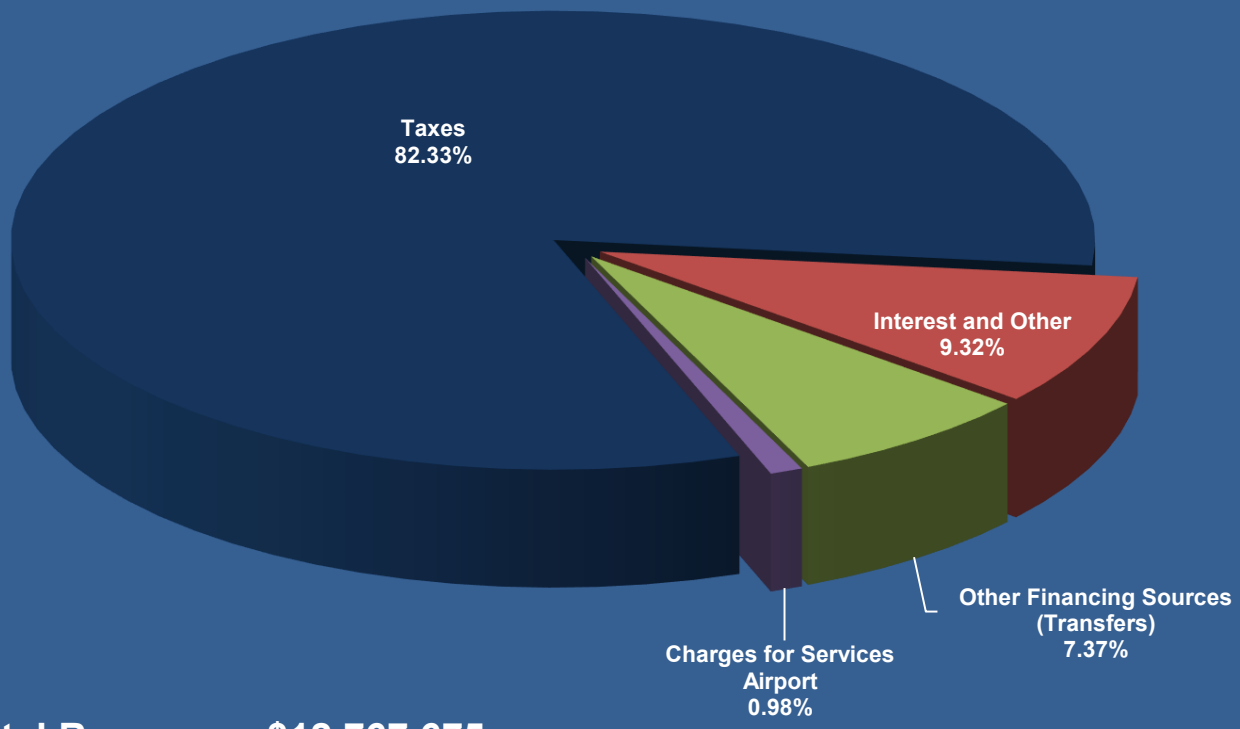
EXPENDITURES	2013-14 Actual	2014-15 Budget	2014-15 Estimated	2015-16 Budget
Other Services	$ -	$ -	$ -	$ -
Capital - Land	-	-	-	-
Capital - Special Projects	-	-	-	-
Capital - Bonds	1,760,780	23,255,748	8,386,023	-
Amortization & Bond Issue	-	-	-	-
TOTAL EXPENDITURES	$ 1,760,780	$ 23,255,748	$ 8,386,023	$ -

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING		-	-	-

City of Temple

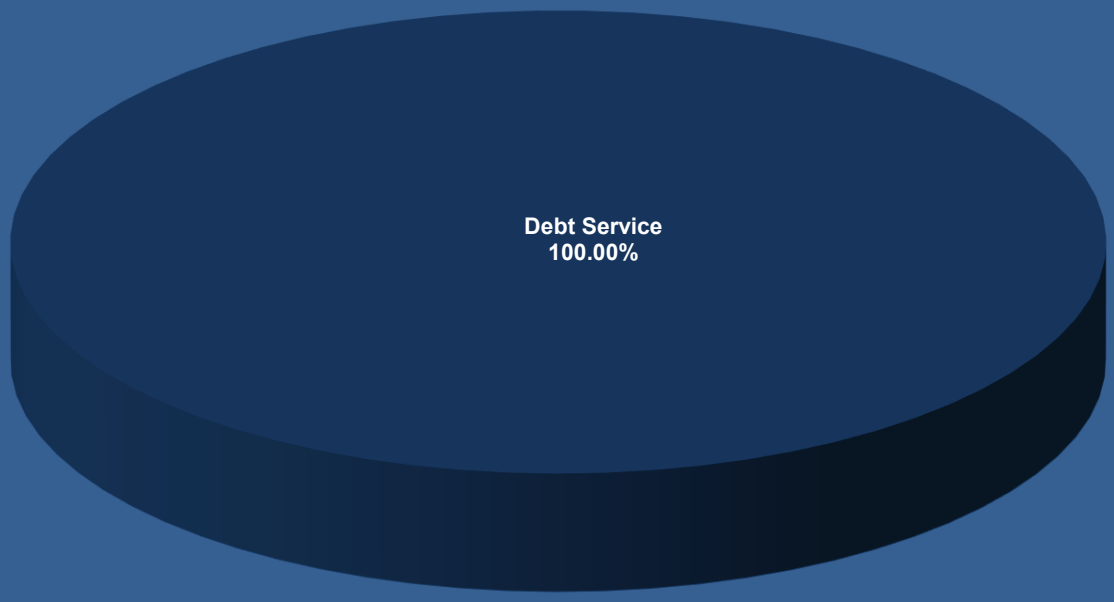
DEBT SERVICE FUND

Debt Service Fund Revenue by Sources
FY 2016 ADOPTED



Total Revenue = $12,767,675

Debt Service Fund Expenditures by Type
FY 2016 ADOPTED



Total Expenditures = $13,319,332

REVENUE LINE ITEMS	Actual 2013-14	Amended Budget 2014-15	FORECAST 2014-15	ADOPTED Budget 2015-16
Current AD Valorem Current Property Tax Collections are calculated using an I&S Rate of $0.3064, Property Tax Base of $3,840,746,157 less an adjusted tax ceiling of ($396,095,685) at a 99% collection rate. Total Tax Rate including O&M @ $0.6298	$ 8,025,505	$ 8,454,107	$ 8,454,107	$ 10,448,865
Discount Current Tax Discount allowed for early payment of AD Valorem Taxes. October 31, 3%; November 30, 2%; December 31, 1%	(190,357)	(190,000)	(198,987)	(180,000)
Delinquent AD Valorem Delinquent tax collections are estimated at 1.5% of the current tax collections	70,551	128,093	80,000	158,316
Penalty and Interest Estimated using historical data. 1.50% per month beginning on the first day of delinquency (February 1st) until tax is 12 months delinquent, at which time a 1.00% per month penalty is assessed until taxes are paid	97,024	70,000	84,700	84,000
TOTAL TAXES	$ 8,002,722	$ 8,462,200	$ 8,419,820	$ 10,511,181
FMS Hangar Complex - Rent Debt service for AMCOM Airport Hangar - lease DACA63-5-06-0210 - expires 9/4/16	$ 480,000	$ 480,000	$ 480,000	$ 125,019
TOTAL CHARGES FOR SERVICES - AIRPORT	$ 480,000	$ 480,000	$ 480,000	$ 125,019
Interest Income Projected interest earnings using a rate of .17%	$ 15,543	$ 15,000	$ 12,000	$ 12,000
TX Pass Through Financing	-	-	-	1,178,205
TOTAL INTEREST AND OTHER	$ 15,543	$ 15,000	$ 12,000	$ 1,190,205
Original Issues Premium	$ 1,911,941	$ -	$ -	-
Refunding Bonds	14,760,000	-	-	-
Transfer In - Other Funds Energy Program - Convention Center	23,242	$ -	-	-
Transfer In Landfill CO's - $187,970 Limited Tax Notes, Series 2012 - Commercial Solid Waste Trucks - $753,300	1,605,584	889,270	892,658	941,270
TOTAL OTHER FINANCING SOURCES (TRANSFERS)	$ 18,300,767	$ 889,270	$ 892,658	$ 941,270
REVENUE TOTAL - DEBT SERVICE FUND	$ 26,799,032	$ 9,846,470	$ 9,804,478	$ 12,767,675

		Expenditures	FTE
P **Admin Overhead:**			
Admin Overhead	$	13,319,332	-
Subtotal	$	13,319,332	-
TOTAL DIVISION	$	13,319,332	-

P Program
A Activity

EXPENDITURES	2013-14 Actual	2014-15 Amended	2014-15 Estimated	2015-16 Budget
Principal Retirement	$ 5,563,135	$ 5,775,000	$ 5,073,011	$ 7,485,000
Interest & Fiscal Charges	3,996,474	4,573,690	4,623,213	5,834,332
Amortization & Bond Issue	194,089	-	-	-
Transfer Out	23,052,377	-	-	-
TOTAL EXPENDITURES	$ 32,806,075	$ 10,348,690	$ 9,696,224	$ 13,319,332

STAFFING	Budget 2012-13	Budget 2013-14	Budget 2014-15	Budget 2015-16
	-	-	-	-
TOTAL STAFFING	-	-	-	-

City of Temple

CAPITAL IMPROVEMENT PROGRAM

City of Temple

INTRODUCTION

The Capital Improvement Program (CIP) is a long range plan used to strategically plan projects within the financial limitations of the City. The comprehensive plan is a five year plan and is based upon the needs of the community and surrounding area.

PURPOSE

The purpose of a Capital Improvement Program (CIP) is to determine the priorities for capital expenditures and to coordinate the projects selected within a multi-year planning framework. The first objective of the CIP is to decide the most effective way to allocate our limited capital improvement dollars to meet these goals. The CIP has a second benefit by coordinating capital improvement projects administered by different municipal departments.

DEFINITIONS

Capital Improvement Program: A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built. In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Routine Capital: Expenditures which are included in almost every budget, such as heavy equipment and vehicles, data processing hardware, furniture and fixtures, and water line improvements. In general, capital items and equipment under $50,000 are included in the Annual Operating Budget.

Non-Routine Capital: Expenditures which are included in the CIP plan. They generally exceed $50,000 and place a significant impact on the operating budget.

Capital Improvement Program Budget: It is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

PROCESS

Departments submitted projects which included both physical infrastructure, as well as, program enhancement features related to services provided to the public. A CIP form was completed for each project. The form includes information on the project such as estimated project cost, possible funding, and estimated annual operating impact. After review by the City Manager a project list was compiled and recommended projects for FY 2016 are listed in the attached sections by funding source.

FUNDING

The City of Temple uses four major methods to fund capital projects and other capital spending: the Annual Operating Budget, Federal/State Grant Funds, Debt Financing, and Unreserved/Undesignated Fund Balance (pay-as-you-go). Management recognizes that capital expenditures have the potential to impact current and future operating budgets. Departments with major capital needs must analyze the additional operating expenses and costs related to their capital expenditures and include the impact in their annual operating budget. This impact analysis outlines reasonably quantifiable additional savings or costs (direct or indirect), or other service impacts that result from such capital spending. Regardless of the funding method, City staff must evaluate the impact of such spending.

ROUTINE AND NON-ROUTINE CAPITAL

As of June 30, 2015, routine and non-routine capital improvement projects that are currently underway total $240,340,802. A list of these projects is attached in the section entitled “Routine and Non-Routine Capital – Currently Underway/Scheduled”. The breakdown of these projects by type is as follows:

CIP Projects Underway/Scheduled	06/30/2015
Streets/Related Facilities	$ 87,145,517
Water & Wastewater Facilities	64,754,389
Reinvestment Zone #1 Infrastructure	49,192,021
Parks & Recreation	28,550,273
Equipment/Other	4,960,237
Building Construction & Renovations	3,549,185
Land Acquisitions	2,189,180
Total Projects Underway/Scheduled	**$ 240,340,802**

The FY 2016 Budget includes $21,858,769 in routine capital expenditures for all funds. In accordance with current fiscal and financial policies some of the routine capital is funded with Fund Balance Designated for Capital-Unallocated and Retained Earnings. These funds are accumulated from revenues exceeding budget and expenditures less than budget.

FY 2016 Routine Capital Expenditures			
		Funding Source	
Allocation By Function	Allocation	Fund Balance	Budgeted Capital
General Fund -			
Public Safety	$ 1,467,100	$ 977,100	$ 490,000
General Government	194,000	194,000	-
Parks and Recreation	465,172	465,172	-
Airport	100,000	50,000	50,000
Sanitation	26,750	26,750	-
Highway & Streets	382,500	382,500	-
	2,635,522	2,095,522	540,000
Hotel/Motel Fund -			
Mayborn	213,500	213,500	-
Railroad & Heritage Museum	33,820	26,820	7,000
Tourism/Marketing	29,078	29,078	-
	276,398	269,398	7,000
Drainage Fund -			
Drainage	606,000	509,500	96,500
	606,000	509,500	96,500
Water & Wastewater Fund -			
Water Facilities & Equipment	1,842,498	-	1,842,498
Wastewater Facilities & Equipment	1,041,998	-	1,041,998
	2,884,496	-	2,884,496
Federal/State Grant Fund -			
Health & Welfare	75,000	-	75,000
	75,000	-	75,000
Reinvestment Zone No. 1 Fund -			
Capital Outlay - Current	15,381,353	-	15,381,353
	15,381,353	-	15,381,353
Total Capital - All Funds	**$ 21,858,769**	**$ 2,874,420**	**$ 18,984,349**

As shown in the attached "Routine Capital – Operating Budget" section, budgeted capital items include vehicle and equipment replacements and additions for various departments, general building and grounds repairs, water treatment plant improvements and sewer line replacements. All items are considered routine as they are included in the budget every year and/or have no significant additional impact on the operating budget.

Additionally, the FY 2016 Budget includes $40,280,000 in non-routine capital that is recommended for funding with Certificate of Obligation Bonds in the amount of $21,000,000, Limited Tax Notes in the amount of $1,920,000, and Utility Revenue Bonds in the amount of $17,360,000. A list of these projects is attached in the section entitled "Non-Routine - Certificate of Obligation Bond Funding," "Non-Routine - Limited Tax Note Funding," and "Non-Routine - Utility Revenue Bond Funding".

Other non-routine CIP identified projects that are not currently recommended for funding nor included in the budget total is estimated at $280,731,505. These projects are listed in the attached section entitled "Non-Routine - Future Consideration."

OPERATING IMPACTS OF CAPITAL

The Capital Improvement Program Budget has an impact on the City's Annual Operating Budget. Depending on the nature of the CIP project, it could increase costs or decrease costs. For example, a new fire station would require additional staff, as well as, an increase for everyday operational expenditures. Whereas, installation of new technology may result in a decrease in operating expenditures by reducing the use of labor.

Operating and maintenance costs of capital projects are carefully reviewed during the decision process of when to move forward with CIP projects. Examples of cost estimates taken into consideration based on project type would include:

- *Drainage Systems* - each additional lane miles cost $1,091 per year to maintain

- *Parks & Recreation* – each additional acre of park land cost $5,011 per acre per year to maintain

- *Facilities* – each additional square foot of facilities cost $2.75 per year to maintain

- *Streets* – each additional lane mile cost $2,242 per year to maintain

- *Traffic Signals* – each additional signal cost $314 per year to maintain

- *Wastewater Treatment* – average cost of wastewater treated per 1,000 gallons is $1.73

- *Water Treatment* – average cost of water treated per 1,000 gallons is $1.13

Departments typically absorb the operating and maintenance costs within their own budgets. When a department is not able to absorb the costs, supplemental request for operating funds may be approved in their annual operating budget. It is imperative that CIP projects are strategically planned to alleviate unexpected costs to operating budgets.

The most significant operating impact on capital for FY 2016 through FY 2019 will stem from the issuance of voter approved General Obligation (GO) Parks bonds. On May 21, 2015, City Council authorized the issuance of the GO Parks bonds for the purpose of constructing, acquiring, improving, renovating, expanding, developing and equipping land and buildings for park and recreational purposes. The projected annual operating impacts of capital related to the issuance of the bonds is identified in the chart below:

Projected Annual Operating Impacts of Capital

Year	Amount
2016	$ 73,946
2017	453,650
2018	433,990
2019	3,600
Total	**$ 965,186**

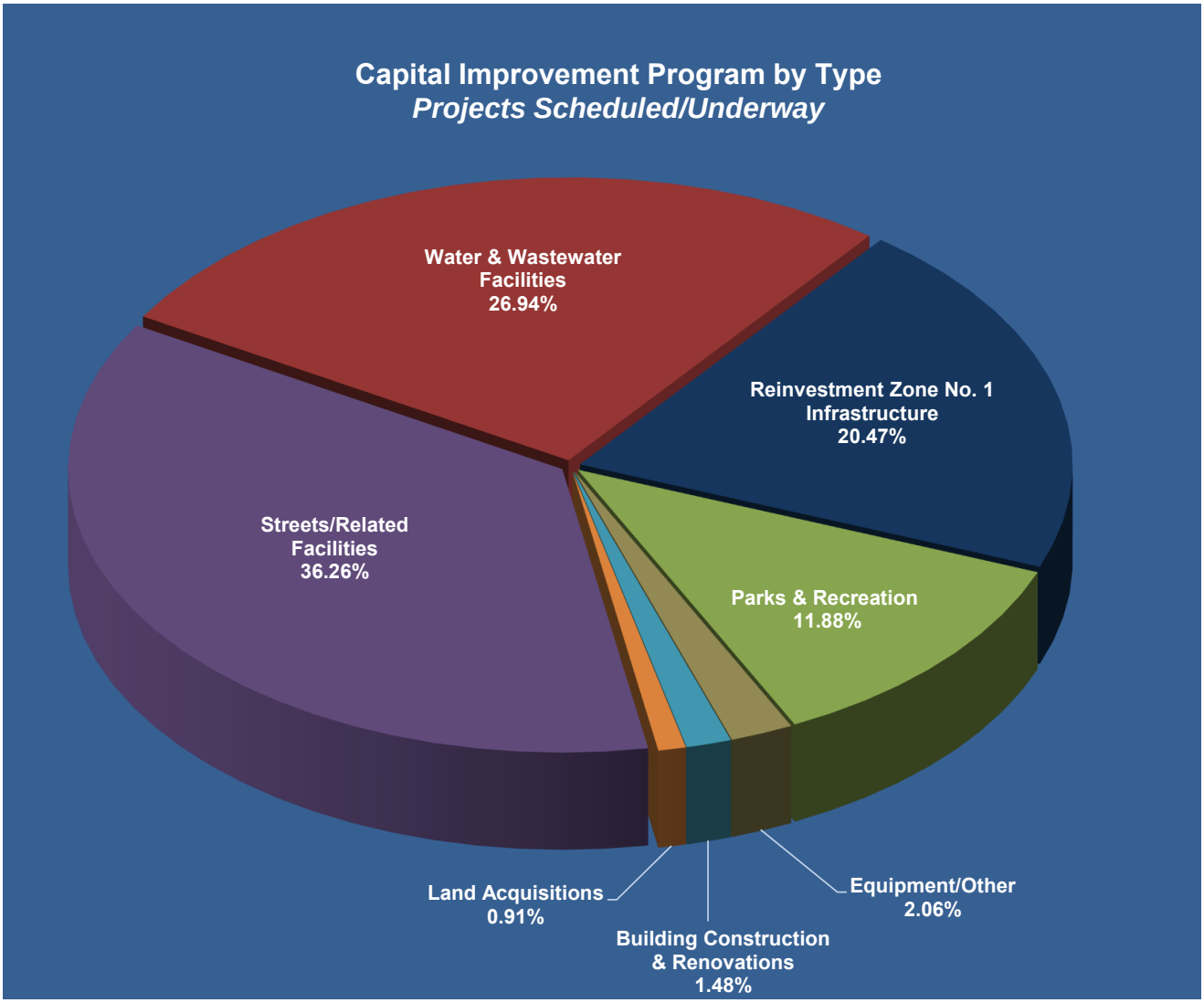
**Projected amounts are non-cumulative per year.*

City of Temple

Routine and Non-Routine Capital

Currently Underway/Scheduled

Streets/Related Facilities	$ 87,145,517
Water & Wastewater Facilities	64,754,389
Reinvestment Zone No. 1 Infrastructure	49,192,021
Parks & Recreation	28,550,273
Equipment/Other	4,960,237
Building Construction & Renovations	3,549,185
Land Acquisitions	2,189,180
Total of Capital Improvement Projects Underway/Scheduled	**$ 240,340,802**



Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Repairs at TC Downtown Ctr	100738	BUDG-12	110-5924-519-6310	$ 44,502	$ 30,065	In Progress	Sep-15
HVAC Replacement	100750	BUDG-12	110-5924-519-6310	78,591	22,827	In Progress	TBD
Parking at the Summit	100876	BUDG-14	110-5924-519-6310 110-5935-552-6310 351-3500-552-6310	140,700	72,818	Engineering	Oct-15
Burn Tower and Drill Ground Storage Building {Station 8}	100896	GO-09	363-2200-522-6851	2,580,290	2,576,656	Complete	May-15
City Hall HVAC	100960	BUDG-13	110-5924-519-6310	104,254	104,254	Complete	Dec-14
Roof Replacements	101025	BUDG-14	110-5924-519-6310	45,285	7,736	Planning	TBD
General Building Painting and Repairs	101026	BUDG-14	110-5924-519-6310	26,661	7,368	Planning	TBD
Replace Roof - Mayborn Center	101057	Hotel/Motel	240-4400-551-6310	160,800	55,631	Engineering	Mar-16
Improvements - Seized Property	101129	Seized Funds	110-2031-521-6231	25,397	25,397	Substantially Complete	Aug-15
Airport - Clearing 20 Acres	101136	BUDG-15	110-5900-560-6310	44,068	44,068	Complete	Mar-15
Remodel - Fire Station #2	101142	BUDG-15	110-5900-522-6310	77,415	69,142	Planning	Jul-15
Golf - Addition - Maint Shop	101146	BUDG-15	110-5931-551-6310	60,000	26,037	Engineering	Dec-15
Upgrade School Zones - Westfield Blvd (Tarver Elementary) and Cedar Lane (Lake Belton Middle School)	101165	BUDG-15	110-2840-532-6323	23,404	-	Construction	Aug-15
Remodel Archives Room to Exhibit Space	101169	BUDG-15	240-7000-551-6310	14,000	9,826	Construction	Aug-15
Paint Exterior Trim Depot	101170	BUDG-15	240-7000-551-6310	14,000	1,600	Planning	TBD
WTP - Admin Bldg Upgrades	101240	BUDG-U	520-5110-535-6310	40,000	31,942	Engineering	Sep-15
Airport - Pergola	101268	BUDG-14	110-3634-560-6310	27,435	27,081	Complete	Jun-15
Airport - Upgrade Restrooms	101269	BUDG-14	110-3634-560-6310	32,033	1,865	Construction	Oct-15
Woodbridge Park - Pergola, Table	101270	BUDG-14	110-3500-552-6332	10,350	10,230	Construction	Dec-15
Total Building Construction & Renovations				**$ 3,549,185**	**$ 3,124,541**		
FASTER Fleet Maintenance Software Program	100878	BUDG-13	110-5938-519-6221	150,000	150,000	Implementing	Aug-15
SunGard H.T.E. Community Development Upgrade {Planning/Construction Safety}	100888	BUDG-13	110-1700-519-6221 351-1900-519-6218	159,143	157,225	Complete	Oct-14
WWTP - Doshier SCADA	100992	UR-10	561-5500-535-6944	300,000	71,790	Engineering	Dec-15
Bar Code Interfacing for Fleet Maintenance Software	101032	BUDG-14	110-5938-519-6221	5,700	5,700	Ordered	Aug-15
Upgrade Document Management System (Questys)	101036	BUDG-14	110-5919-519-6221	24,000	20,698	Ordered	Nov-15
Replace Chevrolet Lumina - Asset #9781	101037	BUDG-14	110-5919-519-6213	20,475	20,474	Complete	Oct-14
Replace Frontload Container Service Truck - Asset #10244	101051	BUDG-14	110-5900-540-6222	59,327	59,327	Complete	Oct-14

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
WTP - Upgrade Existing Cable Trays and Wiring to Accommodate Additional SCADA Capacity, Control Capabilities, and Programming Modifications	101074	BUDG-U	520-5122-535-6218	$ 79,281	$ 60,466	Engineering	Sep-15
Airport - Auxilliary Power Cart	101137	BUDG-15	110-3622-560-6222 110-5900-560-6222	36,659	36,658	Complete	Feb-15
Rplc 01 Dodge Ram - #111180	101138	BUDG-15	110-5900-524-6213	23,415	23,415	Ordered	Jul-15
Generator Replace - FS #2	101140	BUDG-14	110-5900-522-6222	16,150	16,150	Complete	Feb-15
SCBA-30 Breathing Apparatus - Fire	101145	BUDG-15	110-2231-522-6211	378,130	378,130	Ordered	Jul-15
ITS - Enhanced Mobile Inspection for Code Enforcement	101147	BUDG-15	110-5919-519-6221	66,500	61,200	Complete	Dec-14
ITS - Library Web Server	101148	BUDG-15	110-5940-555-6218 110-4000-555-6218	12,227	11,000	Complete	Feb-15
Rplc 03 Dodge 2500 - #10113	101151	BUDG-15	110-5935-552-6213	35,377	35,377	Ordered	Jul-15
IVR System - Permits	101152	BUDG-15	110-5948-519-6221	48,500	48,000	Ordered	Jul-15
Rplc 10 Marked Units - Police	101153	BUDG-15	110-2031-521-6213	460,000	434,545	Ordered	Jul-15
Rplc 3 Unmarked Units - Police	101154	BUDG-15	110-5900-521-6213	66,190	56,301	Ordered	Jul-15
3 Marked Units - FY14 Adds - Police	101155	BUDG-15	110-2020-521-6213 110-2031-521-6213	138,600	130,363	Ordered	Jul-15
3 Marked Units - FY15 Adds - Police	101156	BUDG-15	110-2031-521-6213	46,200	43,454	Ordered	Jul-15
(2) Centurion Scout Alarm - Police	101157	BUDG-15	110-5900-521-6211	12,202	12,201	Complete	Feb-15
Rplc 06 Chevy 1500-#12334 - Police	101158	BUDG-15	110-5900-521-6213	26,015	25,985	Ordered	Jul-15
Rplc Cardio Equipment - Summit	101159	BUDG-15	110-5932-551-6211	60,347	60,347	Complete	Apr-15
Rplc 08 Brush Trk-#12578-Solid Waste	101160	BUDG-15	110-5900-540-6222	227,376	227,376	Ordered	Aug-15
Rplc 09 Garbage Trk-#12818	101161	BUDG-15	110-5900-540-6222	295,810	295,810	Ordered	Oct-15
Asphalt Recycler	101162	BUDG-15	110-5900-531-6220	181,855	181,855	Complete	Nov-14
Rplc 94 Patch Roller-#9797	101163	BUDG-15	110-5900-531-6220	50,371	50,370	Complete	May-15
Traffic Signal - Pickup for Comm Tech	101164	BUDG-15	110-5900-532-6213	23,415	23,415	Ordered	Jul-15
Camera/Hardware - Video Dec	101166	CO-12	365-2800-532-6861	55,000	-	Planning	TBD
Rplc 99 Dump Truck - #10470	101171	BUDG-15	292-2922-534-6213 292-2923-534-6213	105,000	98,094	Ordered	Aug-15
Crew Cab Utility Trk	101172	BUDG-15	292-2921-534-6213 292-2922-534-6213 292-2923-534-6213	49,112	49,112	Ordered	Jul-15
Auto Meter Reading System - Large Meters	101173	BUDG-15	520-5300-535-6250	450,000	54,680	Planning	TBD
Neighborhood Clean-Up Trailer	101185	BUDG-15	110-1500-515-2695 110-1500-515-6211	36,781	33,793	Complete	Mar-15
ITS-Intergraph Web RMS	101188	BUDG-15	110-1952-519-6221	495,000	495,000	Ordered	Jan-16

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Props for Burn Tower	101212	GO-09	363-2200-522-6851	$ 355,243	$ 355,242	Complete	May-15
Rplc 01 CAT Backhoe - #11196	101218	BUDG-15	520-5420-535-6220 520-5451-535-6220	90,500	88,003	Complete	Dec-14
Rplc 01 Dodge Ram - #11148	101223	BUDG-15	520-5110-535-6213	35,655	35,654	Ordered	Aug-15
Rplc Generator - FS #3	101232	BUDG-15	110-5900-522-6222	16,895	16,895	Planning	Jul-15
Badge Reader System	101236	DESCAP	110-5919-519-6218 351-1900-519-6218	39,570	39,569	Complete	Apr-15
(2) Maintenance Vehicles	101238	BUDG-14	110-3120-551-6222	17,385	17,280	Complete	Nov-14
iSeries System - Financial	101241	DESCAP	351-1900-519-6218 351-1900-519-6221	33,151	33,150	Complete	Nov-14
ITS - Dell Poweredge Server	101247	BUDG-14	110-1940-519-6228 110-5938-519-6218 351-1900-519-6218	10,500	10,499	Complete	Jan-15
Code Enforcement Software	101267	DESCAP	351-1900-519-6221	29,500	29,500	Complete	Jun-15
ITS - Dell Server	101271	DESCAP	351-1900-519-6218	12,000	10,499	Complete	Jan-15
ITS - Dell Storage Array	101272	BUDG-15	110-1940-519-6228	24,100	24,032	Complete	Feb-15
ITS - Fire Wall	101273	DESCAP	351-1900-519-6218	35,000	34,375	Complete	Mar-15
ITS - Network Edge Refresh	101274	BUDG-15	110-1940-519-6228 351-1900-519-6218	37,080	37,079	Complete	Mar-15
Replace (2) Mowers, asset #12874/12875	101286	DESCAP	351-3500-552-6222	29,500	28,558	Ordered	Jul-15
Total Equipment / Other				**$ 4,960,237**	**$ 4,188,646**		
Kegley Road ROW Acquisition	100346	ROW ESCROW	351-3400-531-6110	189,180	9,340	Planning	TBD
Water Line Replacement - Charter Oak {ROW}	100608	Util-RE	520-5900-535-6110	1,000,000	28,701	Planning	Jan-16
Bird Creek Interceptor {ROW}	101213	Util-RE	520-5900-535-6110	1,000,000	-	Planning	TBD
Total Land Acquisitions				**$ 2,189,180**	**$ 38,041**		
Park Improvements - Wilson Park	101124	GRANT	110-5935-552-6310 260-6100-571-6516	468,700	221,822	Construction	Oct-15
Sidewalk/Trail Repair - Wilson, Jackson,Lions & S. Temple	101149	BUDG-15	110-5935-552-6310	25,144	-	Engineering	Sep-15
New Trail - Valley Ranch Park	101150	BUDG-15	110-5935-552-6310	60,000	58,046	Engineering	Sep-15
SH317 Sidewalks	101285	CO-14	365-3400-531-6315	200,000	200,000	Planning	TBD
Caboose Renovations	101303	BUDG-15	240-7000-551-6310	18,527	2,750	Planning	TBD
Carver Park	101310	Parks GO Bonds-2015	362-3500-552-6401	177,915	-	Planning	Mar-16
Crossroads Athletic Park	101311	Parks GO Bonds-2015	362-3500-552-6402	11,900,000	1,202,560	Engineering	Sep-17
Jaycee Park	101312	Parks GO Bonds-2015	362-3500-552-6403	989,570	2,880	Planning	Jul-16
Jefferson Park	101313	Parks GO Bonds-2015	362-3500-552-6404	377,675	-	Planning	Mar-16

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Korampai Soccer Fields	101314	Parks GO Bonds-2015	362-3500-552-6405	$ 254,745	$ 35,205	Planning	Sep-16
Linkage Trails	101315	Parks GO Bonds-2015	362-3500-552-6406	490,000	-	Planning	Oct-15
Lions Junction	101316	Parks GO Bonds-2015	362-3500-552-6407	1,775,000	160,000	Engineering	May-16
Mercer Fields	101317	Parks GO Bonds-2015	362-3500-552-6408	677,610	-	Planning	Apr-16
Northam Complex	101318	Parks GO Bonds-2015	362-3500-552-6409	647,090	35,000	Engineering	Apr-16
Oak Creek Park	101319	Parks GO Bonds-2015	362-3500-552-6410	458,415	4,200	Planning	Nov-15
Optimist Park	101320	Parks GO Bonds-2015	362-3500-552-6411	496,285	-	Planning	Sep-15
Prairie Park	101321	Parks GO Bonds-2015	362-3500-552-6412	440,000	-	Planning	Sep-15
Sammons Community Center	101322	Parks GO Bonds-2015	362-3500-552-6413	1,750,000	-	Planning	Jan-16
Scott & White Park	101323	Parks GO Bonds-2015	362-3500-552-6414	300,590	-	Planning	Aug-16
Southwest Community Park	101324	Parks GO Bonds-2015	362-3500-552-6415	3,330,000	-	Planning	Nov-15
Western Hills Park	101325	Parks GO Bonds-2015	362-3500-552-6416	302,140	3,795	Planning	Jan-17
Wilson Basketball Cover	101326	Parks GO Bonds-2015	362-3500-552-6417	203,770	1,500	Engineering	Sep-16
Wilson Football Field	101327	Parks GO Bonds-2015	362-3500-552-6418	611,375	77,775	Engineering	Feb-17
Wilson Recreation Center	101328	Parks GO Bonds-2015	362-3500-552-6419	1,300,000	85,065	Engineering	Feb-17
Wilson South	101329	Parks GO Bonds-2015	362-3500-552-6420	789,755	-	Planning	May-16
Parks Deferred Maintenance	350009	DESCAP	351-3500-552-2311 351-3500-552-2324 351-3500-552-6310	102,902	96,198	Planning	TBD
Parks Bond Issuance Costs	N/A	Parks GO Bonds-2015	Not Assigned Yet	403,065	-	Planning	TBD
Total Parks & Recreation				**$ 28,550,273**	**$ 2,186,796**		
Southeast Industrial Park {Engineering Only}	100258	RZ	795-9500-531-6317 795-9700-531-6317 795-9700-531-6828	265,200	265,200	On Hold	TBD
Friar's Creek Trail Phase II - 5th Street to Scott & White Blvd	100585	CO-08 GRANT RZ	260-1100-552-6316 361-3400-531-6834 795-9500-531-6552 795-9600-531-6552 795-9700-531-6552	1,863,563	1,863,562	Complete	Nov-14
TMED - 1st Street at Temple College {STEP-Grant Match}	100629	RZ	795-9500-531-6550	500,000	499,263	Construction	Nov-15
Northwest Loop 363 Improvements {PTF}	100681	RZ	795-9500-531-2587 795-9500-531-2588 795-9700-531-2587 795-9700-531-2588	930,000	930,000	Substantially Complete	Aug-15
Rail Maintenance	100692	RZ	795-9500-531-6514	424,521	142,877	In Progress	TBD
Road/Sign Maintenance	100693	RZ	795-9500-531-6317	508,574	168,728	In Progress	TBD
Avenue R {West of 25th Street to East of 19th Street}	100696	RZ	795-9500-531-6553 795-9700-531-6553 795-9800-531-6553	$ 3,127,710	$ 3,016,934	Construction	Dec-15
Rail Safety Zone - Downtown Improvements	100697	RZ	795-9500-531-2539 795-9500-531-6528	1,194,032	1,154,662	Construction	Jul-15

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
TMED - 1st Street @ Loop 363 {Design Only}	100700	RZ	795-9500-531-6551 795-9600-531-6551 795-9700-531-6551	452,780	452,780	Complete	Jun-15
Ave U - Scott & White to 1st/13th- 17th {Design Only}	100718	RZ	795-9500-531-6555 795-9700-531-6555	350,000	361,150	Complete	Apr-15
Pepper Creek Reg Detention Pond	100994	RZ	795-9500-531-6562	1,139,201	1,139,201	Construction	Dec-15
Temple Industrial Park - Research Pkwy {IH35 to Wendland Ultimate - Design & ROW Only}	101000	RZ	795-9800-531-6863	2,705,000	1,579,994	Engineering	Nov-16
Temple Industrial Park - Research Pkwy {Wendland to McLane Pkwy - Design & ROW Only}	101001	RZ	795-9800-531-6864	2,260,000	693,034	Engineering	Nov-16
Corporate Campus Park - Bioscience Trail Connection to Airport {Extending Trail to 36}	101002	RZ	795-9800-531-6865	454,900	350,000	Engineering	Aug-15
Corporate Campus Park - McLane Pkwy/Research Pkwy Connection	101003	RZ	795-9800-531-6866	3,844,108	3,847,783	Construction	Dec-15
Corporate Campus Park - Research Pkwy {McLane Pkwy to Cen Pt Pkwy - Construction}	101004	RZ	795-9800-531-6881	1,500,000	455,662	Engineering	Nov-16
Bioscience Park - Trail Landscaping, Irrigation and Lights {Pepper Creek Trail}	101005	RZ	795-9800-531-6867	1,750,000	365,938	Engineering	Mar-16
Synergy Park - Entry Enhancement	101006	RZ	795-9800-531-6868	500,000	-	On Hold	TBD
Downtown - Santa Fe Plaza {Design & Land Acquisition}	101008	RZ	795-9500-531-6870 795-9800-531-6870	2,288,600	786,602	Engineering	Jul-15
Downtown - Master Plan	101009	RZ	795-9800-531-6871	125,000	105,500	Complete	Dec-14
TMED - Loop 363 Frontage {UPRR to 5th TRZ Portion}	101010	RZ	795-9800-531-6872	6,510,000	6,159,349	Engineering	Apr-16
TMED - 31st St./Loop 363 Improvements/Monumentation	101011	RZ	795-9800-531-6873	2,170,000	244,980	Engineering	Jun-16
TMED - Avenue U Ave to 1st	101012	RZ	795-9800-531-6874	2,650,000	1,800,155	Engineering	Dec-16
TMED - Master Plan {Health Care Campus}	101013	RZ	795-9800-531-6875	125,000	104,850	Planning	Aug-15
TMED - Master Plan & Thoroughfare Plan	101014	RZ	795-9800-531-6875	55,000	-	Planning	TBD
TMED - Friar's Creek Trail to Ave R Trail	101015	RZ	795-9800-531-6876	572,759	547,759	Construction	Dec-15
Airport Enhancement Project (Fuel Farm Loop Roadway, Terminal Access Enhancements, Entry Landscaping & Signage, NW Parking & Entrance)	101019	RZ	795-9800-531-6880	3,511,497	3,512,482	Construction	Nov-15
N Lucius McCelvey Ext	101252	RZ	795-9500-531-6564	2,274,576	2,274,576	Construction	Oct-15
MLK Park Improvements {Design Only}	101262	RZ	795-9500-531-6566	190,000	-	Planning	TBD
Veterans Memorial Blvd Phase 2 {Design Only}	101263	RZ	795-9500-531-6567	950,000	-	Planning	TBD
N. Industrial Park Land Acquisition	101289	RZ	795-9500-531-6110	4,000,000	24,135	Planning	TBD
Total Reinvestment Zone No. 1 Projects				**$ 49,192,021**	**$ 32,847,156**		
Tarver Road Extension to Old Waco {Design & ROW}	100392	CO-08 CO-14	361-3400-531-6847 365-3400-531-6885	$ 405,780	$ 155,780	On Hold	TBD
Sidewalk - South 1st Street Sidewalks	100623	CDBG	260-6100-571-6315	688,796	643,040	Complete	Oct-14
TMED - 1st Street at Temple College {STEP-Grant Match}	100629	GRANT CO-08	260-3500-552-6316 361-2800-532-6810	2,625,936	2,627,097	Construction	Nov-15

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Northwest Loop 363 Improvements {PTF}	100681	TxDOT/PTF Bonds CO-08	261-3400-531-2587 261-3400-531-2588 361-3400-531-2588 561-5200-535-6940	$ 50,539,886	$ 49,684,460	Substantially Complete	Aug-15
Ave U - Scott & White to 1st/13th- 17th {Construction}	100718	CO-12 UR-15	365-3400-531-6874 Not Assigned Yet	3,682,340	76,140	Engineering	Apr-16
D'Antonie's Crossing Subdivision - Sidewalks	100943	DESCAP	351-3400-531-6315	64,500	64,500	Cost Sharing Agreement Authorized	TBD
Hogan Road Improvements {Street Perimeter Fees}	100952	CO-12	365-3400-531-6858	77,650	-	On Hold	TBD
Legacy Pavement Preservation Program FY 2014	100955	CO-12	365-3400-531-6527	3,673,513	3,672,484	Complete	Dec-14
Legacy Pavement Preservation Program FY 2015	100955	CO-14	365-3400-531-6527	3,002,000	3,002,000	Construction	Dec-15
Western Hills - Roadway Improvements	100967	CO-12	365-3400-531-6858	4,787,353	4,787,353	Construction	Dec-16
Westfield Boulevard - Roadway Improvements	100970	CO-12 Util-RE	365-3400-531-6859 520-5900-535-6368	2,436,924	2,436,924	Construction	Jul-15
Prairie View (Research to N Pea Ridge), Ph 1	100984	CO-12 CO-14 UR-15	365-3400-531-6862 Not Assigned Yet	8,087,694	8,072,410	Construction	Dec-15
Gateway Monument Sign	101091	GRANT	110-3432-531-6310	190,000	-	Planning	TBD
S. 23rd Street Extension {TCIP}	101107	CO-12	365-3400-531-6882	417,938	371,277	Substantially Complete	Jul-15
Outer Loop - Phase 3 {TCIP}	101121	CO-12 CO-14	361-3400-531-6813 365-3400-531-6813	3,719,929	2,692,321	Construction	Sep-15
S. Pea Ridge Road (Hogan to Poison Oak)	101214	CO-14	365-3400-531-6860	146,393	-	Planning	TBD
Poison Oak - Phase I {Design & ROW}	101215	CO-14	365-3400-531-6886	450,000	-	Planning	TBD
S. 1st St @ W Ave R/W Ave U	101225	CO-14	365-2800-532-6810	300,000	29,600	Engineering	Sep-15
East Temple - Greenfield	101234	CO-12	365-3400-531-6884	90,792	-	Planning	TBD
Prairie View (N Pea Ridge to FM 2483), Ph 2 {Design & ROW}	101257	CO-14	365-3400-531-6862	1,085,000	665,490	Engineering	TBD
S. 31st Street Sidewalks	101288	TxDOT/PTF Bonds CO-14 RZ	261-3400-531-6315 365-3400-531-6315 795-9500-531-6315	282,725	1,950	Planning	TBD
N. 31st Street Sidewalks	101440	GRANT	260-3400-531-6315	390,368	-	Planning	TBD
Total Streets / Related Facilities				**$ 87,145,517**	**$ 78,982,826**		
SH 317 Water Line Relocation from FM2305 to FM439 as part of TxDOT SH 317 Road Improvement Project	100223	UR-08	561-5200-535-6907	2,328,540	2,263,409	Engineering	Nov-15
South Temple Water System Improvements: Pipeline, Storage Tank, and Pump Station	100333	UR-08	561-5200-535-6909	885,547	885,547	On Hold	TBD
Utilities Relocation - Tarver to Old Waco	100391	UR-08	561-5200-535-6936	34,000	34,000	On Hold	TBD
TB WWTP Expansion - Land & Design (75%)	100584	UR-10	561-5500-535-6938	1,464,324	1,004,423	Engineering	Dec-16
Water Line Replacement - Charter Oak	100608	UR-10 UR-15	561-5200-535-6939 Not Assigned Yet	5,769,144	2,019,818	Engineering	TBD
I-35 Utility Relocation Project {North Loop 363 to Northern Temple City Limits - Engineering Only}	100682	TxDOT	520-5900-535-6618	193,240	193,240	Construction	Dec-15
I-35 Utility Relocation Project {South Loop 363 to Nugent- Engineering Only}	100687	TxDOT	520-5900-535-6618	557,690	492,690	Construction	Dec-15

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
I-35 Utility Relocation Project {Nugent to North Loop 363-Engineering Only}	100688	TxDOT	520-5900-535-6618	$ 467,190	$ 404,925	Construction	Dec-15
Leon River Interceptor	100851	UR-10	561-5400-535-6941	1,122,880	817,770	Engineering	TBD
Water Line Improvement Projects	100909	BUDG-U	520-5260-535-6357	500,000	306,359	Complete	Dec-14
Highland Park Subdivision Utility Extension	100932	Util-RE	520-5900-535-6368	374,850	374,850	Complete	Jan-15
Western Hills - Utility Improvements	100967	Util-RE UR-15	520-5900-535-6521 561-5200-535-6950	2,416,060	2,151,506	Construction	Sep-15
Prairie View (Research to N Pea Ridge), Ph 1	100984	UR-15	561-5200-535-6862	714,438	714,438	Construction	Dec-15
N Loop 363 / IH35 Utility Improvements	100986	Util-RE	520-5900-535-6521 520-5900-535-6110	2,244,280	2,004,006	Construction	Apr-16
Rplc Hickory LS Pump	100991	UR-10	561-5400-535-6905	454,376	454,376	Construction	Sep-15
WWTP - Doshier RAS Pump Replacement	100993	UR-10	561-5500-535-6945	400,278	400,277	Complete	Feb-15
Approach Mains - FY 2014	101063	BUDG-U	520-5000-535-6369	70,030	-	Planning	TBD
Utility Improvements {Greenfield Development} - FY 2014	101064	BUDG-U	520-5000-535-6370	342,893	-	Planning	TBD
In-House Sewer: N 7th - N 9th; W French - W Downs	101067	BUDG-U	520-5460-535-6359	125,000	73,840	Complete	Dec-14
In-House Sewer: N 27th by HEB	101068	BUDG-U	520-5460-535-6359	107,500	51,617	Complete	Nov-14
Repair and Replace Pumps, Drives and Valves - FY 2014	101071	BUDG-U	520-5122-535-6310	20,000	4,250	Construction	TBD
Replacement Parts for Membrane Plant	101073	BUDG-U	520-5121-535-6211	96,554	13,268	Planning	TBD
Replacement of Generator Engine - Ave G Pump Station	101078	BUDG-U UR-15	520-5123-535-6211 Not Assigned Yet	745,000	31,328	Engineering	Nov-15
Leon River Trunk Sewer, LS and FM - Phase I	101081	UR-15	561-5400-535-6941	2,800,000	-	Planning	TBD
Water Line Replacement - along Lamar from 7th Street to Nugent Tank	101082	UR-15	561-5200-535-6949	800,000	515,551	Substantially Complete	Jul-15
Wastewater Line Replacement - between 10th and 12th Street from Central to Avenue D	101083	UR-15	561-5400-535-6951	469,081	469,081	Substantially Complete	Jul-15
Westfield Boulevard - Utility Improvements	101084	UR-15	561-5400-535-6948	580,000	291,170	Substantially Complete	Jul-15
Temple-Belton WWTP Expansion	101086	Util-RE UR-15	520-5900-535-6310 561-5500-535-6938	1,100,000	-	On Hold	TBD
WTP Rehabilitation Project - #1	101087	UR-15	Not Assigned Yet	7,000,000	183	Engineering	TBD
Generator Design	101089	BUDG-U UR-15	520-5123-535-6310 Not Assigned Yet	1,000,000	41,600	Engineering	Nov-15
Water Line Improvement Projects - FY 2014	101090	BUDG-U	520-5260-535-6357	1,111,270	1,006,609	Construction	Sep-15
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase I	101097	UR-14	562-5200-535-6947	2,050,307	2,050,307	Substantially Complete	Jul-15
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase II	101097	UR-14	562-5200-535-6947	3,202,861	3,202,861	Substantially Complete	Jul-15
Temple-Belton WWTP Reclaimed Effluent Waterline - Phase III	101097	UR-14	562-5200-535-6947	7,352,336	7,352,336	Substantially Complete	Jul-15
S. 23rd Street Extension {Utilities}	101107	Util-RE	520-5900-535-6361	303,571	303,571	Substantially Complete	Jul-15

(Continued)

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
Outer Loop - Phase 3 {Utilities}	101121	Util-RE	520-5900-535-65-21	$ 1,428,071	$ 611,449	Engineering	Sep-15
Meadows @ Creekside Subdivision - Sidewalk, Utility Rerouting, Drainage Improvements	101135	BUDG-U	292-2923-534-6312 365-3400-531-6863 520-5000-535-6370	140,000	140,000	Cost Sharing Agreement Authorized	Jul-15
FY 2015 Approach Mains	101174	BUDG-15	520-5000-535-6369	500,000	-	Planning	TBD
In-house sewer: Install Manhole	101175	BUDG-15	520-5460-535-6359	20,000	-	Planning	TBD
In-house sewer: W Irvin Ave - W French Ave	101176	BUDG-15	520-5460-535-6359	57,422	-	Planning	TBD
In-house sewer: E Houston Ave - E French Ave	101177	BUDG-15	520-5460-535-6359	134,100	-	Planning	TBD
In-house sewer: Ave B and 24th Street	101178	BUDG-15	520-5460-535-6359	98,161	4,165	Planning	TBD
Cycle Stop Valves or Variable Frequency Drive Units for High Service Pumps Discharge	101179	BUDG-15	520-5122-535-6310	100,000	-	Planning	TBD
Repair and Replace Pumps, Drives and Valves	101180	BUDG-15	520-5122-535-6310	120,000	54,963	Construction	TBD
Rplc Parts - Membrane Plant	101181	BUDG-15	520-5121-535-6211	100,000	15,273	Ordered	Aug-15
Rplc Membrane Modules	101182	BUDG-15	520-5121-535-6310	479,500	56,878	Ordered	TBD
Northgate Subdivision - Utility Extension	101184	Util-RE	520-5900-535-6366	29,970	29,970	Construction	Sep-15
Water/Wastewater Replacement - 2nd & 4th; Ave C to Adams Ave	101186	Util-RE	520-5900-535-6521	642,000	83,715	Engineering	Dec-15
WL Rehab - Bird Creek Basin	101189	BUDG-15	520-5460-535-6361	1,000,000	-	Planning	TBD
SLR - Barton Ave to E French Ave	101192	Util-RE	520-5900-535-6361	350,000	89,955	Engineering	Oct-15
SLR - N 5th St to Jackson Creek	101193	Util-RE	520-5900-535-6361	375,000	-	Planning	TBD
Waterline Improvements - S 22nd St - Ave H to Ave I	101194	Util-RE	520-5900-535-6357	325,000	32,286	Engineering	Jan-16
SLR - S 18th St - Ave H South	101195	Util-RE	520-5900-535-6361	280,000	79,201	Engineering	Jan-16
SLR - S 20th St - Ave H Deadend	101196	Util-RE	520-5900-535-6361	415,000	76,028	Engineering	Jan-16
WW Master Plan Update	101197	Util-RE	520-5900-535-2616	600,000	-	Planning	TBD
WTP - Airport & Range Rd Tank	101198	Util-RE	520-5900-535-6522	1,417,348	1,417,202	Complete	Jun-15
WWL-McLane/Research Connector	101199	UR-15	Not Assigned Yet	800,000	-	Planning	TBD
WL Replace - 3rd/Irvin & Nugent	101200	UR-15	561-5400-535-6952	650,000	117,770	Planning	Apr-16
WL Replace - 3rd & 11th/Ave D to Ave H	101201	UR-15	Not Assigned Yet	610,000	-	Planning	TBD
WL Replace - 3rd & 9th/Ave K to Ave N	101202	UR-15	Not Assigned Yet	550,000	-	Planning	TBD
SLR - Ave M - Ave N & Dunbar Trunk	101203	Util-RE	520-5900-535-6361	652,000	80,391	Engineering	Oct-15
WL Replace - Avenue P	101204	UR-15	Not Assigned Yet	400,000	-	Planning	TBD

(Continued)

PROJECTS CURRENTLY UNDERWAY/SCHEDULED

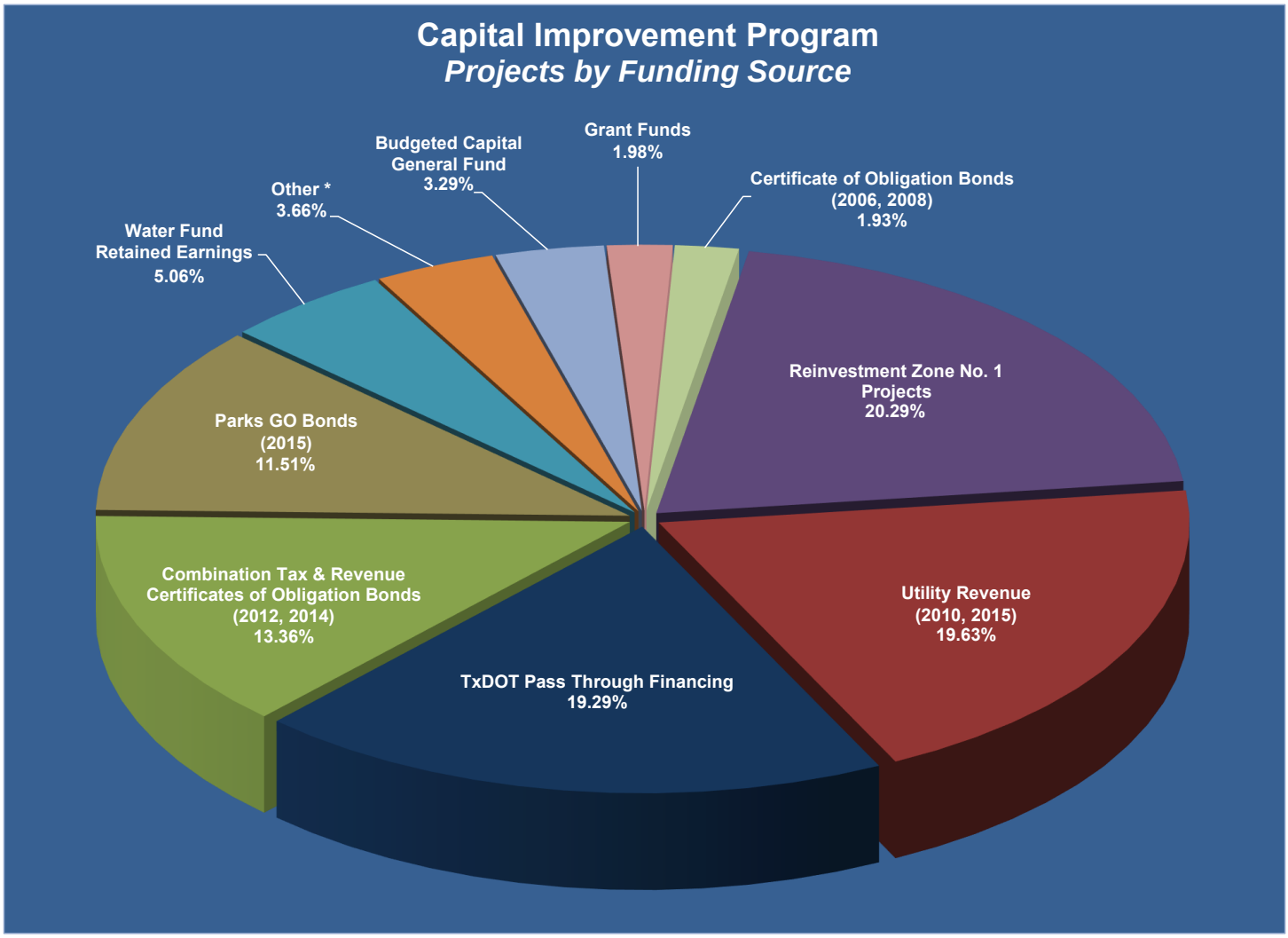
As of June 30, 2015

Project	Project #	Funding	Acct #	Project Budget	Actual Commit / Spent	Status	Scheduled Completion
WL Replace - Along E Adams	101205	UR-15	561-5400-535-6953	$ 500,000	$ 57,890	Engineering	Apr-16
WTP - High Voltage Transfer MCC Replacement	101206	BUDG-U UR-15	520-5110-535-6222 Not Assigned Yet	867,000	67,000	Engineering	Sep-15
WTP - Ave H (North) Tank Rehabilitation	101209	UR-15	Not Assigned Yet	500,000	-	Planning	TBD
Little Flock Lift Station Rehabilitation	101210	UR-15	Not Assigned Yet	300,000	-	Planning	TBD
WWTP - Lift Station Transfer Switches	101211	UR-15	Not Assigned Yet	400,000	-	Planning	TBD
FY 2015 WL Improvements	101227	BUDG-15	520-5260-535-6357	313,833	-	Planning	TBD
FY 2015 SL Improvements	101228	BUDG-15	520-5460-535-6361	154,202	-	Planning	TBD
Emergency Repair - Manhole Ira Young	101246	BUDG-U	520-5460-535-6361	64,886	64,886	Complete	Oct-14
WTP - Membrane Roof	101258	BUDG-U	520-5121-535-6310	101,946	101,945	Construction	Aug-15
Hidden Villages Subdivision Utility Extension	520004	Util-RE	520-5900-535-6366	54,685	54,685	Cost Sharing Agreement Authorized	TBD
Hills of Westwood, Phase IV, Utility Extension	540003	Util-RE	520-5900-535-6368	21,025	21,025	Cost Sharing Agreement Authorized	TBD
Total Water & Wastewater Facilities				**$ 64,754,389**	**$ 33,185,882**		
Total Capital Projects				**$ 240,340,802**	**$ 154,553,887**		

PROJECT STATUS {BASED ON FUNDING SOURCES}

As of June 30, 2015

	Total Dollars	% of Total
Reinvestment Zone No. 1 Projects	$ 48,776,087	20.29%
Utility Revenue (2010, 2015)	47,181,218	19.63%
TxDOT Pass Through Financing	46,356,278	19.29%
Combination Tax & Revenue Certificates of Obligation Bonds (2012, 2014)	32,112,280	13.36%
Parks GO Bonds (2015)	27,675,000	11.51%
Water Fund - Retained Earnings	12,154,950	5.06%
Budgeted Capital - General Fund	7,915,579	3.29%
Grant Funds	4,766,445	1.98%
Certificate of Obligation Bonds (2006, 2008)	4,633,452	1.93%
Budget Capital - Utility Fund *	3,894,360	1.62%
General Obligation Bonds (2009) - Fire *	2,935,533	1.22%
TxDOT Reimbursable Utility Agreements *	1,218,120	0.51%
General Fund - Designated from Fund Balance/Other *	560,700	0.23%
Hotel-Motel Fund - Designated from Fund Balance *	160,800	0.08%
Total Capital Improvement Projects {by funding source}	**$ 240,340,802**	**100.00%**



*Funding source is reflected in "other" on graph

Routine Capital

Operating Budget

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-5900-560-63-10	1	101340	Airport Improvements (RAMP Grant)	$ 100,000	$ -
			Airport Total	**$ 100,000**	**$ -**
110-5900-529-62-22	2	101341	Fork Lift - replaces 1960 Yale Fork Lift, asset #17	$ 10,000	*Replacement*
			Animal Control Total	**$ 10,000**	**$ -**
110-5900-524-62-13	3	101342	Replacement of 2003 Ford F150 Pickup Truck, asset #11624	$ 26,750	Replacement
110-5900-524-62-22	4	101343	Replacement of 2008 Hustler Super Z Mower, asset #12803	12,750	*Replacement*
			Code Enforcement Total	**$ 39,500**	**$ -**
110-5924-519-62-13	5	101344	Replacement of 2008 Ford Ranger Truck, asset #12788	$ 37,000	*Replacement*
110-5924-519-62-13	6	101345	Replacement of 2003 Ford F250 Pickup, asset #11477 (for requested Troubleshooter Position)	37,000	*Replacement*
			Facility Services Total	**$ 74,000**	
110-5912-515-62-21	7	101358	Budget Management Software	$ 60,000	*$ 12,000*
			Finance Total	**$ 60,000**	**$ 12,000**
110-5900-522-62-11	8	101348	Install Outdoor Warning Sirens	$ 50,000	*$ 14,000*
110-5900-522-62-11	9	101349	Defibrillator Monitor Replacement	15,000	*Replacement*
110-5900-522-62-11	10	101454	Extrication Equipment: (1) Paratech 26 ton high lift air bag kit ($9,450); (2) Partech VSK highway kits ($6,125X2=$12,250); (1) Paratech 16 shore trench kit ($24,370); (1) Paratech 12 shore kit ($15,555)	61,625	-
110-5900-522-62-13	11	101350	Replacement of 2005 Chevy Van, asset #12121	28,500	*Replacement*
110-5900-522-62-13	12	101351	Replacement of 2002 Ford Excursion, asset #11478	57,675	*Replacement*
			Fire Total	**$ 212,800**	**$ 14,000**
110-5938-519-62-13	13	101352	Replacement of 1997 Ford F350/Utility Truck, asset #10251	$ 60,000	*Replacement*
			Fleet Services Total	**$ 60,000**	**$ -**
110-5931-551-63-10	14	101438	Replace South Pump Station, Phase I	$ 137,000	*Replacement*
110-5931-551-62-22	15	101354	Replace Tri-Plex Mower	36,588	*Replacement*
110-5931-551-62-22	16	101355	Replace Range Cart/Ball Picker Unit	16,675	*Replacement*
110-5931-551-62-22	17	101356	Lety Fertilizer Spreader	6,659	-
			Golf Total	**$ 196,922**	**$ -**
110-5935-552-62-22	18	101359	10' Shredder *****ADDITION TO FLEET*****	$ 10,000	*$ 350*
110-5935-552-62-22	19	101360	Replacement of 2008 Hustler Super Z Mower, asset #12804	12,750	*Replacement*
110-5935-552-62-22	20	101361	Replacement of 2008 Hustler Super Z Mower, asset #12874	12,750	*Replacement*
110-5935-552-63-10	21	101362	Upgrade 3rd Base Dugout at Bakers Field	25,000	-
110-5935-552-62-13	22	101363	Replacement of 2003 Dodge 2500/Utility Bed, asset #11612	37,250	*Replacement*
110-5935-552-62-22	23	101364	Replacement of 2004 Mills Creek Top Dresser, asset #10394	10,500	*Replacement*
110-5935-552-62-11	24	101365	Replace Spray Rig for Chemical Technician	25,000	*Replacement*
110-5935-552-62-11	25	101366	Purchase Large Aerator	32,000	-
110-5935-552-63-10	26	101367	Add a Pavilion @ Little Blue Stem Park	35,000	-
			Parks Total	**$ 200,250**	**$ 350**

(Continued)

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
110-2031-521-62-13	27	101368	Replacement of (10) Marked Units - asset #12168, 11646, 11644, 12172, 12166, 12155, 12370, 12160, 12371, 12367	$ 490,000	*Replacement*
110-5900-521-62-18	28	101357	Replace 105 Public Safety Laptops	480,000	*Replacement*
110-5900-521-62-13	29	101369	Purchase (3) Marked Units for FY15 Officers *****ADDITION TO FLEET*****	147,000	*6,850*
110-5900-521-62-13	30	101370	Replacement of (1) Unmarked Unit - asset #11313	28,000	*Replacement*
110-5900-521-62-13	31	101372	Replacement of (1) Unmarked Unit - CV Investigations (Seized Unit)	26,000	*Replacement*
110-5900-521-62-13	32	101373	Replacement of (1) Pickup Truck for Training (Seized Unit)	33,800	*Replacement*
			Police Total	**$ 1,204,800**	**$ 6,850**
110-5932-551-62-11	33	101375	(10) Precor TRM Treadmills	$ 52,000	*Replacement*
110-5932-551-63-10	34	101376	Weight Room Rubber Flooring Installation at Summit	16,000	*Replacement*
			Recreation Total	**$ 68,000**	**$ -**
110-5900-540-62-13	35	101382	Replacement of Pickup Truck, 2003 F250 Pickup, asset #11639	$ 26,750	*Replacement*
			Solid Waste Total	**$ 26,750**	**$ -**
110-5900-531-62-13	36	101383	1/2 Ton Pickup Truck for Streets Foreman *****ADDITION TO FLEET*****	$ 27,500	*$ 4,000*
110-5900-531-62-20	37	101384	Replacement of Bucket Truck, 2006 Freightliner M-2106, asset #12197	165,000	*Replacement*
110-5900-531-62-20	38	101385	Replacement of 1997 New Holland LX665 Skid Steer, asset #10256	115,000	*Replacement*
			Street Total	**$ 307,500**	**$ 4,000**
110-5900-532-62-11	39	101386	Upgrade (24) Intersection Traffic Signals which currently have no Detection	$ 75,000	*$ -*
			Traffic Signal Total	**$ 75,000**	**$ -**
			General Fund Total - Capital	**$ 2,635,522**	**$ 37,200**
240-4400-551-63-10	40	101387	Electrical System Upgrade	$ 18,000	*$ -*
240-4400-551-63-10	41	101388	Install Family/Special Needs Restroom	25,000	-
240-4400-551-63-10	42	101389	Construction of Phase I to the Exterior Master Plan	150,000	-
240-4400-551-62-13	43	101390	General Automotive, 2016 Ford Fusion *****ADDITION TO FLEET*****	20,500	*2,219*
			Mayborn Total	**$ 213,500**	**$ 2,219**
240-7000-551-63-10	44	101391	Paint & Repair Sheetrock to Correct Foundation Issues	$ 11,820	*$ -*
240-7000-551-63-10	45	101392	Signage Update	6,000	-
240-7000-551-63-10	46	101393	Reconfigure and Expand Restroom Area, Amtrak Station and Visitor Center	16,000	-
			Railroad & Heritage Museum Total	**$ 33,820**	**$ -**
240-4600-551-63-10	47	101394	Replace Directional Signs in Downtown Area	$ 5,000	*$ -*
240-4600-551-62-10	48	101395	Exterior Christmas Decoration	24,078	-
			Tourism/Marketing Total	**$ 29,078**	**$ -**
			Hotel/Motel Tax Total - Capital	**$ 276,398**	**$ 2,219**

(Continued)

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
292-2900-534-62-13	49	101396	Replacement of 1999 Dodge Ram 3500, asset #10468	$ 51,500	*Replacement*
292-2900-534-62-22	50	101397	Replacement of 2008 Int'l Tymco Sweeper, asset #12802	200,000	*Replacement*
292-2900-534-62-22	51	101398	Replacement of 1999 International Dump Truck, asset #10470	103,000	*Replacement*
292-2900-534-62-13	52	101399	Replacement of 2005 Chevy 3500 Utility Bed Truck, asset #12191	51,500	*Replacement*
292-2900-534-62-22	53	101400	Replacement of 1999 Brush Bandit Brush Chipper, asset #10451	45,000	*Replacement*
292-2900-534-62-22	54	101401	Replacement of Tractor with Boom Mower Attachment, asset #6907	125,000	*Replacement*
292-2900-534-62-11	55	101402	GPS and Elevation Unit	30,000	-
			Drainage Total	**$ 606,000**	**$ -**
			Drainage Fund Total - Capital	**$ 606,000**	**$ -**
520-5000-535-63-10	56	101403	Update Exterior Lighting - Service Center	$ 20,000	$ -
520-5000-535-63-10	57	101404	Building Security - Video Surveillance & Door Access Control System	37,500	-
520-5000-535-63-10	58	101405	Gate - Service Center	45,000	-
520-5000-535-63-69	59	101450	FY 2016 Approach Mains	500,000	-
			PW Admin Total	**$ 602,500**	**$ -**
520-5400-535-63-59	60	101406	In House Sewer: Bunker Hill-Patrick Henry; Yorktown-Betsy Ross	$ 136,000	$ -
520-5400-535-63-59	61	101407	In House Sewer: Ticonderoga-West Point; Trenton-Liberty	187,000	-
520-5400-535-63-59	62	101408	In House Sewer: Lexington-Yorktown; Bunker Hill-Valley Forge	110,500	-
520-5400-535-63-59	63	101409	In House Sewer: Install Additional Man Holes in Sewer Collection System	20,000	-
520-5400-535-62-20	64	101410	Replacement of 2006 Sterling/Vactor, asset #12217	345,000	*Replacement*
520-5400-535-62-20	65	101411	Replacement of 2005 CAT 304CR, asset #12272	55,000	*Replacement*
520-5400-535-63-61	66	101439	FY 16 - Sewer Line Projects	146,998	-
			Sewer Collection Total	**$ 1,000,498**	**$ -**
520-5500-535-63-10	67	101412	Doshier Farms WWTP - Rehab Rake and Baffles in Clarifier #3	$ 15,000	$ -
520-5500-535-62-11	68	101413	Critical Lift Stations - Replace (3) Variable Drive Units	26,500	-
			Sewer Treatment Total	**$ 41,500**	**$ -**
520-5200-535-62-20	69	101414	Replace 2001 Freightliner Dump Truck, asset #11191	$ 110,000	*Replacement*
520-5200-535-62-20	70	101415	Replace 2002 CAT Mini Excavator, asset #11457	35,000	*Replacement*
520-5200-535-63-57	71	101435	FY 16 - Water Line Improvement Projects	146,998	-
			Water Distribution Total	**$ 291,998**	**$ -**
520-5100-535-63-10	72	101417	Repair/Replace Pumps, Drives and Valves - FY 2016	$ 120,000	$ -
520-5100-535-62-11	73	101418	Replacement Parts for Membrane Plant - FY 2016	100,000	-
520-5100-535-63-10	74	101419	Purchase Membrane Modules - FY 2016	504,000	-
520-5100-535-63-10	75	101420	WTP Membrane Plant - Repaint Piping, Floors, and Concrete Stand	125,000	-

(Continued)

Acct #	Line	Project #	Project Description	Capital Budget	Estimated Annual Operating Costs
520-5100-535-63-10	76	101421	WTP Maintenance Shop - Expand Shop for Additional Storage of Parts, Materials and Oil Drums	$ 44,000	$ -
520-5100-535-63-10	77	101422	WTP Membrane Plant - Upgrade Lab and Redesign to Provide More Counter & Storage Space	25,000	-
520-5100-535-62-22	78	101433	Ave G & Loop 363 Pump Stations - Install Overhead Monorail and Chain Hoist System	30,000	-
			Water Treatment Total	**$ 948,000**	**$ -**
			Water & Wastewater Fund Total - Capital	**$ 2,884,496**	**$ -**
260-6100-571-63-15	79	101434	Sidewalk/Transportation Enhancement	$ 75,000	$ -
			Projects/Grants Total	**$ 75,000**	**$ -**
			Federal/State Grant Fund Total - Capital	**$ 75,000**	**$ -**
795-9500-531-63-17	80	100693	Road/Sign Maintenance	$ 100,000	$ -
795-9500-531-65-14	81	100692	Rail Maintenance	100,000	-
795-9500-531-65-65	82	101029	Central & North 4th Street	600,000	-
795-9500-531-65-66	83	101262	MLK Park	500,000	-
795-9500-531-65-67	84	101263	Veteran's Memorial Blvd., Phase II	1,475,000	-
795-9500-531-68-63	85	101000	Research Pkwy (IH 35 to Wendland Ultimate) - STAG Grant	1,000,000	-
795-9500-531-68-63	86	101000	Research Pkwy (IH 35 to Wendland)	6,244,953	-
795-9500-531-68-65	87	101002	Pepper Creek Trail Hwy 36-McLane	2,300,000	-
795-9500-531-68-70	88	101008	Santa Fe Plaza	261,400	-
795-9500-531-68-74	89	101012	Ave U TMED Ave. to 1st Street	2,800,000	-
			Reinvestment Zone No. 1 Total	**$ 15,381,353**	**$ -**
			Reinvestment Zone No. 1 Fund Total - Capital	**$ 15,381,353**	**$ -**
			Total Capital Request - All Funds	**$ 21,858,769**	**$ 39,419**

City of Temple

Non-Routine Capital

Certificate of Obligation Bond Funding

Certificate of Obligation Bonds (CO) are typically a direct obligation issued on a pledge of the general taxing power for the payment of the debt. The CO does not require a voter election as a prerequisite to issuance.

CERTIFICATE OF OBLIGATION BOND PROJECTS

FY 2016

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	100955	Legacy Pavement Preservation Program	$ 5,425,000	*$ -*
2	100346	Kegley Road Improvements (Adams to N of Sub-Station) {Construction}	700,000	-
3	100346	Kegley Road @ Adams Signal Upgrade {Construction}	50,000	-
4	100392	Tarver Roadway Extension (to Outer Loop) {Design, Construction}	1,700,000	-
5	100952	Hogan Road Improvements (SH 317 to S Pea Ridge) {Design, ROW, Construction}	4,450,000	-
6	101121	Outer Loop (Channel to Jupiter) - Phase 3B {Construction}	5,000,000	-
7	101214	S. Pea Ridge (Hogan to Poison Oak) {Route Study}	140,000	-
8	101215	Poison Oak (SH317 to Future Outer Loop), Phase 1 {Route Study}	450,000	-
9	101257	Prairie View (N Pea Ridge to FM 2483), Phase 2 {ROW}	1,185,000	-
10	101338	Replacement of Quint 6, asset # 11192	1,300,000	*5,800*
11	101339	Replacement of Engine 7, asset # 11324	600,000	*4,600*
		Total Certificate of Obligation Bond Projects	**$ 21,000,000**	**$ 10,400**

TCIP - Legacy Pavement Preservation Program

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District:
All

Department:
Streets

Status:
Continuing Project

Construction FY:
Yearly

Project Manager:
Kenny Henderson

Project Number:
100955

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$23,010,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Legacy pavement preservation program include a variety of activities including overlay, milling, and seal coating.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 5,425,000	$ -	$ 3,110,000	$ 4,230,000	$ 10,245,000	$ 23,010,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 5,425,000**	**$ -**	**$ 3,110,000**	**$ 4,230,000**	**$ 10,245,000**	**$ 23,010,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	5,425,000	-	3,110,000	4,230,000	10,245,000	23,010,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 5,425,000**	**$ -**	**$ 3,110,000**	**$ 4,230,000**	**$ 10,245,000**	**$ 23,010,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Kegley Road Improvements (Adams to N of Sub-Station)

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District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
100346

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$700,000

Project Description/Justification:

Due to growth and development on the west side of Temple, an increase in traffic has caused safety concerns at the intersection of Kegley and Adams. Improvements on Kegley to allow for protective turn movements are necessary to allow for a safer and smoother traffic flow onto Adams.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 700,000	$ -	$ -	$ -	$ -	$ 700,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	700,000	-	-	-	-	700,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 700,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Kegley Road @ Adams - Signal Upgrade

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District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$50,000

Project Description/Justification:

Due to growth and development on the west side of Temple, an increase in traffic has caused safety concerns at the intersection of Kegley and Adams. Protective turn movements are necessary to allow for a safer and smoother traffic flow from Kegley onto Adams.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 50,000	$ -	$ -	$ -	$ -	$ 50,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	50,000	-	-	-	-	50,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 50,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 50,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Tarver Roadway Extension (to Outer Loop)

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District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
Richard Wilson

Project Number:
100392

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$1,700,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Tarver to the future Outer Loop will open up and expand east-west travel, relieving the W Adams Avenue corridor.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 1,700,000	$ -	$ -	$ -	$ -	$ 1,700,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,700,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 100,000	$ -	$ -	$ -	$ -	$ 100,000
Property Acquisition	-	-	-	-	-	-
Construction	1,600,000	-	-	-	-	1,600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 1,700,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,700,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Hogan Road Improvements (SH 317 to S. Pea Ridge)

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District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
100952

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$4,450,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Improvements to Hogan Road will enhance east-west travel between SH 317 and S Pea Ridge Road.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 4,450,000	$ -	$ -	$ -	$ -	$ 4,450,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 4,450,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,450,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 300,000	$ -	$ -	$ -	$ -	$ 300,000
Property Acquisition	1,750,000	-	-	-	-	1,750,000
Construction	2,400,000	-	-	-	-	2,400,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 4,450,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,450,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Outer Loop Phase III - Channel to Jupiter

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District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
Richard Wilson

Project Number:
101121

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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Total Project Cost:

$5,000,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of Outer Loop to the south is an on-going process, with this section being constructed after Adams to the channel. Completion of this significant regional project will enhance north-south model of travel through Temple.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 5,000,000	$ -	$ -	$ -	$ -	$ 5,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 5,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-		-	-	-
Construction	5,000,000	-	-	-	-	5,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 5,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

S. Pea Ridge (Hogan to Poison Oak)

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District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101214

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

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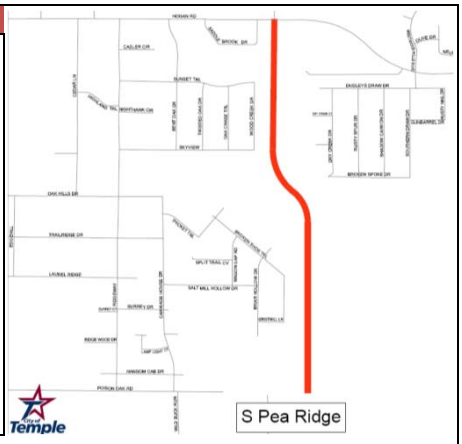
Total Project Cost:

$4,390,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of S Pea Ridge from Hogan to Poison Oak will open up and expand north-south travel, relieving the SH 317 corridor.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 140,000	$ -	$ 1,050,000	$ 3,200,000	$ -	$ 4,390,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 140,000**	**$ -**	**$ 1,050,000**	**$ 3,200,000**	**$ -**	**$ 4,390,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 140,000	$ -	$ 400,000	$ -	$ -	$ 540,000
Property Acquisition	-	-	650,000	-	-	650,000
Construction	-	-	-	3,200,000	-	3,200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 140,000**	**$ -**	**$ 1,050,000**	**$ 3,200,000**	**$ -**	**$ 4,390,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Poison Oak (SH 317 to S Pea Ridge), Phase 1

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District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$6,835,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide.
Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieveing the W Adams Avenue corridor.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 450,000	$ -	$ 1,785,000	$ 4,600,000	$ -	$ 6,835,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 450,000**	**$ -**	**$ 1,785,000**	**$ 4,600,000**	**$ -**	**$ 6,835,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 450,000	$ -	$ 585,000	$ -	$ -	$ 1,035,000
Property Acquisition	-	-	1,200,000	-	-	1,200,000
Construction	-	-	-	4,600,000	-	4,600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 450,000**	**$ -**	**$ 1,785,000**	**$ 4,600,000**	**$ -**	**$ 6,835,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Prairie View (N Pea Ridge to FM 2483), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
Richard Wilson

Project Number:
101257

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

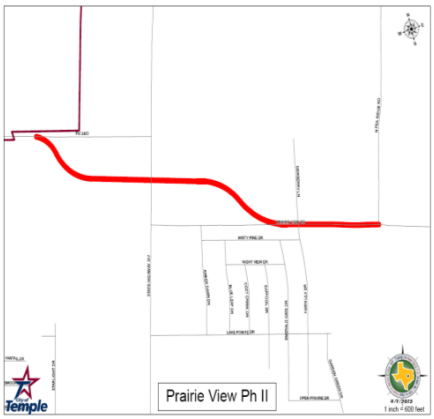
~~~~~~~~~~~~

Total Project Cost:

$6,935,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 1,185,000	$ -	$ -	$ -	$ -	$ 1,185,000
TBD	-	-	5,750,000	-	-	5,750,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 1,185,000**	**$ -**	**$ 5,750,000**	**$ -**	**$ -**	**$ 6,935,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	1,185,000	-	-	-	-	1,185,000
Construction	-	-	5,750,000	-	-	5,750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 1,185,000**	**$ -**	**$ 5,750,000**	**$ -**	**$ -**	**$ 6,935,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Replace Quint 6 (asset #11192)

~~~~~~~~~~~~

District:
All

Department:
Fire

Status:
New Project

Construction FY:
N/A

Project Manager:
Mitch Randles

Project Number:
101338

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$1,300,000

Project Description/Justification:

Replacing 1995 Quality Ladder Fire Truck which is recommended for replacement by Fleet Services. The 1995 truck has 115,978 miles, and is over 20 years old.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 1,300,000	$ -	$ -	$ -	$ -	$ 1,300,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 1,300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,300,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	1,300,000	-	-	-	-	1,300,000
Other	-	-	-	-	-	-
Total	**$ 1,300,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,300,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Replacement of Engine 7 (asset #11324)

~~~~~~~~~~~~

District:
All

Department:
Fire

Status:
New Project

Construction FY:
N/A

Project Manager:
Mitch Randles

Project Number:
101339

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$600,000

Project Description/Justification:

Replacing 2001 Quality Pumper Fire Truck which is recommended for replacement by Fleet Services. The 2001 truck has 130,387 miles, and is over 15 years old.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 600,000	$ -	$ -	$ -	$ -	$ 600,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	600,000	-	-	-	-	600,000
Other	-	-	-	-	-	-
Total	**$ 600,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 600,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

City of Temple

Non-Routine Capital

Limited Tax Note Funding

Limited Tax Notes (LTN) are typically a direct obligation issued on a pledge of the general taxing power for the payment of the debt, and has a seven year maximum maturity. LTNs do not require a voter election as a prerequisite to issuance.

LIMITED TAX NOTE PROJECTS

FY 2016

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	101377	Purchase (1) Automated Sideloader Garbage Collection Vehicle for Additional Residential Route	$ 310,000	*$ 6,890*
2	101378	Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13073	310,000	*12,279*
3	101379	Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13074	310,000	*12,279*
4	101380	Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13075	310,000	*12,279*
5	101381	Replace 2007 International/Hood Refuse Brush Truck, asset #12505	250,000	*12,475*
6	101403	Update Exterior Lighting at Service Center	20,000	-
7	101404	Security Upgrade at Service Center - Video Surveillance and Door Access Control System	37,500	-
8	101405	Upgrade Gate at Service Center	45,000	-
9	TBD	Major Building Improvements to include HVAC Replacement, Interior/Exterior Renovations, and Roof Replacements	452,500	-
10	N/A	Grant Offset	(125,000)	-
		Total Limited Tax Note Projects	**$ 1,920,000**	**$ 56,202**

Purchase Garbage Collection Vehicle

~~~~~~~~~~~~

District:
All

Department:
Solid Waste

Status:
New Project

Construction FY:
2016

Project Manager:
Sam Weed

Project Number:
101377

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$310,000

Project Description/Justification:

Purchase (1) Automated Sideloader garbage collection vehicle for an additional residential route.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
LTN	$ 310,000	$ -	$ -	$ -	$ -	$ 310,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	310,000	-	-	-	-	310,000
Other	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	6,890	6,890	6,890	6,890	6,890	34,450
Capital Outlay	-	-	-	-	-	-
Total	**$ 6,890**	**$ 6,890**	**$ 6,890**	**$ 6,890**	**$ 6,890**	**$ 34,450**

Notes

Replace Garbage Collection Vehicle (asset #13073)

~~~~~~~~~~~~

District:
All

Department:
Solid Waste

Status:
New Project

Construction FY:
2016

Project Manager:
Sam Weed

Project Number:
101378

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$310,000

Project Description/Justification:

Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13073. Vehicle has 8,470 hours and is recommended for replacement by Fleet Services.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
LTN	$ 310,000	$ -	$ -	$ -	$ -	$ 310,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	310,000	-	-	-	-	310,000
Other	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	12,279	12,279	12,279	12,279	12,279	61,395
Capital Outlay	-	-	-	-	-	-
Total	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 61,395**

Notes

Replace Garbage Collection Vehicle (asset #13074)

~~~~~~~~~~~~

District:
All

Department:
Solid Waste

Status:
New Project

Construction FY:
2016

Project Manager:
Sam Weed

Project Number:
101378

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$310,000

Project Description/Justification:

Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13074. Vehicle has 8,193 hours and is recommended for replacement by Fleet Services.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
LTN	$ 310,000	$ -	$ -	$ -	$ -	$ 310,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	310,000	-	-	-	-	310,000
Other	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	12,279	12,279	12,279	12,279	12,279	61,395
Capital Outlay	-	-	-	-	-	-
Total	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 61,395**

Notes

Replace Garbage Collection Vehicle (asset #13075)

~~~~~~~~~~~~

District:
All

Department:
Solid Waste

Status:
New Project

Construction FY:
2016

Project Manager:
Sam Weed

Project Number:
101380

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$310,000

Project Description/Justification:

Replace 2010 Freightliner/Heil Garbage Collection Vehicle, asset #13075. Vehicle has 7,095 hours and is recommended for replacement by Fleet Services.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
LTN	$ 310,000	$ -	$ -	$ -	$ -	$ 310,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	310,000	-	-	-	-	310,000
Other	-	-	-	-	-	-
Total	**$ 310,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 310,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	12,279	12,279	12,279	12,279	12,279	61,395
Capital Outlay	-	-	-	-	-	-
Total	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 12,279**	**$ 61,395**

Notes

Replace 2007 International/Hood Refuse Brush Truck (asset #12505)

~~~~~~~~~~~~

District:
All

Department:
Solid Waste

Status:
New Project

Construction FY:
2016

Project Manager:
Sam Weed

Project Number:
101381

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$250,000

Project Description/Justification:

Replace 2007 International/Hood Refuse Brush Truck, asset #13505. Vehicle has 9,043 hours and is recommended for replacement by Fleet Services.

Picture not Available

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
LTN	$ 250,000	$ -	$ -	$ -	$ -	$ 250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	250,000	-	-	-	-	250,000
Other	-	-	-	-	-	-
Total	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	12,475	12,475	12,475	12,475	12,475	62,375
Capital Outlay	-	-	-	-	-	-
Total	**$ 12,475**	**$ 12,475**	**$ 12,475**	**$ 12,475**	**$ 12,475**	**$ 62,375**

Notes

City of Temple

Non-Routine Capital

Utility Revenue Bond Funding

Utility Revenue Bonds constitute special obligations of the City solely secured by a lien on and pledge of the net revenues of the water and sewer system.

UTILITY REVENUE BOND PROJECTS

FY 2016

Line	Project #	Project Description	Recommended	Estimated Annual Operating Cost
1	101081	Leon River Trunk Sewer (LS and FM), Phase 1 {Construction}	2,800,000	-
2	101086	TBP Expansion - Headworks & Aeration {Construction}	8,000,000	-
3	101087	WTP - Rehabilitation Project #1 {Construction}	6,000,000	-
4	101209	WTP - Avenue H Tank Rehabilitation (North Tank)	500,000	-
5	N/A	Contingency	60,000	-
		Total Utility Revenue Bond Projects	**$ 17,360,000**	**$ -**

Leon River Trunk Sewer Project

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
Richard Wilson

Project Number:
101081

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

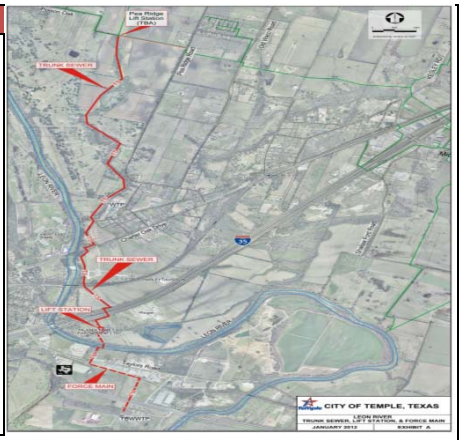
~~~~~~~~~~~~

Total Project Cost:

$8,320,000

Project Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
UR-16	$ 2,800,000	$ -	$ -	$ -	$ -	$ 2,800,000
TBD	-	-	1,020,000	4,500,000	-	5,520,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 2,800,000**	**$ -**	**$ 1,020,000**	**$ 4,500,000**	**$ -**	**$ 8,320,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 750,000	$ -	$ -	$ 750,000
Property Acquisition	-	-	270,000	-	-	270,000
Construction	2,800,000	-	-	4,500,000	-	7,300,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 2,800,000**	**$ -**	**$ 1,020,000**	**$ 4,500,000**	**$ -**	**$ 8,320,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

This project will be constructed in two phases; the first phase is complete. Focus of first phase was to open up growth and development along the I-35 corridor. The second phase design will begin in FY 2018 with construction following in FY 2019. The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Temple-Belton Plant Expansion

~~~~~~~~~~~~

District:
3

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
101086

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$74,000,000

Project Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the Temple-Belton Plant service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The Temple-Belton wastewater treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
UR-16	$ 8,000,000	$ -	$ -	$ -	$ -	$ 8,000,000
TBD	-	-	6,000,000	-	60,000,000	66,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 8,000,000**	**$ -**	**$ 6,000,000**	**$ -**	**$ 60,000,000**	**$ 74,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/Engineering	$ -	$ -	$ 6,000,000	$ -	$ -	$ 6,000,000
Property Acquisition	-	-	-	-	-	-
Construction	8,000,000	-	-	-	60,000,000	68,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 8,000,000**	**$ -**	**$ 6,000,000**	**$ -**	**$ 60,000,000**	**$ 74,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

WTP - Plant Rehabilitation Project #1

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
101087

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$6,000,000

Project Description/Justification:

The pumps at the CWTP raw water pump station discharge into a 30" line that then splits into a 24" and 30" line conveying raw water to the plant. The split between the two lines is uneven, and the initial 30" line presents a hydraulic bottleneck, restricting flow and ultimate treatment capacity. In addition, the buried isolation valves on the discharge of each raw water pump are not currently operable. This project will address deficiencies at the membrane intake and raw water pump station, conventional intake and raw water pump station, and raw water line to primary treatment components. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
UR-16	$ 6,000,000	$ -	$ -	$ -	$ -	$ 6,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 6,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	6,000,000	-	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 6,000,000**	**$ -**	**$ -**	**$ -**	**$ -**	**$ 6,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

WTP - Avenue H Tank Rehabilitation (North Tank)

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District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
101209

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

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Total Project Cost:

$3,500,000

Project Description/Justification:

Rehabilitation of the northern most 3.5 MG ground storage tank (constructed in 1933) to repair deteriorated interior and exterior components is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. Rehabilitation of the northern most tank is recommended during FY '17, along with design of a new southern tank and pump station which will ultimate replace this aging facility.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
UR-16	$ 500,000	$ -	$ -	$ -	$ -	$ 500,000
TBD	-	-	3,000,000	-	-	3,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 500,000**	**$ -**	**$ 3,000,000**	**$ -**	**$ -**	**$ 3,500,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	500,000	-	3,000,000	-	-	3,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 500,000**	**$ -**	**$ 3,000,000**	**$ -**	**$ -**	**$ 3,500,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Non-Routine Capital

Future Consideration

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2017 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
1	Upgrade Public Safety Radio System	20	2017	$ 1,000,000	$ -
2	Woodbridge Park - picnic facilities, playground w/ shade structure, basketball court, irrigation, landscape, guard lights	35	2017	250,000	5,000
3	Jackson Park - Swings, Fall Safe Surface, Basketball Court, Repair Trail	35	2017	155,000	3,500
4	Aircraft Rescue Firefighting Truck	36	2017	625,000	-
5	FBO/ARFF Bay Renovation	36	2017	275,000	-
6	Extend Existing T-Hangars	36	2017	585,000	-
7	Maintenance Building Expansion	36	2017	82,500	1,000
		FY 2017 Total		**$ 2,972,500**	**$ 9,500**
8	TCIP - Legacy Pavement Preservation Program {Construction}	34	2018	$ 3,110,000	$ -
9	TCIP - Prairie View (N Pea Ridge to FM 2483), Phase 2 {Construction}	34	2018	5,750,000	-
10	TCIP - Outer Loop (Jupiter to Poison Oak), Phase 4 {Design, ROW}	34	2018	3,075,000	-
11	TCIP - N Pea Ridge (Adams to Prairie View), Phase 1 {Design, ROW}	34	2018	2,185,000	-
12	TCIP - N Pea Ridge (Prairie View to Airport), Phase 2 {Design, ROW}	34	2018	1,035,000	-
13	TCIP - S Pea Ridge (Hogan to Poison Oak) {Design, ROW}	34	2018	1,050,000	-
14	TCIP - Poison Oak (SH 317 to S Pea Ridge), Phase 1 {Design, ROW}	34	2018	1,785,000	-
15	TCIP - Poison Oak (S Pea Ridge to Old Waco Rd), Phase 2 {Design, ROW}	34	2018	1,010,000	-
		FY 2018 Total		**$ 19,000,000**	**$ -**
16	TCIP - Legacy Pavement Preservation Program {Construction}	34	2019	$ 4,230,000	$ -
17	TCIP - N Pea Ridge (Adams to Prairie View), Phase 1 {Construction}	34	2019	3,000,000	-
18	TCIP - N Pea Ridge (Prairie View to Airport), Phase 2 {Construction}	34	2019	3,000,000	-
19	TCIP - S Pea Ridge (Hogan to Poison Oak) {Construction}	34	2019	3,200,000	-
20	TCIP - Poison Oak (SH 317 to S Pea Ridge), Phase 1 {Construction}	34	2019	4,600,000	-
21	TCIP - Kegley Roadway Improvements {Design}	34	2019	1,660,000	-
		FY 2019 Total		**$ 19,690,000**	**$ -**
22	Conner Park Enhancements	35	2020	$ 536,300	$ 5,400
23	Ferguson Parking Asphalt	35	2020	444,650	-
24	Miller Community Park - light baseball/softball field	35	2020	245,000	5,000
25	Scott & White Park, Phase 2 - renovate ball fields, light football/soccer field, new restroom, parking, landscape, guard lights	35	2020	455,000	4,600
26	Freedom Park (Tarver Rd), Phase 2 - splash pad, parking, hike/bike, playground, picnic facilities, restroom, guard lights	35	2020	645,200	5,400

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
27	Lions and Wilson Fields Upgrades	35	2020	400,000	-
	FY 2020 Total			**$ 2,726,150**	**$ 20,400**
28	TCIP - Legacy Pavement Preservation Program {Construction}	34	Future	$ 10,245,000	$ -
29	TCIP - Poison Oak (S Pea Ridge to Old Waco Rd), Phase 2 {Construction}	34	Future	4,250,000	-
30	TCIP - Kegley Roadway Improvements {Construction}	34	Future	14,340,000	-
31	TCIP - N 3rd Street Enhancement {Design}	34	Future	800,000	-
32	TCIP - N 8th Street Improvements {Design}	34	Future	1,000,000	-
33	TCIP - Westfield Blvd (Prairie View to Airport), Phase 2 {Design, Construction}	34	Future	3,000,000	-
34	TCIP - East-West Local Collector (SH 317 to Westfield Blvd) {Design, ROW, Construction}	34	Future	2,450,000	-
35	TCIP - Off-Site Trails {Design, Construction}	34	Future	275,000	-
	Future Total			**$ 36,360,000**	**$ -**
	General Fund Total			**$ 80,748,650**	**$ 29,900**
38	Loop 363 / Ermine Trail	29	Future	$ 350,000	$ -
39	Ermine / Filly / Hopi	29	Future	380,000	-
40	Antelope / Buffalo	29	Future	320,000	-
41	Ave P Crossing	29	Future	70,000	-
42	Cottonwood Lane	29	Future	112,360	-
43	Las Moras / Midway / Montana	29	Future	340,000	-
44	Bird Creek Regional Detention	29	Future	4,239,800	-
45	Midway / Shady Hill / El Camino	29	Future	420,000	-
46	19th / Avenue J / 23rd	29	Future	480,000	-
47	Deer / Blackfoot	29	Future	520,000	-
48	Avenue P / S. 3rd / Avenue M	29	Future	940,000	-
49	Williamson Creek Regional Detention	29	Future	3,066,400	-
50	UPRR to 10th Street	29	Future	295,466	-
51	4th / Cole / Creasey / 1st	29	Future	600,000	-
52	Marlandwood Road	29	Future	72,132	-
53	Ashe / Forest / Azalea	29	Future	400,000	-
54	Meadow Oaks / Forest / Oak Lawn	29	Future	520,000	-
55	Venus Drive (Thompson Addition)	29	Future	TBD	-

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
56	3rd Street	29	Future	49,938	-
57	3rd / Lamar	29	Future	180,000	-
58	13th / Jackson / 17th	29	Future	220,000	-
59	Walker Ave to 1st Street	29	Future	456,377	-
60	13th Street	29	Future	140,000	-
61	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
62	8th Street	29	Future	226,108	-
63	12th / Irvin / 6th / 8th	29	Future	270,000	-
64	Pepper Creek Regional Detention Pond South of Central Pointe parkway (HDR Site #4)	29	Future	1,063,000	-
65	HDR Site #2 (or KPA #3)	29	Future	1,115,279	-
66	Poison Oak Road	29	Future	352,339	-
67	Poison Oak / Ridgeway	29	Future	320,000	-
68	Marlandwood / Rosemary / Linwood	29	Future	570,000	-
69	Highway 36 Culvert	29	Future	352,339	-
70	Chadel / 43rd / 41st	29	Future	260,000	-
71	Whispering Oaks	29	Future	280,000	-
72	Avenue T to Avenue R	29	Future	203,913	-
73	Avenue T / 15th / 7th	29	Future	360,000	-
74	Fryers Creek Regional Detention	29	Future	6,642,500	-
75	Belton RR Crossing	29	Future	606,190	-
76	Winchester / Paseo Del Plata / Calle Roble	29	Future	260,000	-
77	57th Street and Avenue T Drainage Improvements	29	Future	240,000	-
78	10th Street	29	Future	100,000	-
79	Briarcliff Road	29	Future	6,936	-
80	Gillmeister / Arrowhead	29	Future	100,000	-
81	Wagon Trail	29	Future	100,000	-
82	Bird Creek Drive	29	Future	114,265	-
83	Wren / Redwing	29	Future	80,000	-
84	Adams Avenue / Sundance Drive	29	Future	220,000	-
85	Hemlock Blvd Culvert	29	Future	101,263	-
86	Hemlock / Canyon Creek	29	Future	340,000	-
87	Saulsbury Drive Culvert	29	Future	117,909	-
88	Saulsbury / Yorktown / V Forge / Delaware	29	Future	630,000	-

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
89	Briarcliff / Pecan Valley	29	Future	60,000	-
90	49th / Ave R / 43rd Drainage Improvements	29	Future	180,000	-
91	Waters Dairy / Sterling Manor / Hartrick Bluff	29	Future	340,000	-
92	Keller/ Jaguar/ Iroquois	29	Future	280,000	-
93	4th / Nugent / 6th	29	Future	220,000	-
94	9th Street	29	Future	120,000	-
95	Birdcreek / Brooklawn	29	Future	260,000	-
96	Patrick Henry	29	Future	80,000	-
97	Keller / Phoenix	29	Future	200,000	-
98	Hog Pen Creek Regional Detention	29	Future	1,062,400	-
99	FM 2305 / Pea Ridge Road	29	Future	914,140	-
100	Pea Ridge Road	29	Future	100,000	-
101	Munroe	29	Future	140,000	-
102	1st Street / Upshaw	29	Future	160,000	-
103	Edgewood / Loop / Laurel	29	Future	180,000	-
104	Winchester / Secoya	29	Future	100,000	-
105	Canyon Creek / Alamo Trail	29	Future	120,000	-
106	31st / Kingsbury / Wilshire / Crystal	29	Future	400,000	-
107	Skyview / Oak / Woodcreek	29	Future	320,000	-
108	Hickory / Robinhood / Sumac	29	Future	200,000	-
109	South 33rd	29	Future	40,000	-
110	Ascot / Olympia	29	Future	140,000	-
111	1st Street	29	Future	38,841	-
112	UPRR to 8th Street	29	Future	258,012	-
113	14th Street / Avenue D	29	Future	120,000	-
114	Hogan Road	29	Future	581,698	-
115	Midway Drive	29	Future	310,724	-
116	Pecan	29	Future	40,000	-
117	Kegley Road (South Bridge)	29	Future	1,803,312	-
118	Osage Rd and U/S Channel	29	Future	194,203	-
119	Wildflower Lane	29	Future	126,232	-
120	Center Street	29	Future	104,037	-
121	Sunflower Lane Culvert	29	Future	49,938	-

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
122	Sunflower Lane SD	29	Future	60,000	-
123	50th Street	29	Future	191,428	-
124	Nugent Avenue	29	Future	59,648	-
125	Avenue H	29	Future	44,389	-
126	Main Street	29	Future	27,743	-
127	HDR Site #9	29	Future	424,472	-
128	FM 2305 (Adams Ave) Culvert	29	Future	34,679	-
129	Avenue H	29	Future	237,205	-
130	Adams Avenue	29	Future	198,364	-
131	Kegley Road (North Bridge)	29	Future	1,317,805	-
132	Pegasus Road	29	Future	309,337	-
133	McLane Parkway	29	Future	135,942	-
134	Little Elm Creek Regional Detention	29	Future	5,517,200	-
135	Moores Mill Road	29	Future	79,068	-
136	8th Street to Main Street	29	Future	518,799	-
137	Lower Troy Road	29	Future	375,921	-
138	Alabama Avenue	29	Future	319,047	-
139	HDR Site #8	29	Future	851,718	-
140	HDR Site #7 (or KPA #4)	29	Future	625,610	-
141	Cearley Road	29	Future	61,035	-
142	IH-35	29	Future	416,149	-
143	Ave D & 14th Street Drainage Improvements	29	Future	150,000	-
144	Poison Oak	29	Future	992,000	-
145	Meadowbrook Drainage Improvements	29	Future	172,400	-
146	Bird Creek Terrace Phase I	29	Future	89,845	-
147	9th / Ave F Drainage Improvements	29	Future	2,450,000	-
148	Patrick Henry	29	Future	80,000	-
149	13th Street Drainage Improvements	29	Future	140,000	-
150	1st / Virginia / Thompson / 15th / Park	29	Future	650,000	-
151	4th / Cole / Creasey / 1st	29	Future	600,000	-
152	Ave P / S 3rd / Ave M	29	Future	940,000	-
153	Ave T / 15th / 7th	29	Future	360,000	-
154	Bird Creek / Wren / Brooklawn	29	Future	485,000	-

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
155	Bird Creek Terrace Drainage Improvements Phase II	29	Future	550,000	-
	Future Total			**$ 59,682,855**	**$ -**
	Drainage Fund Total			**$ 59,682,855**	**$ -**
156	WTP - Rehabilitation Project #2 {Construction}	51	2017	$ 6,000,000	$ -
157	WTP - Rehabilitation Project #3 {Design}	51	2017	1,500,000	-
	FY 2017 Total			**$ 7,500,000**	**$ -**
158	Leon River Trunk Sewer, Phase 2 {Final Design}	54	2018	$ 750,000	$ -
159	Leon River Trunk Sewer, Phase 2 {ROW Acquisition}	54	2018	270,000	-
160	Bird Creek Interceptor, Phase 4	54	2018	9,600,000	-
161	Wastewater Line Project in Ridgewood Estates	54	2018	1,600,000	-
162	WTP - Avenue H Tank Rehabilitation (North Tank)	51	2018	3,000,000	-
163	TCIP Utilities - Prairie View Utility Improvements (N Pea Ridge to FM 2483), Phase 2	52	2018	730,000	-
164	TBP Expansion - Plant Processes {Final Design}	55	2018	6,000,000	-
165	WTP - Rehabilitation Project #3 {Construction}	51	2018	12,500,000	-
	FY 2018 Total			**$ 34,450,000**	**$ -**
166	TCIP Utilities - Westfield Utility Improvements, Phase 2	52	2019	$ 1,000,000	$ -
167	TCIP Utilities - Kegley Utility Improvements	52	2019	800,000	-
168	TCIP Utilities - S Pea Ridge Utility Improvements (Hogan to Poison Oak)	52	2019	700,000	-
169	TCIP Utilities - Poison Oak Utility Improvements (SH 317 to S Pea Ridge), Phase 1	52	2019	750,000	-
170	TCIP Utilities - Poison Oak Utility Improvements (S Pea Ridge to Old Waco Road), Phase 2	52	2019	650,000	-
171	Leon River Trunk Sewer, Phase 2	54	2019	4,500,000	-
172	Bird Creek Interceptor, Phase 5	54	2019	3,750,000	-
	FY 2019Total			**$ 12,150,000**	**$ -**
	No Projects Identified			$ -	$ -
	FY 2020 Total			**$ -**	**$ -**
173	South Temple Water System Improvements	51	Future	$ 8,200,000	$ -
174	TBP Expansion - Plant Processes {Construction}	55	Future	60,000,000	-
175	WTP - Rehabilitation Project #4 {Design}	51	Future	1,000,000	-
176	WTP - Rehabilitation Project #4 {Construction}	51	Future	9,000,000	-
177	WTP - Rehabilitation Project #5 {Design}	51	Future	1,000,000	-

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2017 - Future

Line	Project Description	Department	Year Requested	Estimated Project Cost	Estimated Annual Operating Cost
178	WTP - Rehabilitation Project #5 {Construction}	51	Future	7,000,000	-
			Future Total	**$ 86,200,000**	**$ -**
			Water & Wastewater Fund Total	**$ 140,300,000**	**$ -**

PROJECTS RECOMMENDED FOR FUTURE CONSIDERATION — FY 2017 - Future

Summary of Projects for Future Consideration	Estimated Project Cost	Estimated Annual Operating Cost
FY 17 - Projects	$ 10,472,500	$ 9,500
FY 18 - Projects	53,450,000	-
FY 19 - Projects	31,840,000	-
FY 20 - Projects	2,726,150	20,400
Future - Projects	182,242,855	-
Total Projects Recommended for Future Consideration	**$ 280,731,505**	**$ 29,900**

Transportation Capital Improvement Plan Funding			
Series 2012	FY 2013	$ 9,420,000	Series 1
Series 2014	FY 2015	21,230,000	Series 2
Series 2016	FY 2016	21,000,000	Series 2
Series 2017	FY 2018	27,760,000	Series 3
Series 2019	FY 2019	8,915,000	Series 3
Series 2021	FY 2021	27,200,000	Series 4
Series 2023	FY 2023	11,175,000	Series 4
Total		***$ 126,700,000***	

Water/Wastewater Funding		
Series 2015	FY 2015	$ 26,500,000
Series 2016	FY 2016	17,360,000
Total		***$ 43,860,000***

Upgrade Public Safety Radio System

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District:
All

Department:
Police

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
10. Enhanced image and identity for Temple.

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Total Project Cost:

$1,000,000

Project Description/Justification:

Bell County Communications' goal is to upgrade the radio system to P25 capability (which is the newest standard in public safety communications) before October 1, 2017. The project will encompass the entire Bell County radio system, especially what is called the "backbone" which is the central radio hardware at BCC. This project would affect every agency and entity in Bell County. This CIP projects Temple's estimated participation.

Picture not Available

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 1,000,000	$ -	$ -	$ -	$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -		$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-		-	-	-	-
Other	-	1,000,000	-	-	-	1,000,000
Total	**$ -**	**$ 1,000,000**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Woodbridge Park

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District:
1

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2017

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

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Total Project Cost:

$250,000

Project Description/Justification:

A walking trail and a nice pond are all that this park has to offer. We need to install picnic facilities, playground with shade, basketball court, irrigation with landscaping and guard lights.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 250,000	$ -	$ -	$ -	$ 250,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 50,000	$ -	$ -	$ -	$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	200,000	-	-	-	200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 250,000**	**$ -**	**$ -**	**$ -**	**$ 250,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	5,000	5,000	5,000	15,000
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 5,000**	**$ 5,000**	**$ 5,000**	**$ 15,000**

Notes

Jackson Park

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District:
All

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2017

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

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Total Project Cost:

$155,000

Project Description/Justification:

Add swings with fall safe surface, cover existing playground, irrigate the park, redo the basketball court, and repair the trail.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 155,000	$ -	$ -	$ -	$ 155,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 5,000	$ -	$ -	$ -	$ 5,000
Property Acquisition	-	-	-	-	-	-
Construction	-	150,000	-	-	-	150,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 155,000**	**$ -**	**$ -**	**$ -**	**$ 155,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	3,500	3,500	4,000	4,000	15,000
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ 3,500**	**$ 3,500**	**$ 4,000**	**$ 4,000**	**$ 15,000**

Notes

ARFF Truck

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District:
All

Department:
Airport

Status:
Continuing Project

Construction FY:
2017

Project Manager:
Derek Henry

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

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Total Project Cost:

$625,000

Project Description/Justification:

Replace 18 year old Aircraft Rescue Firefighting Truck. NFPA recommends replacement every 15 years.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 625,000	$ -	$ -	$ -	$ 625,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 625,000**	**$ -**	**$ -**	**$ -**	**$ 625,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	-	-
Equipment	-	625,000	-	-	-	625,000
Other	-	-	-	-	-	-
Total	**$ -**	**$ 625,000**	**$ -**	**$ -**	**$ -**	**$ 625,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

No change in operating budget with replacement of new truck

FBO/ARFF Bay Renovation

~~~~~~~~~~~~

District:
All

Department:
Airport

Status:
New Project

Construction FY:
2017

Project Manager:
Corrie Wheeler

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$275,000

Project Description/Justification:

Built in the 1960's, ARFF Bay is inadequate for current truck and replacement ARFF truck will not fit. In need of 5 offices, with efficient work space for growing Airport operations and training.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 275,000	$ -	$ -	$ -	$ 275,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 275,000**	**$ -**	**$ -**	**$ -**	**$ 275,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 25,000	$ -	$ -	$ -	$ 25,000
Property Acquisition	-	-	-	-	-	-
Construction	-	250,000	-	-	-	250,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 275,000**	**$ -**	**$ -**	**$ -**	**$ 275,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Improve operations and efficency, provide direct route for firefighter access to ARFF truck

Extend Existing T-Hangars

~~~~~~~~~~~~

District:
All

Department:
Airport

Status:
New Project

Construction FY:
2017

Project Manager:

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$585,000

Project Description/Justification:

Currently have 74 T-Hangar spaces at 100% occupancy. 35 on waiting list with an average wait of 2 years. Need additional T-Hangars for growing Airport. 12 T-Hangars were torn down in 2012 to develop the corporate area. Short term solution to extend the 4 shorter hangar rows, but not sure this is the most cost effective approach. Additional hangar space will be addressed in Master Plan...completion date December 2015.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 585,000	$ -	$ -	$ -	$ 585,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 585,000**	**$ -**	**$ -**	**$ -**	**$ 585,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	585,000	-	-	-	585,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 585,000**	**$ -**	**$ -**	**$ -**	**$ 585,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

A thrid party wanted to extend the existing 4 small T-Hangar rows to add an additional 12 hangars…estimated cost $585,000. Recommend we keep control of T-Hangar rental/revenue.

Maintenance Building Expansion

~~~~~~~~~~~~

District:
All

Department:
Airport

Status:
New Project

Construction FY:
2017

Project Manager:
John Richey

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

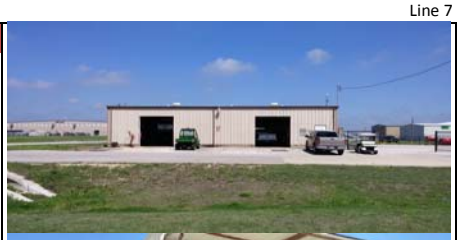
~~~~~~~~~~~~

Total Project Cost:

$82,500

Project Description/Justification:

Add additional 80X50 extension to existing Maintenance facility.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 82,500	$ -	$ -	$ -	$ 82,500
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 82,500**	**$ -**	**$ -**	**$ -**	**$ 82,500**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 7,500	$ -	$ -	$ -	$ 7,500
Property Acquisition	-	-	-	-	-	-
Construction	-	75,000	-	-	-	75,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 82,500**	**$ -**	**$ -**	**$ -**	**$ 82,500**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	1,000	1,000	1,000	1,000	4,000
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 1,000**	**$ 4,000**

Notes

Additional space is required to house expensive Airport equipment, which is currently being stored in Aircraft T-Hangars. RAMP Grant funds can be used for this project…($100,000 50-50 match).

TCIP - Legacy Pavement Preservation Program

~~~~~~~~~~~~

District:
All

Department:
Streets

Status:
Continuing Project

Construction FY:
Yearly

Project Manager:
Kenny Henderson

Project Number:
100955

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$23,010,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Legacy pavement preservation program activities include a variety of activities including overlay, milling, and seal coating.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 5,425,000	$ -	$ -	$ -	$ -	$ 5,425,000
CO Bonds	-	-	3,110,000	4,230,000	10,245,000	17,585,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 5,425,000**	**$ -**	**$ 3,110,000**	**$ 4,230,000**	**$ 10,245,000**	**$ 23,010,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	5,425,000	-	3,110,000	4,230,000	10,245,000	23,010,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 5,425,000**	**$ -**	**$ 3,110,000**	**$ 4,230,000**	**$ 10,245,000**	**$ 23,010,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - Prairie View (N Pea Ridge to FM 2483), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Richard Wilson

Project Number:
101257

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$6,935,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Prairie View improvements include reconstructing, connecting, and increasing capacity across the northwestern region of the City.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 1,185,000	$ -	$ -	$ -	$ -	$ 1,185,000
CO Bonds	-	-	5,750,000	-	-	5,750,000
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 1,185,000**	**$ -**	**$ 5,750,000**	**$ -**	**$ -**	**$ 6,935,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	1,185,000	-		-	-	1,185,000
Construction	-	-	5,750,000	-	-	5,750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 1,185,000**	**$ -**	**$ 5,750,000**	**$ -**	**$ -**	**$ 6,935,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -		$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - N Pea Ridge (Adams to Prairie View), Phase 1

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

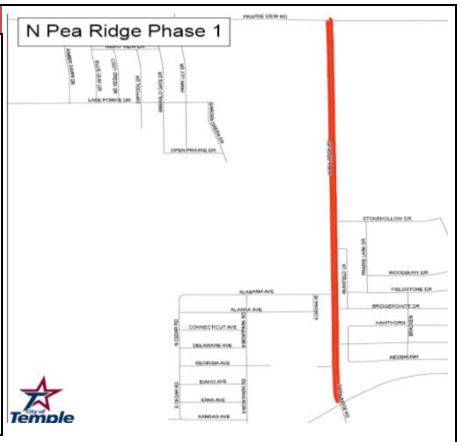
~~~~~~~~~~~~

Total Project Cost:

$5,185,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up addition transportation corridors within the western region of the City.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ 2,185,000	$ 3,000,000	$ -	$ 5,185,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 2,185,000**	**$ 3,000,000**	**$ -**	**$ 5,185,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design /Engineering	$ -	$ -	$ 385,000	$ -	$ -	$ 385,000
Property Acquisition	-	-	1,800,000	-	-	1,800,000
Construction	-	-	-	3,000,000	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 2,185,000**	**$ 3,000,000**	**$ -**	**$ 5,185,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -		$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional budget.

TCIP - N. Pea Ridge (Prairie View to Airport), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$4,035,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. N Pea Ridge improvements will improve capacity and connectivity around new school campus', and open up addition transportation corridors within the western region of the City.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ 1,035,000	$ 3,000,000	$ -	$ 4,035,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,035,000**	**$ 3,000,000**	**$ -**	**$ 4,035,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 385,000	$ -	$ -	$ 385,000
Property Acquisition	-	-	650,000	-	-	650,000
Construction	-	-	-	3,000,000	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,035,000**	**$ 3,000,000**	**$ -**	**$ 4,035,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -		$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - S. Pea Ridge (Hogan to Poison Oak)

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101214

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

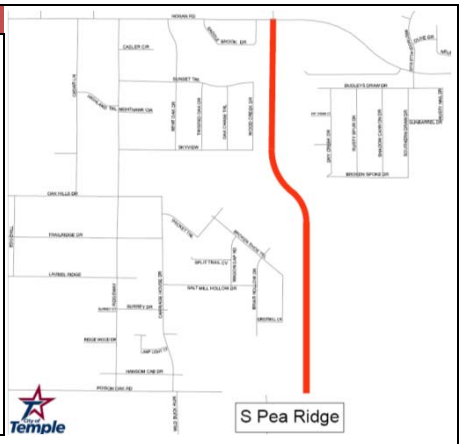
~~~~~~~~~~~~

Total Project Cost:

$4,390,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide. Extension of S Pea Ridge from Hogan to Poison Oak will open up and expand north-south travel, relieving the SH 317 corridor.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 140,000	$ -	$ 1,050,000	$ 3,200,000	$ -	$ 4,390,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 140,000**	**$ -**	**$ 1,050,000**	**$ 3,200,000**	**$ -**	**$ 4,390,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 140,000	$ -	$ 400,000	$ -	$ -	$ 540,000
Property Acquisition	-	-	650,000	-	-	650,000
Construction	-	-	-	3,200,000	-	3,200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 140,000**	**$ -**	**$ 1,050,000**	**$ 3,200,000**	**$ -**	**$ 4,390,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Route study only.

TCIP - Poison Oak (SH 317 to S Pea Ridge), Phase 1

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

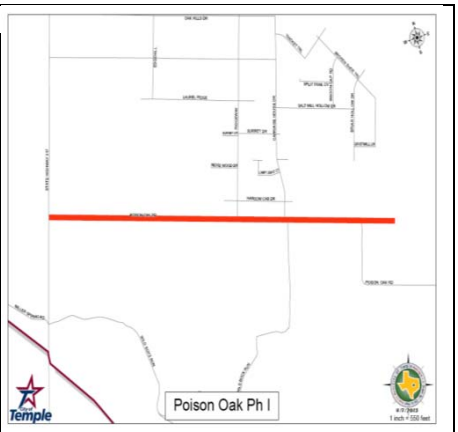
~~~~~~~~~~~~

Total Project Cost:

$6,835,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide.
Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieveing the W Adams Avenue corridor.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ 450,000	$ -	$ 1,785,000	$ 4,600,000	$ -	$ 6,835,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 450,000**	**$ -**	**$ 1,785,000**	**$ 4,600,000**	**$ -**	**$ 6,835,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ 450,000	$ -	$ 585,000	$ -	$ -	$ 1,035,000
Property Acquisition	-	-	1,200,000	-	-	1,200,000
Construction	-	-	-	4,600,000	-	4,600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 450,000**	**$ -**	**$ 1,785,000**	**$ 4,600,000**	**$ -**	**$ 6,835,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - Poison Oak (S Pea Ridge to Outer Loop), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2020

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$5,260,000

Project Description/Justification:

This project is part of a multi-year capital improvement program to focus on capital transportation improvements city-wide.
Improvements to Poison Oak between SH 317 and the future Outer Loop will open up and expand east-west travel, relieveing the W Adams Avenue corridor.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ 1,010,000	$ -	$ 4,250,000	$ 5,260,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,010,000**	**$ -**	**$ 4,250,000**	**$ 5,260,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 510,000	$ -	$ -	$ 510,000
Property Acquisition	-	-	500,000	-	-	500,000
Construction	-	-	-	-	4,250,000	4,250,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,010,000**	**$ -**	**$ 4,250,000**	**$ 5,260,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - Kegley Road Improvements

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$16,000,000

Project Description/Justification:

Due to growth and development on the west side of Temple, an increase in traffic has determined improvements on Kegley are necessary to allow for smoother traffic flow.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 1,660,000	$ 14,340,000	$ 16,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 1,660,000**	**$ 14,340,000**	**$ 16,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ 1,660,000	$ -	$ 1,660,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	14,340,000	14,340,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 1,660,000**	**$ 14,340,000**	**$ 16,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Conner Park

~~~~~~~~~~~~

District:
4

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$536,300

Project Description/Justification:

This is the second phase to finish out the park. We need to add restrooms, picnic facilities, splash pad, parking, shade over the playground, landscaping and guard lights.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 536,300	$ 536,300
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 536,300**	**$ 536,300**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 12,000	$ 12,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	524,300	524,300
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 536,300**	**$ 536,300**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	5,400	5,400
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,400**	**$ 5,400**

Notes

Ferguson Parking Asphalt

~~~~~~~~~~~~

District:
3

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$444,650

Project Description/Justification:

Due to the amount of baseball games at Little Lions and Yarbarough Fields at Ferguson Park, there is not enough asphalted parking spaces. Several years ago, we made a "parking corral" with split rail fence on a grassy area on the top side of the complex. Not only would asphalting this area look more professional, bad weather would not keep us from using the lot. We would also add concrete to the entryway, metal bleachers, new picnic shelter, and cover the playground.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 444,650	$ 444,650
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 444,650**	**$ 444,650**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 22,000	$ 22,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	422,650	422,650
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 444,650**	**$ 444,650**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Miller Community Park

~~~~~~~~~~~~

District:
1

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$245,000

Project Description/Justification:

This park is one of our most popular parks. We need to install lighting on the baseball/softball/cricket field which is next to the multi-use field. Due to the popularity of the basketball court, we need to install asphalt parking by the court.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 245,000	$ 245,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 245,000**	**$ 245,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 12,000	$ 12,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	233,000	233,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 245,000**	**$ 245,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	5,000	5,000
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,000**	**$ 5,000**

Notes

Scott & White Park

~~~~~~~~~~~~

District:
2

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$455,000

Project Description/Justification:

Due to the Temple Independent School bond project that will see Travis Middle School renovated, and eventually Ralph Wilson Youth Club being re-located to this park, there are a few items that are needed to complete the park. A new restroom is needed at the park, new picnic facility, new playground, shade over the playground, additional parking, landscaping, splash pad, and guard lights.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 455,000	$ 455,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 455,000**	**$ 455,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 36,400	$ 36,400
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	418,600	418,600
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 455,000**	**$ 455,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	4,600	4,600
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 4,600**	**$ 4,600**

Notes

Freedom Park

~~~~~~~~~~~~

District:
4

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$645,200

Project Description/Justification:

This is the second phase to complete the park. We need to install a splash pad, add additional parking, add a trail around the park, playground, picnic facilities, and guard lights. This park is heavily used by the schools and local sports associations.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 645,200	$ 645,200
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 645,200**	**$ 645,200**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 50,000	$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	595,200	595,200
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 645,200**	**$ 645,200**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	5,400	5,400
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 5,400**	**$ 5,400**

Notes

Lions and Wilson Fields

~~~~~~~~~~~~

District:
All

Department:
Parks & Leisure Services

Status:
New Project

Construction FY:
2020

Project Manager:
Kevin Beavers

Project Number:
TBD

Strategic Goal:
11. Neighborhood environments and diverse residential living options that make Temple an inviting place to call home.

~~~~~~~~~~~~

Total Project Cost:

$400,000

Project Description/Justification:

Mercer Complex in Lions Park and the Wilson South Softball fields are host to many tournaments each year. In addition to the tournaments, the City conducts league games at Mercer and the Central Texas Youth Softball Association conducts their league games at the Wilson fields. Since they have been built, the ground has changed and the infield dirt holds water longer than it should. The re-grading and new dirt would re-direct the water away from the infields and reduce the amount of time the fields are non-playable. The parking lot also has some issues that need to be addressed.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 400,000	$ 400,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 32,000	$ 32,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	368,000	368,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 400,000**	**$ 400,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

TCIP - North 3rd Street Enhancement

~~~~~~~~~~~~

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$800,000

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ -	$ -	$ 800,000	$ 800,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 800,000**	**$ 800,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 200,000	$ 200,000
Property Acquisition	-	-		-	-	-
Construction	-	-	-	-	600,000	600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 800,000**	**$ 800,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -		$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - North 8th Street

~~~~~~~~~~~~

District:
2

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$1,000,000

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ 1,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	750,000	750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ 1,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budgets.

TCIP - Westfield Blvd (Prairie View to Airport), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

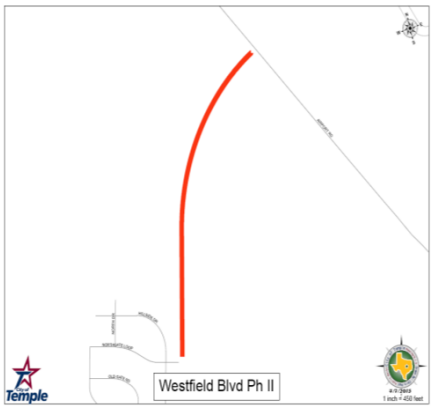
~~~~~~~~~~~~

Total Project Cost:

$3,000,000

Project Description/Justification:

Extension of Westfield Blvd from Prairie View to Airport will expand north-south corridors to create a more efficient transportation network while opening up and supporting continued growth.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ -	$ -	$ 3,000,000	$ 3,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,000,000**	**$ 3,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 500,000	$ 500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	2,500,000	2,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 3,000,000**	**$ 3,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -		$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - East-West Collector (SH 317 to Westfield)

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

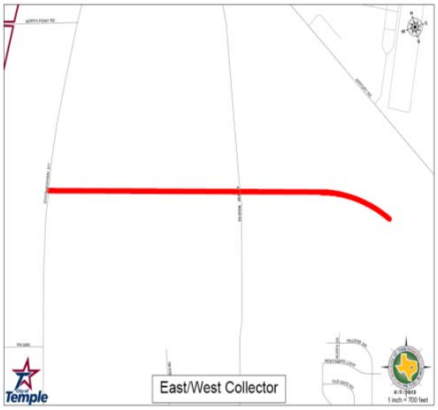
~~~~~~~~~~~~

Total Project Cost:

$2,450,000

Project Description/Justification:

Creation of an East-West local collector between SH 317 to Westfield Blvd will expand east-west corridors to create a more efficient transportation network while opening up and supporting continued growth.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ -	$ -	$ 2,450,000	$ 2,450,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,450,000**	**$ 2,450,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 250,000	$ 250,000
Property Acquisition	-	-	-	-	450,000	450,000
Construction	-	-	-	-	1,750,000	1,750,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 2,450,000**	**$ 2,450,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP - Off Site Trails

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
New Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
4. A local transportation system that moves people through the community in a safe, efficient, and convenient manner.

~~~~~~~~~~~~

Total Project Cost:

$275,000

Project Description/Justification:

This is part of a multi-year capital improvement program to focus on transportation and connectivity.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
CO Bonds	$ -	$ -	$ -	$ -	$ 275,000	$ 275,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**	**$ 275,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 75,000	$ 75,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	200,000	200,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 275,000**	**$ 275,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Avenue P / 43rd / 39th / 33rd Drainage Improvements

~~~~~~~~~~~~

District:
2

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

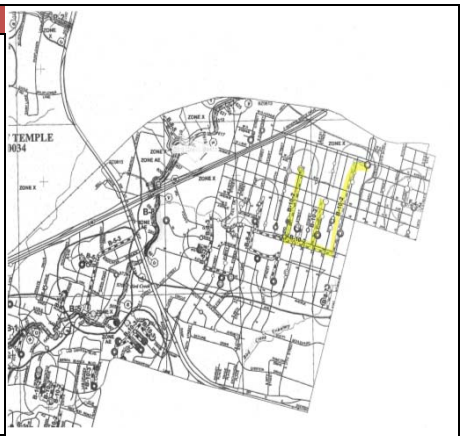
~~~~~~~~~~~~

Total Project Cost:

$820,000

Project Description/Justification:

This drainage project will improve conveyance and mitigate flooding issues for structures within the project limits. Identified through master planning, customer complaints, and rain event observations, currently undersized pipes will be upgraded to convey adequate flows through this area of the City.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 820,000	$ -	$ -	$ -	$ 820,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 820,000**	**$ -**	**$ -**	**$ -**	**$ 820,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 80,000	$ -	$ -	$ -	$ 80,000
Property Acquisition	-	-	-	-	-	-
Construction	-	740,000	-	-	-	740,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 820,000**	**$ -**	**$ -**	**$ -**	**$ 820,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

HDR Regional Detention Pond Site #6

~~~~~~~~~~~~

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

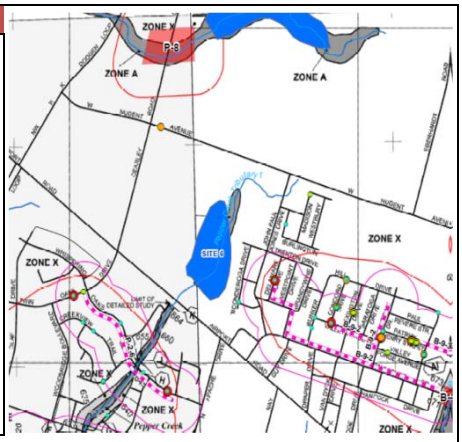
~~~~~~~~~~~~

Total Project Cost:

$300,000

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 HDR Pond #6 in the master plan.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 300,000	$ -	$ -	$ -	$ 300,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000
Property Acquisition	-	-	-	-	-	-
Construction	-	270,000	-	-	-	270,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 300,000**	**$ -**	**$ -**	**$ -**	**$ 300,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Loop 363 / Ermine Trail

~~~~~~~~~~~~

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$350,000

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-2 Loop 363/Ermine Trail in the master plan.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 350,000	$ -	$ -	$ -	$ 350,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 35,000	$ -	$ -	$ -	$ 35,000
Property Acquisition	-	-	-	-	-	-
Construction	-	315,000	-	-	-	315,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 350,000**	**$ -**	**$ -**	**$ -**	**$ 350,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Ermine / Filly / Hopi

~~~~~~~~~~~~

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$380,000

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-3 Ermine/Filly/Hopi in the master plan.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 380,000	$ -	$ -	$ -	$ 380,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 380,000**	**$ -**	**$ -**	**$ -**	**$ 380,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 40,000	$ -	$ -	$ -	$ 40,000
Property Acquisition	-	-	-	-	-	-
Construction	-	340,000	-	-	-	340,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 380,000**	**$ -**	**$ -**	**$ -**	**$ 380,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Antelope/Buffalo Drainage Improvements

~~~~~~~~~~~~

District:
1

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$320,000

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as P-2-4 Antelope / Buffalo in the master plan.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 320,000	$ -	$ -	$ -	$ 320,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 320,000**	**$ -**	**$ -**	**$ -**	**$ 320,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 30,000	$ -	$ -	$ -	$ 30,000
Property Acquisition	-	-	-	-	-	-
Construction	-	290,000	-	-	-	290,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 320,000**	**$ -**	**$ -**	**$ -**	**$ 320,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Avenue P Crossing

~~~~~~~~~~~~

District:
2

Department:
Drainage

Status:
New Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
{Enter Project # Here}

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$70,000

Project Description/Justification:

City Council approved the 2008 Drainage Master Plan. The master plan included much public involvement that identified and prioritized drainage projects. This project will improve conveyance and mitigate flooding concerns for structures within the project limits. It is identified as F-4-1 Avenue P Crossing in the master plan.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 70,000	$ -	$ -	$ -	$ 70,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/Engineering	$ -	$ 10,000	$ -	$ -	$ -	$ 10,000
Property Acquisition	-	-	-	-	-	-
Construction	-	60,000	-	-	-	60,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 70,000**	**$ -**	**$ -**	**$ -**	**$ 70,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

WTP - Plant Rehabilitation Project #2

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$6,000,000

Project Description/Justification:

This rehabilitation project includes the following components: MWTP - Gravity Thickener; MWTP - Chemical Feed Systems; CWTP - Chemical Feed Improvements; CWTP - Repair Clearwells. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 6,000,000	$ -	$ -	$ -	$ 6,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 6,000,000**	**$ -**	**$ -**	**$ -**	**$ 6,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction		6,000,000	-	-	-	6,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 6,000,000**	**$ -**	**$ -**	**$ -**	**$ 6,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

WTP - Plant Rehabilitation Project #3

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$14,000,000

Project Description/Justification:

The existing four upflow solids contact clarifiers are difficult to operate consistently with varying water quality and flow and are close to the end of their useful service life. In addition, the existing gravity thickener is undersized for the amount of sludge generated in the treatment process, necessitating the use of the wash water lagoons for sludge storage. This project proposes to demolish Clarifier #3 and the gravity thickener, both to address aging infrastructure needs and to restore treatment capacity to the plant. A pair of flocculation/sedimentation basins with inclined plat settlers would be built to completely replace existing clarifiers. Clarifier #4 is proposed to be converted to a gravity thickener, thereby relieving the wash water lagoons of handling sludge. As described in the WTP Process Assessment, this is the third of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 1,500,000	$ 12,500,000	$ -	$ -	$ 14,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 1,500,000**	**$ 12,500,000**	**$ -**	**$ -**	**$ 14,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ 1,500,000	$ -	$ -	$ -	$ 1,500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	12,500,000	-	-	12,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 1,500,000**	**$ 12,500,000**	**$ -**	**$ -**	**$ 14,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Leon River Trunk Sewer Project

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
Richard Wilson

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

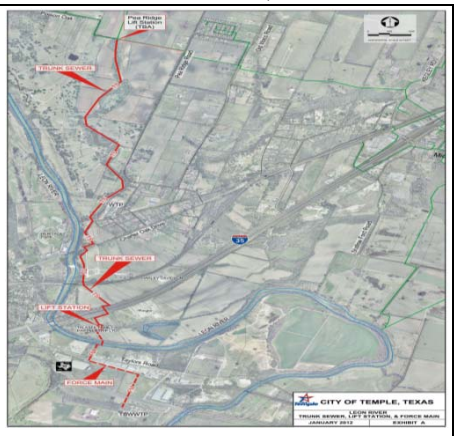
~~~~~~~~~~~~

Total Project Cost:

$5,520,000

Project Description/Justification:

This project is targeted toward providing increased wastewater services to areas along the I-35 corridor. Successful completion of all phases of this project will open up 1,250 acres of development, and relieve an existing basin transfer lift station along Pea Ridge, which will make conveyance of wastewater to the Temple-Belton Plant more direct and more efficient.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ 1,020,000	$ 4,500,000	$ -	$ 5,520,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,020,000**	**$ 4,500,000**	**$ -**	**$ 5,520,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 750,000	$ -	$ -	$ 750,000
Property Acquisition	-	-	270,000	-	-	270,000
Construction	-	-	-	4,500,000	-	4,500,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,020,000**	**$ 4,500,000**	**$ -**	**$ 5,520,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

This project will be constructed in two phases; the first phase is complete. Focus of first phase was to open up growth and development along the I-35 corridor. The second phase design will begin in FY 2018 with construction following in FY 2019. The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Bird Creek Interceptor Project, Phase 4 & Phase 5

~~~~~~~~~~~~

District:
1

Department:
Public Works

Status:
Continuing Project

Construction FY:
2018

Project Manager:
Don Bond

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

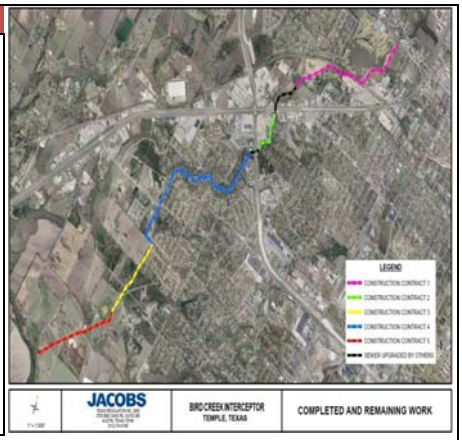
Total Project Cost:

$13,350,000

Project Description/Justification:

This project is targeted toward reducing sanitary sewer overflows and rehabilitating existing deteriorated wastewater infrastructure, providing increased capacity to the wastewater collection system, and eliminating sanitary sewer overflows. Successful completion of this project is tied to the City's TCEQ Sanitary Sewer Overflow Initiative, and reduction in potential fines.

The existing Bird Creek Interceptor was built in the mid-1950's and provides wastewater service to many neighborhoods, restaurants, industrial and commercial developments, draining an area approximately 6,200 acres in size through the middle of Temple.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ 9,600,000	$ 3,750,000	$ -	$ 13,350,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 9,600,000**	**$ 3,750,000**	**$ -**	**$ 13,350,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	9,600,000	3,750,000	-	13,350,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 9,600,000**	**$ 3,750,000**	**$ -**	**$ 13,350,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Construction of Phase 1 Improvements (through Sammons Golf Course) completed Spring 2011. Construction of Phase 2 Improvements (between Loop 363 and I-35) completed Summer 2012. Construction of Phase 3 (slip-lining of existing 30" interceptor south of Midway Drive) under construction. Easements for Phases 4 and 5 will take more time to acquire, with construction of these remaining segments programmed for FY '18 and beyond (pending status of TBP expansion). The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

WWL - Ridgewood Estates

~~~~~~~~~~~~

District:
3

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$1,600,000

Project Description/Justification:

Install new wastewater collection lines to this area of the City, currently on septic, located near the intersection of FM 93 and Hartrick Bluff Road.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ 1,600,000	$ -	$ -	$ 1,600,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,600,000**	**$ -**	**$ -**	**$ 1,600,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 200,000	$ -	$ -	$ 200,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	1,400,000	-	-	1,400,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 1,600,000**	**$ -**	**$ -**	**$ 1,600,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operatings costs for the first 5 years of service life will be $0. Future maintenance should be addressed annually through divisional operations budget.

Avenue H Tank Rehabilitation (North Tank)

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2017

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$3,000,000

Project Description/Justification:

Rehabilitation of the northern most 3.5 MG ground storage tank (constructed in 1933) to repair deteriorated interior and exterior components is a priority. This critical facility (serving 25th Street, Taylor Road, West Park, and Nugent Elevated Storage Tanks) is the only significant ground storage facility in the heart of the City and is consistently relied upon to supply water to most of the City of Temple, including several area hospitals. It's current condition is a concern, and it is in jeopardy of being identified as a violation by TCEQ State Standards. Rehabilitation of the northern most tank is recommended during FY '17, along with design of a new southern tank and pump station which will ultimate replace this aging facility.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ 3,000,000	$ -	$ -	$ -	$ 3,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ 3,000,000**	**$ -**	**$ -**	**$ -**	**$ 3,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	3,000,000	-	-	-	3,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ 3,000,000**	**$ -**	**$ -**	**$ -**	**$ 3,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP Utilities - Prairie View Rd Utility Improvements, Phase 2

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District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2018

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$730,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Prairie View Roadway Project.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ 730,000	$ -	$ -	$ 730,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 730,000**	**$ -**	**$ -**	**$ 730,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 100,000	$ -	$ -	$ 100,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	630,000	-	-	630,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ 730,000**	**$ -**	**$ -**	**$ 730,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

Temple Belton Plant Expansion

~~~~~~~~~~~~

District:
3

Department:
Public Works

Status:
Continuing Project

Construction FY:
2016

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$74,000,000

Project Description/Justification:

The City of Temple has experienced significant growth in the western and southern portions of the Temple-Belton Plant service area over the past 20 years. The Shallowford lift station is currently at rated capacity during peak flow events and requires expansion. Lift Station improvements will extend rated capacities to 2030 projected flows. The Temple-Belton wastewater treatment facility currently has rated design and peak flow capacities of 10 million gallons per day (MGD) and 30 MGD, respectively. The 2030 design and peak flows are projected at 16 MGD and 49.6 MGD, respectively.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
UR Bonds	$ 8,000,000	$ -	$ 6,000,000	$ -	$ 60,000,000	$ 74,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ 8,000,000**	**$ -**	**$ 6,000,000**	**$ -**	**$ 60,000,000**	**$ 74,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ 6,000,000	$ -	$ -	$ 6,000,000
Property Acquisition	-	-	-	-	-	-
Construction	8,000,000	-	-	-	60,000,000	68,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ 8,000,000**	**$ -**	**$ 6,000,000**	**$ -**	**$ 60,000,000**	**$ 74,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP Utilities - Westfield Blvd Utility Improvements, Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

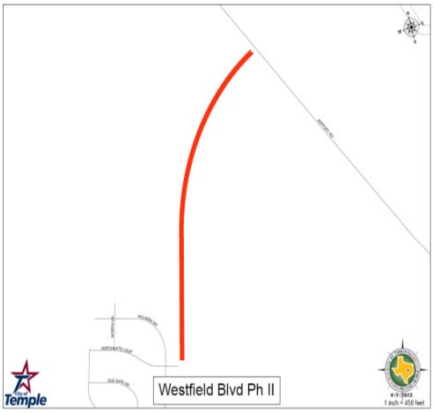
~~~~~~~~~~~~

Total Project Cost:

$1,000,000

Project Description/Justification:

Install new wastewater line in support of City's TCIP for Westfield Blvd, Phase 2.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 1,000,000	$ -	$ 1,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ 1,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ 200,000	$ -	$ 200,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	800,000	-	800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 1,000,000**	**$ -**	**$ 1,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life is $0. Future maintenance costs should be addressed annually during divisional operations budget.

TCIP Utilities - Kegley Road Improvements

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

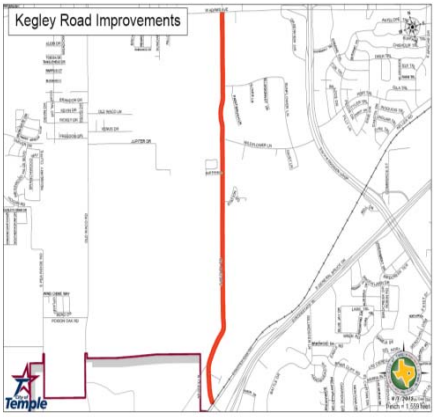
~~~~~~~~~~~~

Total Project Cost:

$800,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Kegley Roadway Project.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 800,000	$ -	$ 800,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 800,000**	**$ -**	**$ 800,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ -	$ -
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	800,000	-	800,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 800,000**	**$ -**	**$ 800,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional budget.

TCIP Utilities - S.Pea Ridge (Hogan to Poison Oak)

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
New Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$700,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for S Pea Ridge Project.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 700,000	$ -	$ 700,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 700,000**	**$ -**	**$ 700,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	650,000	-	650,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 700,000**	**$ -**	**$ 700,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP Utilities - Poison Oak (SH 317 to S Pea Ridge), Phase I

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

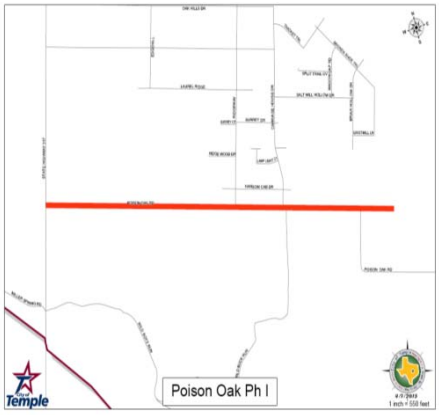
~~~~~~~~~~~~

Total Project Cost:

$750,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 750,000	$ -	$ 750,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 750,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ 100,000	$ -	$ 100,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	650,000	-	650,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 750,000**	**$ -**	**$ 750,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

TCIP Utilities - Poison Oak (S Pea Ridge to Old Waco Rd), Phase 2

~~~~~~~~~~~~

District:
4

Department:
Public Works

Status:
Continuing Project

Construction FY:
2019

Project Manager:
TBD

Project Number:
101215

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

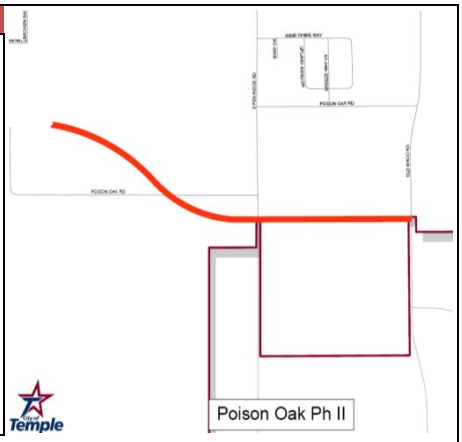
~~~~~~~~~~~~

Total Project Cost:

$650,000

Project Description/Justification:

Install new water and wastewater utilities in support of City's TCIP for Poison Oak Project.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ 650,000	$ -	$ 650,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 650,000**	**$ -**	**$ 650,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ 50,000	$ -	$ 50,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	600,000	-	600,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ 650,000**	**$ -**	**$ 650,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

South Temple Water Improvement Project

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

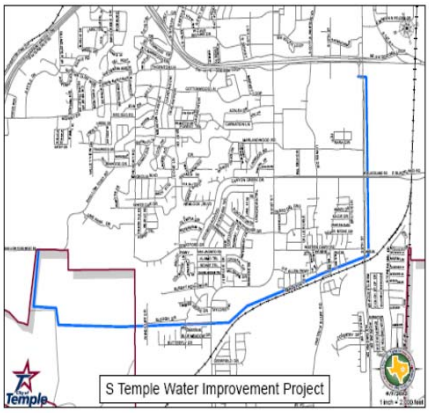
~~~~~~~~~~~~

Total Project Cost:

$8,200,000

Project Description/Justification:

This water transmission main, pump station, and ground storage tank project will provide for water system redundancy across the southern portion of the City, while opening up new opportunities for growth and development.



Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 8,200,000	$ 8,200,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,200,000**	**$ 8,200,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 1,500,000	$ 1,500,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	6,700,000	6,700,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,200,000**	**$ 8,200,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

Final design and construction will likely occur over a multi-year period (FY '20 and beyond), with construction of the pump station and tank(s) beginning first. ROW acquisition will be the critical path component to bidding construction of the waterline.

WTP - Plant Rehabilitation Project #4

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$10,000,000

Project Description/Justification:

MWTP - New chlorine contact basin, clearwell, and HSPS. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 10,000,000	$ 10,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000,000**	**$ 10,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	9,000,000	9,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 10,000,000**	**$ 10,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

WTP - Plant Rehabilitation Project #5

~~~~~~~~~~~~

District:
All

Department:
Public Works

Status:
Continuing Project

Construction FY:
After 2020

Project Manager:
TBD

Project Number:
TBD

Strategic Goal:
8. Adequate and sustainable City facilities, infrastructure, equipment and staffing.

~~~~~~~~~~~~

Total Project Cost:

$8,000,000

Project Description/Justification:

Conventional Water Treatment Plant - Residuals dewatering facility. As described in the WTP Process Assessment, this is one of five major water plant projects in the next decade targeted toward ensuring that necessary improvements are made to the existing WTP, to both maintain current services and prepare for additional capacity to meet the needs of the community.

Funding Sources

	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
TBD	$ -	$ -	$ -	$ -	$ 8,000,000	$ 8,000,000
	-	-	-	-	-	-
	-	-	-	-	-	-
	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,000,000**	**$ 8,000,000**

Project Cost Estimates By Year

Components	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Design/ Engineering	$ -	$ -	$ -	$ -	$ 1,000,000	$ 1,000,000
Property Acquisition	-	-	-	-	-	-
Construction	-	-	-	-	7,000,000	7,000,000
Equipment	-	-	-	-	-	-
Other	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ 8,000,000**	**$ 8,000,000**

Annual Operating Impact

Description	FY 16	FY 17	FY 18	FY 19	FY 20 & Beyond	Total
Personnel	$ -	$ -	$ -	$ -	$ -	$ -
Operating	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-
Total	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**	**$ -**

Notes

The annual operating costs for the first 5 years of service life will be $0. Future maintenance costs should be addressed annually through divisional operations budget.

City of Temple

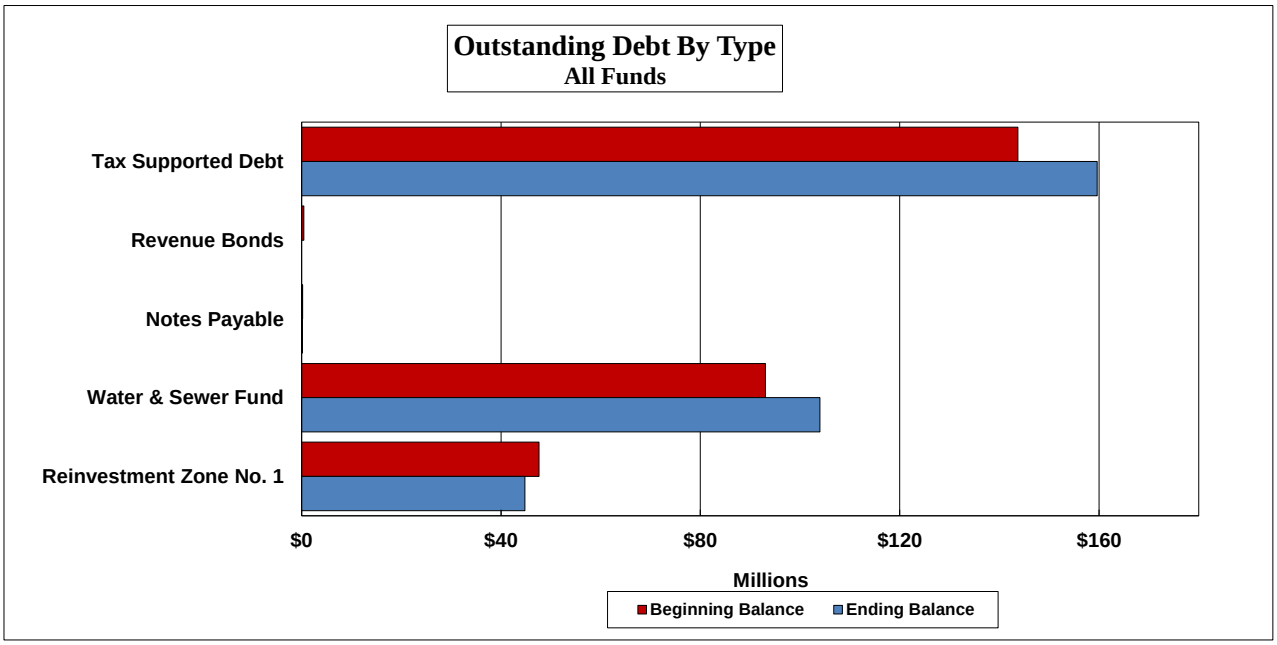
COMBINED BONDED DEBT SUMMARY

City of Temple

SCHEDULE OF OUTSTANDING DEBT BY TYPE
ALL FUNDS

FY 2016

Description	Outstanding 9/30/2015	Principal Additions	Principal Reductions	Outstanding 9/30/2016	Interest Payments
Tax Supported Debt					
General Obligations	$ 73,160,000	$ -	$ 4,660,000	$ 68,500,000	$ 2,737,251
Certificate of Obligations	41,420,000	21,000,000	1,575,000	60,845,000	1,844,651
Contractual Obligations	4,415,000	1,965,000	665,000	5,715,000	88,300
Pass-Through Revenue & Limited Tax Bonds	24,700,000	-	120,000	24,580,000	1,139,875
Total Tax Supported Debt	**143,695,000**	**22,965,000**	**7,020,000**	**159,640,000**	**5,810,077**
Revenue Bonds					
Revenue Bonds	465,000	-	465,000	-	12,253
Total Revenue Bonds	**465,000**	**-**	**465,000**	**-**	**12,253**
Notes Payable					
Capital Lease - Golf Course - 2014	195,819	-	48,106	147,713	7,064
Total Notes Payable	**195,819**	**-**	**48,106**	**147,713**	**7,064**
Water & Sewer Fund					
General Obligations	34,320,000	-	2,205,000	32,115,000	1,312,425
Revenue Bonds	58,760,000	16,660,000	3,555,000	71,865,000	2,386,401
Total Water & Sewer Fund	**93,080,000**	**16,660,000**	**5,760,000**	**103,980,000**	**3,698,826**
Reinvestment Zone No. 1					
General Obligations	15,250,000	-	1,955,000	13,295,000	550,025
Certificate of Obligations	25,260,000	-	-	25,260,000	924,894
Revenue Bonds	7,105,000	-	865,000	6,240,000	375,855
Total Reinvestment Zone No. 1	**47,615,000**	**-**	**2,820,000**	**44,795,000**	**1,850,774**
Total Debt - All Funds	**$ 285,050,819**	**$ 39,625,000**	**$ 16,113,106**	**$ 308,562,713**	**$ 11,378,994**



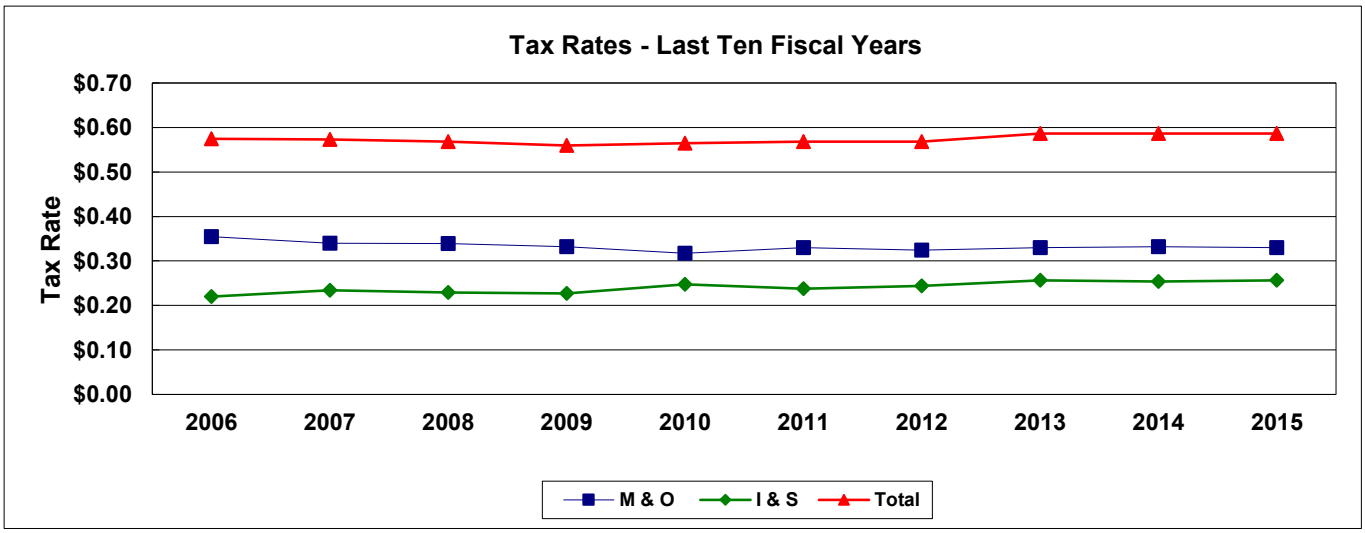
COMPUTATION OF LEGAL DEBT MARGIN

FY 2016

Statutes of the State of Texas (Article 1028) limit the maximum amount that a city can designate for debt service to $2.50 per $100 of assessed valuation. However, under City Charter, a limitation on taxes levied for general municipal operating purposes and for the purpose of paying interest and providing a proper sinking fund for paying the outstanding bonds and other obligations of the City, issued for municipal purposes, and any such future bonds or obligations which may be authorized, may not exceed $1.20 per $100 assessed valuation.

Assessed value, 2015/2016 tax roll	$3,444,650,472
Limit on amount designated for debt service per $100 assessed valuation	x $1.20
Legal debt service limit	$41,335,806
Actual amount to be expended by Debt Service Fund for general obligation debt service during the year ended September 30, 2016	$11,898,558

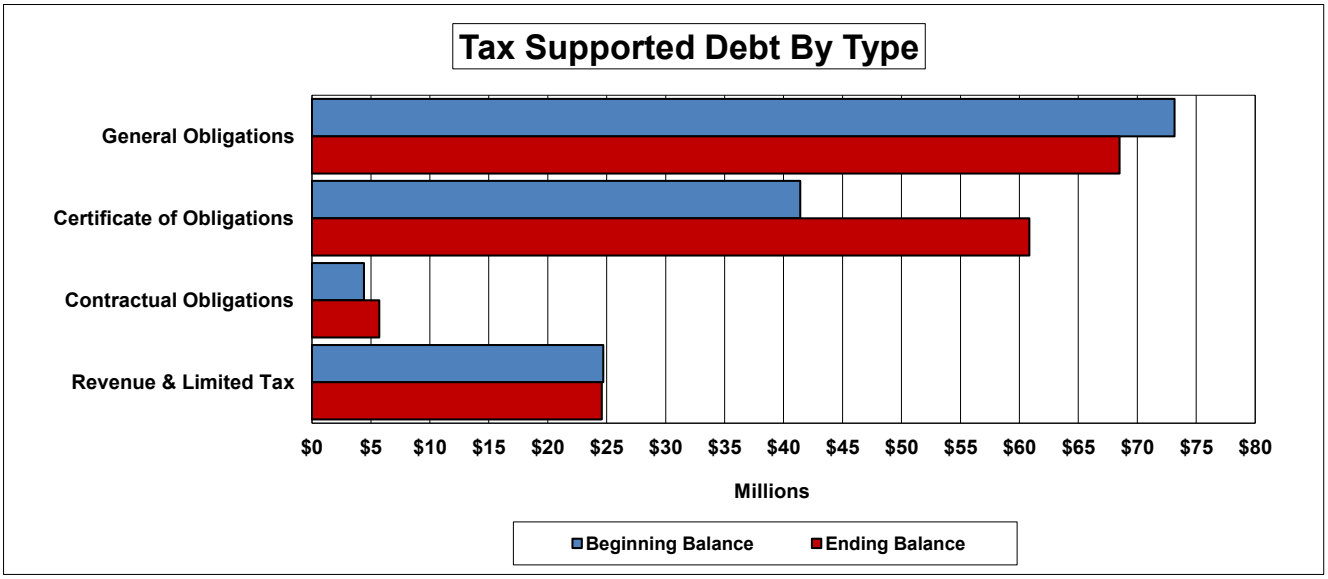
Fiscal Year	Tax Rate M & O	I & S	Total
2006	$0.3546	$0.2199	$0.5745
2007	0.3395	0.2339	0.5734
2008	0.3392	0.2289	0.5681
2009	0.3322	0.2273	0.5595
2010	0.3173	0.2473	0.5646
2011	0.3300	0.2379	0.5679
2012	0.3240	0.2439	0.5679
2013	0.3300	0.2564	0.5864
2014	0.3324	0.2540	0.5864
2015	0.3300	0.2564	0.5864
2016	0.3234	0.3064	0.6298



SCHEDULE OF TAXES SUPPORTED BY DEBT TYPE — FY 2016

Description	Outstanding 9/30/2015	Principal Additions	Principal Reduction	Outstanding 9/30/2016	Interest Payments
General Obligations					
General Obligation, Series 2008	$ 3,135,000	$ -	$ 475,000	$ 2,660,000	$ 135,713
General Obligation, Series 2009	11,750,000	-	600,000	11,150,000	469,938
General Obligation Refunding Bonds, Series 2009	990,000	-	500,000	490,000	27,200
General Obligation Refunding Bonds, Series 2011	8,600,000	-	370,000	8,230,000	308,250
General Obligation Refunding Bonds, Series 2011A	1,550,000	-	765,000	785,000	56,350
General Obligation Refunding Bonds, Series 2012	6,145,000	-	45,000	6,100,000	263,650
General Obligation Refunding Bonds, Series 2014	13,315,000	-	1,450,000	11,865,000	547,500
General Obligation, Series 2015	27,675,000	-	455,000	27,220,000	928,650
	73,160,000	-	4,660,000	68,500,000	2,737,251
Certificate of Obligations					
Certificates of Obligation, Series 2008	6,125,000	-	665,000	5,460,000	265,688
Certificates of Obligation, Series 2012	9,420,000		400,000	9,020,000	242,831
Certificates of Obligation, Taxable Series 2012	4,645,000	-	50,000	4,595,000	137,970
Certificates of Obligation, Series 2014	21,230,000	-	460,000	20,770,000	568,162
Certificates of Obligation, Series 2015	-	21,000,000	-	21,000,000	630,000
	41,420,000	21,000,000	1,575,000	60,845,000	1,844,651
Contractual Obligations					
Limited Tax Notes, Series 2013	4,415,000	-	665,000	3,750,000	88,300
Limited Tax Notes, Series 2016	-	1,965,000	-	1,965,000	-
	4,415,000	1,965,000	665,000	5,715,000	88,300
Pass-Through Revenue & Limited Tax Bonds					
Revenue & Limited Tax, Series 2012 [1]	24,700,000	-	120,000	24,580,000	1,139,875
	$ 143,695,000	**$ 22,965,000**	**$ 7,020,000**	**$ 159,640,000**	**$ 5,810,077**

[1] - Supported by Texas Department of Transportation (TXDOT) Pass-Through Financing Agreement in an amount not to exceed $16,555,000



Property value and assessed value are both based on 100% of the construction cost. The rate is $0.6298 per $100 valuation divided as follows:

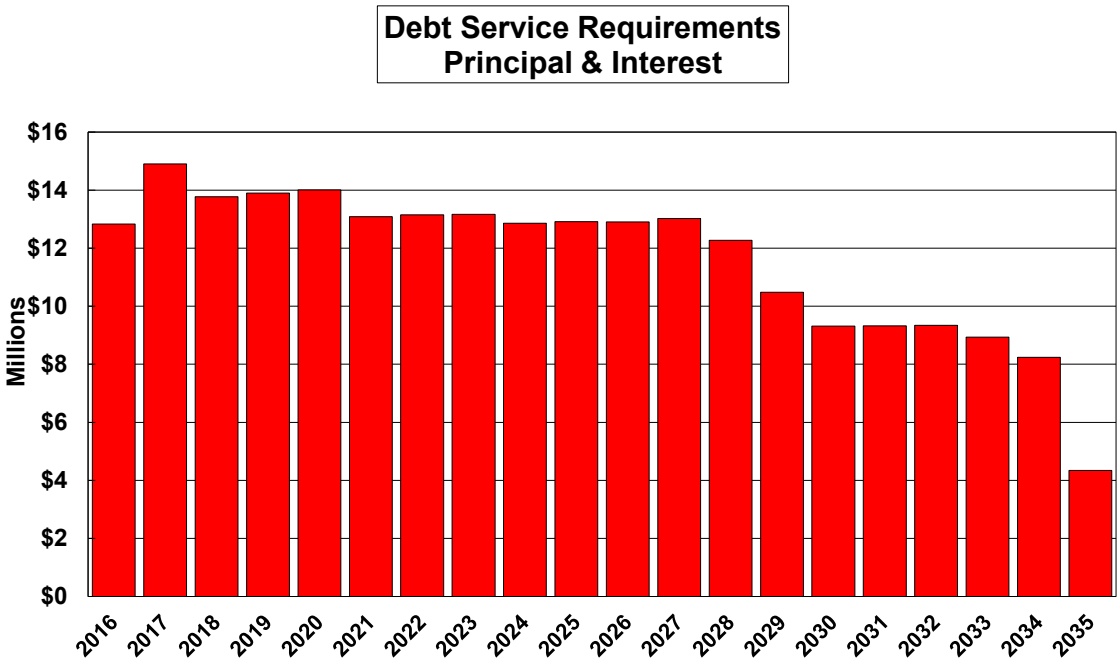
Interest and Sinking Fund Tax Rate	$0.3064
Maintenance and Operations Tax Rate	0.3234
TOTAL	$0.6298

BONDS OUTSTANDING:

2008 - General Obligation Bonds, Mature 2028	$ 3,135,000
2008 - Certificates of Obligation, Mature 2028	6,125,000
2009 - General Obligation Bonds, Mature 2029	11,750,000
2009 - General Obligation Refunding Bonds, Mature 2017	990,000
2011 - General Obligation Refunding Bonds, Mature 2023	8,600,000
2011A - General Obligation Refunding Bonds, Mature 2017	1,550,000
2012 - General Obligation Refunding Bonds, Mature 2024	6,145,000
2012 - Revenue & Limited Tax Bonds, Mature 2034 [1]	24,700,000
2012 - Certificates of Obligation, Mature 2033	9,420,000
2012 - Certificates of Obligation, Taxable Series, Mature 2032	4,645,000
2013 - Limited Tax Notes, Mature 2020	4,415,000
2014 - General Obligation Refunding Bonds, Mature 2026	13,315,000
2014 - Certificates of Obligation, Mature 2034	21,230,000
2015 - General Obligation Bonds, Mature 2035	27,675,000

BONDS OUTSTANDING 10/1/2015	143,695,000
Principal Retirements Through 9/30/2016	(7,020,000)
Principal Additions Through 9/30/2016	22,965,000
TOTAL BONDS OUTSTANDING 9/30/2016	159,640,000
Sinking Fund Balance as of 9/30/2016	(23,557)
NET BALANCE OF BONDS OUTSTANDING	**$ 159,616,443**

[1] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000



	2008 Series General Obligation (3.50% - 5.25%) $3,135,000		2008 Series Cert of Obligations (3.00% - 5.25%) $6,125,000		2009 Series General Obligation (2.50% - 4.25%) $11,750,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 67,856	$ -	$ 132,844	$ -	$ 234,969
08/16	475,000	67,856	665,000	132,844	600,000	234,969
02/17	-	58,356	-	119,544	-	225,219
08/17	495,000	58,356	690,000	119,544	630,000	225,219
02/18	-	48,456	-	105,744	-	212,619
08/18	515,000	48,456	715,000	105,744	660,000	212,619
02/19	-	38,156	-	91,444	-	199,419
08/19	-	38,156	745,000	91,444	695,000	199,419
02/20	-	38,156	-	76,544	-	185,519
08/20	-	38,156	-	76,544	730,000	185,519
02/21	-	38,156	-	76,544	-	170,919
08/21	-	38,156	-	76,544	765,000	170,919
02/22	-	38,156	-	76,544	-	155,619
08/22	-	38,156	-	76,544	805,000	155,619
02/23	-	38,156	-	76,544	-	139,519
08/23	-	38,156	-	76,544	845,000	139,519
02/24	-	38,156	-	76,544	-	122,619
08/24	-	38,156	-	76,544	885,000	122,619
02/25	-	38,156	-	76,544	-	104,919
08/25	-	38,156	-	76,544	930,000	104,919
02/26	-	38,156	-	76,544	-	86,319
08/26	-	38,156	1,055,000	76,544	975,000	86,319
02/27	-	38,156	-	52,147	-	66,819
08/27	805,000	38,156	1,100,000	52,147	1,025,000	66,819
02/28	-	19,541	-	26,709	-	46,319
08/28	845,000	19,541	1,155,000	26,709	1,075,000	46,319
02/29	-	-	-	-	-	24,013
08/29	-	-	-	-	1,130,000	24,013
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
	$ 3,135,000	**$ 1,075,226**	**$ 6,125,000**	**$ 2,128,480**	**$ 11,750,000**	**$ 3,949,613**

Continued

	2009 Series General Obligation Refunding (2.00% - 3.00%) $990,000		2011 Series General Obligation Refunding (2.00-4.00%) $8,600,000		2011A Series General Obligation Refunding (2.00-4.255%) $1,550,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 13,600	$ -	$ 154,125	$ -	$ 28,175
08/16	500,000	13,600	370,000	154,125	765,000	28,175
02/17	-	7,350	-	149,500	-	16,700
08/17	490,000	7,350	390,000	149,500	785,000	16,700
02/18	-	-	-	143,650	-	-
08/18	-	-	1,315,000	143,650	-	-
02/19	-	-	-	123,925	-	-
08/19	-	-	1,315,000	123,925	-	-
02/20	-	-	-	104,200	-	-
08/20	-	-	1,305,000	104,200	-	-
02/21	-	-	-	78,100	-	-
08/21	-	-	1,390,000	78,100	-	-
02/22	-	-	-	50,300	-	-
08/22	-	-	1,455,000	50,300	-	-
02/23	-	-	-	21,200	-	-
08/23	-	-	1,060,000	21,200	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
	$ 990,000	**$ 41,900**	**$ 8,600,000**	**$ 1,650,000**	**$ 1,550,000**	**$ 89,750**

Continued

TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

	2012 Series General Obligation Refunding (2.00-5.00%) $6,145,000		2012 Series Revenue & Limited Tax Bonds[1] (2.00-5.00%) $24,700,000		2012 Series Cert of Obligations (2.00-3.00%) $9,420,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 131,825	$ -	$ 569,938	$ -	$ 121,416
08/16	45,000	131,825	120,000	569,938	400,000	121,416
02/17	-	131,375	-	568,738	-	117,416
08/17	675,000	131,375	895,000	568,738	410,000	117,416
02/18	-	121,250	-	555,313	-	113,316
08/18	705,000	121,250	925,000	555,313	420,000	113,316
02/19	-	110,675	-	541,438	-	109,116
08/19	720,000	110,675	950,000	541,438	435,000	109,116
02/20	-	96,275	-	522,438	-	104,766
08/20	745,000	96,275	990,000	522,438	445,000	104,766
02/21	-	81,375	-	502,638	-	100,316
08/21	775,000	81,375	1,030,000	502,638	460,000	100,316
02/22	-	62,000	-	482,038	-	95,715
08/22	815,000	62,000	1,070,000	482,038	475,000	95,715
02/23	-	41,625	-	455,288	-	90,965
08/23	865,000	41,625	1,120,000	455,288	490,000	90,965
02/24	-	20,000	-	427,288	-	86,065
08/24	800,000	20,000	1,180,000	427,288	505,000	86,065
02/25	-	-	-	397,788	-	80,700
08/25	-	-	1,235,000	397,788	520,000	80,700
02/26	-	-	-	366,913	-	72,900
08/26	-	-	1,300,000	366,913	540,000	72,900
02/27	-	-	-	334,413	-	64,800
08/27	-	-	2,310,000	334,413	555,000	64,800
02/28	-	-	-	276,663	-	56,475
08/28	-	-	1,190,000	276,663	575,000	56,475
02/29	-	-	-	246,913	-	47,850
08/29	-	-	1,540,000	246,913	595,000	47,850
02/30	-	-	-	208,413	-	38,925
08/30	-	-	1,615,000	208,413	615,000	38,925
02/31	-	-	-	168,038	-	29,700
08/31	-	-	1,695,000	168,038	635,000	29,700
02/32	-	-	-	138,375	-	20,175
08/32	-	-	1,755,000	138,375	660,000	20,175
02/33	-	-	-	94,500	-	10,275
08/33	-	-	1,845,000	94,500	685,000	10,275
02/34	-	-	-	48,375	-	-
08/34	-	-	1,935,000	48,375	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
	$ 6,145,000	**$ 1,592,800**	**$ 24,700,000**	**$ 13,811,000**	**$ 9,420,000**	**$ 2,721,782**

[1] - Supported by TXDOT Pass-Through Financing Agreement in an amount not to exceed $16,555,000

Continued

TAX SUPPORTED DEBT
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

	2012 Taxable Series Cert of Obligations (1.50-3.50%) $4,645,000		2013 Series Limited Tax Notes (3.00-3.50%) $4,415,000		2014 Series General Obligation Refunding (2.00-5.00%) $13,315,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 68,985	$ -	$ 44,150	$ -	$ 273,750
08/16	50,000	68,985	665,000	44,150	1,450,000	273,750
02/17	-	68,610	-	37,500	-	259,250
08/17	85,000	68,610	910,000	37,500	-	259,250
02/18	-	67,973	-	28,400	-	259,250
08/18	125,000	67,973	925,000	28,400	-	259,250
02/19	-	67,035	-	19,150	-	259,250
08/19	165,000	67,035	945,000	19,150	535,000	259,250
02/20	-	64,560	-	9,700	-	253,900
08/20	205,000	64,560	970,000	9,700	1,325,000	253,900
02/21	-	61,485	-	-	-	227,400
08/21	250,000	61,485	-	-	1,380,000	227,400
02/22	-	57,735	-	-	-	199,800
08/22	290,000	57,735	-	-	1,435,000	199,800
02/23	-	53,385	-	-	-	163,925
08/23	295,000	53,385	-	-	1,505,000	163,925
02/24	-	49,698	-	-	-	126,300
08/24	305,000	49,698	-	-	1,580,000	126,300
02/25	-	45,694	-	-	-	94,700
08/25	315,000	45,694	-	-	2,520,000	94,700
02/26	-	41,363	-	-	-	31,700
08/26	325,000	41,363	-	-	1,585,000	31,700
02/27	-	36,691	-	-	-	-
08/27	335,000	36,691	-	-	-	-
02/28	-	31,666	-	-	-	-
08/28	350,000	31,666	-	-	-	-
02/29	-	26,198	-	-	-	-
08/29	365,000	26,198	-	-	-	-
02/30	-	20,358	-	-	-	-
08/30	380,000	20,358	-	-	-	-
02/31	-	14,088	-	-	-	-
08/31	395,000	14,088	-	-	-	-
02/32	-	7,175	-	-	-	-
08/32	410,000	7,175	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
02/34	-	-	-	-	-	-
08/34	-	-	-	-	-	-
02/35	-	-	-	-	-	-
08/35	-	-	-	-	-	-
	$ 4,645,000	**$ 1,565,398**	**$ 4,415,000**	**$ 277,800**	**$ 13,315,000**	**$ 4,298,450**

Continued

	2014 Series Cert of Obligations (1.00%-3.00%) $21,230,000		2015 Series General Obligation (4.00%) $27,675,000		2015 Series Cert of Obligations (4.00%) $21,000,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 284,081	$ -	$ 375,150	$ -	$ -
08/16	460,000	284,081	455,000	553,500	-	630,000
02/17	-	281,781	-	544,400	-	420,000
08/17	890,000	281,781	520,000	544,400	715,000	420,000
02/18	-	277,332	-	534,000	-	405,700
08/18	255,000	277,332	825,000	534,000	335,000	405,700
02/19	-	275,419	-	517,500	-	399,000
08/19	295,000	275,419	915,000	517,500	370,000	399,000
02/20	-	273,206	-	499,200	-	391,600
08/20	390,000	273,206	950,000	499,200	400,000	391,600
02/21	-	269,306	-	480,200	-	383,600
08/21	555,000	269,306	990,000	480,200	240,000	383,600
02/22	-	263,756	-	460,400	-	378,800
08/22	545,000	263,756	1,030,000	460,400	275,000	378,800
02/23	-	255,582	-	439,800	-	373,300
08/23	950,000	255,582	1,070,000	439,800	360,000	373,300
02/24	-	241,331	-	418,400	-	366,100
08/24	1,295,000	241,331	1,395,000	418,400	970,000	366,100
02/25	-	221,906	-	390,500	-	346,700
08/25	1,335,000	221,906	1,450,000	390,500	1,015,000	346,700
02/26	-	206,888	-	361,500	-	326,400
08/26	1,380,000	206,888	1,505,000	361,500	1,025,000	326,400
02/27	-	189,638	-	331,400	-	305,900
08/27	1,425,000	189,638	1,565,000	331,400	1,065,000	305,900
02/28	-	171,825	-	300,100	-	284,600
08/28	1,475,000	171,825	1,630,000	300,100	1,545,000	284,600
02/29	-	149,700	-	267,500	-	253,700
08/29	1,520,000	149,700	1,695,000	267,500	1,605,000	253,700
02/30	-	126,900	-	233,600	-	221,600
08/30	1,575,000	126,900	1,760,000	233,600	1,670,000	221,600
02/31	-	103,275	-	198,400	-	188,200
08/31	1,630,000	103,275	1,835,000	198,400	1,735,000	188,200
02/32	-	78,825	-	161,700	-	153,500
08/32	1,690,000	78,825	1,905,000	161,700	1,805,000	153,500
02/33	-	53,475	-	123,600	-	117,400
08/33	1,750,000	53,475	1,980,000	123,600	1,880,000	117,400
02/34	-	27,225	-	84,000	-	79,800
08/34	1,815,000	27,225	2,060,000	84,000	1,955,000	79,800
02/35	-	-	-	42,800	-	40,700
08/35	-	-	2,140,000	42,800	2,035,000	40,700
	$ 21,230,000	**$ 7,502,902**	**$ 27,675,000**	**$ 13,706,650**	**$ 21,000,000**	**$ 11,503,200**

Continued

	2016 Series Limited Tax Notes (4.00%) $1,965,000		Total All Series Outstanding Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Balance**	**Principal**	**Interest**
02/16	$ -	$ -	$ 166,660,000	**$ 7,020,000**	**$ 5,810,077**
08/16	-	-	159,640,000		
02/17	245,000	42,818	159,395,000	**8,825,000**	**6,074,120**
08/17	-	19,825	150,815,000		
02/18	270,000	19,825	150,545,000	**7,990,000**	**5,782,955**
08/18	-	17,125	142,825,000		
02/19	275,000	17,125	142,550,000	**8,360,000**	**5,534,553**
08/19	-	14,375	134,465,000		
02/20	285,000	14,375	134,180,000	**8,740,000**	**5,266,027**
08/20	-	11,525	125,725,000		
02/21	290,000	11,525	125,435,000	**8,125,000**	**4,959,865**
08/21	-	8,263	117,600,000		
02/22	295,000	8,263	117,305,000	**8,490,000**	**4,654,563**
08/22	-	4,575	109,110,000		
02/23	305,000	4,575	108,805,000	**8,865,000**	**4,303,152**
08/23	-	-	100,245,000		
02/24	-	-	100,245,000	**8,915,000**	**3,945,001**
08/24	-	-	91,330,000		
02/25	-	-	91,330,000	**9,320,000**	**3,595,213**
08/25	-	-	82,010,000		
02/26	-	-	82,010,000	**9,690,000**	**3,217,364**
08/26	-	-	72,320,000		
02/27	-	-	72,320,000	**10,185,000**	**2,839,927**
08/27	-	-	62,135,000		
02/28	-	-	62,135,000	**9,840,000**	**2,427,795**
08/28	-	-	52,295,000		
02/29	-	-	52,295,000	**8,450,000**	**2,031,746**
08/29	-	-	43,845,000		
02/30	-	-	43,845,000	**7,615,000**	**1,699,591**
08/30	-	-	36,230,000		
02/31	-	-	36,230,000	**7,925,000**	**1,403,401**
08/31	-	-	28,305,000		
02/32	-	-	28,305,000	**8,225,000**	**1,119,500**
08/32	-	-	20,080,000		
02/33	-	-	20,080,000	**8,140,000**	**798,500**
08/33	-	-	11,940,000		
02/34	-	-	11,940,000	**7,765,000**	**478,800**
08/34	-	-	4,175,000		
02/35	-	-	4,175,000	**4,175,000**	**167,000**
08/35	-	-	-		
	$ 1,965,000	**$ 194,194**		**$ 166,660,000**	**$ 66,109,144**

ISSUE

2008 – General Obligation Bonds
$9,660,000, Mature 2028

Proceeds used for construction of a family aquatics center, indoor aquatics center, golf course improvements, Summit Recreation center expansion, hike & bike trail, spray park, soccer fields and playground equipment.

2008 – Certificates of Obligation
$13,520,000, Mature 2028

Proceeds used for construction and improvement of streets, building renovations and improvements, design and land acquisition related to constructing a fire station and administration building, wireless Municipal Broadband Network, library improvements, acquiring, renovation and equipping Municipal Court building, public safety, rail relocation, park land acquisition.

2009 – General Obligation Bonds
$13,995,000, Mature 2029

Proceeds used for construction of a new central fire station, one additional fire station, and training center, and the purchase of two replacement fire engines and one additional fire engine.

2009 – General Obligation Refunding Bonds
$14,825,000, Mature 2017

Proceeds used for refunding of 2000 Certificates of Obligation.

2011 – General Obligation Refunding Bonds
$9,820,000, Mature 2023

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2011A – General Obligation Refunding Bonds
$3,045,000, Mature 2017

Proceeds used for partial refunding of 2003 General Obligation Refunding & Improvements Bonds.

2012 – General Obligation Refunding Bonds
$6,245,000, Mature 2024

Proceeds used for partial refunding of 2002 Certificates of Obligation and 2003 General Obligation Refunding & Improvements Bonds.

2012 – Pass-Through Revenue & Limited Tax Bonds
$24,700,000, Mature 2034

Proceeds used for the construction and improvement of Northwest Loop 363. Supported by TXDot Pass-Through Financing Agreement in an amount not to exceed $16,555,000.

2012 – Certificates of Obligation
$9,420,000, Mature 2033

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

2012 – Certificates of Obligation, Taxable
$4,645,000, Mature 2032

Proceeds to be used for permitting, construction, land acquisition and other costs related to the expansion of the City's landfill.

2013 – Limited Tax Notes
$5,710,000, Mature 2020

Proceeds to be used for solid waste equipment, recycling containers, design and construction of a CNG fueling station, and other building improvements associated with implementation of CNG fleet.

2014 – General Obligation Refunding Bonds
$14,760,000, Mature 2026

Proceeds used for partial refunding of 2005 General Obligation Refunding Bonds, 2006 Certificates of Obligation, 2008A Certificates of Obligation, and 2008 General Obligation Bonds.

2014 – Certificates of Obligation,
$21,230,000, Mature 2028

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

2015 – General Obligation Bonds
$27,675,000, Mature 2035

Proceeds used for upgrades to neighborhood parks, three new community parks, upgrades to athletic facilities and recreations centers, construction of a deep water pool at the water park, and construction on an athletic center.

2015 – Certificates of Obligation,
$21,000,000, Mature 2035

Proceeds to be used for constructing, improving, extending, expanding upgrading and/or developing streets, bridges, sidewalks, intersections, traffic signalization and other traffic improvement projects and related utility and rail relocation costs, drainage improvements and purchasing necessary rights-of-way.

2016 – Limited Tax Notes
$1,965,000, Mature 2023

Proceeds to be used for solid waste equipment and major building repairs.

SCHEDULE OF REVENUE DEBT BY TYPE FY 2016

Description	Outstanding 9/30/2015	Principal Reductions	Outstanding 9/30/2016	Interest Payments
Revenue Bonds, Series 2005	$ 465,000	$ 465,000	$ -	$ 12,253
	$ 465,000	**$ 465,000**	**$ -**	**$ 12,253**

REVENUE BONDS BALANCE FY 2016

ISSUE	Principal Balance
2005 Series Revenue Bonds - Issued $3,550,000, Rate 5.27%, Date of Maturity 2015	$ 465,000

BONDS OUTSTANDING 10/1/2015	465,000
Principal Retirements Through 9/30/2016	(465,000)
Principal Additions Through 9/30/2016	-
Total Bonds Outstanding 9/30/2016	-
Sinking and Reserve Fund Balance as of 9/30/2016	-
NET BALANCE OF BONDS OUTSTANDING	$ -

	2005 Series Revenue Bonds (5.27%) $465,000		Bond Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Outstanding**	**Principal**	**Interest**
11/15	$ 465,000	$ 12,253	$ -	$ 465,000	$ 12,253
	$ 465,000	**$ 12,253**		**$ 465,000**	**$ 12,253**

ISSUE

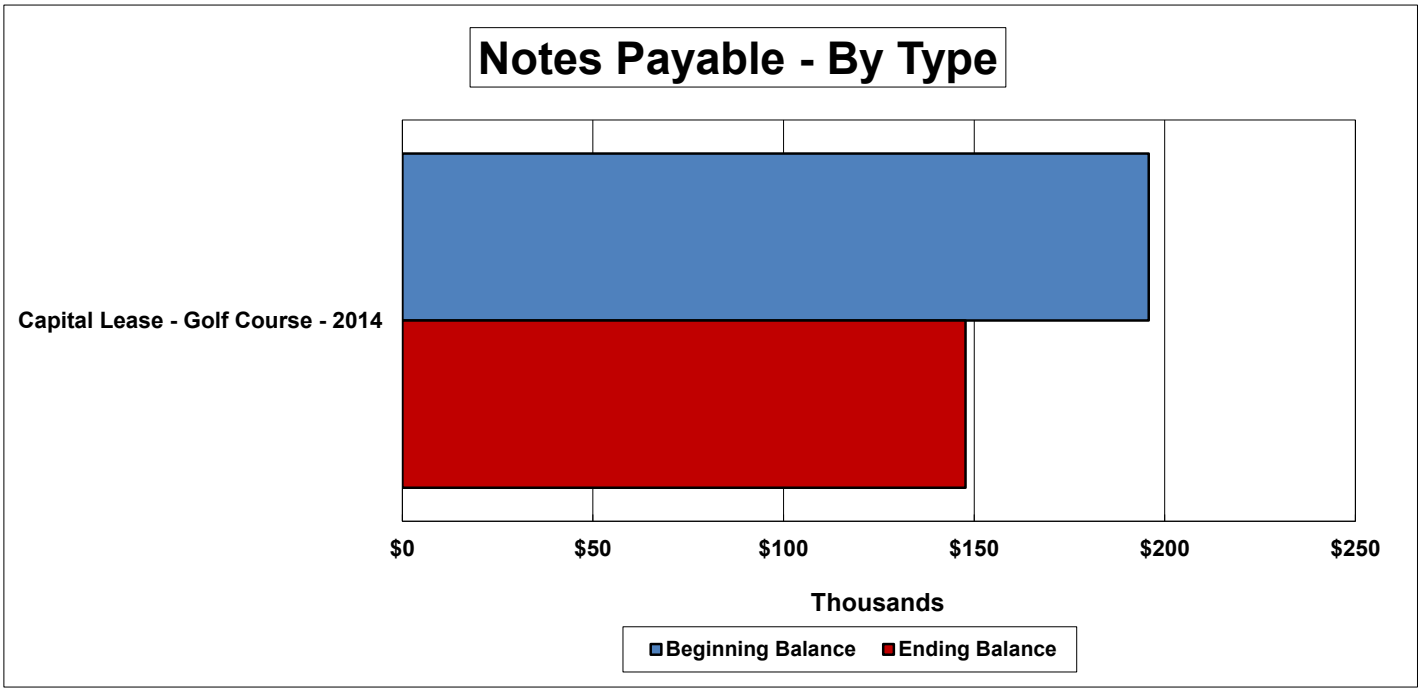
2005 – Revenue Bonds
$3,550,000, Mature 2015

Proceeds used for the design and construction of a municipal hangar of approximately 49,300 square feet with related apron and parking improvements.

SCHEDULE OF NOTES PAYABLE BY TYPE

FY 2016

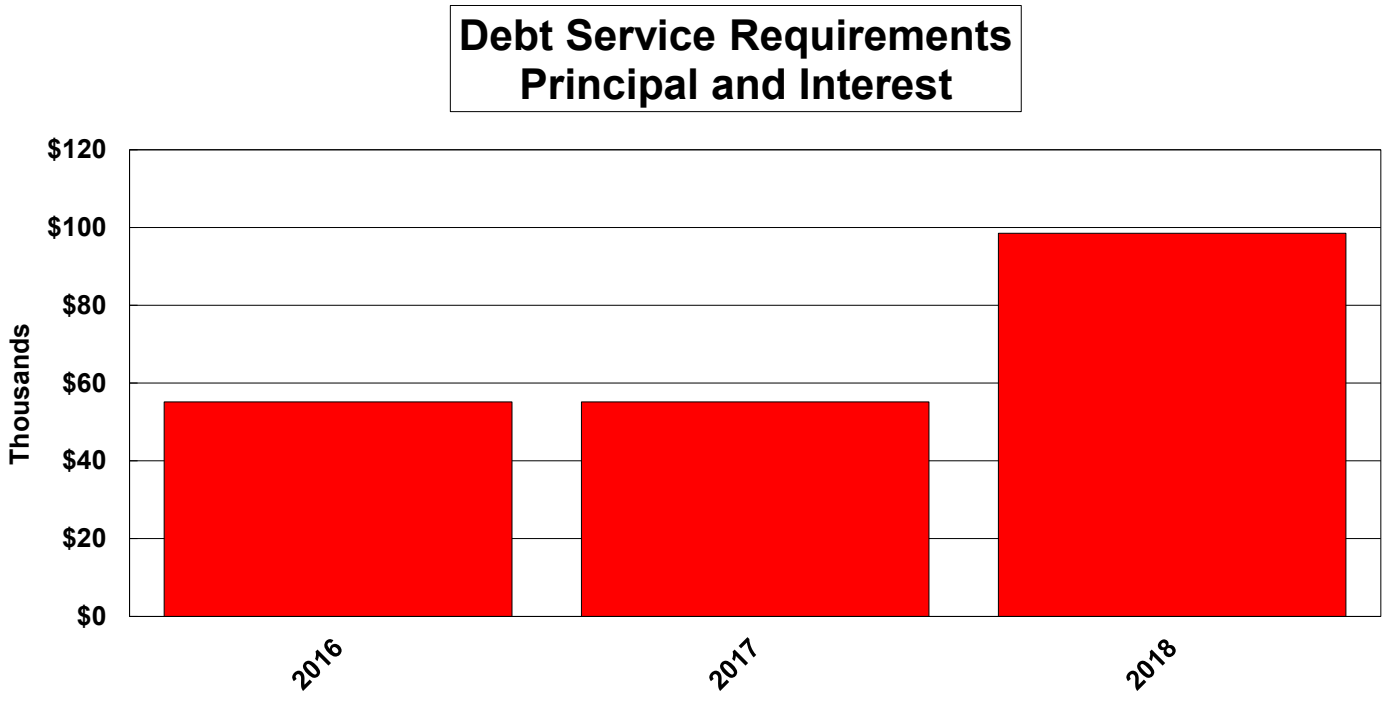
Description	Outstanding 9/30/2015	Principal Additions	Principal Reduction	Outstanding 9/30/2016	Interest Payments
Notes Payable					
Capital Lease - Golf Course - 2014	$ 195,819	$ -	$ 48,106	$ 147,713	$ 7,064
	$ 195,819	**$ -**	**$ 48,106**	**$ 147,713**	**$ 7,064**



NOTES PAYABLE BALANCE — FY 2016

ISSUE	Principal Balance
Capital Lease-Golf Course - Issued $242,013, Rate 4.20%, Date of Maturity 2018	$ 195,819

NOTES OUTSTANDING 10/1/2015	195,819
Principal Retirements Through 9/30/2016	(48,106)
Principal Additions Through 9/30/2016	-
Total Notes Outstanding 9/30/2016	$ 147,713



NOTES PAYABLE
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

	Capital Lease- Golf Course - 2014 (4.20%) $195,819		Total Outstanding Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Balance**	**Principal**	**Interest**
02/16	$ 23,809	$ 3,776	$172,010	**$ 48,106**	**$ 7,064**
08/16	24,297	3,288	147,713		
02/17	24,794	2,791	122,919	**50,096**	**5,074**
08/17	25,302	2,283	97,617		
02/18	97,617	948	-	**97,617**	**948**
	$ 195,819	**$ 13,086**		**$ 195,819**	**$ 13,086**

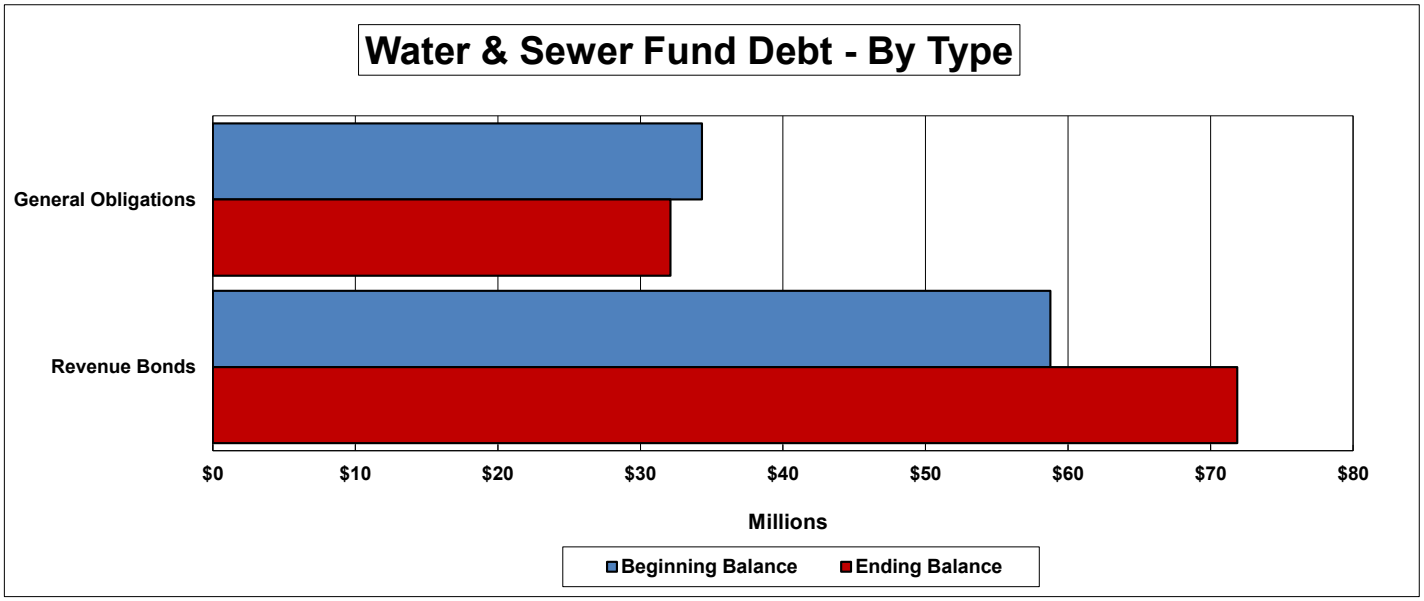
ISSUE

Capital Lease – Golf Course (2014)
$275,450, Mature 2017

Purchase 65 golf cars, 1 beverage car and 1 utility car for the golf course.

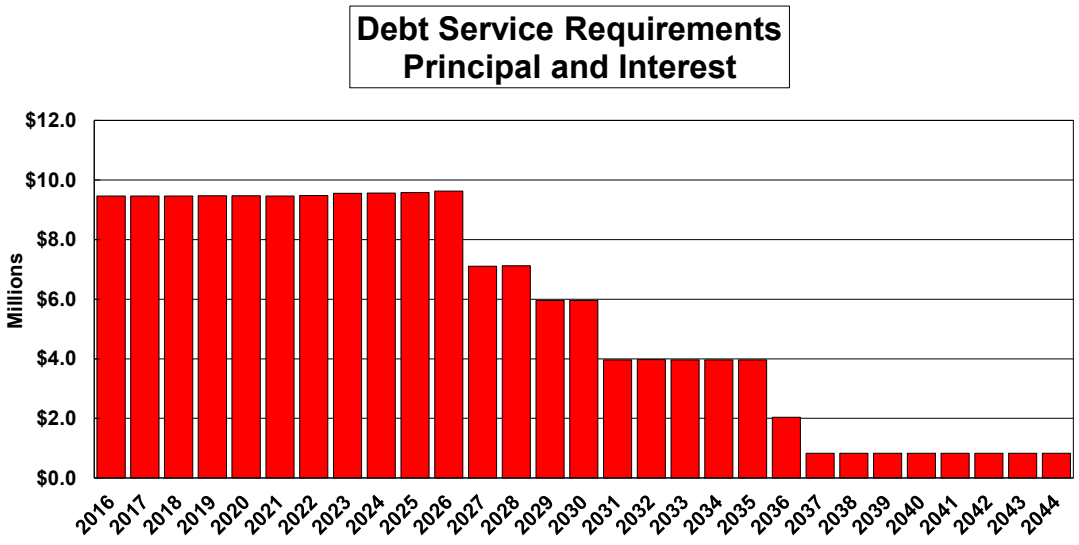
SCHEDULE OF WATER & SEWER FUND DEBT BY TYPE — FY 2016

Description	Outstanding 9/30/2015	Principal Additions	Principal Reduction	Outstanding 9/30/2016	Interest Payments
General Obligations					
General Obligations Refunding Bonds, Series 2011	$ 11,165,000	$ -	$ 1,425,000	$ 9,740,000	$ 379,375
General Obligations Refunding Bonds, Series 2012	17,325,000	-	10,000	17,315,000	689,050
General Obligations Refunding Bonds, Series 2014	5,830,000	-	770,000	5,060,000	244,000
	34,320,000	-	2,205,000	32,115,000	1,312,425
Revenue Bonds					
Utility System Revenue Bonds, Series 2008	5,980,000	-	645,000	5,335,000	259,388
Utility System Revenue Bonds, Series 2010	14,950,000	-	595,000	14,355,000	479,463
Utility System Revenue Bonds, Series 2014	12,900,000	-	260,000	12,640,000	567,317
Utility System Revenue Bonds, Series 2015	24,930,000	-	985,000	23,945,000	941,645
Utility System Revenue Bonds, Series 2016	-	16,660,000	1,070,000	15,590,000	138,588
	58,760,000	16,660,000	3,555,000	71,865,000	2,386,401
	$ 93,080,000	**$ 16,660,000**	**$ 5,760,000**	**$ 103,980,000**	**$ 3,698,826**



ISSUE	Principal Balance
2008 Series - Issued $15,030,000 Rates 3.50% - 5.25%, Date of Maturity 2028	$ 5,980,000
2010 Series - Issued $17,210,000 Rates 2.25% - 3.75%, Date of Maturity 2030	14,950,000
2011 GO Refunding Series - Issued $14,300,000 Rates 2.00% - 4.00%, Date of Maturity 2022	11,165,000
2012 GO Refunding Series - Issued $18,650,000 Rates 2.00% - 5.00%, Date of Maturity 2026	17,325,000
2014 Series, Taxable - Issued $12,990,000 Rates 0.45% - 5.05%, Date of Maturity 2044	12,900,000
2014 GO Refunding Series - Issued $6,600,000 Rates 2.00% - 5.00%, Date of Maturity 2025	5,830,000
2015 Series - Issued $24,930,000 Rates 2.00% - 5.00%, Date of Maturity 2044	24,930,000

DEBT OUTSTANDING 10/1/2015	93,080,000
Principal Retirements Through 9/30/2016	(5,760,000)
Principal Additions Through 9/30/2016	16,660,000
Total Debt Outstanding 9/30/2016	103,980,000
Sinking and Reserve Fund Balance as of 9/30/2016	(1,686,731)
NET BALANCE OF DEBT OUTSTANDING	$102,293,269



WATER & SEWER FUND
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

	2008 Series Utility System Revenue Bonds (3.50% - 5.25%) $5,980,000		2010 Series Utility System Revenue Bonds (2.25% - 3.75%) $14,950,000		2011 Series General Obligation Refunding Bonds (2.00% - 4.00%) $11,165,000		2012 Series General Obligation Refunding Bonds (2.00% - 5.00%) $17,325,000		2014 Series Utility System Revenue Bonds, Taxable (0.45% - 5.05%) $12,900,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 129,694	$ -	$ 239,731	$ -	$ 189,688	$ -	$ 344,525	$ -	$ 283,658
08/16	645,000	129,694	595,000	239,731	1,425,000	189,688	10,000	344,525	260,000	283,658
02/17	-	116,794	-	230,806	-	171,875	-	344,425	-	282,618
08/17	675,000	116,794	610,000	230,806	1,470,000	171,875	790,000	344,425	265,000	282,618
02/18	-	103,294	-	221,656	-	149,825	-	332,575	-	280,896
08/18	700,000	103,294	630,000	221,656	1,530,000	149,825	795,000	332,575	265,000	280,896
02/19	-	89,293	-	212,206	-	126,875	-	320,650	-	278,378
08/19	730,000	89,293	650,000	212,206	1,585,000	126,875	815,000	320,650	270,000	278,378
02/20	-	74,694	-	204,894	-	103,100	-	304,350	-	275,341
08/20	-	74,694	670,000	204,894	1,645,000	103,100	835,000	304,350	280,000	275,341
02/21	-	74,694	-	196,938	-	70,200	-	287,650	-	271,701
08/21	-	74,694	690,000	196,938	1,715,000	70,200	855,000	287,650	285,000	271,701
02/22	-	74,694	-	187,881	-	35,900	-	266,275	-	267,426
08/22	-	74,694	710,000	187,881	1,795,000	35,900	895,000	266,275	295,000	267,426
02/23	-	74,694	-	178,119	-	-	-	243,900	-	262,632
08/23	-	74,694	735,000	178,119	-	-	2,875,000	243,900	305,000	262,632
02/24	-	74,694	-	167,094	-	-	-	172,025	-	257,295
08/24	-	74,694	765,000	167,094	-	-	3,020,000	172,025	315,000	257,295
02/25	-	74,694	-	155,619	-	-	-	96,525	-	251,388
08/25	-	74,694	800,000	155,619	-	-	3,170,000	96,525	325,000	251,388
02/26	-	74,694	-	143,119	-	-	-	48,975	-	245,051
08/26	1,030,000	74,694	830,000	143,119	-	-	3,265,000	48,975	340,000	245,051
02/27	-	50,875	-	129,631	-	-	-	-	-	238,115
08/27	1,075,000	50,875	1,710,000	129,631	-	-	-	-	355,000	238,115
02/28	-	26,016	-	100,775	-	-	-	-	-	230,695
08/28	1,125,000	26,016	1,780,000	100,775	-	-	-	-	370,000	230,695
02/29	-	-	-	69,625	-	-	-	-	-	222,777
08/29	-	-	1,850,000	69,625	-	-	-	-	385,000	222,777
02/30	-	-	-	36,094	-	-	-	-	-	214,346
08/30	-	-	1,925,000	36,094	-	-	-	-	400,000	214,346
02/31	-	-	-	-	-	-	-	-	-	204,686
08/31	-	-	-	-	-	-	-	-	420,000	204,686
02/32	-	-	-	-	-	-	-	-	-	194,543
08/32	-	-	-	-	-	-	-	-	440,000	194,543
02/33	-	-	-	-	-	-	-	-	-	183,917
08/33	-	-	-	-	-	-	-	-	460,000	183,917
02/34	-	-	-	-	-	-	-	-	-	172,807
08/34	-	-	-	-	-	-	-	-	485,000	172,807
02/35	-	-	-	-	-	-	-	-	-	161,095
08/35	-	-	-	-	-	-	-	-	505,000	161,095
02/36	-	-	-	-	-	-	-	-	-	148,343
08/36	-	-	-	-	-	-	-	-	530,000	148,343
02/37	-	-	-	-	-	-	-	-	-	134,961
08/37	-	-	-	-	-	-	-	-	560,000	134,961
02/38	-	-	-	-	-	-	-	-	-	120,821
08/38	-	-	-	-	-	-	-	-	585,000	120,821
02/39	-	-	-	-	-	-	-	-	-	106,050
08/39	-	-	-	-	-	-	-	-	615,000	106,050
02/40	-	-	-	-	-	-	-	-	-	90,521
08/40	-	-	-	-	-	-	-	-	650,000	90,521
02/41	-	-	-	-	-	-	-	-	-	74,109
08/41	-	-	-	-	-	-	-	-	680,000	74,109
02/42	-	-	-	-	-	-	-	-	-	56,939
08/42	-	-	-	-	-	-	-	-	715,000	56,939
02/43	-	-	-	-	-	-	-	-	-	38,885
08/43	-	-	-	-	-	-	-	-	750,000	38,885
02/44	-	-	-	-	-	-	-	-	-	19,948
08/44	-	-	-	-	-	-	-	-	790,000	19,948
	$ 5,980,000	**$ 2,077,647**	**$ 14,950,000**	**$ 4,948,375**	**$ 11,165,000**	**$ 1,694,925**	**$ 17,325,000**	**$ 5,523,750**	**$ 12,900,000**	**$ 11,139,884**

Continued

	2014 Series General Obligation Refunding Bonds (2.00% - 5.00%) $5,830,000		2015 Series Utility System Revenue Bonds (2.00% - 5.00%) $24,930,000		2016 Series Utility System Revenue Bonds (2.00% - 5.00%) $16,660,000		Bond Principal	Annual Requirements	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**	**Outstanding**	**Principal**	**Interest**
02/16	$ -	$ 122,000	$ -	$ 413,620	$ -	$ -	$109,740,000	**$ 5,760,000**	**$ 3,698,826**
08/16	770,000	122,000	985,000	528,025	1,070,000	138,589	103,980,000		
02/17	-	114,300	-	518,175	-	331,025	103,980,000	**5,245,000**	**4,220,037**
08/17	-	114,300	890,000	518,175	545,000	331,025	98,735,000		
02/18	-	114,300	-	509,275	-	325,575	98,735,000	**5,385,000**	**4,074,793**
08/18	-	114,300	905,000	509,275	560,000	325,575	93,350,000		
02/19	-	114,300	-	495,700	-	319,975	93,350,000	**5,555,000**	**3,914,755**
08/19	-	114,300	935,000	495,700	570,000	319,975	87,795,000		
02/20	-	114,300	-	481,675	-	311,425	87,795,000	**5,730,000**	**3,739,558**
08/20	755,000	114,300	960,000	481,675	585,000	311,425	82,065,000		
02/21	-	99,200	-	467,275	-	302,650	82,065,000	**5,925,000**	**3,540,615**
08/21	785,000	99,200	990,000	467,275	605,000	302,650	76,140,000		
02/22	-	83,500	-	447,475	-	293,575	76,140,000	**6,165,000**	**3,313,453**
08/22	820,000	83,500	1,030,000	447,475	620,000	293,575	69,975,000		
02/23	-	63,000	-	426,875	-	281,175	69,975,000	**6,490,000**	**3,060,790**
08/23	860,000	63,000	1,070,000	426,875	645,000	281,175	63,485,000		
02/24	-	41,500	-	405,475	-	268,275	63,485,000	**6,790,000**	**2,772,716**
08/24	900,000	41,500	1,115,000	405,475	675,000	268,275	56,695,000		
02/25	-	23,500	-	383,175	-	254,775	56,695,000	**7,095,000**	**2,479,352**
08/25	940,000	23,500	1,160,000	383,175	700,000	254,775	49,600,000		
02/26	-	-	-	359,975	-	240,775	49,600,000	**7,400,000**	**2,225,177**
08/26	-	-	1,205,000	359,975	730,000	240,775	42,200,000		
02/27	-	-	-	335,875	-	226,175	42,200,000	**5,145,000**	**1,961,343**
08/27	-	-	1,250,000	335,875	755,000	226,175	37,055,000		
02/28	-	-	-	310,875	-	211,075	37,055,000	**5,360,000**	**1,758,871**
08/28	-	-	1,300,000	310,875	785,000	211,075	31,695,000		
02/29	-	-	-	278,375	-	195,375	31,695,000	**4,420,000**	**1,532,304**
08/29	-	-	1,365,000	278,375	820,000	195,375	27,275,000		
02/30	-	-	-	244,250	-	174,875	27,275,000	**4,620,000**	**1,339,130**
08/30	-	-	1,435,000	244,250	860,000	174,875	22,655,000		
02/31	-	-	-	208,375		153,375	22,655,000	**2,830,000**	**1,132,872**
08/31	-	-	1,510,000	208,375	900,000	153,375	19,825,000		
02/32	-	-	-	170,625		130,875	19,825,000	**2,975,000**	**992,086**
08/32	-	-	1,585,000	170,625	950,000	130,875	16,850,000		
02/33	-	-	-	131,000		107,125	16,850,000	**3,115,000**	**844,084**
08/33	-	-	1,660,000	131,000	995,000	107,125	13,735,000		
02/34	-	-	-	89,500		82,250	13,735,000	**3,275,000**	**689,114**
08/34	-	-	1,745,000	89,500	1,045,000	82,250	10,460,000		
02/35	-	-	-	45,875		56,125	10,460,000	**3,435,000**	**526,190**
08/35	-	-	1,835,000	45,875	1,095,000	56,125	7,025,000		
02/36	-	-	-	-		28,750	7,025,000	**1,680,000**	**354,186**
08/36	-	-	-	-	1,150,000	28,750	5,345,000		
02/37	-	-	-	-		-	5,345,000	**560,000**	**269,922**
08/37	-	-	-	-		-	4,785,000		
02/38	-	-	-	-		-	4,785,000	**585,000**	**241,642**
08/38	-	-	-	-		-	4,200,000		
02/39	-	-	-	-		-	4,200,000	**615,000**	**212,100**
08/39	-	-	-	-		-	3,585,000		
02/40	-	-	-	-		-	3,585,000	**650,000**	**181,042**
08/40	-	-	-	-		-	2,935,000		
02/41	-	-	-	-		-	2,935,000	**680,000**	**148,218**
08/41	-	-	-	-		-	2,255,000		
02/42	-	-	-	-		-	2,255,000	**715,000**	**113,878**
08/42	-	-	-	-		-	1,540,000		
02/43	-	-	-	-		-	1,540,000	**750,000**	**77,770**
08/43	-	-	-	-		-	790,000		
02/44	-	-	-	-		-	790,000	**790,000**	**39,896**
08/44	-	-	-	-	-	-	-		
	$ 5,830,000	**$ 1,779,800**	**$ 24,930,000**	**$ 13,561,295**	**$ 16,660,000**	**$ 8,729,039**		**$109,740,000**	**$ 49,454,715**

ISSUE

2008 Series
$15,030,000, Mature 2028

Completion of water line relocations, replacements and extensions, elevated storage tank replacements, water treatment plant renovations, generators for water treatment plant, sewer line relocations, extensions and replacements, and sewer treatment plant renovations from the 2006 bond issue.

2010 Series
$17,210,000, Mature 2030

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2011, General Obligation Refunding Bonds
$14,300,000, Mature 2022

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds

2012, General Obligation Refunding Bonds
$18,650,000, Mature 2026

Proceeds used for partial refunding of the 2002 WW & SS Revenue Bonds and 2006 Utility System Revenue Bonds.

2014 Series
$12,990,000, Mature 2044

Design and construction of the Treated Effluent Facilities for Panda Temple Power II, LLC.

2014, General Obligation Refunding Bonds
$6,600,000, Mature 2025

Proceeds used for partial refunding of the 2006 Utility System Revenue Bonds and 2008 Utility System Revenue Bonds.

2015 Series
$24,930,000, Mature 2035

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

2016 Series
$16,660,000, Mature 2036

Water line replacements, elevated storage tank rehabilitation, generators for water treatment plant, wastewater line replacements, lift station rehabilitation and sewerage system land acquisition and design.

REINVESTMENT ZONE NO. 1
SCHEDULE OF OUTSTANDING DEBT BY TYPE

FY 2016

Description	Outstanding 9/30/2015	Principal Additions	Principal Reductions	Outstanding 9/30/2016	Interest Payments
General Obligations					
General Obligation Refunding, Series 2009	$ 5,565,000	$ -	$ 1,345,000	$ 4,220,000	$ 163,775
General Obligation Refunding, Series 2011A	9,215,000	-	545,000	8,670,000	368,550
General Obligation Refunding, Series 2012	470,000	-	65,000	405,000	17,700
	15,250,000	-	1,955,000	13,295,000	550,025
Certificates of Obligation					
Certificates of Obligation, Series 2013	25,260,000	-	-	25,260,000	924,894
Revenue Bonds					
TIRZ Revenue Bonds, Taxable Series 2008	7,105,000	-	865,000	6,240,000	375,855
	$ 47,615,000	**$ -**	**$ 2,820,000**	**$ 44,795,000**	**$ 1,850,774**

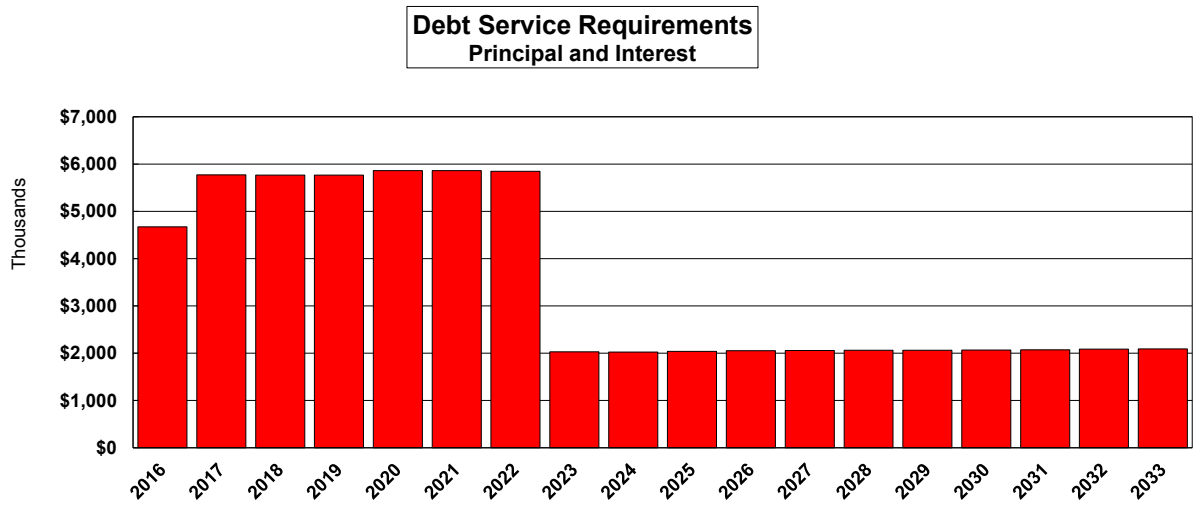
Ad valorem taxes are levied on captured increments of growth in real property values in a designated zone. The tax revenues derived from this increment are to be used for public improvements within this designated zone. The entities and tax rates within the zone are as follows:

Temple I.S.D.*	$1.3600
City of Temple	0.6298
Bell County	0.4212
Temple College	0.2065
Bell County Road District	0.0299
Elm Creek Flood Control District	0.0327
Troy I.S.D.*	1.3317
Belton I.S.D.*	1.4400

*Per Sec 311.03 (n) of the Texas Property Tax Code, the calculation of the tax levy for school districts is based upton the tax year 2005 I&S rate and the 2005 M&O rate if the 2005 rate is higher than the current M&O and I&S rate. The 2005 I&S and M&O rate for the following school districts were: Temple I.S.D. - $1.6300, Troy I.S.D. - $1.6725, Belton I.S.D. - $1.7185.

BONDS OUTSTANDING:

2008 - TIRZ Revenue Bonds, Taxable Series, Mature 2022	$ 7,105,000
2009 - General Obligation Refunding Bonds, Mature 2019	5,565,000
2011A - General Obligation Refunding Bonds, Mature 2022	9,215,000
2012 - General Obligation Refunding Bonds, Mature 2022	470,000
2013 - Certificates of Obligation, Mature 2033	25,260,000
BONDS OUTSTANDING 10/1/2015	47,615,000
Principal Retirements Through 9/30/2016	(2,820,000)
Principal Additions Through 9/30/2016	-
TOTAL BONDS OUTSTANDING 9/30/2016	44,795,000
Reserve Fund Balance as of 9/30/2016	-
NET BALANCE OF BONDS OUTSTANDING	$ 44,795,000



REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

	2008 Series TIRZ Revenue Bonds, Taxable Series (5.29%) $7,105,000		2009 Series General Obligation Refunding (2.00% - 3.125%) $5,565,000		2011A Series General Obligation Refunding (2.00% - 4.259%) $9,215,000	
Due	**Principal**	**Interest**	**Principal**	**Interest**	**Principal**	**Interest**
02/16	$ -	$ 187,927	$ -	$ 81,888	$ -	$ 184,275
08/16	865,000	187,927	1,345,000	81,888	545,000	184,275
02/17	-	165,048	-	65,075	-	176,100
08/17	910,000	165,048	1,380,000	65,075	560,000	176,100
02/18	-	140,979	-	44,375	-	164,175
08/18	960,000	140,979	1,400,000	44,375	580,000	164,175
02/19	-	115,587	-	22,500	-	155,475
08/19	1,010,000	115,587	1,440,000	22,500	605,000	155,475
02/20	-	88,872	-	-	-	146,400
08/20	1,060,000	88,872	-	-	2,205,000	146,400
02/21	-	60,835	-	-	-	91,275
08/21	1,120,000	60,835	-	-	2,315,000	91,275
02/22	-	31,211	-	-	-	44,975
08/22	1,180,000	31,211	-	-	2,405,000	44,975
02/23	-	-	-	-	-	-
08/23	-	-	-	-	-	-
02/24	-	-	-	-	-	-
08/24	-	-	-	-	-	-
02/25	-	-	-	-	-	-
08/25	-	-	-	-	-	-
02/26	-	-	-	-	-	-
08/26	-	-	-	-	-	-
02/27	-	-	-	-	-	-
08/27	-	-	-	-	-	-
02/28	-	-	-	-	-	-
08/28	-	-	-	-	-	-
02/29	-	-	-	-	-	-
08/29	-	-	-	-	-	-
02/30	-	-	-	-	-	-
08/30	-	-	-	-	-	-
02/31	-	-	-	-	-	-
08/31	-	-	-	-	-	-
02/32	-	-	-	-	-	-
08/32	-	-	-	-	-	-
02/33	-	-	-	-	-	-
08/33	-	-	-	-	-	-
	$ 7,105,000	**$ 1,580,917**	**$ 5,565,000**	**$ 427,675**	**$ 9,215,000**	**$ 1,925,350**

Continued

REINVESTMENT ZONE NO. 1
AMORTIZATION SCHEDULE OF OUTSTANDING DEBT

FY 2016

2012 Series General Obligation Refunding (2.00% - 5.00%) $470,000		2013 Series Certificates of Obligation (2.00% - 4.125%) $25,260,000		Bond Principal Outstanding	Annual Requirements	
Principal	Interest	Principal	Interest		Principal	Interest
$ -	$ 8,850	$ -	$ 462,447	$47,615,000	$ 2,820,000	$ 1,850,774
65,000	8,850	-	462,447	44,795,000		
-	8,200	-	462,447	44,795,000	4,020,000	1,753,740
60,000	8,200	1,110,000	462,447	40,775,000		
-	7,300	-	451,347	40,775,000	4,150,000	1,616,351
65,000	7,300	1,145,000	451,347	36,625,000		
-	6,325	-	434,172	36,625,000	4,300,000	1,468,117
65,000	6,325	1,180,000	434,172	32,325,000		
-	5,025	-	416,471	32,325,000	4,550,000	1,313,536
70,000	5,025	1,215,000	416,471	27,775,000		
-	3,625	-	398,246	27,775,000	4,755,000	1,107,962
70,000	3,625	1,250,000	398,246	23,020,000		
-	1,875	-	373,246	23,020,000	4,945,000	902,614
75,000	1,875	1,285,000	373,246	18,075,000		
-	-	-	347,546	18,075,000	1,335,000	695,092
-	-	1,335,000	347,546	16,740,000		
-	-	-	320,847	16,740,000	1,385,000	641,694
-	-	1,385,000	320,847	15,355,000		
-	-	-	299,206	15,355,000	1,440,000	598,412
-	-	1,440,000	299,206	13,915,000		
-	-	-	275,806	13,915,000	1,500,000	551,612
-	-	1,500,000	275,806	12,415,000		
-	-	-	249,556	12,415,000	1,560,000	499,112
-	-	1,560,000	249,556	10,855,000		
-	-	-	218,356	10,855,000	1,625,000	436,712
-	-	1,625,000	218,356	9,230,000		
-	-	-	185,856	9,230,000	1,690,000	371,712
-	-	1,690,000	185,856	7,540,000		
-	-	-	152,056	7,540,000	1,765,000	304,112
-	-	1,765,000	152,056	5,775,000		
-	-	-	116,756	5,775,000	1,840,000	233,512
-	-	1,840,000	116,756	3,935,000		
-	-	-	79,956	3,935,000	1,925,000	159,912
-	-	1,925,000	79,956	2,010,000		
-	-	-	41,456	2,010,000	2,010,000	82,912
-	-	2,010,000	41,456	-		
$ 470,000	**$ 82,400**	**$ 25,260,000**	**$ 10,571,546**		**$ 47,615,000**	**$ 14,587,888**

ISSUE

2008 – TIRZ Revenue Bonds, Taxable
$10,365,000, Mature 2022

Proceeds used for improving and extending the City's railway system, the purchase of 355+/- acres of land, professional services including fiscal, engineering, architectural and legal fees including the cost associated with the issuance of bonds.

2009 – General Obligation Refunding Bonds
$10,875,000, Mature 2019

Proceeds used for the partial refunding of the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2011A – General Obligation Refunding Bonds
$10,405,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation and the 2008 Tax & TIRZ Revenue Certificates of Obligation.

2012 – General Obligation Refunding Bonds
$480,000, Mature 2022

Proceeds used for the partial refunding of the 2003 Tax & TIRZ Revenue Certificates of Obligation.

2013 – Certificates of Obligation
$25,260,000, Mature 2033

Proceeds used for developing City master plans and constructing, improving, extending, expanding, upgrading and/or developing city streets, bridges, sidewalks, trails, parks, City airport, and a downtown plaza, including related water, wastewater and drainage improvements, signage, parking, lighting, landscaping, irrigation and purchasing any necessary rights-of-way, all within the boundaries of the City's Reinvestment Zone No. 1.

PERSONNEL DATA

City of Temple

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
GENERAL FUND -					
General Government:					
ASSISTANT CITY MANAGER					
Total Full Time	-	2.00 [26]	2.00 [55]	2.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**-**	**2.00**	**2.00**	**2.00**	**-**
CITY COUNCIL					
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**5.00**	**-**
CITY MANAGER					
Total Full Time	6.00 [3, 27]	4.00 [26]	6.00 [80]	7.00 [81]	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**6.00**	**4.00**	**6.00**	**7.00**	**1.00**
CITY SECRETARY					
Total Full Time	4.00 [28]	4.00	5.00 [56, 82]	6.00 [83]	**1.00**
Total Part Time	0.63	0.63	-	-	-
Total (F.T.E.)	**4.63**	**4.63**	**5.00**	**6.00**	**1.00**
FACILITY SERVICES					
Total Full Time	15.02 [4, 29, 30]	15.45 [31]	15.45 [57]	16.45 [84]	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**15.02**	**15.45**	**15.45**	**16.45**	**1.00**
FINANCE					
Total Full Time	11.00	11.00	11.00	11.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**11.00**	**11.00**	**11.00**	**11.00**	**-**
FLEET SERVICES					
Total Full Time	17.00 [5]	18.00 [32]	18.00	18.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**17.00**	**18.00**	**18.00**	**18.00**	**-**
GENERAL SERVICES					
Total Full Time	2.25 [2, 3, 20]	4.25 [24, 25]	3.35 [55, 58, 85]	2.90 [86]	**(0.45)**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**2.25**	**4.25**	**3.35**	**2.90**	**(0.45)**
HUMAN RESOURCES					
Total Full Time	5.00	5.00	5.00 [87]	6.00 [88]	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**5.00**	**5.00**	**5.00**	**6.00**	**1.00**
INFORMATION TECHNOLOGY SERVICES					
Total Full Time	15.00 [21]	16.00 [60]	18.00 [59, 89]	18.00	-
Total Part Time	0.50	0.50	-	-	-

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
Total (F.T.E.)	**15.50**	**16.50**	**18.00**	**18.00**	**-**
INSPECTIONS / PERMITS					
Total Full Time	-	4.00 [33, 36]	4.00 [61]	7.00 [91]	**3.00**
Total Part Time	-	-	-	-	**-**
Total (F.T.E.)	**-**	**4.00**	**4.00**	**7.00**	**3.00**
LEGAL					
Total Full Time	6.00	7.00 [63]	9.00 [62, 92, 115]	9.00	**-**
Total Part Time	0.63	-	-	-	**-**
Total (F.T.E.)	**6.63**	**7.00**	**9.00**	**9.00**	**-**
PERMITS					
Total Full Time	-	3.00 [33, 37]	3.00 [64, 90]	- [91]	**(3.00)**
Total Part Time	-	0.50	-	-	**-**
Total (F.T.E.)	**-**	**3.50**	**3.00**	**-**	**(3.00)**
PLANNING					
Total Full Time	6.50 [6]	6.00 [33]	8.00 [65, 90]	8.00 [93]	**-**
Total Part Time	0.45	0.45	-	-	**-**
Total (F.T.E.)	**6.95**	**6.45**	**8.00**	**8.00**	**-**
PURCHASING					
Total Full Time	5.00	5.00	7.00 [94]	7.00	**-**
Total Part Time	**-**	**-**	**-**	**-**	**-**
Total (F.T.E.)	**5.00**	**5.00**	**7.00**	**7.00**	**-**
Public Safety:					
ANIMAL SERVICES					
Total Full Time	7.00 [7, 34]	7.00	7.00	7.00	**-**
Total Part Time	0.50	0.50	0.50	0.50	**-**
Total (F.T.E.)	**7.50**	**7.50**	**7.50**	**7.50**	**-**
CODE ENFORCEMENT					
Total Full Time	13.50 [6, 33]	7.00 [35]	9.00 [66, 95]	9.00	**-**
Total Part Time	0.50	-	-	-	**-**
Total (F.T.E.)	**14.00**	**7.00**	**9.00**	**9.00**	**-**

ANNUAL BUDGET STAFFING
[Full Time Equivalents]

FY 2016

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
FIRE					
Total Full Time	118.00 [8]	118.00	121.00 [67]	121.00 [96]	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**118.00**	**118.00**	**121.00**	**121.00**	**-**
MUNICIPAL COURT					
Total Full Time	12.00	12.00	12.00	12.00 [97]	-
Total Part Time	0.03	0.03	0.03	0.03	-
Total (F.T.E.)	**12.03**	**12.03**	**12.03**	**12.03**	**-**
POLICE					
Total Full Time	161.00 [9]	164.00 [38]	170.00 [68]	171.00 [98]	**1.00**
Total Part Time	0.50	0.50	0.50	0.50	-
Total (F.T.E.)	**161.50**	**164.50**	**170.50**	**171.50**	**1.00**
Highways and Streets:					
ENGINEERING					
Total Full Time	6.95 [10, 39]	7.95 [40, 69]	8.95 [99]	8.95	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**6.95**	**7.95**	**8.95**	**8.95**	**-**
STREET					
Total Full Time	24.00 [11, 12]	23.50 [41]	23.50	24.50 [100]	**1.00**
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**24.00**	**23.50**	**23.50**	**24.50**	**1.00**
TRAFFIC SIGNALS					
Total Full Time	3.50	3.75 [41]	4.75 [70]	4.75	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**3.50**	**3.75**	**4.75**	**4.75**	**-**
Solid Waste:					
SOLID WASTE					
Total Full Time	41.00	42.00 [42, 43]	46.00 [71]	47.00 [101]	**1.00**
Total Part Time	1.22	1.22	1.22	1.22	-
Total (F.T.E.)	**42.22**	**43.22**	**47.22**	**48.22**	**1.00**

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
Parks and Recreation:					
GOLF COURSE					
Total Full Time	11.26	12.28 [44]	12.28	12.28	-
Total Part Time	6.87	6.88	6.88	6.88	-
Total (F.T.E.)	**18.13**	**19.16**	**19.16**	**19.16**	**-**
LIBRARY					
Total Full Time	19.00 [13]	19.00	19.00	19.00	-
Total Part Time	9.15	9.15	9.15	9.15 [102]	-
Total (F.T.E.)	**28.15**	**28.15**	**28.15**	**28.15**	**-**
PARKS					
Total Full Time	35.55 [45]	35.95 [46, 54]	34.95 [103]	34.95	-
Total Part Time	0.46	0.46	0.46	0.46	-
Total (F.T.E.)	**36.01**	**36.41**	**35.41**	**35.41**	**-**
PARKS & RECREATION ADMIN SERVICES [4]					
Total Full Time	4.70	6.50 [47]	6.50	6.50	-
Total Part Time	1.53 [22]	0.25	0.25	0.25	-
Total (F.T.E.)	**6.23**	**6.75**	**6.75**	**6.75**	**-**
RECREATION					
Total Full Time	19.17 [14, 15, 16]	18.32 [30, 54]	19.32 [72]	19.32	-
Total Part Time	49.37 [1]	45.94 [1]	45.92 [1]	49.17	**3.25**
Total (F.T.E.)	**68.54**	**64.26**	**65.24**	**68.49**	**3.25**
Airport:					
AIRPORT					
Total Full Time	13.00	13.00 [73]	12.00 [74' 103]	13.00 [104]	**1.00**
Total Part Time	1.38	1.38	1.38	1.38	-
Total (F.T.E.)	**14.38**	**14.38**	**13.38**	**14.38**	**1.00**
Total Full Time	**587.40**	**599.95**	**626.05**	**633.60**	**7.55**
Total Part Time	**73.72**	**68.39**	**66.29**	**69.54**	**3.25**
GENERAL FUND TOTAL (F.T.E.)	**661.12**	**668.34**	**692.34**	**703.14**	**10.80**

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
UTILITY ENTERPRISE FUND -					
METERING					
Total Full Time	10.00 [48]	7.00 [75]	7.00	7.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**10.00**	**7.00**	**7.00**	**7.00**	**-**
PUBLIC WORKS ADMINISTRATION					
Total Full Time	4.40 [49, 50]	4.40	5.40 [99, 105]	5.40	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**4.40**	**4.40**	**5.40**	**5.40**	**-**
SEWER COLLECTION					
Total Full Time	28.00 [23]	27.78	27.18 [106]	28.85 [107]	**1.67**
Total Part Time	0.54	0.54	0.54	-	**(0.54)**
Total (F.T.E)	**28.54**	**28.32**	**27.72**	**28.85**	**1.13**
SEWER TREATMENT					
Total Full Time	-	-	-	-	-
Total Part Time	-	-	-	-	-
Total (F.T.E)	**-**	**-**	**-**	**-**	**-**
UTILITY BUSINESS OFFICE					
Total Full Time	10.00	10.00	10.00	10.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**10.00**	**10.00**	**10.00**	**10.00**	**-**
WATER DISTRIBUTION					
Total Full Time	15.51 [23]	15.66	15.26 [106]	16.15 [107]	**0.89**
Total Part Time	0.35	0.43	0.43	-	**(0.43)**
Total (F.T.E)	**15.86**	**16.09**	**15.69**	**16.15**	**0.46**
WATER TREATMENT					
Total Full Time	22.00 [17]	22.00 [76]	21.00 [77, 108]	21.00	-
Total Part Time	-	-	-	-	-
Total (F.T.E.)	**22.00**	**22.00**	**21.00**	**21.00**	**-**

Department	Actual 2012-13	Actual 2013-14	Budget 2014-15	Budget 2015-16	Increase/ (Decrease)
WATER & WASTEWATER FUND PURCHASING					
Total Full Time	1.00	1.00	1.00	1.00	-
Total Part Time	0.38	0.38	0.38	0.38	-
Total (F.T.E.)	**1.38**	**1.38**	**1.38**	**1.38**	**-**
Total Full Time	**90.91**	**87.84**	**86.84**	**89.40**	**2.56**
Total Part Time	**1.27**	**1.35**	**1.35**	**0.38**	**(0.97)**
UTILITY ENT FUND TOTAL (F.T.E.)	**92.18**	**89.19**	**88.19**	**89.78**	**1.59**
HOTEL/MOTEL TAX FUND -					
MAYBORN CENTER					
Total Full Time	8.70	9.70 [51]	10.70 [78]	10.70	-
Total Part Time	4.70	4.70	4.70	7.59 [109]	**2.89**
Total (F.T.E)	**13.40**	**14.40**	**15.40**	**18.29**	**2.89**
RAILROAD MUSEUM					
Total Full Time	4.00	4.00	4.00	4.00	-
Total Part Time	0.05	0.88 [52]	0.88	1.38 [110]	**0.50**
Total (F.T.E)	**4.05**	**4.88**	**4.88**	**5.38**	**0.50**
TOURISM/MARKETING [4]					
Total Full Time	1.60 [18]	1.60	1.60	2.60 [111]	**1.00**
Total Part Time	0.25	0.25	0.25	-	**(0.25)**
Total (F.T.E)	**1.85**	**1.85**	**1.85**	**2.60**	**0.75**
Total Full Time	**14.30**	**15.30**	**16.30**	**17.30**	**1.00**
Total Part Time	**5.00**	**5.83**	**5.83**	**8.97**	**3.14**
HOTEL/MOTEL TAX FUND TOTAL (F.T.E.)	**19.30**	**21.13**	**22.13**	**26.27**	**4.14**
FEDERAL/STATE GRANT FUND -					
ADMINISTRATION (CDBG)					
Total Full Time	0.75 [2, 3, 19]	0.75	0.65 [58]	1.10 [86]	**0.45**
Total Part Time	-	-	-	-	**-**
Total (F.T.E)	**0.75**	**0.75**	**0.65**	**1.10**	**0.45**
Total Full Time	**0.75**	**0.75**	**0.65**	**1.10**	**0.45**
Total Part Time	**-**	**-**	**-**	**-**	**-**
FED/STATE GRANT FUND TOTAL (F.T.E.)	**0.75**	**0.75**	**0.65**	**1.10**	**0.45**

Department	Actual 2012-13		Actual 2013-14		Budget 2014-15		Budget 2015-16		Increase/ (Decrease)
DRAINAGE FUND -									
DRAINAGE									
Total Full Time	12.15	10, 12, 53	12.40	41, 69	15.40	79	16.40	99, 112	**1.00**
Total Part Time	1.83		1.83		1.83		-	113	**(1.83)**
DRAINAGE FUND TOTAL (F.T.E)	**13.98**		**14.23**		**17.23**		**16.40**		**(0.83)**
Total Full Time	**705.51**		**716.24**		**745.24**		**757.80**		**12.56**
Total Part Time	**81.82**		**77.40**		**75.30**		**78.89**		**3.59**
GRAND TOTAL - ALL FUNDS [F.T.E]	**787.33**		**793.64**		**820.54**		**836.69**		**16.15**

1 - Adjusted part-time positions to actual.

2- In FY 2012, the City Manager's Office was reorganized to eliminate the Assistant to the City Manager and one Administrative Assistant II position. The Director of Administrative Services and an Executive Assistant position was created. 25% of the Director of Administrative Services position is funded in the Federal/State Grant Fund for CDBG administration.

3 - In FY 2013, the Administrative Services Division was created and the Director of Administrative Services position was transferred from the City Manager's budget.

4 - One Facility Attendant/Custodian position was an authorized position but was unfunded in FY 2010, FY 2011, and FY 2012. This position will be funded in FY 2013.

5 - Eliminated one Lead Automotive Technician position and added two Automotive Technician II positions during FY 2012.

6 - In FY 2013, a Development Coordinator position will be added. This position will be funded with increased permit fees. In addition, the Director of Community Services position will be retitled to Director of Planning and the Director of Planning position will be reclassified to an Assistant Director of Planning position. The Director of Planning will be funded 50% in

7 - One Animal Control Officer position added in FY 2013.

8 - On June 27, 2011, the Civil Service Commission approved changing the title of the Fire Control & Rescue Officer (FCRO) to Firefighter. Three Firefighter positions will be added in

9 - Two Police Officer positions will be added to the Investigations Unit in FY 2013. One Community Service/Records Tech. I position is not authorized in FY 2013.

10 - One GIS Specialist position will be unfrozen in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. Position is funded 40% in General Fund-Engineering, 40% in Water & Wastewater Fund-Public Works Administration and 20% in Drainage Fund.

11 - One Equipment Operator I and one Equipment Operator II position that were authorized but unfunded in FY 2010, FY 2011 and FY 2012 will both be funded in FY 2013.

12 - In FY 2013, the Street Sweeping program is transferring to the Drainage Fund.

13 - Part-time Circulation Technician position (.5 FTE) that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013. The vacant part-time Facility Attendant/Custodian will be eliminated in FY 2013.

14 - The Office Assistant II position that was authorized but unfunded in FY 2010, FY 2011 and FY 2012 will be funded in FY 2013 - 50% in Parks and 50% in Recreation.

15 - Reclassified a part-time Recreation Leader II position to full-time and added Extra-Help Seasonal part-time funding for Adult Athletics and Lion's Junctions Water park.

16 - One Program Coordinator position that was authorized but unfunded in FY 2010, FY 2011, and FY 2012 will be funded in FY 2013.

17 - Added three Maintenance Laborers and one Maintenance Technician I position in FY 2013.

18 - In FY 2013, reclassified a part-time Office Assistant II position to full-time.

19 - In FY 2012, re-titled Accounting Clerk to Grants Specialist. In FY 2013, 50% of Grants Specialist position will be funded in the Administrative Services division in the General Fund and 50% will be funded in the CDBG budget.

20 - Grant funding for the Sustainability and Grant Manager position will end in October 2012. At that time, this position will be transferred to the Administrative Services division in the General Fund.

21 - Administrative Assistant II position not authorized in FY 2013.

22 - Wellness Program transferred from Human Resources to Parks & Leisure Services in FY 2013. Part-time Health & Wellness Coordinator position added.

23 - Change in distribution only, no change in the number of FTEs.

24 - During FY 2013, an Administrative Assistant I part-time position was added to this division.

25 - In FY 2014, a Management Analyst position will be added.

26 - In FY 2014, the Assistant City Manager division was added and the Assistant City Manager and Administrative Assistant II positions were transferred from the City Manager's budget to the new division.

27 - During FY 2013, the Management Assistant position was retitled to Executive Assistant to the City Manager.

28- During FY 2013, the Records Technician position was reclassified to a Records Specialist position.

29 - During FY 2013, supervision of the Facility Services division transferred from PALS to Administrative Services. The Asst Director of Parks & Leisure Services and Park Planning & Construction Superintendent positions are now 100% funded in the Parks Division.

30 - In June 2013, the janitorial services for the Summit Fitness & Recreation Center was contracted out. A vacant Facility Attendant/Custodian position was eliminated to fund this contract.

31 - In FY 2014, a Building Maintenance Worker position was added.

32 - In FY 2014 a Fleet Services Foreman position will be added for a succession plan. The Fleet Services Asst. Director position will be eliminated once the succession takes place.

33 - During FY 2013, Planning and Construction Safety underwent a reorganization. The reorganization included splitting Construction Safety into three new divisions: Inspections, Permits and Code Enforcement. The Director of Planning will now be 100% funded in Planning. The Development Coordinator, Permit Assistants, and the part-time position will be transferred to the Permits division. The Chief Building Official, three Building Inspector positions and one Administrative Assistant I (frozen, unfunded) position will be transferred to the Inspection division. As part of the reorganization plan, a Code Enforcement Officer position was eliminated and a Code Enforcement Manager position was added.

34 - During FY 2013, the Administrative Assistant I position was reclassified to a Senior Animal Control Officer. In addition, the part-time Volunteer Coordinator position was reclassified to an Animal Control Officer/Volunteer Coordinator.

35 - In FY 2014, a new Code Enforcement Officer position will be added as part of the East Temple Redevelopment.

36 - In FY 2014, the Administrative Assistant I position is not authorized.

37 - During FY 2013 reorganization, the part-time Office Clerk I position was reclassified to a part-time Permit Assistant position.

38 - Two Police Officer positions will be added to the Patrol Unit in FY 2014 as well as implementation of the Civil Service Compensation Study. The Compensation Study includes changes to rank structure.

39 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

40 - In FY 2014, a CIP R.O.W. Agent position will be authorized. This position will be funded with bond funds.

41 - In FY 2014, a Street Services Foreman position will be reclassified to a Street & Drainage Services Asst. Director position. This position is funded 50% in Street, 25% in Traffic Signal and 50% in Drainage Fund.

42 - In FY 2014, the Recycling Attendant position will be reclassified to a Recycling Assistant. In addition, a Recycling Coordinator position will be added due to the implementation of the Curbside Recycling Program.

43 - Implementation of the Pay Plan during FY 2013 yielded a title change for the Administrative Assistant I to a Customer Service Rep II.

44 - In FY 2014, an Assistant Golf Professional position will be added. This position is offset by a reduction in part-time $'s and an increase in revenues due to increased sales from the addition of the position.

45 - One Maintenance Workers position is not authorized in FY 2013.

46 - In FY 2013, the Facility Services Division was transferred from PALS to Administrative Services. The Asst. Director of Parks & Leisure Services and Park Planning & Construction Superintendent are now funded 100% in the Parks Division.

47 - In FY 2014, the Recreation Specialist position for the Wellness Program will be reclassified from a part-time to a full-time position.

48 - During FY 2013, Council authorized a phased approach to outsourcing meter reading. In FY 2013, three vacant meter reader positions were eliminated as part of the outsourcing plan.

49 - Unfroze GIS Specialist in FY 2013 and reclassified as a GPS Assessment Field Collection Technician position. This position is funded 40% in General Fund - Engineering, 40% in Water & Wastewater Fund - Public Works Admin and 20% in Drainage Fund.

50 - During FY 2013, the Assistant Director of Public Works - City Engineer position was changed to a City Engineer position.

51 - During FY 2013, an additional Sales & Marketing Specialist position was added.

52 - In FY 2014, adding an Office Assistant II part-time position.

53 - During FY 2013 the position title changed from Asst Director of Public Works/City Engineer to City Engineer.

54 - During FY 2013, 50% of the Office Assistant II position was transferred to the Recreation Division.

55 - During FY 2015, the Administrative Assistant II position was reclassified to a Transformation Coordinator position.

56 - In FY 2015, the Records Assistant position will be reclassified to full time. The position will be funded 50% with restricted revenues and 50% from the General Fund.

57 - In FY 2015, three Facility Attendant/Custodian positions will be reclassified to Crew Leader positions.

58 - In FY 2015, the Administrative Services division will be retitled to General Services division. The Director of Administrative Services will be retitled to General Services Director and funded 100% in this division. 85% of the Sustainability & Grant Manager position will be funded in the General Services division and 15% will be funded in the CDBG budget.

59 -- In FY 2015, a Systems Analyst position and a Network Analyst position will be added and a part-time Systems Analyst position will be eliminated.

60 - During FY 2014, a Systems Analyst position was added.

61 - In FY 2015, three Building Inspector positions will be reclassified to a new Combination Building Inspector position.

62 - In FY 2015, one Deputy City Attorney position will be reclassified to a First Assistant City Attorney position.

63 - In FY 2014, the part-time Office Assistant I position was reclassified to full-time.

64 - In FY 2015, the Permit Assistant - PT position will be reclassified to a full-time Permit Supervisor.

65 - In FY 2015, the Planning Intern position was reclassified to a full-time Planning Technician position.

66 - In FY 2015, an Equipment Operator position will be added.

67 - In FY 2015, three Firefighter positions will be added.

68 - In FY 2015, six Corporal positions will be added in FY 2015.

69 - During FY 2014, one Project Engineer position was reclassified to a CIP Project Manager - EIT position.

70 - In FY 2015, a Traffic Signal Communication Technician position will be added.

71 - In FY 2015, three Automated Route Operator positions and one Maintenance Worker position will be added.

72 - In FY 2015, an Assistant Aquatics Coordinator position will be added.

73 - During FY 2014, the Administrative Assistant I position was eliminated and a Customer Service Rep II position was added.

74 - In FY 2015, the Operations Specialist I position will be reclassified to an ARFF Specialist I position and one position will be eliminated. The Operations Manager will be retitled to Assistant Airport Director. The Operations Specialist II position will be reclassified to ARFF Supervisor. The ARFF Coordinator (part-time) position will be reclassified to ARFF Specialist I (part-time). The Maintenance Specialist position will be retitled Operations Supervisor. The Maintenance Technician positions will be retitled Operations Specialists. The Operations Specialist II (part-time) will be reclassified to an Operations Specialist (part-time) position.

75 - During FY 2014, the remaining three Meter Reader positions were eliminated as the final phase to outsourcing meter reading.

76 - During FY 2014, an Assistant Director Water Production position was created and a Maintenance Laborer position was eliminated.

77 - In FY 2015, an Assistant Lab Technician, Solids Operator, Instrument Technician and Maintenance Technician I positions will be reclassified to Operator positions.

78 - In FY 2015, a Food & Beverage Specialist position will be added.

79 - In FY 2015, one Equipment Operator I position, one Equipment Operator II position and one Crew Leader position will be added.

80- During FY 2015, the Transformation Agent - Lead and Transformation Agent positions were added.

81 - In FY 2016, an Administrative Assistant II position will be transferred from General Services to the City Manager.

82 - During FY 2015, the Records Assistant position was reclassified to an Administrative Assistant III position.

83 - In FY 2016, a Public Records Administrator position will be added.

84 - In FY 2016, one Troubleshooter position will be added.

85 - During FY 2015, the Sustainability & Grant Manager position was eliminated.

86 - In FY 2016, a Community Development Manager will be added and will be funded 90% in the Federal/State Grant fund for CDBG Administration and 10% will be funded in General Services. The Program Specialist will be funded 80% in the General Services department and 20% in the Federal/State Grant fund for CDBG Administration. The Administrative Assistant II position will be transferred to the City Manager department. The General Services Manager will be funded 100% in General Services.

87 - During FY 2015, the Assistant Director of Human Resources and Benefits Specialist positions were reclassified to HR Generalist positions. The Human Resources Specialist and Compensation Specialist positions were reclassified to HR Technician positions.

88 - In FY 2016, one HR Generalist position will be added.

89 - During FY 2015, the Computer Operator position was eliminated and the Information Technology Specialist position was added.

90 - During FY 2015, the Development Coordinator position was transferred to the Planning Department.

91 - In FY 2016, the Inspections and Permits departments will be combined. Two Permit Assistant position and one Permit Supervisor position will be transferred to the combined Inspections/Permits department.

92 - In FY 2016, the Administrative Assistant III position will be reclassified to the Executive Assistant to the City Attorney.

93 - In FY 2016, the Planner position will be reclassified to a Senior Planner position.

94 - During FY 2015, the Senior Buyer and the Senior Buyer II positions were added. The Senior Buyer II position is funded with Bond Funds.

95 - During FY 2015, a Maintenance Worker position was transferred from the Parks Department.

96 - In FY 2016, one Deputy Chief position will be reclassified to an Assistant Fire Chief - Operations position.

97 - In FY 2016, one Deputy Court Clerk position will be reclassified to a Senior Deputy Court Clerk position.

98 - In FY 2016, one Evidence & Property Technician position will be added.

99 - During FY 2015, the Assistant City Engineer position was reclassified to Deputy City Engineer. The CIP - Project Engineer - EIT was retitled to Project Manager during FY 2015.

100 - In FY 2016, one Foreman - Concrete Const/Maint position will be added.

101 - In FY 2016, one Automated Route Operator position will be added.

102 - In FY 2016, one part-time Reference Librarian will be added and one part-time Circulation Technician will be deleted.

103 - During FY 2015, one Maintenance Worker position was transferred to the Code Enforcement Department.

104 - In FY 2016, an Administrative Assistant I position will be added.

105 - During FY 2015, the Utility Director position was transferred from the Water Treatment Plant.

106 - During FY 2015, the Utility Services Director position was eliminated and the Assistant Utility Services Director position was renamed to Utility Manager.

107 - In FY 2016, two Utility Technician I position will be reclassified to Utility Technician II positions. The Office Assistant I part-time position will be reclassified to an Administrative Assistant I position. The part-time Special Programs Clerk position will be reclassified to full-time. One Environmental Compliance Technician position will be added.

108 - During FY 2015, the Water Production Director position was renamed to Utility Director and moved to the Public Works Admin department. The Assistant Director Water Production was renamed Deputy Utility Director. The Chief Operator position was renamed Treatment Chief of Operations.

109 - Additional part-time funding will be added in FY 2016 to accommodate services for the increase in booking of events.

110 - In FY 2016, a part-time Museum Development Assistant position will be added.

111 - In FY 2016, a Downtown Development Coordinator position will be added and the part-time Convention Center Staff will be eliminated.

112 - During FY 2015, the Stormwater Program Technician was renamed to Stormwater Program Specialist.

113 - In FY 2016, the Office Assistant I part-time position will be reclassified to a full-time Administrative Assistant I position. The Maintenance Worker - Seasonal positions will be eliminated.

114 - During FY 2015, the ROW Coordinator position was transferred from the City Manager's department. The ROW Coordinator position is funded with Bond Funds.

STATISTICAL SECTION

City of Temple

The Tale of Temple

Twenty seven dollars for an acre of land seemed like a lot of money in 1881, but Jonathan Ewing Moore managed to sell 181 acres at that price to the railroad. The Santa Fe needed a central junction point for the hundreds of miles of track that were beginning to spread throughout the state.

Trains brought prospective buyers from five different cities to the land auction held on June 29, 1881. In true Texas style, a party and a barbecue highlighted the event. Named after chief engineer Bernard M. Temple, the man responsible for building the tracks through Bell County, a town was born that day.

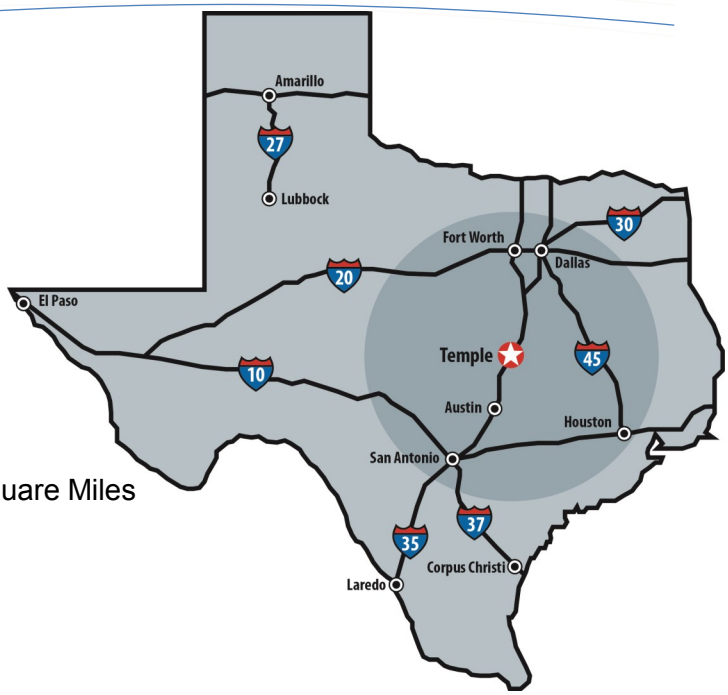
The Gulf, Colorado & Santa Fe Railway became a major employer for Temple and in 1891 built the Gulf, Colorado & Santa Fe Railway Hospital. In early 1892, Dr. Arthur Carroll Scott & Dr. Raleigh R. White, Jr., arrived in Temple to work in the hospital. The doctors saw a need for medical services that reached beyond the railroad workers to the town residents. In 1904, the doctors opened the Temple Sanitarium, which gave rise to one of the fastest-growing healthcare systems in the 20th century, Baylor Scott & White Health.

Temple is a city built on success stories like that of the two visionary doctors. The world headquarters for McLane Company and Wilsonart International are located here, because the founders of these enterprises built their legacy in Temple. Baylor Scott & White Health continues its phenomenal growth today with a multi-million dollar expansion of the facility. Its alignment with Texas A&M University Health Science Center as a teaching hospital is an example of the unique educational opportunities offered in Temple.

These organizations are just a part of Temple's solid economic foundation. Diversity is the key to the thriving billion-dollar business sector, composed of a strong industrial base of manufacturing, medical services and education.

Today, 125 years after its birth, Temple still enjoys the distinction of being the demographic center of Texas. With the major cities of Dallas, Houston and San Antonio less that three hours away, it is the transportation center as well. In fact, 84 percent of the state's population is within three hours of the Temple city limits.

Fast Facts*



2015 Population: 73,807[1]

2015 Assessed Value: $3,840,746,157

Median Age[2]: 36

Median Household Income[2]: $48,581

Total Employment in Temple: 31,793

Total Labor Force in Temple: 33,046

Square Miles: 74.1

Developable Land Remaining: 33.79 Square Miles

Housing Units:

- Owner Occupied[2]: 59%
- Renter Occupied[2]: 41%
- Vacant[2]: 17.8%

Average Home Sale Price: $152,286

Average Temperatures in January: HI: upper 60's LOW: upper 30's

Average Temperatures in July: HI: upper 90's LOW: lower 70's

Average Annual Temperature: 66.6 degrees

Rainfall:

- Wettest Month: May / 4.5"
- Driest Month: July / 1.80"
- Average Annual Rainfall: 34.8"

Only Health & Bioscience District in Texas

Scott & White Hospital—Only Level I Trauma Center between Dallas and Austin

McLane Children's Hospital Scott & White—Only acute care pediatric hospital between Dallas and Austin

84% of Texas' population is within 180 miles of Temple

[1] 2015 Population based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

[2] Source for statistic is 2010 United States Census

[*] Sources: 2010 United States Census, Temple Economic Development Corporation, Texas Work orce Commission and the City of Temple.

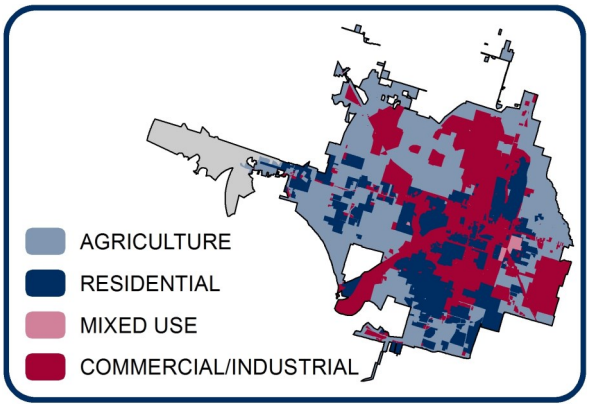
Miscellaneous Statistical Data

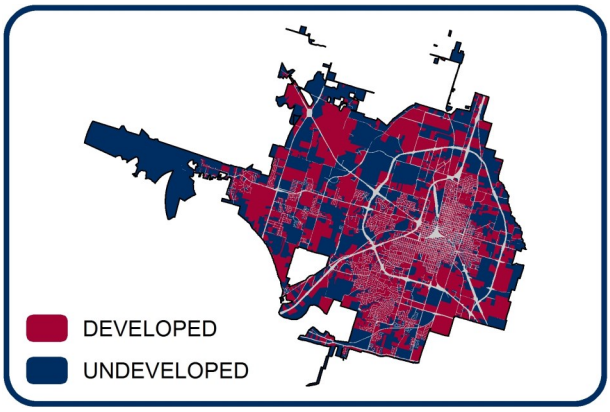
GOVERNMENT

Form of overnment: ..... Council-Manager, July 8, 1922
Area in square miles: 74.1
Date of original public sale of town lots: ..... June 20, 1881
Original charter, special: ..... March 27, 1907
Amendment to charter: ..... August 5, 1919
Second charter, home rule city: ..... July 8, 1922
Amendment to charter: ..... April 7, 1926
Third charter, present: ..... September 23, 1953
Amendment to charter: ..... October 23, 1967
Amendment to charter: ..... April 2, 1977
Amendment to charter: ..... January 20, 1990
Amendment to charter: ..... May 4, 1996
Amendment to charter: ..... May 6, 2000
Amendment to charter: ..... November 4, 2014
2015 Population (est.): 73,807

LAND USE (Square Miles)

Agriculture: 30.95
Commercial/Industrial: 22.13
Mixed se: 0.33
Residential: 15.90





Miscellaneous Statistical Data

SERVICE STATISTICS

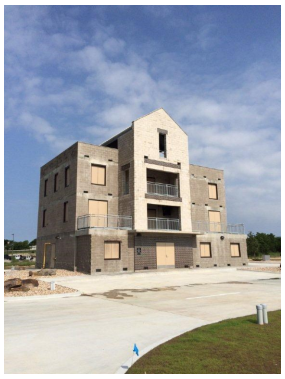
Airport

Number of airports: 1

7,000' full precision approach runway and a 4,740' crosswind runway serving general aviation, jet, charter, medical, helicopter and military operations

Open 5 am—10 pm 7 days a week, 365 days a year

Home of the Central Texas Air Show!



Fire Protection

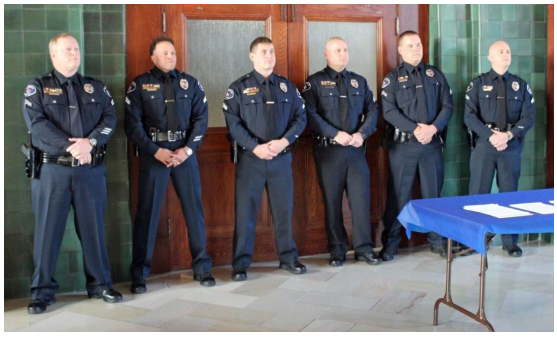
Number of stations: 8

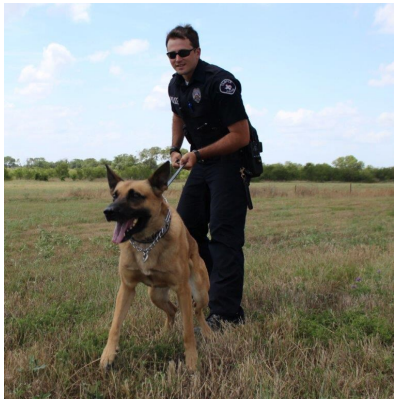
Number of hydrants: 3,441

Number of fire fighters: 120

Fire fighters per 1,000 population: ... 1.63

Insurers Services Office (ISO) Rating: .. 3





Police Protection

Number of stations: 1

Number of sworn officers: 144

Sworn officers per 1,000 population: 1.95

Miscellaneous Statistical Data

SERVICE STATISTICS CONTINUED

Libraries

Number of libraries (public): 1

Number of volumes: 184,993

Circulation of volumes (2013-2014):..... 409,970

Library cards in force:..... 49,080

Parks and Recreation

Park acreage developed: 718

Park acreage undeveloped: 108.9

Golf course:.....1

Baseball/softball fields:.....17

Tennis courts:.....14

Swimming pools:.....4

Soccer fields:.....8

Picnic pavilions:.....26

Basketball courts:.....18

Playgrounds: 41

Community center:.....3

Recreation center:.....3

Multi-use fields: 8

Sand volleyball courts: 2

Trail miles:.....18

Extreme skate park: 1

Disc golf course:.....2

Family water park:.....1

Miscellaneous Statistical Data

SERVICE STATISTICS CONTINUED

Streets

Paved streets: .....1,058 lane miles

Unpaved streets: ..... 1.5 miles

Paved alleys:..... 7.5 miles

Unpaved alleys: ..... 72.5 miles

(all figures are approximate)

Utilities

Water system: ..... 97.5 sq. miles

Miles of water mains: .....599 miles

Daily average water treatment: .....10.49 MGD*

Water treatment plant capacity: .....41.40 MGD

Number of water service connections: 25,531

Source of water:..... Surface Water

Wastewater collection system:..... 90 sq. miles

Miles of wastewater collection system lines:..389 miles

Number of lift stations: 32

Daily average wastewater treatment:

- Doshier Farm .....2.08 MGD
- Temple-Belton WWTP.....6.60 MGD

Maximum capacity of treatment plants:

- Doshier Farm .....7.5 MGD
- Belton Wastewater Treatment Plant...10.0 MGD

Number of wastewater treatment plants: 2

Number of wastewater service connections:..... 21,635

*MGD—Million gallons daily

Miscellaneous Statistical Data

EDUCATION STATISTICS

Temple Independent School District

Senior high school: 1

Number of classrooms:..... 132

Number of students: 1,910

Middle schools:..... 3

Number of classrooms:..... 142

Number of students: 1,789

Elementary schools: 9

Number of classrooms:..... 265

Number of students: 4,795

Admin. personnel & support: 622*

Teachers: 605*

Total Students: 8,494*

Annual budget: $84,600,000

*Represents a combined total of all the schools in Temple

Private Schools

Central Texas Christian School, Pre K3—12 grade

Christ Church School, Pre K3—5th grade

Holy Trinity Catholic School, 9th—12th grade

Immanuel Lutheran School, Pre K2—Pre K4

St. Francis Episcopal Church & School, Pre K3—Kindergarten

St. Mary's Catholic School, Pre K3—8th grade

Temple Christian Academy, 1st—12 grade

Temple Montessori School, 2 yrs.—6th grade

Young World Kindergarten & Daycare Center, Pre K2—5yrs.

EDUCATION STATISTICS CONTINUED

Temple College*

Number of classrooms & labs:.....186

Number of administrative personnel: 46

Number of full-time professors:.....123

Number of full-time students[1] 1,769

Number of part-time students[1] 3,428

Population served 174,365

Counties erved: 3

East Bell, Milam and East Williamson Counties

Annual budget:..... $47,230,969

* Source: Temple College

[1] Total fall enrollment

Higher Educational Institutions

(within 75 miles of Temple)

Austin Community College
Baylor University
Central Texas College
Concordia Lutheran College
Hill Junior College
Huston-Tillotson College
McLennan Community College
St. Edward's University
Southwestern University
Tarleton State University
Temple College
Texas A&M University
Texas State Technical College
The University of Texas at Austin
University of Mary Hardin-Baylor

OTHER STATISTICS

Hospitals

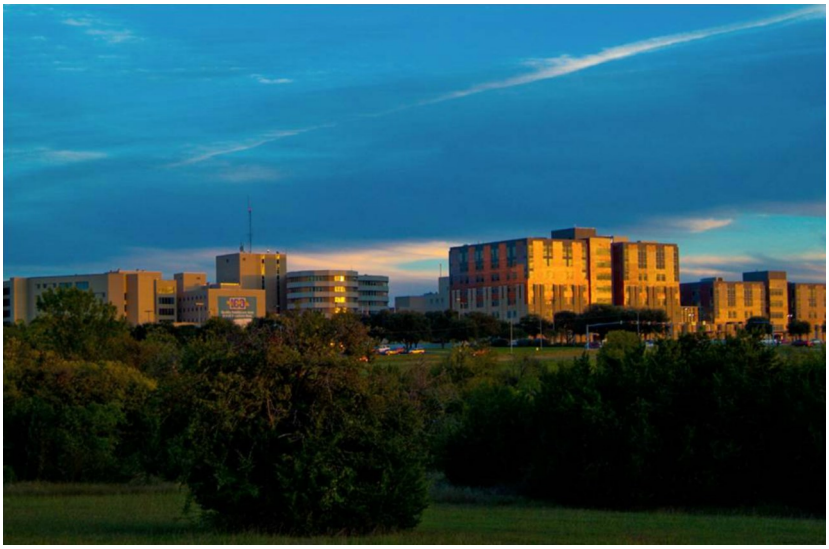
Number of hospitals: 3

Scott & White Memorial Hospital & Clinic

McLane Children's Hospital at Scott & White

Veteran's Administration Hospital

Number of beds:..... 1,094



Bond Rating—General Obligation (G.O.) Debt

Moody's Investors Service: ..... Aa2 Rating

Standard & Poor's:.....AA Rating

Bond Rating—Utility System Revenue Debt

Moody's Investors Service: ..... Aa2 Rating

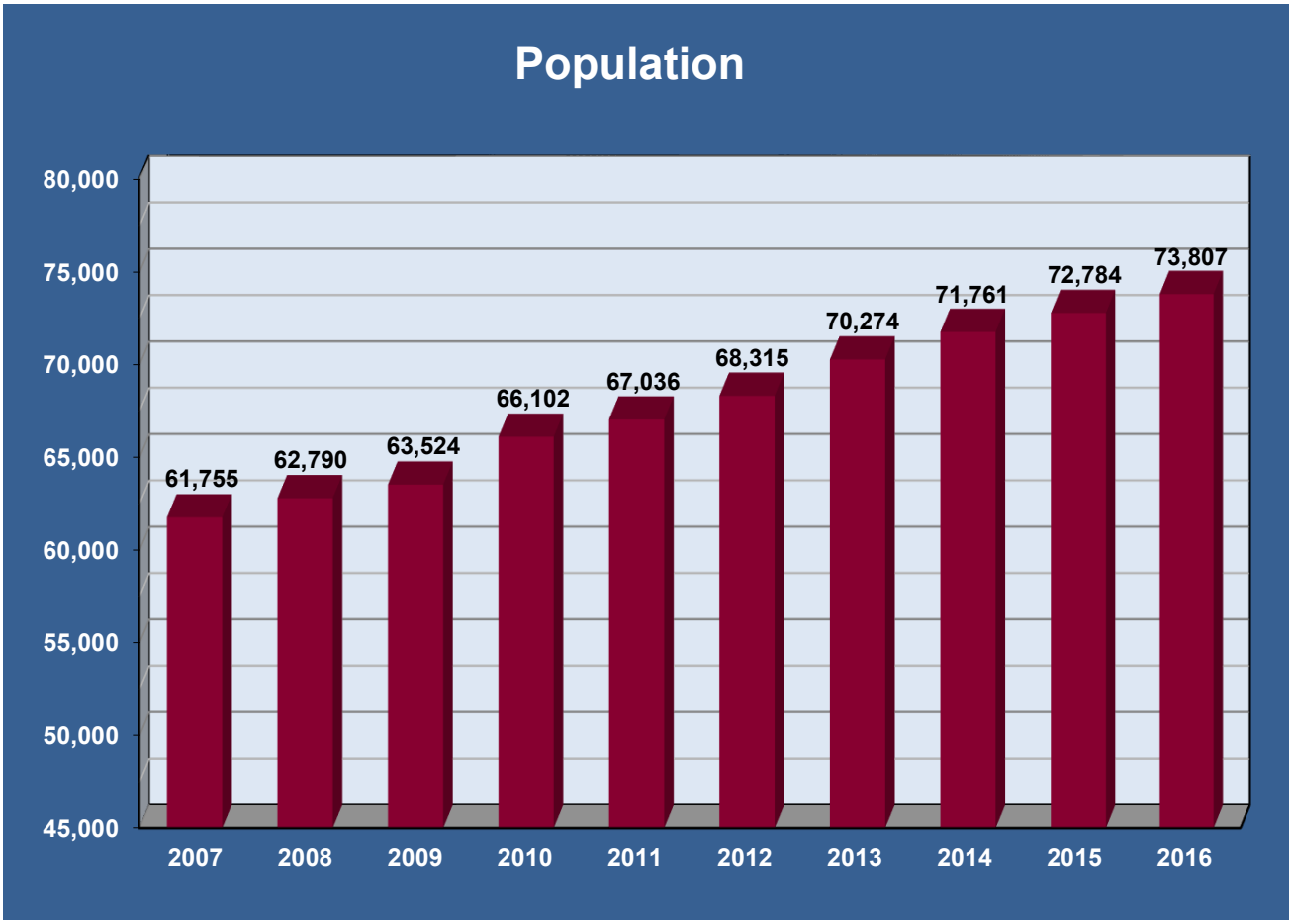
Standard & Poor's:.....AA Rating

Fiscal Year [1]	Estimated Population	% Increase
2007	61,755	2.04%
2008	62,790	1.68%
2009	63,524	1.17%
2010	66,102 [2]	4.06%
2011	67,036 [3]	1.41%
2012	68,315	1.91%
2013	70,274	2.87%
2014	71,761	2.12%
2015	72,784	1.43%
2016	73,807	1.41%

[1] 2004 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

[2] 2010 is based on actual Census data.

[3] 2011 thru 2015 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

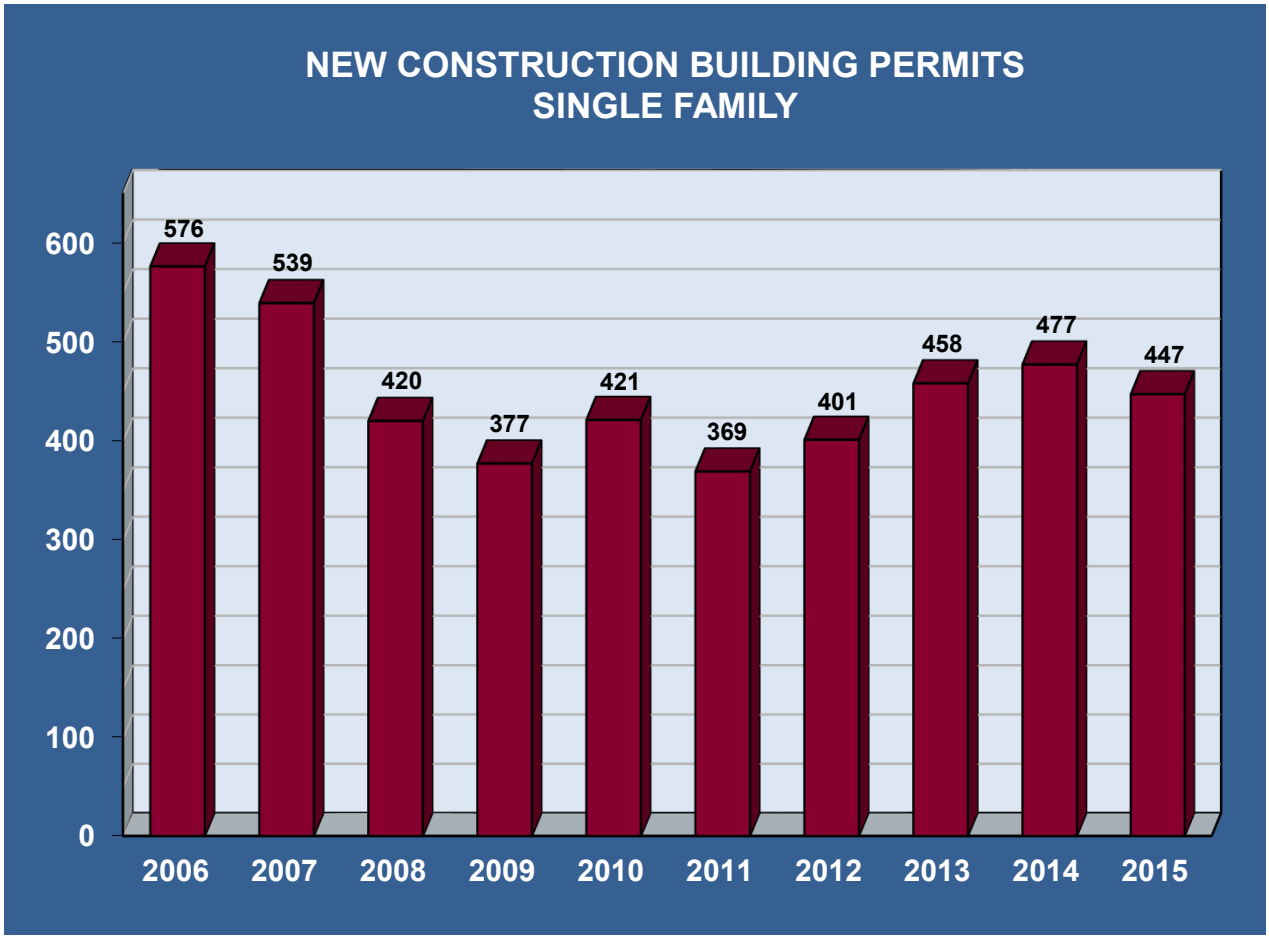


RESIDENTIAL BUILDING PERMITS
NEW COSNTRUCTIN ONLY [1]

FY 2016

Year	Residential: Single Family	Residential: Other	Residential: Total	Total Estimated Value
2006	576	68	644	78,957,543
2007	539	62	601	80,081,168
2008	420	54	474	57,873,265
2009	377	49	426	54,016,329
2010	421	75	496	62,369,731
2011	369	57	426	63,640,593
2012	401	106	507	85,621,640
2013	458	128	586	133,312,974
2014	477	56	533	95,510,754
2015 [2]	447	76	523	87,369,709

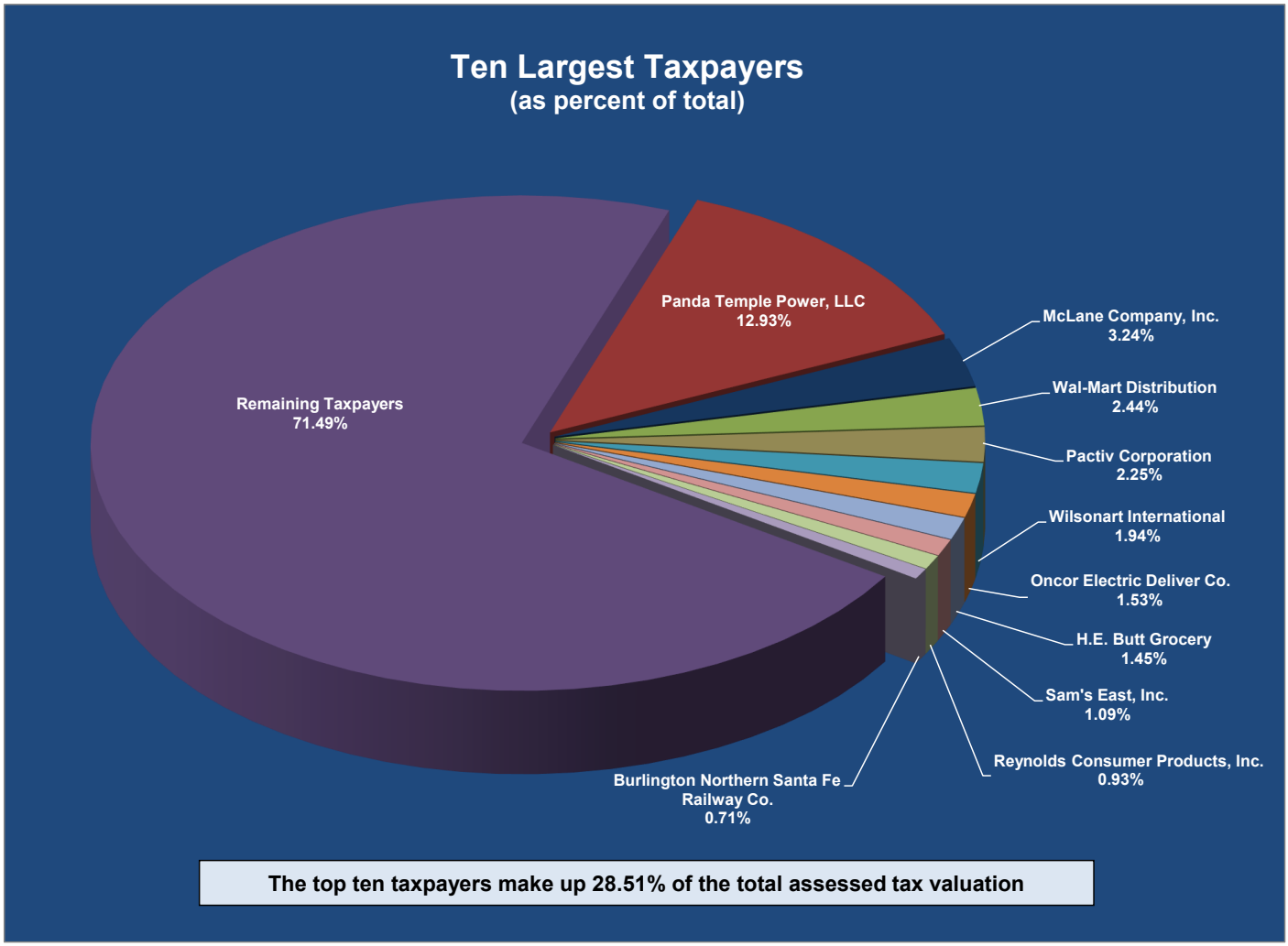
[1] Source: City of Temple Construction Safety Department.
[2] Information is as of June 30, 2015.



TEN LARGEST TAXPAYERS [1] — FY 2016

Taxpayer's Name	Type of Business	FY 2016 Taxable Value [2]	Percent of Total Assessed Valuation
Panda Temple Power, LLC	Electric & Gas Utilities	$ 496,618,871	12.93%
McLane Company, Inc.	Wholesale Food Supplier	124,529,355	3.24%
Wal-Mart Distribution	Wholesale Food Distribution	93,742,098	2.44%
Pactiv Corporation	Plastic Packaging Product Manufacturer	86,599,829	2.25%
Wilsonart International	Laminate Manufacturer	74,564,540	1.94%
Oncor Electric Deliver Co.	Electric & Gas Utilities	58,607,211	1.53%
H.E. Butt Grocery	Wholesale Food Distribution	55,805,550	1.45%
Sam's East, Inc.	Wholesale Distribution	41,846,780	1.09%
Reynolds Consumer Products, Inc.	Consumer Products Manufacturer	35,764,260	0.93%
Burlington Northern Santa Fe Railway Co.	Railway Company	27,094,736	0.71%
		$ 1,095,173,230	**28.51%**

[1] Source: Tax Appraisal District of Bell County.
[2] Net taxable value after exemptions.

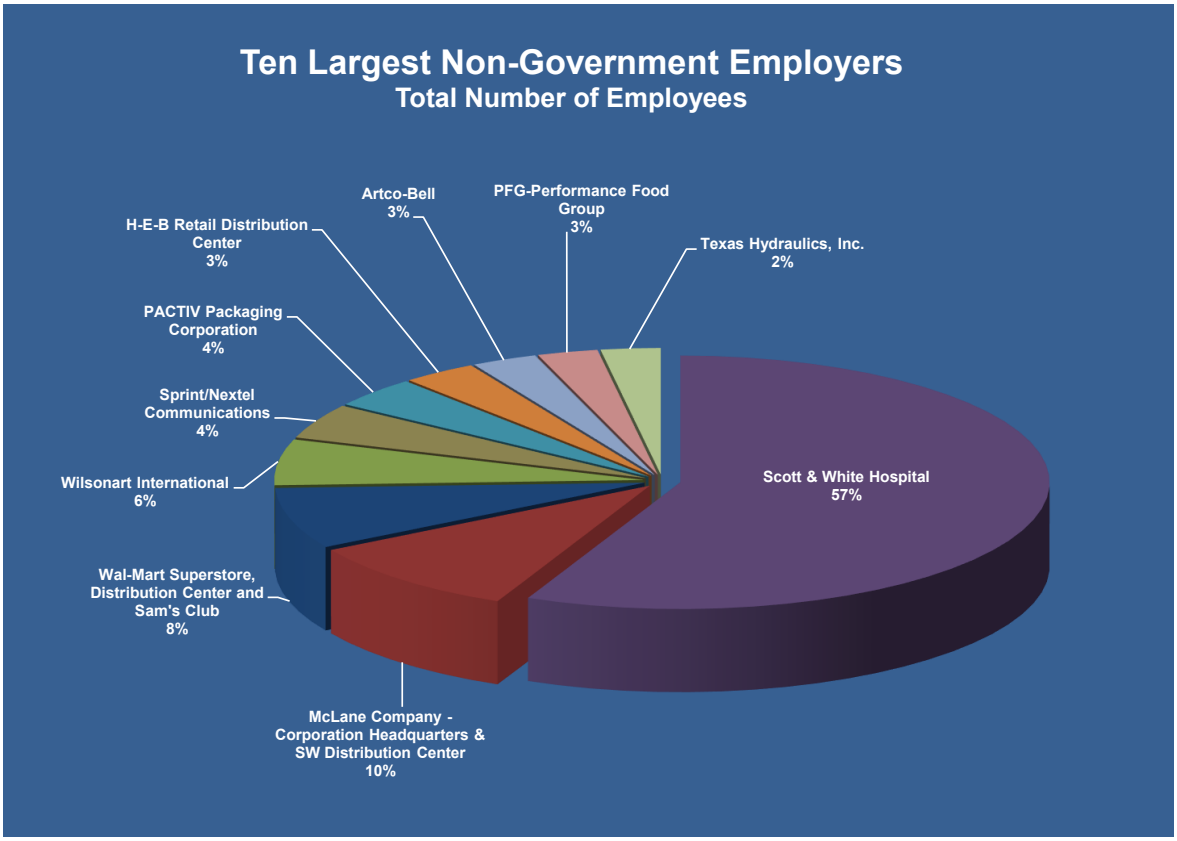


Major Non-Government Employers:

Name of Employer	Number of Employees
Scott & White Hospital	8,682
McLane Company - Corporation Headquarters & SW Distribution Center	1,497
Wal-Mart Superstore, Distribution Center and Sam's Club	1,194
Wilsonart International	895
Sprint/Nextel Communications	685
PACTIV Packaging Corporation	600
H-E-B Retail Distribution Center	500
Artco-Bell	441
PFG-Performance Food Group	405
Texas Hydraulics, Inc.	400
TOTAL NUMBER OF EMPLOYEES FOR TEN LARGEST NON-GOVT. EMPLOYERS	**15,299**

Major Government Employers:

Name of Employer	Number of Employees
Central Texas Veterans Healthcare Systems	2,407
Temple Independent School District	1,071
City of Temple	837
Temple College	433
TOTAL NUMBER OF EMPLOYEES FOR GOVERNMENT EMPLOYERS	**4,748**



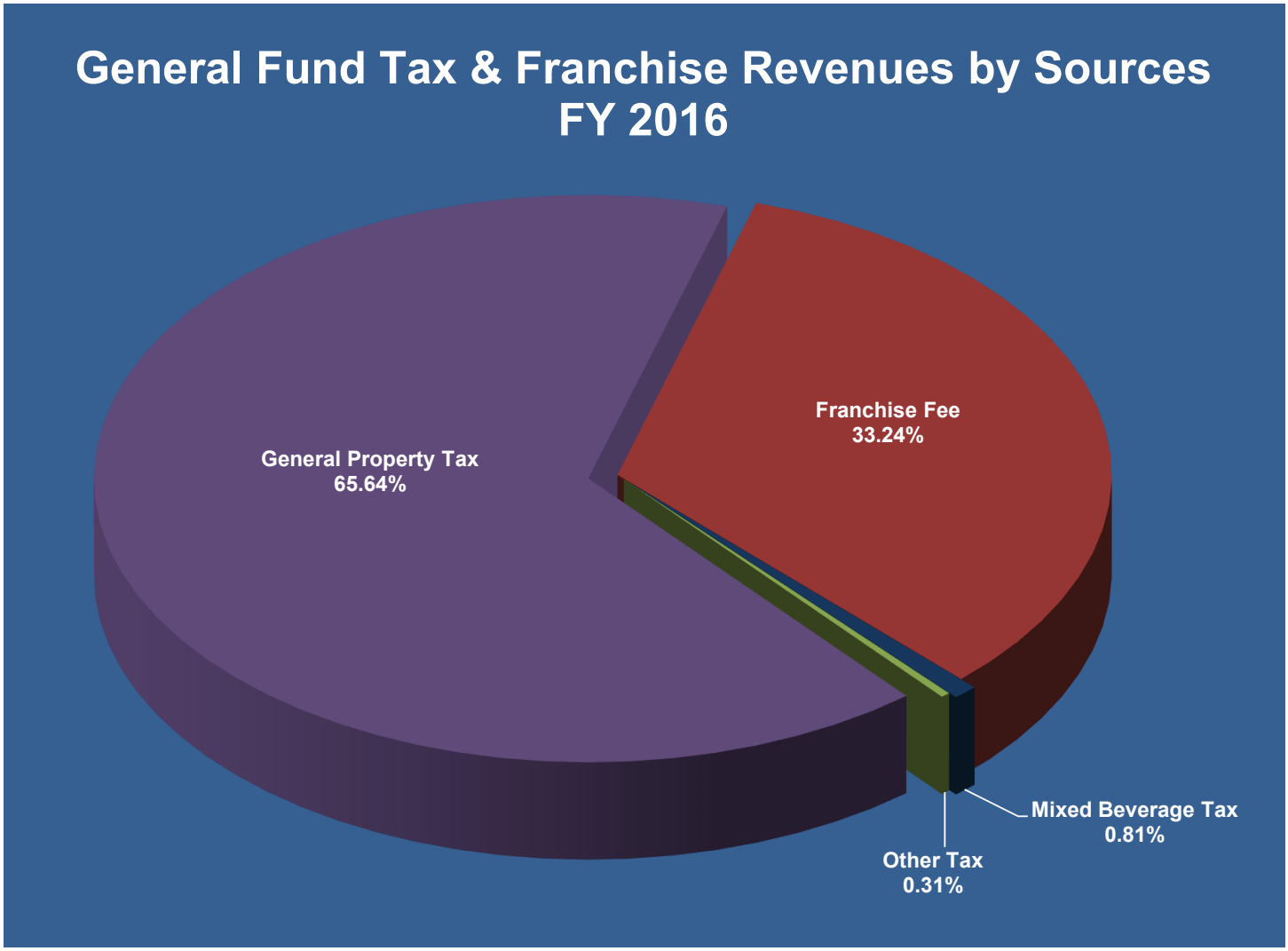
GENERAL FUND TAX AND FRANCHISE REVENUES BY SOURCES
LAST TEN FISCAL YEARS

FY 2016

Fiscal Year	General Property Taxes	City Sales Tax	Franchise Fee	Mixed Beverage Tax	Other Tax	Total
2007	9,247,656	14,933,628	5,855,401	96,724	52,539	30,185,948
2008	9,963,978	15,510,913	6,066,459	108,764	54,077	31,704,191
2009	10,544,563	15,238,812	6,373,864	106,387	54,198	32,317,824
2010	10,559,088	15,134,138	6,152,141	106,418	55,751	32,007,536
2011	10,930,371	16,125,862	6,216,239	123,581	70,191	33,466,244
2012	11,120,969	16,967,401	6,260,051	100,164	77,451	34,526,036
2013	11,547,976	18,017,575	6,175,207	110,409	80,817	35,931,984
2014	12,182,131	18,981,471	6,382,781	155,280	71,750	37,773,413
2015 (1)	12,519,271	21,423,674	6,747,565	156,030	68,341	40,914,881
2016 (2)	12,912,720	20,335,000	6,538,949	160,000	60,000	40,006,669

(1) Forecasted at 06/30/15

(2) Adopted Budget 2016



GENERAL FUND REVENUES OTHER THAN TAXES & FRANCHISE FEES
LAST TEN FISCAL YEARS

FY 2016

Fiscal Year	Licenses and Permits	Inter-Governmental Revenues [1]	Charges for Services	Fines	Interest and Other	Total
2007	419,367	125,839 [4]	16,493,366	1,890,845	2,802,930	21,732,347
2008	407,634	202,909	18,181,125	1,985,417	2,106,186 [5]	22,883,271
2009	333,085	132,659	17,693,611	1,801,732	1,394,986 [5]	21,356,073
2010	323,817	339,532	18,730,349 [6]	1,883,604	871,938 [5]	22,149,240
2011	448,076	269,911	18,965,582	2,136,454	1,086,630	22,906,653
2012	377,290	211,915	20,020,074	2,133,078	852,000	23,594,357
2013	738,448	166,959	20,432,764	2,039,386	1,394,451	24,772,008
2014	692,007	248,352	21,218,644	2,414,879	1,796,080	26,369,962
2015 [2]	629,314	336,332	22,439,356	1,969,971	968,770	26,343,743
2016 [3]	593,570	98,340	22,531,403	1,950,813	753,899	25,928,025

[1] Includes Federal and State Grants - fluctuating from year to year.

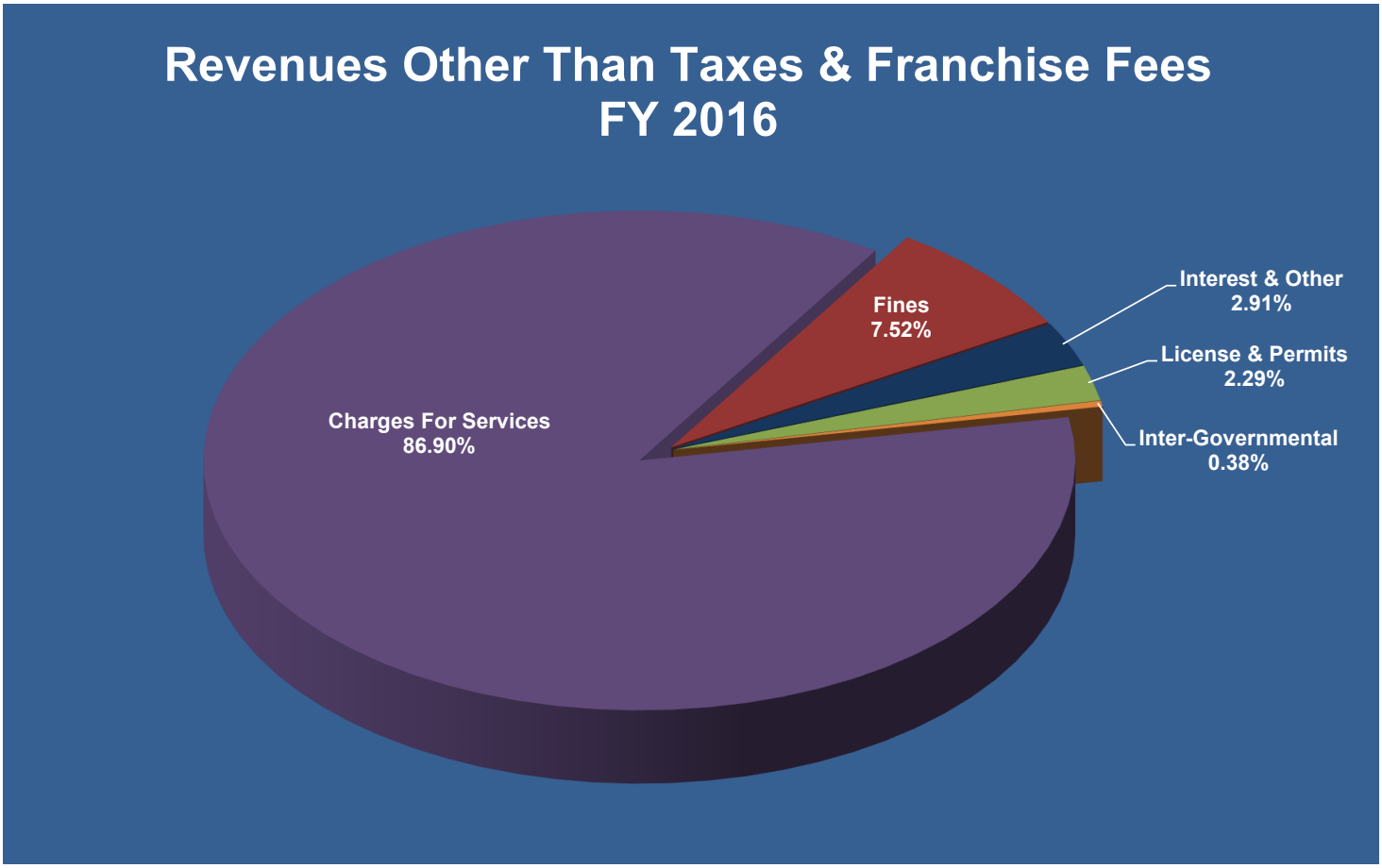
[2] Forecasted at 06/30/2015.

[3] Adopted Budget for 2016.

[4] Significant decrease in intergovernmental revenues due to the completion of the $1,050,000 Universal Hiring Grant.

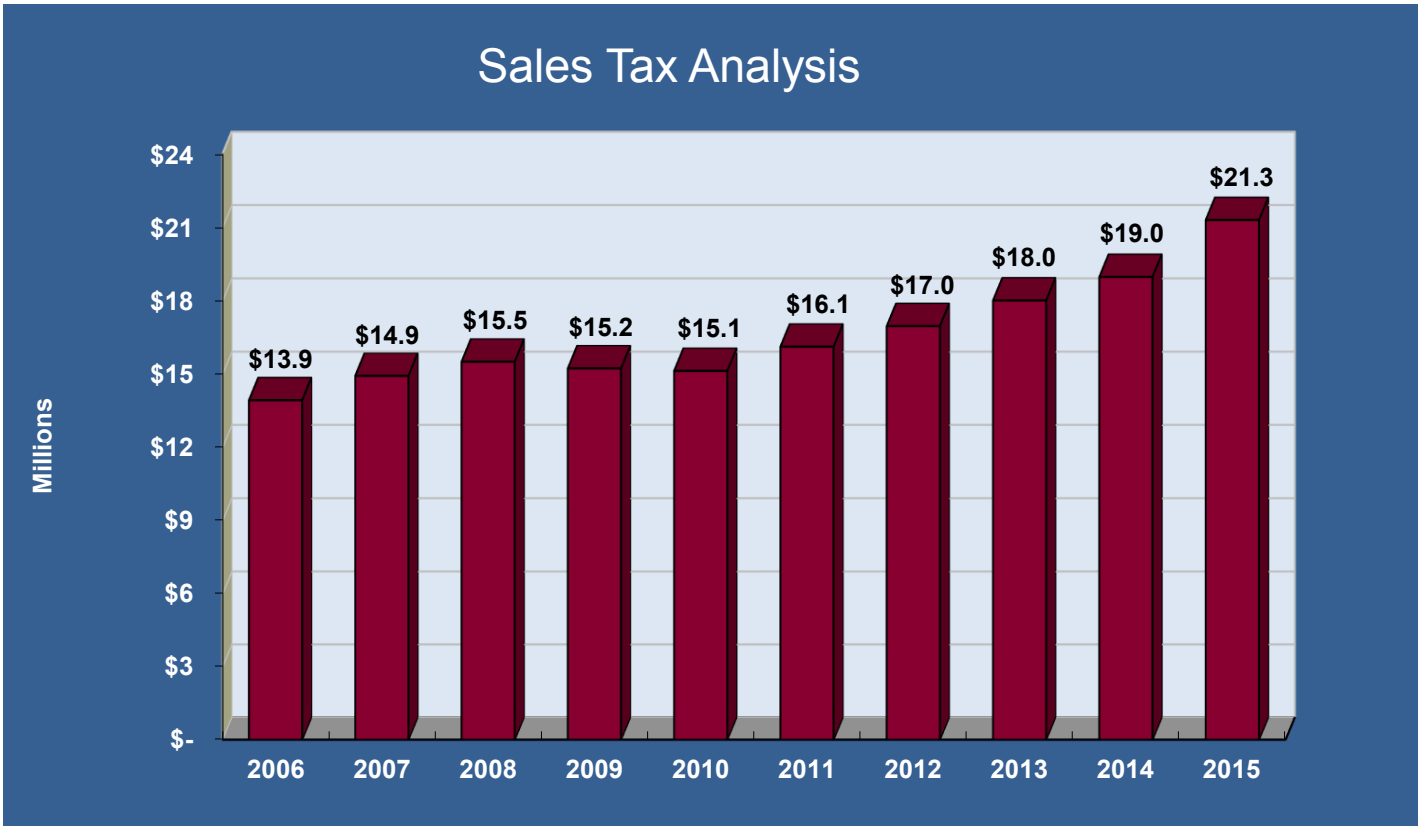
[5] Significant decrease in interest revenue.

[6] Significant increase in Charges for Services due to: 1) increase in Solid Waste Residential customers and rates; 2) increase in Summit Recreational fees due to increase in participation deriving from completion of facility expansion; and 3) increase in Recreational Services due to increase in participation and fees.



Fiscal Year	Sales Tax Collected	Percentage of Change
2006	13,934,218	**7.00%**
2007	14,933,628	**7.17%**
2008	15,510,913	**3.87%**
2009	15,238,812	**-1.75%**
2010	15,134,138	**-0.69%**
2011	16,125,862	**6.55%**
2012	16,967,401	**5.22%**
2013	18,017,575	**6.19%**
2014	18,981,471	**5.35%**
2015 [1]	21,311,743	**12.28%**

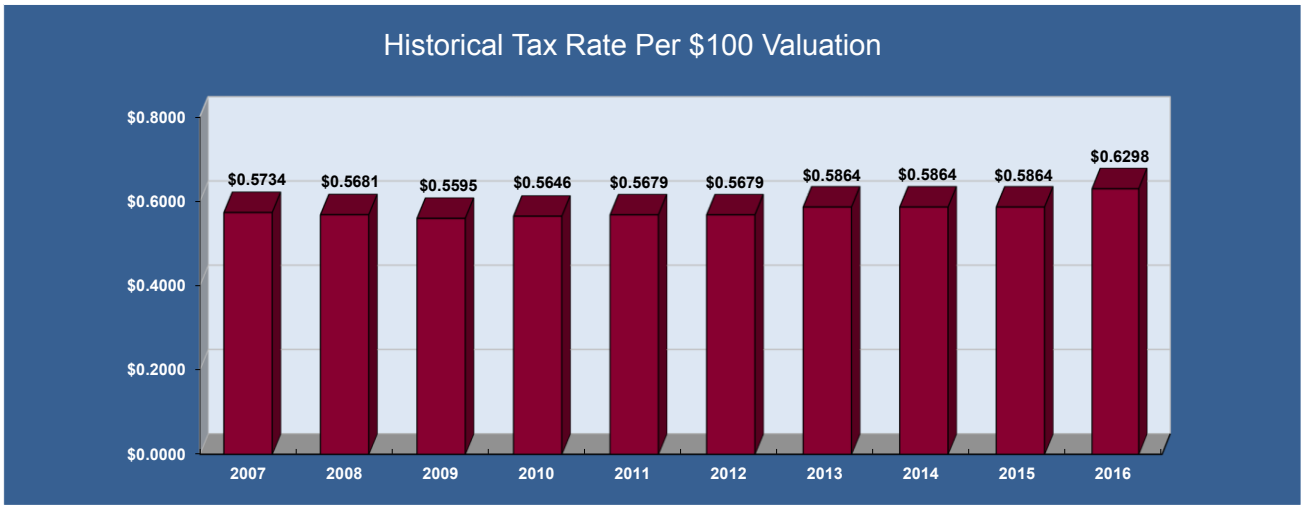
[1] One time prior period audit adjustment of $1,798,088

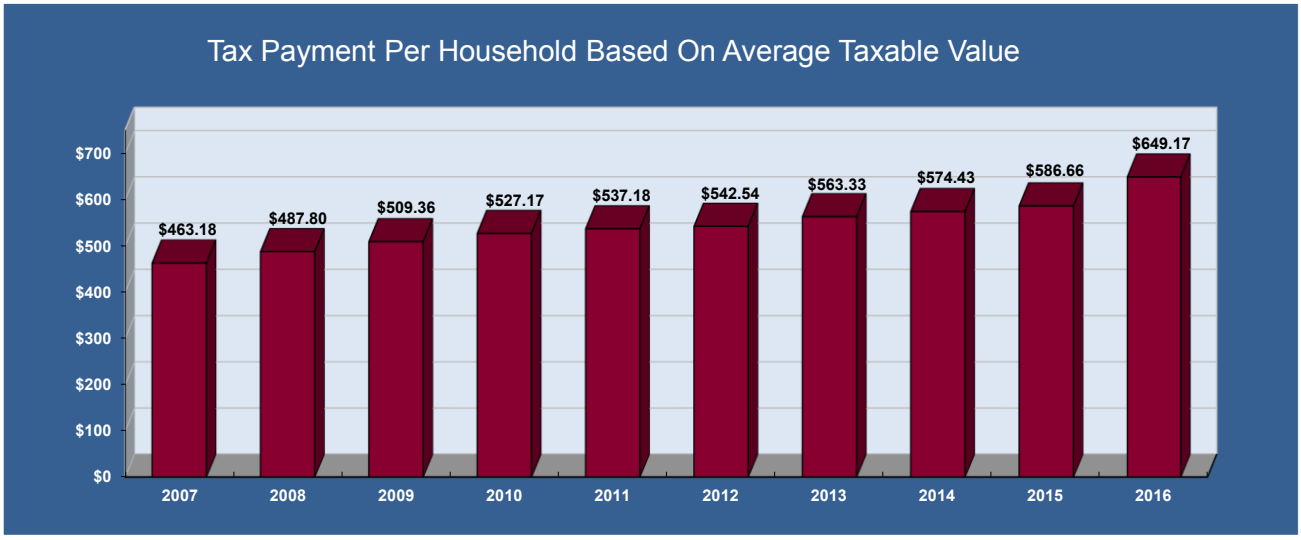


HISTORICAL DATA

	FY 2007	FY 2008	FY 2009	FY 2010	FY 2011	FY 2012	FY 2013	FY 2014	FY 2015	FY 2016
Tax Rates:										
Operations & Maintenance	$ 0.3395	$ 0.3392	$ 0.3322	$ 0.3173	$ 0.3300	$ 0.3240	$ 0.3300	$ 0.3324	$ 0.3300	$ 0.3234
Debt Service	0.2339	0.2289	0.2273	0.2473	0.2379	0.2439	0.2564	0.2540	0.2564	0.3064
Total Tax Rate	**$ 0.5734**	**$ 0.5681**	**$ 0.5595**	**$ 0.5646**	**$ 0.5679**	**$ 0.5679**	**$ 0.5864**	**$ 0.5864**	**$ 0.5864**	**$ 0.6298**
Financial Impact on Homeowners:										
Average Home Value	$ 104,205	$ 110,538	$ 116,677	$ 117,824	$ 118,371	$ 119,584	$ 119,887	$ 121,984	$ 124,496	$ 128,146
Homestead exemption	(23,428)	(24,673)	(25,639)	(24,453)	(23,781)	(24,049)	(23,821)	(24,026)	(24,452)	(25,071)
Average Taxable Value	$ 80,777	$ 85,865	$ 91,038	$ 93,371	$ 94,590	$ 95,535	$ 96,066	$ 97,958	$ 100,044	$ 103,075
Average Tax Payment	**$ 463.18**	**$ 487.80**	**$ 509.36**	**$ 527.17**	**$ 537.18**	**$ 542.54**	**$ 563.33**	**$ 574.43**	**$ 586.66**	**$ 649.17**

Source: Certified Tax Roll





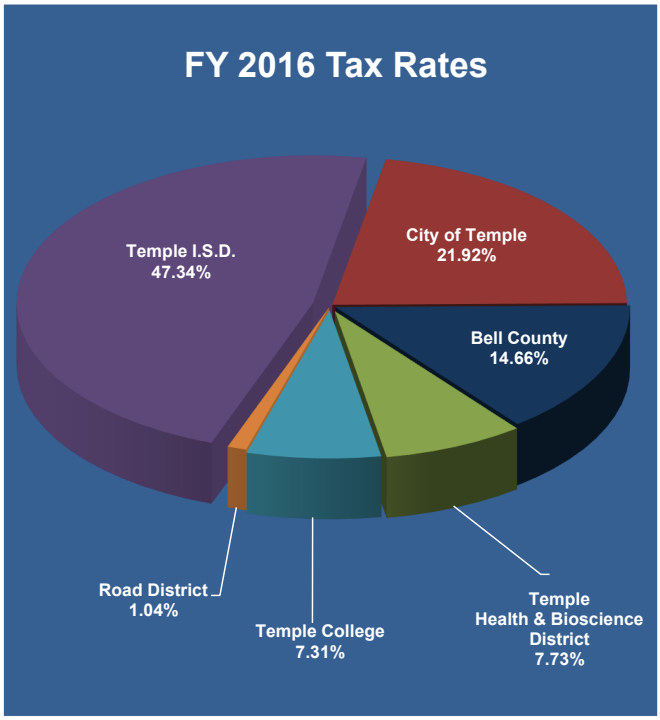
PROPERTY TAX RATES AND LEVIES [1]
LAST TEN FISCAL YEARS

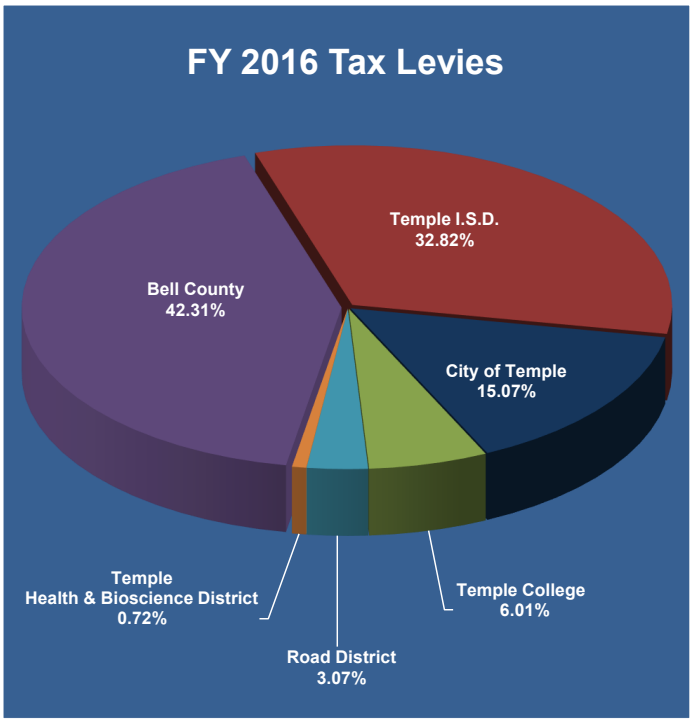
FY 2016

Fiscal Year	City of Temple	Bell County	Road District	Temple I.S.D.	Temple College	Temple Health & Bioscience District	Total
Tax Rates (per $100 of assessed value)							
2007	0.5734	0.3815	0.0295	1.49000	0.2000	-	2.6744
2008	0.5681	0.3795	0.0295	1.24005	0.2180	-	2.4352
2009	0.5595	0.3779	0.0295	1.23000	0.2100	-	2.4069
2010	0.5646	0.3759	0.0295	1.21000	0.2100	-	2.3900
2011	0.5679	0.3820	0.0299	1.21000	0.2100	0.02436	2.4242
2012	0.5679	0.4096	0.0299	1.28500	0.2054	0.02340	2.5212
2013	0.5864	0.4212	0.0299	1.28000	0.2036	0.02407	2.5452
2014	0.5864	0.4212	0.0299	1.36000	0.2036	0.02271	2.6238
2015	0.5864	0.4212	0.0299	1.36000	0.2065	0.02250	2.6265
2016	0.6298	0.4212	0.0299	1.36000	0.2100	0.22200	2.8729
Tax Levies [2]							
2007	14,970,102	39,250,618	3,063,724	36,891,506	5,525,051	-	99,701,001
2008	16,089,326	43,442,685	3,403,099	32,667,960	6,559,805	-	102,162,875
2009	17,162,704	47,461,274	3,729,612	34,234,921	6,833,459	-	109,421,970
2010	17,957,542	48,733,563	3,846,225	33,907,398	7,066,721	-	111,511,449
2011	17,957,507	49,911,342	3,927,774	33,456,329	7,011,727	893,983	113,158,662
2012	18,585,931	54,855,129	4,055,241	36,740,488	7,112,852	888,299	122,237,940
2013	19,534,480	57,550,790	4,141,978	37,432,480	7,244,464	934,895	126,839,087
2014	20,793,147	60,341,451	4,342,332	41,622,079	7,645,910	932,719	135,677,638
2015	21,446,210	63,503,693	4,562,463	47,000,484	8,665,723	1,022,969	146,201,542
2016	23,742,734	66,660,706	4,843,686	51,715,160	9,475,973	1,127,960	157,566,219

[1] Source: Tax Appraisal District of Bell County.

[2] Based on certified roll, does not include the Reinvestment Zone No. 1 for the City of Temple.





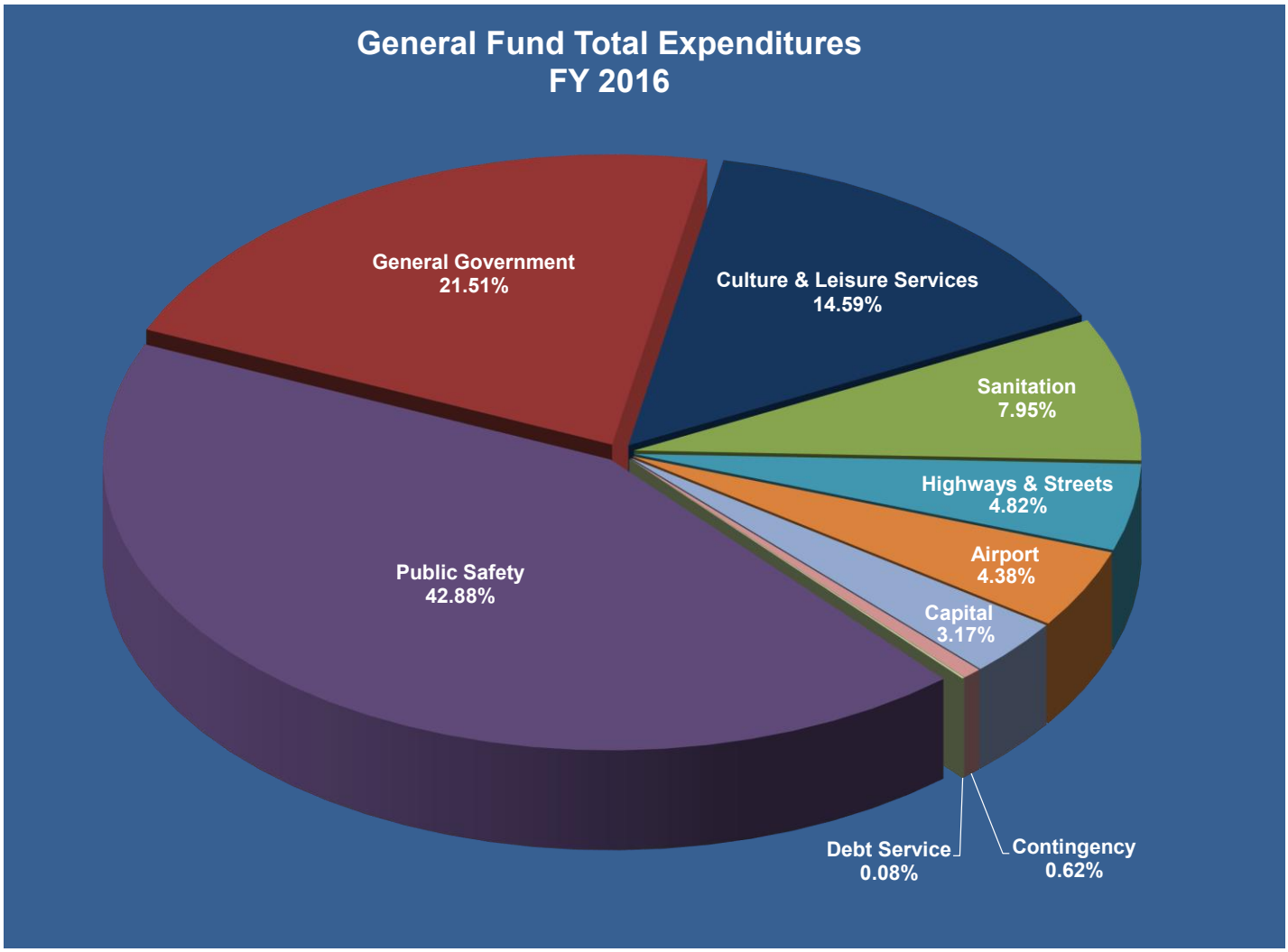
Fiscal Year	General Government	Public Safety	Highway and Streets	Sanitation	Culture & Leisure Services	Airport	Capital	Debt Services [1]	Contingency [2]	Total	% of Increase/ (Decrease)
2007	9,197,444	21,483,403	2,557,367	4,785,785	7,252,969	2,211,630	1,312,437	92,998	-	48,894,033	9.22%
2008	10,705,437	22,277,590	3,382,334	5,050,711	8,131,152	3,019,800	1,608,432	111,597	-	54,287,053	11.03%
2009	10,347,141	22,439,277	3,052,540	4,301,049	8,221,571	2,217,484	521,352	120,320	-	51,220,734	-5.65%
2010	10,124,534	23,006,533	2,765,288	4,675,231	8,044,593	2,411,945	1,385,941	163,936	-	52,578,001	2.65%
2011	10,416,675	23,016,084	2,903,311	4,595,781	8,200,774	2,980,300	1,427,467	44,681	-	53,585,073	1.92%
2012	11,066,989	24,797,815	3,693,203	4,865,108	8,483,046	3,102,648	673,783	52,163	-	56,734,755	5.88%
2013	11,960,176	24,609,447	2,743,985	5,172,168	8,670,363	2,890,161	1,113,733	52,163	-	57,212,196	0.84%
2014	13,724,658	26,766,223	2,907,033	5,272,103	9,495,267	3,184,039	1,103,308	54,419	-	62,507,050	9.25%
2015 [3]	16,136,564	29,402,725	3,555,926	5,682,052	9,804,201	2,510,266	1,537,909	55,171	-	68,684,814	9.88%
2016 [4]	14,584,089	29,066,801	3,265,038	5,391,697	9,890,327	2,971,071	2,145,522	55,171	419,230	67,788,946	-1.30%

[1] Includes principal, interest and fiscal charges, and capitalized lease expenditures, for debt not required to be accounted for in a separate fund and for which no property taxes were levied.

[2] Contingency is budgeted in Special Services and moved during the fiscal year as appropriated by the Council - only applicable to proposed budget year.

[3] Forecasted at 06/30/15.

[4] Adopted Budget for 2016.



RATIO OF NET GENERAL BONDED DEBT TO ASSESSED VALUE
LAST TEN FISCAL YEARS

FY 2016

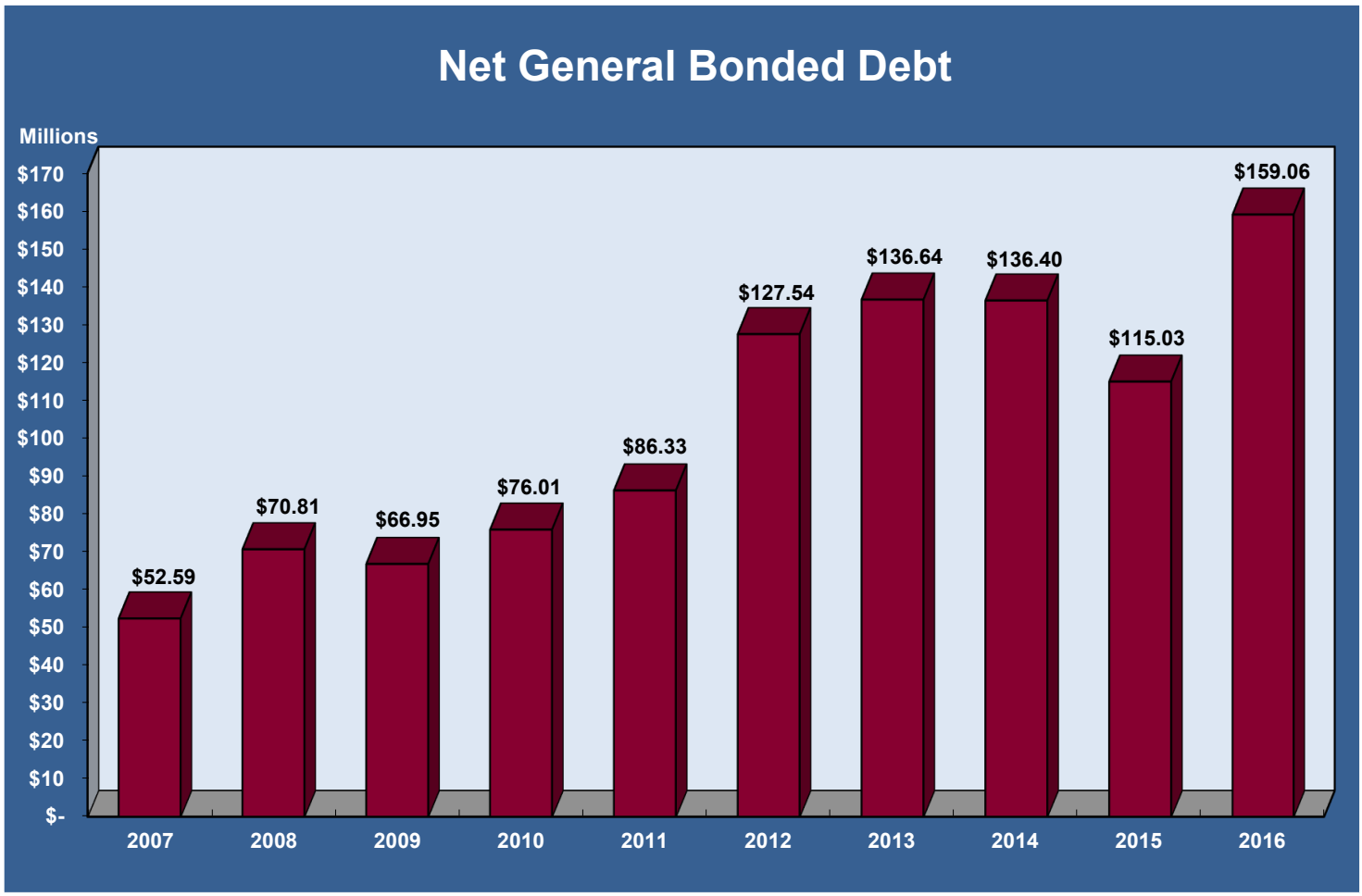
Fiscal Year	Estimated Population [1]	Assessed Value	Gross General Bonded Debt	Less Debt Sinking Fund	Net General Bonded Debt	Ratio of Net Bonded Debt to Assessed Value	Net Bonded Debt Per Capita
2007	61,755	2,622,803,439	53,717,509	1,130,345	52,587,164	2.0050	852
2008	62,790	2,854,755,588	72,559,112	1,744,532	70,814,580	2.4806	1,128
2009	63,524	3,100,594,231	68,492,030	1,538,432	66,953,598	2.1594	1,054
2010 [2]	66,102	3,221,022,514	77,768,548	1,758,817	76,009,731	2.3598	1,150
2011 [3]	67,036	3,201,978,908	87,696,478	1,364,049	86,332,429	2.6962	1,288
2012	68,315	3,311,259,863	130,495,915	2,960,522	127,535,393	3.8516	1,867
2013	70,274	3,382,401,984	143,992,235	7,356,612	136,635,623	4.0396	1,944
2014	71,761	3,589,339,096	137,752,013	1,349,568	136,402,445	3.8002	1,901
2015 [4]	72,784	3,699,245,668	116,020,000	994,975	115,025,025	3.1094	1,580
2016 [4]	73,807	3,840,746,157	159,640,000	581,842	159,058,158	4.1413	2,155

[1] - 2007 thru 2009 is based on new residential water customers multiplied by 2000 Census data of average household size of 2.44.

[2] - 2010 is based on actual Census data.

[3] - 2011 thru 2016 is based on new residential water customers multiplied by 2010 Census data of average household size of 2.47.

[4] - For FY 2015 and FY 2016, Gross General Bonded Debt and Less Debt Sinking Fund are budgeted numbers.



ADOPTING DOCUMENTS

City of Temple

RESOLUTION NO. 2015-7782-R

A RESOLUTION OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, ADOPTING THE CITY BUDGET FOR THE FISCAL YEAR BEGINNING OCTOBER 1, 2015, AND ENDING SEPTEMBER 30, 2016, INCLUDING THE OPERATING BUDGET FOR 2015-2016, CAPITAL IMPROVEMENT PLAN, FISCAL & BUDGETARY POLICY, AND INVESTMENT POLICY; RATIFYING THE PROPERTY TAX INCREASE REFLECTED IN THE BUDGET; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, after notice and a public hearing has been held as required by law and after considering the comments of the public at such public hearing, the City Council desires to adopt the budget for the fiscal year 2015-2016, Capital Improvement Plan, Fiscal & Budgetary Policy, and Investment Policy and ratify the property tax increase reflected in the budget.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The first public hearing was held on August 6, 2015, at 5:00 p.m., and after the conclusion of the public hearing held at 3:30 p.m. on the 27th day of August, 2015, the budget for the City of Temple for the fiscal year beginning October 1, 2015, and closing September 30, 2016, together with the changes and amendments adopted by the City Council, on file in the Office of the City Secretary, is hereby adopted and approved.

Part 2: The City Council ratifies the property tax increase reflected in the budget - this budget will raise more total property taxes than last year's budget by $2,296,524 (10.71%) and of that amount, $467,467 is tax revenue to be raised from new property added to the tax roll this year.

Part 3: This tax rate will raise more taxes for maintenance and operations than last year's tax rate.

Part 4: The City Council adopts Capital Improvement Plan, the Fiscal & Budgetary Policy, and Investment Policy, all on file in the Office of the City Secretary.

Part 5: It is hereby officially found and determined that the meeting at which this Resolution was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on this the **27th** day of **August**, 2015.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

ORDINANCE NO. 2015-4727

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, APPROVING THE TAX ROLL AND AUTHORIZING CALCULATION OF THE AMOUNT OF TAX THAT CAN BE DETERMINED FOR ALL REAL AND PERSONAL PROPERTY IN THE CITY FOR THE TAX YEAR 2015 (FISCAL YEAR 2016); AUTHORIZING THE MAYOR TO EXECUTE ALL DOCUMENTS AS MAY BE REQUIRED BY THE TAX APPRAISAL DISTRICT OF BELL COUNTY; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; DECLARING FINDINGS OF FACT; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, the Chief Appraiser has determined the total appraised value, the total assessed value, and the total taxable value of property taxable within the City of Temple, Texas, in order to submit the Tax Appraisal Roll to the City Council as required by Article 26.04 of the Property Tax Code;

Whereas, the Chief Appraiser has presented evidence that, in order to verify all calculations of the Tax Appraisal District of Bell County and to fully comply with the legal requirements of the City Charter and State law, that August 27, 2015, is the date that is as soon as practicable after August 1, 2015, to present the Tax Appraisal Roll to the City Council, and the City Council after a public hearing has determined this to be true; and

Whereas, the City Council desires to approve the Tax Roll for tax year 2015 (fiscal year 2016) and to authorize calculation of the amount of tax that can be determined as a prerequisite to adopting the tax rate for the tax year 2015 (fiscal year 2016) as submitted by the Tax Appraisal District of Bell County.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS:

Part 1: The City Council approves the Tax Appraisal Roll, as previously submitted by the Tax Appraisal District of Bell County, showing the total taxable assessed value of all real and personal property within the limits of the City of Temple, Texas, at **$4,510,813,003**, more particularly shown on the attached Exhibit 'A,' which is made a part of this Ordinance for all purposes as if written word for word herein, and authorizing assessment at 100% of market value.

Part 2: The City Council authorizes the Mayor of the City of Temple, Texas, to execute all documents as may be required to calculate the amount of tax that can be determined as a prelude to adopting the tax rate for the tax year 2015 (fiscal year 2016) for the City of Temple, Texas, as may be required by the Tax Appraisal District of Bell County.

Part 3: The declarations, determinations, and findings declared, made and found in the preamble of this Ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 4: This ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 5: If any provision of this Ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not affect other provisions or applications of the Ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Part 6: It is hereby officially found and determined that the meeting at which this Ordinance was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on First Reading on the **26th** day of **August**, 2015.

PASSED AND APPROVED on Second Reading and Public Hearing on the **27th** day of **August**, 2015.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

ORDINANCE NO. 2015-4728

AN ORDINANCE OF THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, LEVYING TAXES AND SETTING A TAX RATE FOR THE CITY OF TEMPLE FOR THE TAX YEAR 2015 (FISCAL YEAR 2016), AND MAKING THE APPROPRIATIONS FOR THE REGULAR OPERATION OF THE CITY AND FOR THE OPERATION OF ITS WATER AND SEWER SYSTEMS; DECLARING FINDINGS OF FACT; PROVIDING AN EFFECTIVE DATE; PROVIDING A SEVERABILITY CLAUSE; AND PROVIDING AN OPEN MEETINGS CLAUSE.

Whereas, the City Council held a public hearing on the proposed fiscal year 2015-2016 budget on August 6, 2015, and at that meeting they discussed the tax rate and took a vote to set the meeting for adoption of the proposed tax rate of $0.6298 per $100 valuation for August 27, 2015;

Whereas, the City Council also took a vote at the August 6, 2015, City Council meeting to set the public hearing dates on the proposed tax rate of $0.6298 per $100 valuation for August 14, 2015, special meeting and August 20, 2015, regular meeting;

Whereas, the City Council held two public hearings on the proposed tax rate for tax year 2015 as scheduled;

Whereas, at each public hearing the City Council announced the 27th day of August, 2015, at 3:30 p.m. as the date and time for a vote on the proposed tax rate;

Whereas, the City Council set and announced the 27th day of August, 2015, at 3:30 p.m. as the date and time for a public hearing on the proposed budget for the fiscal year beginning October 1, 2015, and ending September 30, 2016, and in accordance with the City Charter requirements, notice was published in the Temple Daily Telegram that the hearing on the proposed budget would be held on the 27th day of August, 2015, at 3:30 p.m.;

Whereas, the City Council considered and adopted the City Budget for the fiscal year beginning October 1, 2015, and ending September 30, 2016; and

Whereas, the estimated tax rate impact for the Parks' General Bond projects approved by voters on May 9, 2015 is .05¢. The Debt Service component of the tax rate includes the additional .05¢.

Whereas, the City Council approved the tax appraisal roll and authorized the collection of the total amount of tax that can be determined for the tax year 2015 (fiscal year 2016) and desires to establish the tax rate on $100 valuation of all property; real, personal, and mixed, subject to taxation for that tax year that would result in a tax rate of $0.6298 per $100 of assessed property valuation.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE CITY OF TEMPLE, TEXAS, THAT:

Part 1: The following tax rate on $100 valuation for the City of Temple, Texas, be and is hereby levied and adopted for the tax year 2015-2016 as follows:

For the purpose of maintenance and operation;	$ 0.3234	
For the payment of principal and interest on bonds, warrants and certificates of obligation and other debt of this City;	$ 0.3064	
TOTAL TAX RATE	$0.6298	per each $100 of assessed property valuation
Total Estimated Tax Levy (100%)	$23,742,734	
Total Estimated Tax Levy – (Tax Increment District for City of Temple)	$4,220,112	

The above tax rate is hereby levied and adopted on the assessed valuation of all property, real, personal and mixed, subject to taxation by the City of Temple for the tax year 2015, for the City's departmental purposes for interest and sinking fund accounts in accordance with the budget adopted by the City Council on the 27th day of August, 2015, to-wit: and all such ad valorem taxes shall become due on the 31st day of January, 2016, and shall, unless paid, become delinquent on the 1st day of February, 2016.

Part 2: The Director of Finance is hereby authorized to assess and collect the taxes of the City of Temple employing the above tax rate.

Part 3: The *Residential Homestead Exemption* for property owners shall remain at $5,000 or 20% of the assessed value whichever is greater. The *Over 65 Residential Homestead Exemption* shall remain at $10,000. The *Disabled Individual Property Owners Exemption* shall be $10,000 (as authorized by an ordinance passed by the City Council on July 3, 2003, and in accordance with Texas Tax Code Section 11.13).

Part 4: The ad valorem tax freeze on the residence homestead of a person who is disabled or sixty-five (65) years of age or older shall also be effective (as authorized in an election held in the City of Temple on May 7, 2005). The amount of tax year 2005 City taxes will set the qualifying homeowners tax ceiling amount. Future City taxes on that homestead cannot exceed the tax year 2005 tax amount (but may be less). The tax limitation, however, may be adjusted higher for an increase in improvements to the homestead, other than repairs and those improvements made to comply with governmental regulations.

Part 5: All monies on hand on the 1st day of October, 2015, belonging to the City of Temple, Texas, and other than monies belonging to the credit of its Water and Sewer Departments, and all monies received by the City during the fiscal year 2016, other than monies received from operation of its Water and Sewer Department, be and are hereby appropriated for the several purposes other than its water and sewer systems and in the respective amounts set forth in the budget adopted by the City Council on the 27th day of August, 2015.

Part 6: Any funds needed for carrying out the budget shall be financed by deficiency warrants, and authority is hereby given to the City Manager and the Mayor to issue deficiency warrants, if necessary, to defray the current expenses for the City during the ensuing fiscal year in such amounts and at such times as shall be necessary in the judgment of the City Council.

Part 7: The declarations, determinations, and findings declared, made and found in the preamble of this Ordinance are hereby adopted, restated and made a part of the operative provisions hereof.

Part 8: This Ordinance shall take effect immediately from and after its passage in accordance with the provisions of the Charter of the City of Temple, Texas.

Part 9: If any provision of this Ordinance or the application of any provision to any person or circumstance is held invalid, the invalidity shall not effect other provisions or applications of the Ordinance which can be given effect without the invalid provision or application, and to this end the provisions of this Ordinance are declared to be severable.

Part 10: It is hereby officially found and determined that the meeting at which this Ordinance was passed was open to the public as required and that public notice of the time, place, and purpose of said meeting was given as required by the Open Meetings Act.

PASSED AND APPROVED on First Reading on the **26th** day of **August**, 2015.

PASSED AND APPROVED on Second Reading and Public Hearing on the **27th** day of **August**, 2015.

THE CITY OF TEMPLE, TEXAS

DANIEL A. DUNN, Mayor

ATTEST:

Lacy Borgeson
City Secretary

APPROVED AS TO FORM:

Kayla Landeros
City Attorney

GLOSSARY/OTHER

City of Temple

AED – Automated External Defibrillator **–** device used to stop fibrillation of the heart by using electric current

Account – A code made up of numbers used to classify how specific dollar amounts come into the City or how they are being spent.

Accrual Accounting – A basis of accounting in which revenues are recognized in the accounting period in which they are earned, and expenses are recognized in the period in which they are incurred.

Ad Valorem Tax – A tax levied on the assessed value of real property (also known as "property taxes").

Appropriation – A specific amount of money authorized by City Council to make expenditures and incur obligations for specific purposes, frequently used interchangeably with "expenditures".

Assessed Valuation – A value that is established for real and personal property for use as a basis for levying property taxes. Property values are established by the Bell County Appraisal District.

Assessment Ratio – The ratio at which the tax rate is applied to the tax base. The assessment ratio is currently set at 100% by State law.

Audit – A comprehensive examination as to the manner in which the government's resources were actually utilized, concluding in a written report. A financial audit is a review of the accounting system and financial information to determine how government funds were spent and whether expenditures were in compliance with the legislative body's appropriations. A performance audit consists of a review of how well the government met its stated goals.

Balance Sheet – A financial statement that discloses the assets, liabilities, reserves and balances of a specific governmental fund as of a specific date.

Balanced Budget – A budget in which estimated revenues equal estimated expenditures.

BOD – Biological oxygen demand

Bond – A written promise to pay a specific sum of money, called the face value or principal amount, at a specific date or dates in the future, called the maturity date, together with periodic interest at a specified rate.

Bonded Debt – The portion of indebtedness represented by outstanding bonds.

Budget – A plan of financial operation specifying expenditures to be incurred for a given period to accomplish specific goals, and the proposed means of financing them.

Budget Calendar – The schedule of key dates or milestones that the City departments follow in preparation, adoption, and administration of the budget.

Budget Document – The official plan showing how the City finances all of its services.

Budget Message – The opening section of the budget that provides the City Council and the public with a general summary of the most important aspects of the budget, changes from the previous fiscal year, and recommendations of the City manager. This section is also referred to as the City Manager's transmittal letter.

Budget Year – From October 1st through September 30th, which is the same as the fiscal year.

Budgetary Control – The control or management of a governmental unit or enterprise in accordance with an approved budget for the purpose of keeping expenditures within the limitations of available appropriations and available revenues.

Capital Equipment – Equipment with a value in excess of $5,000 and an expected life of more than two years.

Capital Equipment Budget – The portion of the annual budget that appropriates money for the purchase of capital equipment. This is different from expenditures for salaries, utilities and office supplies. Examples include vehicles, furniture,

machinery, building improvements, microcomputers, and special tools. The definition of capital varies according to the policy established by each jurisdiction. For the City of Temple, capital is defined as items with a value of at least $5,000 and a useful life of more than two years.

C.I.P. – Capital Improvement Plan.

Capital Improvement Program – A plan for capital expenditures to provide long-lasting physical improvements to be incurred over a fixed period of several future years. This is the way major streets, bridges, municipal buildings, fire stations and central service facilities are repaired and built.
In addition, debt financing distributes the burden of the cost of items with long life spans over more generations of users.

Capital Improvement Program Budget – The Capital Improvement Plan Budget is a separate budget from the operating budget. Items in the CIP are usually capital assets and construction projects designed to improve the value of the government assets.

Capital Outlay – Expenditures which result in the acquisition of or addition to fixed assets.

Capital Projects Fund - A fund created to account for financial resources to be used for the acquisition or construction of major capital facilities or equipment.

Cash Accounting – A basis of accounting in which transactions are recorded when cash is either received or expended for goods and services.

Cash Management – The management of cash necessary to pay for government services while investing temporary cash excesses in order to earn interest revenue. Cash management refers to the activities of forecasting the inflows and outflows of cash, mobilizing cash to improve its availability for investment, establishing and maintaining banking relationships, and investing funds in order to achieve the highest interest and return available for temporary cash balances.

CDBG – Community Development Block Grant – Federal HUD entitlement funds to meet a variety of needs of low income citizens including housing, infrastructure, equipment, facilities and public services

Certificate of Obligation (C.O.) – Legal debt instruments used to finance capital improvement projects. Certificates of obligation are backed by the full faith and credit of the government entity and are fully payable from a property tax levy. Certificates of obligation differ from general obligation debt in that they are approved by the City Council and are not voter approved.

Certified Tax Roll – A list of all-taxable properties, values and exemptions in the City. This roll is established by the Bell County Appraisal District.

Character – The method of classifying expenditures. The three major characters used by the City are: personnel services – 1100 & 1200, operations – 2100 thru 2600 & 8000, and capital outlays – 6000.

Contingency – The appropriation of reserve funds for future allocation in the event specific budget allotments have expired and additional funds are needed.

Current Taxes – Taxes that are levied and due within the ensuing fiscal year.

CUSIP – A number used to identify investments or securities.

Debt Service – The payment of principal and interest on borrowed funds.

Debt Service Funds – Used to account for the accumulation of resources for, and the payment of, general long-term debt principal and interest.

Delinquent Taxes – Taxes remaining unpaid after January 31st.

Department – An administrative division of the City having management responsibility for an operation or a group of related operations within a functional area.

Depreciation – The decrease in value of physical assets due to use and the passage of time.

DHS – Department of Human Services – Provides a variety of human service needs to low income clients.

Encumbrance – A commitment of funds against an appropriation. It may be in the form of a purchase order or a contract.

Enterprise Fund – A fund used to account for operations financed and operated in a manner similar to private business enterprises in that they are self-supported by user fees. These funds use full accrual accounting.

Estimated Revenue – The amount of revenue expected to be collected during the year.

Expendable Trust Fund – These funds are used to account for assets held by the City in a trustee capacity or as an agent for individual, private organizations, other governments, and/or other funds. They are accounted for in essentially the same manner as governmental funds.

Expenditure – The incurring of liability, the payment of cash, or the transfer of property for the purpose of acquiring an asset or service or settling a loss.

Expense – A charge incurred in an accounting period, whether actually paid in that accounting period or not.

Fiscal Year – October 1st through September 30th of each year.

Fixed Assets – Assets of a long-term character that are intended to continue to be held or used, such as land, buildings, improvements other than buildings, machinery and equipment.

Franchise Fee – A fee paid by public service businesses for use of City streets, alleys and property in providing their services to the citizens of a community. Services requiring franchises include electricity, telephone, natural gas, taxicabs, ambulances and cable television.

Full Faith and Credit – A pledge of the general taxing power of the City to repay debt obligations. This term is typically used in reference to general obligation bonds.

Full-Time Equivalent (F.T.E.) – A quantifiable unit of measure utilized to convert hours worked by part-time, seasonal or temporary employees into hours worked by full-time employees. Full-time employees work 2080 hours annually. A part-time employee working 1040 hours annually represents a .5 FTE.

Fund – A fiscal and accounting entity with a self-balancing set of accounts recording cash and other financial resources, together with all related liabilities and residual equities or balances, and changes therein. Funds are usually established to account for activities of a certain type.

Fund Balance – The excess of assets over liabilities for governmental funds.

GAAP – Generally Accepted Accounting Principles.

General Fund – The general operating fund of the City. It is used to account for all financial resources except those required to be accounted for in another fund.

General Ledger – A file that contains a listing of the various accounts necessary to show the financial position and results of City operations.

General Obligation Bonds – Bonds that finance a variety of public projects such as streets, buildings, and capital improvements. The repayment of these bonds is usually made from the General Fund. They are backed by the full faith and credit of the City. Voter approved

General Obligation Debt – The supported bonded debt, which is backed by the full faith and credit of the City.

G.I.S. – Geographic Information Systems.

Goal – A long-term, attainable target for an organization—its vision of the future.

Governmental Fund – It refers to the General Fund, all Special Revenue Funds and the Debt Service Fund.

Grant – Contributions or gifts of cash or other assets from another government to be used for a specific purpose, activity or facility.

H/C – Hire code is the classification for employees, such as administrative, supervisory, skilled, laborer & etc.

H.E.L.P. Center-Health, Education, Leadership, Progress – Provides emergency help for utility bills, rent deposits, and food. It also screens clients through a computer network.

HOME-HUD Housing Program – A federal program to meet the housing needs of low income households through rehabilitation for homeowners and rental units, new housing construction, and also through rental assistance.

H.T.E. – Brand name of the new software system purchased in FY 2003-2004; implementation is in progress

HUD-Dept. of Housing and Urban Development – Federal agency that provides block grant funds to meet the needs of low income citizens.

I&S Fund – Interest and Sinking Fund. Also referred to as Debt Service Fund.

Income – Funds available for expenditures during a fiscal year.

ITS – Information Technology Services.

Infrastructure – Substructure or underlying foundation of the City (e.g. streets, utility lines, water and wastewater facilities, etc.)

Interfund Transfers – Amount transferred from one fund to another.

Intergovernmental Revenue – Revenues received from another governmental entity, such as county, state or federal governments.

Internal Service Fund – Fund used to account for the financing of goods or services provided by one department or agency to other departments or agencies of the City, or to other governments, on a cost reimbursement basis.

Inventory – A detailed listing of property currently held by the City.

Leachate – A liquid that builds in the landfill. A leachate collection system removes the liquid from the landfill and disposes through the sewer system.

Levy – To impose taxes, special assessments, or service charges for the support of City activities.

Line-Item Budget – A budget that lists each expenditure category (salary, materials, telephone service, travel, etc.) separately along with the dollar amount budgeted for each specified category.

Long-Term Debt – Any unmatured debt that is not a fund liability with a maturity of more than one year.

MCC – Motor control center.

MGD – Million gallons per day.

Modified Accrual Accounting – A basis of accounting in which revenues are recorded when collectable within the current period or soon enough thereafter to be used to pay liabilities of the current period, and, expenditures are recognized when the related liability is incurred.

Non-operating Expenditures – The costs of government services which are not directly attributable to a specific City program or operation. An example includes debt service obligations.

Non-operating Revenues – The incomes received by the government that are not directly attributable to providing a service. An example would be interest on investments.

O&M – Operations and Maintenance

Objectives – A specific, measurable and observable result of an organization's activity that advances the organization toward a goal.

Operating Budget – A financial plan that presents proposed expenditures for the fiscal year and estimates of revenue to finance them.

Operating Transfers – Legally authorized transfers from a fund receiving revenue to the fund through which the resources are to be expended.

Performance Budget – A budget that focuses upon activities rather than line items. Workload

and unit cost data are involved to gauge the efficiency of services. Typical data that is analyzed includes miles of streets paved per year, cost of paved streets per mile, tons of garbage collected per employee hour, and cost per employee hour of garbage collection.

Policy – A plan, course of action or guiding principle, designed to set parameters for decisions and actions.

Program Budget – A budget that focuses upon the goals and objectives of the City rather than how it is organized and how it spends its money.

Property Tax – Taxes that are levied on both real and personal property according to the Property's valuation and tax rate.

PVC – Poly vinyl chloride – type of material used to make pipe.

Reconciliation – A detailed analysis of changes in actual revenue or expenditure balances within a fund.

Requisition – A written request from a department to the purchasing office for specific goods or services. This action precedes the authorization of a purchase order.

Reserve – An account used to indicate that a portion of a fund's balance is legally restricted for a specific purpose and is, therefore, not available for general appropriation.

Retained Earnings – The accumulated earnings of an Enterprise or Internal Service Fund which have been retained in the fund and which are not reserved for any specific purpose.

Revenue – All money received by a government other than expense refunds, capital contributions, and residual equity transfers.

Revenue Bond – Bonds whose principal and interest are payable exclusively from user fees.

Risk Management – An organized effort to protect the City's assets against loss, utilizing the most economical methods.

SCBA – Self Contained Breathing Apparatus; used by Fire Control Rescue Officers in fighting fires.

Source of Revenue – Revenues are classified according to their source or where they originate.

Special Revenue Funds – Funds used to account for the proceeds of specific revenue sources (other than special assessments, expendable trusts, or major capital projects) that are legally restricted to expenditures for specific purposes.

TCEQ – Texas Commission on Environmental Quality (replaced Texas Natural Resource Conservation Commission - TNRCC) – State regulatory agency for environmental quality control.

Tax Base – The total value of all real and personal property in the City as of January 1st of each year, as certified by the Appraisal Review Board.

Tax Levy – The total amount of taxes imposed by the City on taxable property, as determined by the Bell County Tax Appraisal District.

Tax Rate – The tax rate is set by Council and is made up of two components; debt service and operations rates.

TPDES – Texas Pollution Discharge Elimination System.

TSS – Total suspended solid.

Unencumbered Fund Balance – For budget purposes, the unencumbered fund balance is the amount of undesignated fund balance of a fund, which is available for allocation.

V.O.E. – Vocational Occupation Education - Students from accredited schools working part time to learn new job skills.

Voucher – A document showing that a transaction has occurred.

AED – Automated External Defibrillator

AL – Acceptable level

AP – Accounts payable

AR – Accounts receivable

ARB – Appraisal Review Board

AV – Ad Valorem

AVG – Average

BISD – Belton Independent School District

BOD – Biological oxygen demand

BRA – Brazos River Authority

C.I.P. – Capital Improvement Plan

C.O. – Certificate of Obligation

CA – Current assets

CAFR – Comprehensive Annual Financial Report

CDBG – Community Development Block Grant

CL – Current liability

CPA – Certified Public Accountant

CSAB – Community Service Advisory Board

CTCOG – Central Texas Council of Governments

D.A.R.E. – Drug Abuse Resistance Education

D.P. – Data processing

DHS – Department of Human Services

DPS – Department of Public Safety

DRC – Design Review Committee

DVP – Delivery versus payment

EMS – Emergency Medical Services

ETJ – Extra territorial jurisdiction

F.T.E. - Full-Time Equivalent

FB – Fund balance

FCRO – Fire Control Rescue Officer

FEMA – Federal Emergency Management Agency

FL – Front load

FMS – Foreign Military Sales

FY – Fiscal Year

G.I.S. – Geographic Information Systems

G.R.E.A.T. – Gang Resistance Education and Training

GAAP – Generally Accepted Accounting Principles

GFOA – Government Finance Officers Association

GTOT – Government Treasurer's Organization of Texas

H.T.E. – Software system

H/C – Hire code

HR – Human Resources

HUD – Dept. of Housing and Urban Development

I&S Fund – Interest and Sinking Fund

I-35 – Interstate 35

ISD – Independent School District

ISO – Insurers Services Office

ITS – Information Technology Services

Kwh – Kilowatt hour

M&O – Maintenance and Operations

MCC – Motor control center

MGD – Million gallons per day

O&M – Operations and Maintenance

O/U – Over/under

OCU – Organized Crime Unit

OE – Operating expense

ONCET – Our Neighborhood Code Enforcement Team

OPEB – Other Post-Retirement Benefits

OR – Operating revenue

P&R – Parks and Recreation

PC – Personal computer

PDAs – Personal digital assistants

PID – Public Improvement District

PSA – Public securities agreement

PVC – Poly vinyl chloride

RFP – Request for proposal

S.E.C. – Securities Exchange Commission

SCBA – Self-Contained Breathing Apparatus

SL – Side load

TBD – To Be Determined

T.I. – Texas Instruments

TCEQ – Texas Commission on Environmental Quality

TEA – Texas Education Agency

TEDC – Temple Economic Development Corporation

TISD – Temple Independent School District

TML – Texas Municipal League

TPDES – Texas Pollution Discharge Elimination System.

TSCPA – Texas Society of Certified Public Accountants

TSS – Total suspended solid

V.O.E. – Vocational Occupation Education

W&S – Water and Sewer

City of Temple

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